



Where Community Connects

STOCKBRIDGE

CITY COUNCIL

Mayor

Anthony Ford

Mayor Pro Tem Alphonso Thomas

Councilman Elton Alexander

Councilwoman Yolanda Barber

Councilman John Blount

Councilwoman LaKeisha Gantt

CITY MANAGER

Frederick Gardiner

CITY CLERK

Vanessa Holiday

CITY TREASURER

John Wiggins

CITY ATTORNEY

Quinton G. Washington

Jeremy T. Berry

Council Meeting

Agenda

December 12, 2022 6:00 PM



STOCKBRIDGE CITY HALL

4640 NORTH HENRY BLVD.

STOCKBRIDGE, GA 30281

Website: www.cityofstockbridge.com

Phone: 770-389-7900

Fax: 770-389-7912



AGENDA COUNCIL MEETING CITY OF STOCKBRIDGE

MONDAY, DECEMBER 12, 2022 6:00 PM

CALL TO ORDER

INVOCATION

PLEDGE OF ALLEGIANCE

ROLL CALL

ADOPTION OF THE AGENDA

ADOPTION OF THE MINUTES

- 1 Draft Minutes Special Called Meeting October 3, 2022
- 2 Draft Minutes Council Meeting October 10, 2022
- 3 Draft Minutes Work Session October 25, 2022

PUBLIC COMMENTS - All persons wishing to speak for public comment must sign in with the City Clerk prior to the beginning of the meeting noting your name, address, and phone number. You will be allotted three (3) minutes. Speakers must respect all members of the elected body, officials, and staff. Defamation, unruliness and/or swearing will not be tolerated.

PRESENTATION

- 4 Presentation of Open Gov Project - Presented by: Frederick Gardiner, John Wiggins, Brice Percynski

PUBLIC HEARING

- 5 Final Reading and Adoption - Public Hearing of the Proposed FY2023 Operating Budget and Capital Improvement Plan

- Presented by: Frederick Gardiner, John Wiggins

- 6 Notice of Public Hearing Comment on Proposed Stockbridge Redevelopment Plan for (Tax Allocation District #1 - Downtown and North Henry Boulevard Corridor)

- Presented by: Frederick Gardiner, Gary Mongeon of KB Advisory Group
- 7 The governing authority for the City intends to consider and to vote upon an ordinance that will provide for an increase in compensation for the members of the governing authority, and will provide that said increase for Councilmembers shall increase from \$12,000 to \$20,000 annually and for the Mayor shall increase from \$14,400 to \$22,400 annually. If so approved on December 12, 2022, the annual salaries will become effective in January 2024. - Presented by: Quinton Washington

NEW BUSINESS

- 8 Council Consideration to approve the 2022 Utility Billing Write-Offs - Presented by: John Wiggins
- 9 Council Consideration to approve Water Deposit Change/Increase - Presented by: John Wiggins
- 10 Water and Sewer Rate Increase Ordinance – Council Consideration to approve the ordinance - Presented by: Decius Aaron
- 11 Council consideration to approve the renewal of the City of Stockbridge On-Call Sidewalk Replacement and Repairs Contract with DAF Concrete, Inc., in the amount of \$250,000.00. The funding source is from SPLOST V. - Presented by: Decius Aaron
- 12 Council Consideration to approve City Events Calendar - Presented by: Kim Jordan
- 13 Council Consideration to approve Council Initiative Calendar - Presented by: Rosalynd Rawls
- 14 Council Consideration to appoint members to the Planning Commission - Presented by: Quinton Washington
- 15 Council Consideration to appoint members to the Youth Council Advisory Committee - Presented by: Quinton Washington
- 16 Council Consideration to appoint members to the Main Street Advisory Board - Presented by: Quinton Washington

ANNOUNCEMENTS OF UPCOMING MEETINGS & EVENTS

UPCOMING MEETINGS & ANNOUNCEMENTS: Council meetings will be held in the City Council Chamber. Meeting dates, locations and times are subject to change. Please visit the city's website www.cityofstockbridge.com for the meeting invitation link, Facebook page or contact City Hall offices at 770-389-7900 for updates.

- Citywide Development Authority Meeting, 6:00 p.m. City Hall Levi Meeting Room 2nd Tuesday of each month (Dec 13)
- Planning Commission Meeting, Special Date - Thursday at 6:30 p.m. City Hall Council Chamber – (Dec 15)
- City Council Work Session Meeting, Special Date - Tuesday at 6:00 p.m. – City Hall Council Chamber (Dec 20)
- Downtown Development Authority Meeting, 6:00 p.m. Via Zoom - 3rd Tuesday of each month Via Zoom (Dec 20)
- Youth Council Advisory Committee Meeting, 6:30 p.m. - 3rd Tuesday of each month Levi Meeting Room - City Hall (Dec 20)
- City Council Meeting, 2nd Monday of each month – City Hall Council Chamber (Jan 9)
- Youth Council Meeting, 6:30 p.m. - 2nd Monday of each month City Hall Levi Meeting Room - City Hall (Jan 9)
- Main Street Advisory Board Meeting 2nd Friday of each month at 9:00 a.m. City Hall Levi Meeting Room (Jan 13)

UPCOMING CITY EVENTS/INITIATIVES

- *A Continuous Salute to Veterans*: Please forward pictures of Veterans including name, branch, rank, and years of service as Mayor Pro Tem Thomas presents a special tribute to our local veterans. Pictures should be submitted to: Rosalynd Rawls at rrawls@cityofstockbridge-ga.gov Thank you for your service!
- Please join Councilwoman Barber for FREE Zumba on every Saturday morning at Vivid Affairs Event Center located at 747 Davis Rd. Suite 400 Stockbridge at 8:00 a.m. Come out for FREE fitness!
- Here is your opportunity to *Meet the Mayor* and talk with Mayor Ford on Monday, December 19th from 10am to noon. Please contact Rosalynd Rawls to schedule an appointment at 678-833-3348 or via email at rrawls@cityofstockbridge-ga.gov

MAYOR'S COMMENTS (Mayor Anthony Ford)

EXECUTIVE SESSION (Exemptions to the Georgia Open Meetings Acts)

ADJOURNMENT



SPECIAL CALLED MEETING SUMMARY MINUTES

MONDAY, OCTOBER 3, 2022 6:00 P.M.

Mayor & City Council

Mayor Anthony S. Ford
Mayor Pro Tem Alphonso Thomas
Councilman Elton Alexander
Councilwoman Yolanda Barber
Councilman John Blount
Councilwoman LaKeisha Gantt

Administration

Frederick Gardiner, City Manager
Vanessa Holiday, City Clerk
John Wiggins, City Treasurer
Quinton Washington, City Attorney
Jeremy T. Berry, City Attorney

Mission: To provide visionary leadership and superior municipal services that enhance the quality of life for citizens while creating a welcoming business atmosphere focused on sustainability and expansion of tourism and cultural events.

The meeting was called to order by Mayor Ford.

Invocation by Councilman Blount.

Pledge of Allegiance was recited by all in attendance.

Roll call - All members were in attendance.

Councilwoman Gantt motioned to adopt the Agenda: Second by Councilman Blount. The motion passed 5-0.

NEW BUSINESS -EXECUTIVE SESSION – PERSONNEL MATTERS

Councilwoman Gantt motioned to Convene Executive Session for Personnel: Second by Mayor Pro Tem Thomas. The motion passed 5-0.

Mayor Pro Tem Thomas motioned to Adjourn Executive Session with no action: Second by Councilman Alexander. The motion passed 3-0(Blount/Gantt were not present for the vote).

Mayor Pro Tem Thomas motioned to Reconvene the Meeting: Second by Councilman Alexander. The motion passed 3-0(Blount/Gantt were not present for the vote).

Mayor Pro Tem Thomas motioned to adjourn the Meeting: Second by Councilman Alexander. The motion passed 3-0(Blount/Gantt were not present for the vote).

Respectfully submitted by:

Vanessa Holiday, City Clerk MMC

Anthony S. Ford, Mayor



COUNCIL MEETING SUMMARY MINUTES

MONDAY, OCTOBER 10, 2022 6:00 P.M.

Mayor & City Council

Mayor Anthony S. Ford
Mayor Pro Tem Alphonso Thomas
Councilman Elton Alexander
Councilwoman Yolanda Barber
Councilman John Blount
Councilwoman LaKeisha Gantt

Administration

Frederick Gardiner, City Manager
Vanessa Holiday, City Clerk
John Wiggins, City Treasurer
Quinton Washington, City Attorney
Jeremy T. Berry, City Attorney

Mission: To provide visionary leadership and superior municipal services that enhance the quality of life for citizens while creating a welcoming business atmosphere focused on sustainability and expansion of tourism and cultural events.

The meeting was called to order by Mayor Ford.

Invocation by Mr. Mike Crawford.

Pledge of Allegiance recited by all in attendance.

City Clerk, Vanessa Holiday was asked to proceed with a verbal roll call. All members were in attendance except Mayor Pro Tem Thomas and Councilman Blount.

Councilman Alexander motioned to amend the Agenda to remove Item #16, #17 and #18 from the Agenda at the applicant's request and Table the item to be heard at the November 14, 2022 City Council meeting; add Item #19, a Resolution for Councilman Alexander's use of the Amphitheater for a Town Hall on Thursday, October 27th; add Item #20 a Resolution regarding LOST (Local Option Sales Tax); Second by Councilwoman Gantt. The motion passed 3-0.

Councilman Alexander motioned to adopt the agenda; Second by Councilwoman Gantt. The motion passed 3-0.

Councilman Alexander motioned for the adoption of the minutes; Second by Councilwoman Gantt. The motion passed 3-0.

1. Council Meeting Draft Minutes – August 8, 2022
2. Special Called Meeting Draft Minutes – August 15, 2022
3. Work Session Meeting Draft Minutes- August 30, 2022

PUBLIC COMMENTS - All persons wishing to speak for public comment must sign in with the City Clerk prior to the beginning of the meeting noting your name, address, and phone number. Each speaker is allotted three (3) minutes. Speakers must respect all members of the elected body, officials, and staff. Defamation, unruliness and/or swearing will not be tolerated.

Ms. Aubrey Kekiwi addressed the Council with concerns regarding a Tractor Trailer Parking Development located at 175 Candler Rd. and referenced dates, city and county staff and officials that she has contacted regarding the development.

CEREMONIAL

4. Mayor Ford read the proclamations for Breast Cancer Awareness Month; Domestic Violence Awareness Month (presented to Cortavia Taylor; Spinal Cord Awareness Month (presented to Joshua Ash), World Mental Health Day (presented to Mindy Mayers) and Women's Small Business Month (presented to Southern Crescent Women in Business).

5. Mayor Ford issued an Oath of Office to Ariel Shaw and Gadson Woodall as members of the Citywide Development Authority.

PRESENTATION

6. Presentation of the FY2023 Annual Operating Budget and Capital Improvement Plan
Presented by: Frederick Gardiner, City Manager

Mr. Gardiner noted city staff plans to continue funding with the Parks Master Plan, Public Safety, Infrastructure, Amphitheater and looking for potential funding for the Cultural Arts Center and Wayfinding; noted with the approval of the Citywide Development Authority which is funded with the Downtown Development Authority; staff will continue looking at ways to add additional funding for both while working on key incentive programs around the tax allocation district; noted a few priorities includes infrastructure, park improvements, implementing SPLOST funded projects, upgrading technology, road paving and the redevelopment of the downtown area; noted the overall budget is \$42.9 million with \$21.7 million for the general fund \$1 million for grants, \$1.9 for sanitation, \$1.9 for sewer, \$1 million for Stormwater, \$2.3 for water, \$13.5 for capital citywide, \$1.2 URA (Urban Redevelopment Agency) and \$375,000 for Hotel/Motel with a projected increase with three additional hotels being developed; noted budgeting across all departments totals \$11.5 million, contracts and services totals \$3.8 million, supplies across the city totals \$1.5 million, Capital assets totals \$478,000, other cost totals \$162,000 and debt services totals \$4.2 million. Mr. Gardiner noted the generated revenues total \$12.2 million with the major source of revenues coming from taxation, LOST (Local Option Sales Tax) in which the city is in negotiations with the County with the cities proposing to keep the distribution the same percentage that it has been for the last 10 years; noted the county has proposed a lower distribution to the cities and could affect the budget; noted public safety will get the bulk of the budget at 34%, public works is the second biggest at 18%, planning and development is a 9% and also noted the general fund has gone from \$10.8 million to \$21.7 million within the last five years; noted per Ordinance code 6.24-Council is required to receive the budget 60 days before of adoption which would make November 2 the date noted the 1st reading of the budget will be November 29th, the 2nd reading will be December 12 with the adoption of the budget.

OLD BUSINESS

7. Council consideration to approve Change Order from Summit Construction for Amphitheater parking lot improvements on North Lee Street original amount in the amount of \$801,554.00; adjusted to \$750,007.81 with a savings of \$51,546.19. Funding source is from SPLOST. Presented by: Decius Aaron, Public Works Director and Adam Price, and Skip Layton of Falcon Design Consultants, LLC.

Mr. Aaron noted Falcon Design Consultants, LLC. reviewed the proposed change order at the last meeting and realized there was a chance to save funding. Mr. Layton noted the numbers presented to the City Council at the last meeting were the best at that time, however, after the contractor gave a complete breakdown of all cost associated with the project, the quote was reduced and adjusted from \$801,554.00 to \$750,007.81 with a savings of \$51,546.19.

Councilwoman Gantt motioned to approve Change Order from Summit Construction for Amphitheater parking lot improvements on North Lee Street original amount in the amount of \$801,554.00; adjusted to \$750,007.81 with a savings of \$51,546.19; Second by Councilman Alexander. The motion passed 3-0.

8. Council Consideration to amend the Amphitheater Policy to create a non-compete clause for private events and concerts, and to provide for revenue sharing on for-profit events.

Presented by: Frederick Gardiner, City Manager

Mr. Gardiner noted staff realized there could be potential conflict at it relates to potential competition with the city and management and since has amended page 5 dealing with the cost per hour for Amphitheater rental; noted legal has reviewed the documents and noted the city should get the whole \$10,000 plus the 20% as stated for commercial and/or for-profit events; noted under the section stating, "Open to the public where the primary objective is making a profit"; new language was added "however no commercial/for profit event or concerts shall be allowed in the amphitheater".

Councilwoman Gantt inquired on allowing other entities to have concerts and entities partnering with the city.

Mr. Gardiner noted no other entity would be allowed to host concerts; however, they would be able to host plays and comedy shows and they would be able to partner with the city.

Councilman Alexander inquired about non-profit benefits holding concerts.

Mr. Gardiner noted non-profit benefits would be able to hold concert because they do not get the proceeds.

Councilwoman Gantt noted she would prefer for non-profits who wish to hold concerts to partner with the city.

Mr. Gardiner noted additional language could include “any musical event shall require partnership with the city and approval by council.”

Councilwoman Barber inquired on expenses, security, and insurance.

Mr. Gardiner noted under commercial/for-profit events “Any costs for services provided by and incurred by the City of Stockbridge for the operation of the event must be paid;” there is a cost associated with security and the size of the event which will determine the amount of public safety.

Councilwoman Barber noted she does not think its wise for the city to pay up front cost for any entity that would like to rent the Amphitheater.

Councilwoman Gantt included such language is under Rental Agreement Section (b) which states “Applicant shall pay for talent, sound and lights, stagehands, publicity, advertisements, backstage catering, event security, medical services, ASCAP/BMI, transportation, trash removal, equipment (to include a bucket lift, portable lighting, fencing and barricades etc.), telephones, event maintenance, crowd sanitation, runners, personnel and services necessary for the efficient and safe presentation of events at the Amphitheater”.

Councilman Alexander noted his concern was it seems to only cater to large companies able to pay the upfront cost and small ones would not be able to pay the upfront cost.

Mr. Gardiner noted Section 10 states “To best serve its guests and to maintain the integrity of the Amphitheater facilities, it is the policy of the City of Stockbridge that certain services shall be provided by the City or its authorized agent(s) with the Applicant reimbursing the City for all costs associated with the provision of such services. These services may include and are not limited to: • Concessions • Emergency medical • Janitorial • Law enforcement • Building/grounds trash collection • Fire protection • Parking management • Event Monitoring.” Mr. Gardiner noted excluding lighting and sound, amend Section 10-Coordination of Services (Exclusive Services), and page 5 under non-profit to include partnership with the city.

Attorney Washington noted to add the comment “the city would not pay any upfront cost” which would be reflected in document.

Mr. Gardiner suggested removing section 10. Councilwoman Barber agreed.

Councilwoman Gantt noted section 10 is more like using preferred vendors and the city has the say on who to use for vendors.

Councilwoman Barber asked to Table the item.

Councilwoman Gantt motioned to approve with amendments to pages 5 and 6: Non-Profits must partner with the City for concerts; Partnerships shall be presented to the Council for approval; Removal of Section 10-Coordination of Services (Exclusive Services; no upfront costs from the city; Second by Councilman Alexander. No Vote (Motion rescinded).

Councilman Alexander motioned to Table; Second by Councilwoman Barber. The motion passed 3-0.

NEW BUSINESS

9. Council consideration to approve Adopt-A-Road Program agreement with James E. Acey Lodge No. 600 to adopt Campground Road from Winbrook Drive to Highway 42.

Presented by: Decius Aaron, Public Works Director

Mr. Aaron noted that a group of individuals would like to join the adopt- a-road program to help maintain and clean Campground Rd from Winbrook Dr. to Hwy 42, if approved this would be the second group utilizing the adopt-a-road program with the Youth Council being the first group to adopt a road.

Councilman Alexander noted he has spoken with members of the lodge, and they have helped with the Keep Stockbridge Beautiful campaign and believes it would be an asset to the city.

Councilman Alexander motioned to approve Adopt-A-Road Program agreement with James E. Acey Lodge No. 600 to adopt Campground Road from Winbrook Drive to Highway 42; Second by Councilwoman Gantt. The motion passed 3-0.

10. Council consideration to approve the award of Request For Proposal (RFP) Number 2022-0011, Water Control Office, and Lab Renovation Services for the City of Stockbridge to Diversified Construction of Georgia, Inc. in the amount of \$591,294.00. Fund Source: Water and Sewer Fund Balance

Presented by: Decius Aaron, Public Works Director

Mr. Aaron noted on June 30, 2022 the city opened three (3) bids and received back from McWright General Contractor and Electrical Crown Services Contractor and Diversified Construction of Georgia, Inc. noted on August 16, 2022, the evaluation committee met and reviewed the proposals and noted the project will update the city's wastewater treatment plant which has not had any updates since 1997.

Councilman Alexander inquired about future growth with the facility.

Mr. Aaron noted Public Works staffing is not expected to increase much and the renovations would last for the next 15 years.

Councilwoman Gantt motioned to approve the award of Request For Proposal (RFP) Number 2022-0011, Water Control Office, and Lab Renovation Services for the City of Stockbridge to Diversified Construction of Georgia, Inc. in the amount of \$591,294.00; Second by Councilman Alexander. The motion passed 3-0.

11. Council consideration to approve the award of Request For Proposal (RFP) Number 2022-0006, On Call General Engineering Services, for the City of Stockbridge to Falcon Design Consultants, LLC. and Carter & Sloope Engineers.

Presented by: Decius Aaron, Public Works Director

Mr. Aaron noted Carter & Sloope Engineers requested to be removed from the Agenda noting they just received a copy of the Agreement today with no opportunity to review.

Mr. Aaron noted Falcon Design Consultants, LLC. has previously completed projects with the city and currently has fifteen projects they are working on with the city.

Motion to approve the award of RFP2022-006 for On-Call Engineering to Falcon Design Consultants and to remove Carter & Sloope Engineers from the request made by Councilwoman Gantt; Second by Councilman Alexander. The motion passed 3-0.

12. Council consideration to approve the purchase of a Caterpillar, Inc. Model 289D3 Compact Track Loader (Skid Steer) under Georgia statewide contract number 99999-001-SPD0000177-0024 with Yancey Brothers, Inc. in the amount of \$131,787.00. Funding source is from Water and Sewer department budgeted funds.

Presented by: Decius Aaron, Public Works Director

Mr. Aaron noted the Water and Sewer Department budgeted a purchase of a Skid Steer to be used to clean water and sewer easements and will have a mulching attachment to cut tree limbs.

Councilwoman Gantt motioned to approve the purchase of a Caterpillar, Inc. Model 289D3 Compact Track Loader (Skid Steer) under Georgia statewide contract number 99999-001-SPD0000177-0024 with Yancey Brothers, Inc. in the amount of \$131,787.00.; Second by Councilwoman Barber. The motion passed 3-0.

13. Council consideration to amend FY2023 LMIG list to remove Northbridge Drive and replace it with Burke Street and the portion of Davis Road that was impacted by the Burke Street sewer project.

Presented by: Decius Aaron, Public Works Director

Mr. Aaron noted the city will have a sewer project on Northbridge Dr. in the next few years that will require road cuts and this change will cause the city not to have to resurface the street before and after the project and would like to switch Northbridge Drive and replace it with Burke Street and the portion of Davis Road and would save \$3,000 by removing Northbridge Drive.

Councilman Alexander motioned to approve to amend FY2023 LMIG list to remove Northbridge Drive and replace it with Burke Street and the portion of Davis Road that was impacted by the Burke Street sewer project; Second by Councilwoman Gantt. The motion passed 3-0.

14. Council consideration to authorize the City Manager, or his designee, to apply for and receive the U.S. Department of Transportation - Reconnecting Communities Pilot Grant Program. The grant is to support the planning activities and preliminary engineering of constructing a pedestrian bridge alongside the M L King Sr. Bridge for a total project cost of \$205,239.10. Funding source: Federal Share \$164,191.28 and a City Cost Share \$41,047.82. The City Cost Share will be allocated from TSPLOST.

Presented by: Kellie Russell and Decius Aaron, Public Works Director

Ms. Russell noted the request is to authorize the City Manager, or his designee, to apply for and receive grants from the US Dept. of Transportation which would allow the city to apply for construction cost to build the pedestrian bridge along side the MLK Senior Heritage Trail for a total project cost of \$205,239.10.

Councilwoman Gantt motioned to approve to authorize the City Manager, or his designee, to apply for and receive grants from the U.S. Department of Transportation - Reconnecting Communities Pilot Grant Program. The grant is to support the planning activities and preliminary engineering of constructing a pedestrian bridge alongside the M L King Sr. Bridge for a total project cost of \$205,239.10; Second by Councilwoman Barber. The motion passed 3-0.

15. Council consideration to approve job descriptions for Police Lieutenant and Administrative Manager position.

Presented by: Frank Trammer, Chief of Police

Chief Trammer noted the Police Department currently has 12 supervisory positions which are hourly positions and working 2,184 hours/year, noted the standard 2,080 hours/year; noted Code Enforcement is set to move to the Police Department at the beginning of the year; noted staff would like to reclassify position and revert from hourly to salary saving about \$10,000, nearly \$2,000 per position.

Councilman Alexander motioned to approve job descriptions for Police Lieutenant and Administrative Manager position; Second by Councilwoman Barber. The motion passed 3-0.

PUBLIC HEARING

16. ANNEXATION CASE #AX-2022-01 -- The City of Stockbridge Planning Commission and the City of Stockbridge Mayor and City Council will hear an Annexation Request by S3 Capital Investments, LLC, the Applicant, represented by Battle Law, P.C., the Agent, to annex a parcel, as described below, into the Stockbridge City Limits from unincorporated Henry County in order to allow the parcel to be combined with an adjacent parcel for an age-restricted residential development.

Parcel #071-01034012 – Subject property is in unincorporated Henry County, with frontage on Highway 42 North, across from Summit View Drive. Currently zoned 'MU' (Mixed-Use), with a land use designation of 'MIX' (Mixed-Use). Contains 20.00 +/- acres. Located in Land Lot 31 of District 7.

Planning staff recommended approval of this request, with twenty-four (24) conditions. On August 25, 2022, the Planning Commission recommended APPROVAL of this request.
Presented by: Ryan Anderson, Chief Planner
Item Removed from the Agenda at the Applicant's Request to be Tabled and heard at the November 14, 2022 City Council meeting.

17. COMPREHENSIVE PLAN AMENDMENT CASE #CP-2022-02 -- Consideration of a Comprehensive Plan Amendment Request by S3 Capital Investments, LLC, the Applicant, represented by Battle Law, P.C., the Agent, to change the future land use designations of certain parcels, as are described below, from 'Light Industrial' and 'Mixed-Use' to 'High-Density Residential' in order to allow for an age-restricted residential development.

Parcel #071-01034014—Located within the Stockbridge City Limits, with frontage on Highway 42 North and situated at the end of Technology Parkway. Applicant proposes to change the current land use designation from 'Light Industrial' to 'High-Density Residential' Contains 22.01 +/- acres. Located in Land Lot 31 of District 7.

Parcel #071-01034012 – Subject property is in unincorporated Henry County, with frontage on Highway 42 North, across from Summit View Drive. Applicant proposes to change the current County's land use designation of 'Mixed-Use' to the City's land use designation of 'High-Density Residential' after the parcel is annexed into the Stockbridge City Limits. Contains 20.00 +/- acres. Located in Land Lot 31 of District 7.

Planning Staff recommended approval of this request. On August 25, 2022, the Planning Commission recommended APPROVAL of this request.

Presented by: Ryan Anderson, Chief Planner

Item Removed from the Agenda at the Applicant's Request to be Tabled and heard at the November 14, 2022 City Council meeting.

18. REZONING CASE #RZ-2022-02 -- Consideration of a Rezoning Request by S3 Capital Investments, LLC, the Applicant, represented by Battle Law, P.C., the Agent, to rezone certain property from 'OI' (Office-Institutional) and 'LI' (Light Industrial) in the Stockbridge City Limits and 'MU' (Mixed-Use) in unincorporated Henry County to 'PUD' (Planned Unit Development) to allow for an age-restricted residential development. The property contains two parcels, and are listed below, with 42.01 +/- total acres.

Parcel #071-01034014—Located within the Stockbridge City Limits, with frontage on Highway 42 North and situated at the end of Technology Parkway. Currently zoned 'OI' (Office-Institutional) and 'LI' (Light Industrial). Property also lies within the Parkway Mixed-Use Overlay District. Contains 22.01 +/- acres. Located in Land Lot 31 of District 7.

Parcel #071-01034012 – Subject property is in unincorporated Henry County, with frontage on Highway 42 North, across from Summit View Drive. Currently zoned 'MU' (Mixed-Use). Contains 20.00 +/- acres. Located in Land Lot 31 of District 7.

Planning staff recommended approval of this request. On August 25, 2022, the Planning Commission recommended APPROVAL of this request.

Presented by: Ryan Anderson, Chief Planner

Item Removed from the Agenda at the Applicant's Request to be Tabled and heard at the November 14, 2022 City Council meeting.

19. Council consideration to approve the use of the Amphitheater for a Town Hall hosted by Councilman Alexander.

Presented by: Councilman Alexander

Councilman Alexander noted this request is following proper protocol with getting approval to use the Amphitheater for a Town Hall on public safety on October 27, 2022.

Councilman Alexander motioned to approve the use of the Amphitheater for a Town Hall hosted by Councilman Alexander; Second by Councilwoman Gantt. The motion passed 3-0.

20. Council consideration to approve a Resolution for LOST (Local Option Sales Tax) negotiations/arbitration with Henry County.

Presented by: Quinton Washington, City Attorney

Attorney Washington noted the city has been in discussions with the county and are currently at a stand still and may be heading to arbitration in which the county has not agreed to attend yet.

Mr. Washington noted all four cities within the county are being asked to sign a Resolution stating they would like citizen support and the 66/34 split from 10 years ago and is asking the mayor to attend the October 18th meeting to speak on behalf of the consequences if no decision is met on LOST (Local Option Sales Tax) or a split that would still benefit the city; sand noted LOST (Local Option Sales Tax) generates roughly \$5-6 million a year and is predicated upon the split with the county from 10 years ago which the county is in opposition.

Mr. Gardiner noted every 10 years, the cities within the county are required to negotiate with the county a share of the LOST (Local Option Sales Tax). The past 10 years the agreement was to split 66/34 with the county getting 66% and 34% to the cities within the county; noted county recommended getting 80% and the cities splitting 20%; noted the percentage affects the amount that comes to the city with sales tax being the biggest form of income; noted by law an agreement shall be made by December 31st and there is no agreement, LOST (Local Option Sales Tax) will go away for the whole county and cities and the only way to bring it back is to add it to a referendum during the next elections cycle; noted county could apply for HOST and would be only the county to get it.

Councilwoman Gantt expressed her sentiments on the issue and noted she was disappointed with the proposed distribution percentages.

Councilwoman Barber expressed her disappointment that the County and cities had not come to an agreement with a fair distribution.

Mayor Ford noted he is glad the cities are sticking together and needs to go to arbitration and wants the cities to continue to speak with one voice.

Councilwoman Gantt motioned to approve a Resolution for LOST (Local Option Sales Tax) negotiations/arbitration with Henry County; Second by Councilwoman Barber. The motion passed 3-0.

MAYOR'S COMMENTS (Mayor Anthony Ford)

Mayor Ford congratulated the Atlanta Braves on winning the National League East Division Title and is hopeful Stockbridge native, Michael Harris will win Rookie of the Year; noted we are still in a pandemic; noted vaccinations are available at the Henry County Health Department from 9am – 11:30 am and 1pm – 2:30 pm at 135 Henry Parkway or call their office at 470-664-0005 for more information; noted COVID Testing is available throughout the county and also taking place at Red Hawk Field on Henry Parkway Mon., Wed., and Fri. from 9am – 3pm; noted the CDC recommends everyone who is eligible to get their 2nd booster, noting Henry County has unfortunately reported 54,041 COVID cases and 666 deaths; noted his participation in the annual Walk to End Alzheimer's; and asked Councilwoman Barber to talk about the Hands of Hope fundraiser event from Saturday.

Councilwoman Barber thanked everyone for their support and participation in the inaugural Kickball Charity Event on Saturday noting with your support, we exceeded our fundraising goal of \$20k and had fun while doing it, and accomplished the mission to spread public awareness of Hands of Hope Clinic and the services that they provide to Henry County citizens and acknowledged the work of non-profits and the impact to the community; Councilwoman Barber gave a special thank you to Amanda Reeves, Carlotta Harrell, Jonathan Penn, Otis Key and Rosalynd Rawls for their dedication and support in making this event great; and offered congratulations to the Henry County Water Authority on their Kickball Championship win.

ANNOUNCEMENTS OF UPCOMING MEETINGS & EVENTS

UPCOMING MEETINGS & ANNOUNCEMENTS: Council meetings are held in the City Council Chamber on the 2nd floor of City Hall. Meeting dates, locations and times are subject to change. Please visit the city's website www.cityofstockbridge.com for the meeting invitation link, Facebook page or contact City Hall offices at 770-389-7900 for updates.

- Main Street Advisory Board Meeting, 2nd Friday of each month 9:00 a.m. City Hall Levi Meeting Room (Oct 14)
- Downtown Development Authority Meeting, 6:00 p.m. Via Zoom - 3rd Tuesday of each month Via Zoom (Oct 18)
- Youth Council Advisory Committee Meeting, 6:30 p.m. – 3RD Tuesday of each month Levi Meeting Room - City Hall (Oct 18)
- City Council Work Session Meeting, Tuesday at 6:00 p.m. – Council Chamber (Oct 25)
- Planning Commission Meeting, 4th Thursday at 6:30 p.m. Council Chamber (Oct 27)

- City Council Meeting, Second Monday of each month –Council Chamber (Nov 14)
- Youth Council Meeting, 6:30 p.m. - 2nd Monday of each month City Hall Levi Meeting Room - City Hall (Nov 14)

UPCOMING CITY EVENTS/INITIATIVES

- A Continuous Salute to Veterans: Please forward pictures of Veterans including name, branch, rank, and years of service as Mayor Pro Tem Thomas presents a special tribute to our local veterans. Please submit pictures and information to: Rosalynd Rawls at rrawls@cityofstockbridge-ga.gov. Thank you for your service!
- Please join Councilwoman Barber for FREE Zumba on every Saturday morning at Clark Community Park at 8:00 a.m. Come out for fitness in the park!
- The City of Stockbridge will host an in-person Annexation Town Hall Meeting Thursday, October 20th at 6:30 p.m. at the Merle Manders Conference Center 111 Davis Rd. Come out to learn the facts about the Annexation Referendum, Neighborhoods in the proposed area, benefits of Stockbridge Annexation and proposed council districts.
- Please join Councilman Alexander for a Town Hall at the Stockbridge Amphitheater, Thursday, October 27th at 7:00 p.m. to discuss Economic Development, Business Opportunities and Public Safety. FREE EVENT
- Please join Councilwoman Gantt for her Annual Fall Festival taking place Saturday, October 29th from 10:00 a.m. to 4:00 p.m. at Clark Park. FREE EVENT

UPCOMING CONCERTS

- Charlie Wilson, Friday, October 14th
- Keith Sweat, Saturday, October 29th
- Rick Springfield and Tommy Tutone, Sunday, October 30th

EXECUTIVE SESSION (Exemptions to the Georgia Open Meetings Acts)

Councilwoman Gantt motioned to convene Executive Session for Personnel, Litigation and Real Estate; Second by Councilwoman Barber. The motion passed 3-0.

Councilwoman Gantt motioned to adjourn Executive Session; Second by Councilman Alexander. The motion passed 3-0.

Councilwoman Gantt motioned to reconvene the meeting; Second by Councilman Alexander. The motion passed 3-0.

Councilwoman Barber motioned to approve the renewal of a one-year contract with Frank Trammer for Chief of Police; Second by Councilman Alexander. The motion passed 3-0.

ADJOURN

Councilman Alexander motioned to adjourn: Second by Councilwoman Gantt. The motion passed 3-0.

Respectfully submitted by:

Vanessa Holiday, City Clerk MMC

Anthony S. Ford, Mayor



**SUMMARY MINUTES
WORK SESSION MEETING
CITY OF STOCKBRIDGE**

Tuesday, October 25, 2022 6:00 PM

Mayor & City Council

Mayor Anthony S. Ford
Mayor Pro Tem Alphonso Thomas
Councilman Elton Alexander
Councilwoman Yolanda Barber
Councilman John Blount
Councilwoman LaKeisha Gantt

Administration

Frederick Gardiner, City Manager
Vanessa Holiday, City Clerk
John Wiggins, City Treasurer
Quinton Washington, City Attorney
Jeremy T. Berry, City Attorney

Mission: To provide visionary leadership and superior municipal services that enhance the quality of life for citizens while creating a welcoming business atmosphere focused on sustainability and expansion of tourism and cultural events.

The meeting was called to order by Mayor Ford.

Invocation by Solicitor Pam Bettis.

Pledge Of Allegiance was recited by all in attendance.

City Clerk, Vanessa Holiday was asked to proceed with a verbal roll call. All members were in attendance except Councilwoman Gantt.

Mayor Pro Tem Thomas motioned to amend the Agenda – To Add Item #11 Council Consideration to amend the Facilities Use Policy Section 2; To Add Proclamation for LGBTQ+ History Month following Public Comments: Second by Councilman Alexander. The motion passed 4-0.

Councilman Alexander motioned adoption Of the Agenda: Second by Mayor Pro Tem Thomas. The motion passed 4-0.

Review of the following Minutes:

1. Draft Minutes September 12, 2022
2. Draft Minutes September 27, 2022

PUBLIC COMMENTS - All persons wishing to speak for public comment must sign in with the City Clerk prior to the beginning of the meeting noting your name, address, and phone number. You will be allotted three (3) minutes. Speakers must respect all members of the elected body, officials, and staff. Defamation, unruliness and/or swearing will not be tolerated. None

Mayor Ford presented the LGBTQ+ History Month Proclamation.

PRESENTATION

3. Presentation on new online tool, Citizens Connect, which allows citizens of the City Stockbridge to search crimes and incidents in the community.
Presented by: Frank Trammer, Police Chief
Chief Trammer noted the Citizens Connect Database is a free tool that is connected directly to the law enforcement database which will allow the community to visualize crime and to see what the police officers are doing in all four geographic connectors; noted the instructions to download the database platform, find the link on the City's Police Department Facebook page to see crime data which is broken down into three categories: incidents, cases, and accidents.

PUBLIC HEARING

4. Council consideration to adopt the 2023-2027 Short-Term Work Program & Capital Improvement Element (STWP/CIE)

Presented by: Brecca Carter, Community Development Director

Ms. Carter noted the Short-Term Work Program & Capital Improvement Element (STWP/CIE) is state mandated and drafted annually to remain in compliance with state minimum standards; noted staff drafted the document in July where Council approved it to transmit to the ARC (Atlanta Regional Commission) and the (DCA)

Department of Community Affairs where comments were provided to the City to make updates; noted the City has completed the recommended updates; and requested the document before the Council be approved and submitted by October 31, 2022 to remain in compliance.

Ms. Carter noted projects referenced in the report are funded by the General Fund, Grants, State and/or Federal dollars and staff is currently working with the city's Grants Administrator to find more funding for approved projects such as the Splash Pad, Cultural Arts Center, Electric Vehicle Station at the Amphitheater and Way Finding Signage.

Public Hearing Opened

No Speakers in Favor No Speakers Opposed

Public Hearing Closed

Councilman Alexander motioned to adopt the 2023-2027 Short-Term Work Program & Capital Improvement Element (STWP/CIE): Second by Mayor Pro Tem Thomas. The motion passed 4-0.

OLD BUSINESS

5. Council consideration to amend the Amphitheater Policy to create a non-compete clause for private events and concerts, and to provide for revenue sharing on for-profit events.

Presented by: Frederick Gardiner, City Manager

Mr. Gardiner noted changes were made to the previous document presented at the last council meeting for pages 3-; noted on page 3 under Partnership, applicants that are requesting to utilize the facility; the recommendations are to have applicants pay for: sound, lighting, stagehands, publicity, advertising, stage, and backstage catering, etc.; noted on page 4, Section 9- Categories and Fees, there was a concern with civic organizations and educational events and on page 5, non-profits; the recommendations are to sanction concerts as part of an agreement and will not be allowed to have concerts outside of the agreement if approved by Council; noted for commercial or for-profit events, there shall not be any concerts; however, if there is one, the city should receive a 20% profit of box fees plus the \$10,000 fee to utilize the facility; noted under page 6, Section 10- Coordination of Services, language was added to include "such services shall be provided by the city or its authorized agent under a partnership agreement and approved by Council with the applicant reimbursing the city for all cost associated with the provisions of such services which may include: concessions, janitorial, grounds, parking management, emergency medical, law enforcement, fire protection and event monitoring."

Councilman Alexander noted his concern still lies with small businesses not being able to participate.

Councilman Blount asked the City Manager to present a template being used by other venues for policies and procedures.

Mayor Pro Tem Thomas expressed his concern with the city to be in a situation to lose and inquired as to how the City would enforce the reimbursement and noted policies and standards should be equal with a set dollar amount.

Mr. Gardiner noted the coordinated services would require Council approval.

Councilwoman Barber noted her initial concern is asking the city to advance payments and being reimbursed; and asked how a non-profit would be able to hold event.

Mr. Gardiner noted small non-profits may not want to host an event at the amphitheater, but a large non-profit may.

Councilwoman Barber motioned to Table: Second by Councilman Blount. Passed 4-0.

6. Council consideration to approve the award of Request For Proposal RFP) Number 2022-0006, On Call General Engineering Services for the City of Stockbridge to Carter & Sloope Consulting Engineers.

Presented by: Decius Aaron, Public Works Director

Mr. Aaron noted during the last meeting the Carter & Sloope Consulting Engineers agreement was removed from the Agenda noting they received the contract to review on the same day as the meeting; and noted since that meeting Carter & Sloope has reviewed the contract and along with the City Attorney and staff is asking for approval.

Councilman Alexander motioned to approve the award of Request For Proposal RFP) Number 2022-0006, On Call General Engineering Services for the City of Stockbridge to Carter & Sloope Consulting Engineers: Second by Mayor Pro Tem Thomas. The motion passed 3-0-1 (Barber Abstained).

NEW BUSINESS

7. Council consideration to approve the City of Stockbridge Wayfinding Schematic Designs
Presented by: Kira Harris- Braggs, Main Street Program Manager, and Tiffany Chen, Principal of Sky Design

Ms. Chen presented a recap and noted signage would surround the City's borders and work inwards to identify the City and assist with wayfinding key destination; noted the process is still in the schematic design phase, following the conclusion and the next steps are design development with a detailed technical set which would be placed out for a bid and installation; noted they have identified primary, secondary, and tertiary routes which will be developed during the design phase and have three different options to choose from; noted primary signage would be placed on exits 222 and 228; noted her request is for a consensus from Council confirming they are moving in the right direction and if there are any changes or additions to inform her.

Councilwoman Barber motioned to authorize staff to continue in the direction of the schematic designs as presented: Second by Councilman Alexander. The motion passed 4-0.

8. Council consideration to approve benefits renewal for calendar year 2023 with United Healthcare for medical, dental and vision coverage effective January 1, 2023.
Presented by: Frederick Gardiner, City Manager, Renee Wheeler HR Manager and Tom Hayes, Broker of MSI

Ms. Wheeler noted this item is the renewing of the city's health benefits for the next calendar year with staff's recommendation of moving to United Healthcare for benefits.

Mr. Hayes noted they are looking at the best options for the 2023 calendar year; also noted the city had a medical loss ratio that ran at 108% with Cigna's medical renewal workup increasing by 23%; noted Cigna has a non-marketing offer of 10% and if the city accepted the non-marketing renewal, there would be no plan change, no changes to employee deductions, there would be a small increase to dental of 0.3% with an overall budget increase of \$190,000; noted receiving quotes from Blue Cross/Blue Shield, Aetna, Humana, and Kaiser Permanente noting Cigna's renewal would have increased 14.7%; noted they took the benefits to market and received a good proposal from United Health Care and looked at self-insured options through SBR (Strategic Benefit Resources); United Healthcare came back with a 10% decrease and when presented to Cigna who came back with a 5% decrease with what their renewal would be; noted it would be the same plan design with the only changes made with and increase with

pharmacy tier 3 and tier 4; tier 3 are non-brand name drugs that would include a \$75 co-pay instead of the \$60 co-pay and tier 4 are specialty drugs with a \$150 co-pay; noted if the annual net decrease would be \$371,126 for 2023 and with Cigna renewals currently on a level funded plan, the city could be eligible to get a surplus at the end of the year and could get a refund from claims estimated at \$83,000; noted the revised renewal with Cigna's annual net decreased would be \$170,000 with United Healthcare \$100,000 cheaper and SBR (Strategic Benefit Resources) at \$300,000; noted with dental, Cigna's rate increased about 4.82% with the employee paying \$35.99 for employee only and a \$37.72 monthly premium for employees; noted the United Healthcare plan matched the current plan and rates with no changes made to cost or deductions; noted with Vision, United Healthcare matched the plan design and the current flat rate renewal; noted regarding Aflac, the city currently has individual plans and will start offering group plans with the option of keeping individual plans; noted with medical and under United Healthcare, there would be no difference in cost and the city would see a 10.5% decrease for 2023 with an annual net total of \$3,048,000.

Councilman Blount expressed his concern with introductory rates and the plan later changing; and referenced the city's move from United Healthcare previously.

Councilman Alexander motioned to approve the city's insurance benefits with United Healthcare of Georgia effective January 1, 2023, in the amount of \$3,058,614.00: Second by Councilwoman Barber. The motion passed 4-0.

9. Council consideration to approve the First progress briefing of City Council summarizing the benefits of establishing a Tax Allocation District and schedule through adoption. Presented by: Frederick Gardiner, City Manager and Ken Bleakly of KB Advisory Group Mr. Gardiner noted in 2020 Henry County and Stockbridge voters granted the County and its municipalities redevelopment powers to create tax allocation districts (TAD) and finance improvements within those districts the TAD (Tax Allocation District); and referenced two major TAD districts being at Atlantic Station and Camp Creek Marketplace.

Mr. Bleakly noted a Tax Allocation District or TAD, is a geographic area consisting of specific identified tax parcels within a Redevelopment Area where cities and counties may use the Georgia Redevelopment Powers Law to stimulate private investment in underdeveloped properties; noted a TAD can only be established within a redevelopment area created by local adoption of an approved Redevelopment Plan; noted the City Council has until December 31 to adopt a redevelopment plan and create a TAD to become effective in 2023, otherwise that process must be delayed a year; and TADs usually have a finite life (typically 25 to 30 years) and can be dissolved by the local government provided no debt obligations are outstanding; noted TADs work from future ad valorem taxes from new development and future growth are used to pay off TAD commitments; Real Estate, personal property and sales taxes can be pledged for up to 50 years and typically only real estate taxes are pledged no more than 30 years. Mr. Bleakly noted TADs can only be used in redevelopment areas with a redevelopment plan and redevelopment areas must meet minimum definitional requirements to qualify, which are specified in the statute; Redevelopment Areas can only be created by local adoption of an approved Redevelopment Plan created under guidelines specified in State law; a TAD can encompass all or a portion of the Redevelopment Area – a redevelopment area can also contain more than 1 TAD; and a redevelopment plan can be amended in the future to create additional TADs within the same redevelopment area, provided the original TAD(s) is/are not impacted; noted the minimum requirements to qualify a redevelopment area include such factors as comparatively slow growth, below average (housing and commercial) property values, higher residential and commercial vacancy rates, “pervasive poverty” and/or above average unemployment than the community or region; noted there is a “catch all” provision in the definition of a redevelopment area --“the existence of conditions through any combination of the foregoing that substantially impair the sound growth of the community and retard the provision of housing accommodations or employment” gives local governments

discretion to use redevelopment powers in areas which are not growing in the manner desired by the community, as evidenced by the adopted comprehensive plan or in prior studies, like the Stockbridge LCI Plan; noted information that is required states the law specifies the required contents of a Redevelopment Plan. (These plans have been written by consultants, law firms and by “in house” city/county staff.) with a 10% cap of a jurisdiction’s digest; noted the proposed redevelopment area (the Area) focuses on the corridor between I 75 and Downtown Stockbridge, including North Henry Blvd as the main commercial gateway to downtown. Once the TAD digest is certified to a “base” year, if the boundaries of the TAD are changed later, the base digest must also be “reset” to that new base year. In most circumstances, once a TAD is created its boundaries should remain fixed, so it is best to get the map right the first time. Factors to consider when setting TAD boundaries: The geography chosen should reflect the overall strategy articulated in the Redevelopment Plan, The TAD should include areas where future projects are planned to create tax increment as well as areas where the community expects to spend future TAD revenues if/when available; noted the TAD should include parcels surrounding planned projects, which are most likely to increase in value if those projects are successfully implemented; noted the next steps are to establish boundaries for the TAD; noted during the November 14th meeting he will present a second presentation to the City Council containing more specific findings for the proposed TAD and contents of the required redevelopment plan to create TAD #1: November 21st, Deliver a draft copy of the redevelopment plan to the City Council; November 29th, : Hold the required TAD Public Hearing; December 12th; City Council votes on a Resolution to adopt the redevelopment plan and establish TAD #1 the vote may be preceded by an (optional) second public hearing; if passed there will be a request consent to TAD #1 from the Henry County Commission (first) and Board of Education and negotiate agreements with each party.

Councilwoman Barber motioned to approve moving forward with establishing a Tax Allocation District (TAD) for the City of Stockbridge: Second by Councilman Alexander. The motion passed 4-0. Staff was tasked with providing a more defined map of the proposed Tax Allocation District.

10. Council consideration to approve the City of Stockbridge Police Department Citizen-Police Advisory Council Policy as modified.
Presented by: Frank Trammer, Police Chief
Chief Trammer noted the policy had been previously presented and at that time he asked for comments from the governing body; noted the policy has been modified and he is seeking approval as modified to move forward with soliciting applications for the Citizen-Police Advisory Council Policy.

Councilman Blount motioned to approve as modified: Second by Mayor Pro Tem Thomas. The motion passed 3-0-1 (Barber Abstained).

11. Council consideration to amend the Facilities Use Policy Section 2 To remove the use of the Ted Strickland Community Center and to Add the use of the MMCC with in partnership with an organization once each year with expenses incurred shall be the responsibility of the elected official's initiative fund and partnering organization.

Mayor Ford noted the policy states twice, once on the weekend (Friday or Saturday) and once during the week (Monday-Thursday). Mayor Pro Tem Thomas noted the existing policy will stand and is an amendment to include “partnering.”

Mayor Pro Tem Thomas motioned to approve Council consideration to amend the Facilities Use Policy Section 2 To remove the use of the Ted Strickland Community Center and to Add the use of the MMCC with in partnership with an organization once each year; expenses incurred shall be the responsibility of the elected official's initiative fund and partnering organization: Second by Councilman Alexander. The motion passed 4-0.

ANNOUNCEMENTS OF UPCOMING MEETINGS & EVENTS

UPCOMING MEETINGS & ANNOUNCEMENTS: Council meetings will be held in the City Council Chamber. Meeting dates, locations and times are subject to change. Please visit the city's website www.cityofstockbridge.com for the meeting invitation link, Facebook page or contact City Hall offices at 770-389-7900 for updates.

- Main Street Advisory Board Meeting, second Friday of each month at 9:00 a.m. City Hall Levi Meeting Room (Nov 11)
- Downtown Development Authority Meeting, 6:00 p.m. Via Zoom - 3rd Tuesday of each month Via Zoom (Nov 15)
- Youth Council Advisory Committee Meeting, 6:30 p.m. - third Tuesday of each month Levi Meeting Room - City Hall (Nov 15)
- City Council Work Session Meeting, last Tuesday of each month at 6:00 p.m. – City Hall Council Chamber (Nov 29)
- Planning Commission Meeting on the fourth Thursday at 6:30 p.m. City Hall Council Chamber – As needed
- City Council Meeting, second Monday of each month – City Hall Council Chamber (Nov 14)
- Youth Council Meeting, 6:30 p.m. - second Monday of each month City Hall Levi Meeting Room - City Hall (Nov 14)

UPCOMING CITY EVENTS/INITIATIVES

- A Continuous Salute to Veterans: Please forward pictures of Veterans including name, branch, rank, and years of service as Mayor Pro Tem Thomas presents a special tribute to our local veterans. Pictures should be submitted to: Rosalynd Rawls at rrawls@cityofstockbridge-ga.gov Thank you for your service!
- Please join Councilwoman Barber for FREE Zumba on every Saturday morning at Clark Community Park at 8:00 a.m. Come out for fitness in the park!
- The City of Stockbridge will host an in-person Annexation Town Hall Meeting on Tuesday, November 1st at 6:30 p.m. Virtual Town Hall, please visit the website or Facebook page for login information; and Saturday, November 5th at 10:00 a.m. at Bridge City Church 3910 N. Henry Blvd. Come out to learn the facts about the Annexation Referendum, which neighborhoods are in the proposed area, and find out the benefits of city residents and proposed council districts.
- Please join Councilman Alexander for a Town Hall at the Stockbridge Amphitheater, Thursday, October 27th at 7:00 p.m. to discuss Economic Development, Business Opportunities and Public Safety. FREE EVENT.
- Please join Councilwoman Gantt for her Annual Fall Festival taking place Saturday, October 29th from noon to 4:00 p.m. at Clark Park. FREE EVENT
- Please join Mayor Ford and Southern Crescent Women in Business for the annual Funding Pitch, Wednesday, October 26th at 6:30 p.m. at the Merle Manders Conference Center.

UPCOMING CONCERTS

- Keith Sweat, Saturday, October 29th
- Rick Springfield and Tommy Tutone, Sunday, October 30th

Congratulations to the Henry County Chamber of Commerce for being named Chamber of the Year!

MAYOR'S COMMENTS (Mayor Anthony Ford)

Mayor Ford noted we are still in a pandemic; noted vaccinations are available at the Henry County Health Department from 9am – 11:30 am and 1pm – 2:30 pm at 135 Henry Parkway or call their office at 470-664-0005 for more information; noted COVID Testing is available throughout the county and also taking place at Red Hawk Field on Henry Parkway Mon., Wed., and Fri. from 9am – 3pm; noted the CDC recommends everyone who is eligible to get their

2nd and third boosters, and encouraged everyone to also get a flu shot; noted Early Voting is underway with the turnout setting records across the state and noted the locations and times and to visit the website for detailed information; noted the last day to request an absentee ballot is Friday, October 28th; noted Halloween is right around the corner and asked that everyone please be careful and to look out for the kids while they are out trick or treating; noted he will be hosting the I-75 Central Corridor meeting on November 9th with more information to follow.

EXECUTIVE SESSION

Councilman Blount motioned to convene Executive Session for Personnel, Litigation and Real Estate: Second by Councilwoman Barber. The motion passed 4-0.

Mayor Pro Tem Thomas motioned to adjourn Executive Session: Second by Councilman Alexander. The motion passed 4-0.

Councilman Alexander motioned to reconvene the meeting without Executive Session action: Second by Mayor Pro Tem Thomas. The motion passed 4-0.

ADJOURN

Mayor Pro Tem Thomas motioned to adjourn: Second by Councilman Alexander. The motion passed 4-0.

Respectfully submitted by:

Vanessa Holiday, City Clerk MMC

Anthony S. Ford, Mayor



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CEO



ZAC BOOKMAN

Former Special Advisor for Rule of Law and Governance with the International Security Assistance Forces

Support Specialist
Financials



CHARITY HOLMAN

Former Deputy City Secretary at City of Westworth Village, Texas

VP Government Finance Solutions



JAMES MCCANN

Former Assistant Finance Director at City of Monterey, California

Implementation Consultant



ART TORRES

Former Chief Procurement Officer at California State University-San Bernardino

Product Lead, Financials



KENT HUDSON

Former Assistant City Manager at City of Vernon, Texas

Director, Solutions
Engineering



SCOTT COBLE

Former Technology and Process Manager, OMB, at Montgomery County, Maryland

Implementation Consultant



Shiloh Rogers

Former Purchasing Manager, City of Banning, CA

Customer Solutions Engineer
Team Lead



JENNIFER NORDIN

Former Budget and Performance Analyst at Montgomery County, Maryland

Director, Professional Services



ALMIS UDRYS

Former Assistant Chief Operating Officer at San Diego, California

Implementation Analyst



BOBBY WILLIAMS

Former Procurement Supervisor at Mesa Public Schools

Manager, Solutions Engineering



MICAH INTERMILL

Former Budget Director at Minneapolis, Minnesota

Manager, Solution Architecture



MARK WELCH

Former Administrative Services Director at City of Ashland, Oregon

Associate Project Manager



AMANDA HALLOCK

Former IT Manager/Digital Transformation Specialist at Scranton, PA

Director, Solutions
Engineering



MONICA COOK

Former HHS Researcher at the Public Policy Institute of California (PPIC)



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Experience

5,000+

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- **City of Savannah, GA**
- **City of Smyrna, GA**
- **City of Austell, GA**
- **City of Decatur, GA**
- **Bulloch County, GA**
- **Rockdale County, GA**
- **Effingham County, GA**
- **GA Dept. of Juvenile Justice**
- **GA Dept. of Education**
- **City of Florence, SC**
- **County of Berkeley, SC**
- **City of Beaufort, SC**
- **County of Cabarrus, NC**
- **City of Annapolis, MD**
- **County of Cecil, MD**
- **City of Muscatine, IA**
- **Bingham County, ID**

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user feedback

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Capital Planning
Workforce Planning
Online Budget Book

Procurement



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Supplier Engagement
Evaluations & Awards
Contract Management

Forms & Workflows



Permitting and Licensing
Inspections
Public Portal
Workflow and eSignature

Asset Management



Asset Management
Work Orders
Request Intake

Cartegraph
AN OPENGOV COMPANY



Reporting & Transparency Platform

Dashboards

Analysis

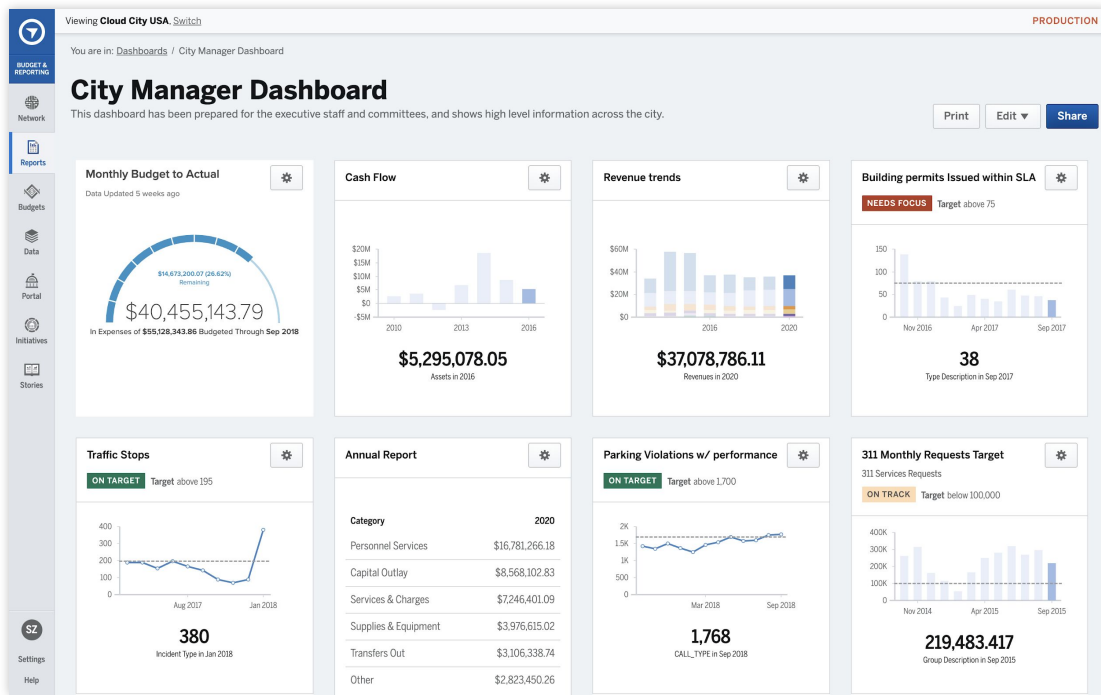
Transparency

Performance Measures

Community Feedback



Get the Whole Picture



Integrated Reporting & Transparency helps you:

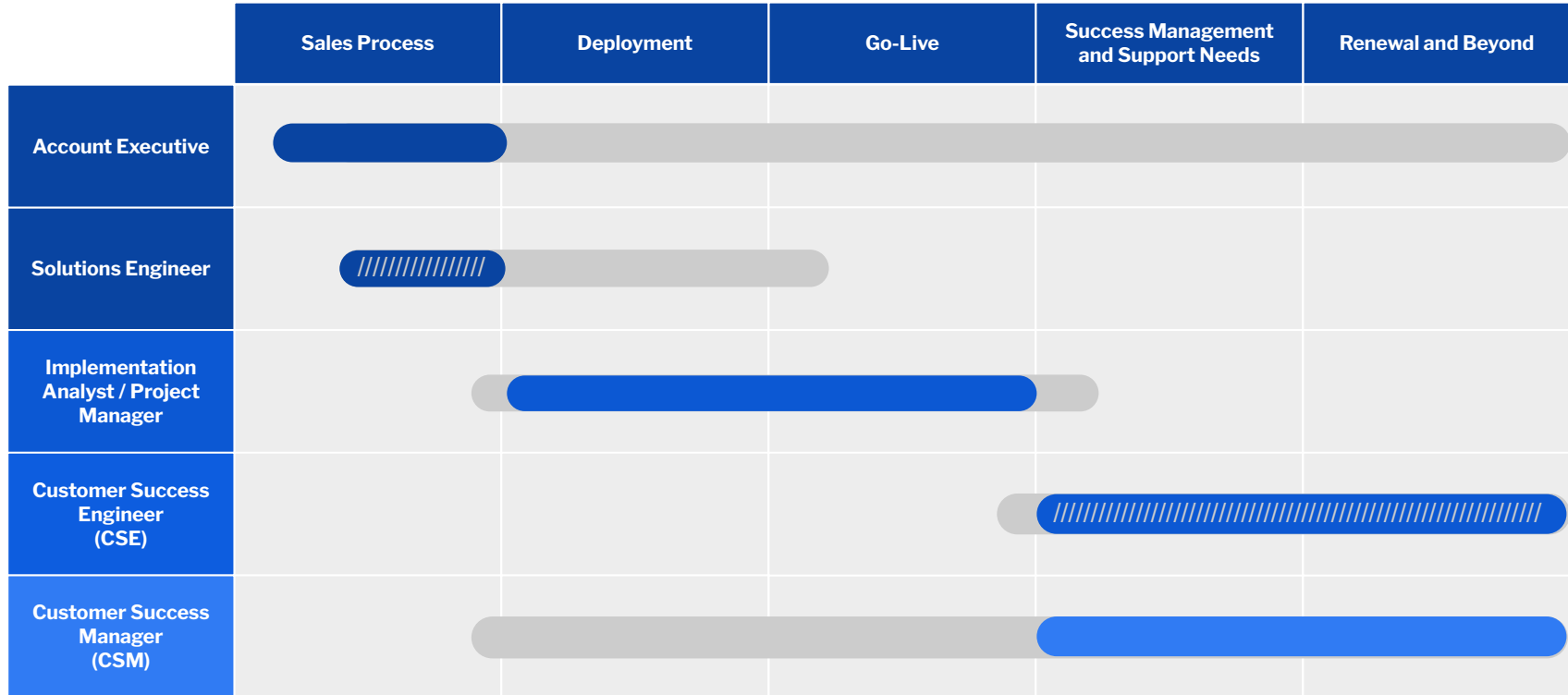
Align staff, electeds, public

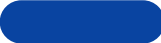
Monitor performance

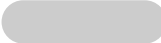
Communicate initiatives

Improve decision-making

Customer Journey



 = Primary Day-to-Day Administrator

 = Secondary Day-to-Day Administrator

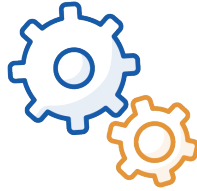
 = Key strategic partner for primary customer administrator, if necessary

Professional Services

Structured Approach for Success



Focus on Short-term
and Long-term goals,
not just replicating
processes



Validate
understanding and
process across
government teams



Balance change
management with
culture, goals and
vision



Expediting
time-to-value by
tailoring to your
unique needs

Key Project Delivery Roles

Core Delivery Team

PROJECT MANAGER

Ownership of Project End-to-End
Creates & Manages Project Plan
Manages OG Delivery Team

IMPLEMENTATION ANALYST

Configures Solution for Systems
Provides Functional Expertise

DATA SOLUTIONS ENGINEER

Performs data integration/uploads
Completes end-to-end data flows
Provides technical support on mappings

OPENGOV PROJECT ADVISOR



Extended Delivery Team

SOLUTION ARCHITECT

Gathers Requirements
Provides Subject Matter Expertise
Validates Solution Blueprint

IMPLEMENTATION CONSULTANT

Analyzes Design complexities
Manages & Monitors Progress with IA
Product Suite Expert

TECHNICAL CONSULTANT

Advises on technical complexities
Resolves items through integration
Product Suite Infrastructure Expert



Current State @ City of Stockbridge, GA

- Current Budgetary Guidelines is done in Incode & Excel between City Treasurer & Other Departments
- Growing concerns with the long-term stability of using Incode for personnel and capital budgeting
- Using Excel and manually transferring back to Incode
- High level of responsibility for each department to watch budgetary numbers puts stress on daily responsibilities and concerns around data integrity
- Incode Reporting Functionality is not flexible or accessible with limited performance management metrics
- Lack of community engagement with Citizens about what is happening within the city

Future State @ City of Stockbridge,GA

- Leverage an always update-to-date system with continual enhancements, specifically configured to support Stockbridge's Budget Development and Monitoring Requirements
- Modern, system agnostic solution for ease of use with all departments for budgeting needs
- Ongoing maintenance of Budget System shifted to OpenGov, not Stockbridge IT department
- Chart of Accounts Mapped to Incode with nightly integration
- Up-to-date budget reports for rapid Budget Development Analysis able to push to Stockbridge Council Members along with performance metrics
- Flexible, self-service reporting and dashboards for enhanced Budget Monitoring, including at account code level.
 - User-friendly Visualizations natively included in each report
- Increased collaboration throughout each phase of budget development and monitoring
- Integrated Personnel Module w/ multi-year forecasting across all positions, salaries, and fringe benefits
- Integrated Capital Planning leaving behind Excel
- Ability to be transparent and engaging with Stockbridge citizens with OpenGov's Story tool.

ROI @ City of Stockbridge, GA

- City of Stockbridge to see up to 1 % budget reallocation to other strategic priorities
- Up to 50 % reduction in the amount of time it takes to prepare the budget
- 80% less time spent on reporting
- An estimated 150- 200 staff hours could be diverted to other activities, such as budgetary analysis or quality control as a result of efficiencies. **(Estimate based on customers of similar size)*

OpenGov Proposal List Pricing

Annual Software Subscription Professional Services Implementation, Ongoing Support & Maintenance for OpenGov
BUDgeting & Planning Project – Unlimited Users & Data Storage

OpenGov Proposal for City of Stockbridge, GA				
Years	Months	Software	Professional Services	Annual Total
Year 1	12	\$46,057	\$60k-\$70k	\$91k-\$106k
Year 2	12	\$46,057	\$0.00	\$48,359.85
Year 3	12	\$46,057	\$0.00	\$50,777.84

Proposal Includes:

- Operating, Personnel, Capital Budgeting , Reporting, Dashboards, Integration,
- Unlimited Users, Unlimited Data Storage, Unlimited Budgets, Unlimited Reports
- Premium Support not included
- \$46,057 list Price
- Typical 5 %increase YoY

OpenGov Proposal @ City of Stockbridge, GA

Annual Software Subscription Professional Services Implementation, Ongoing Support & Maintenance for OpenGov
BUDgeting & Planning Project - Unlimited Users & Data Storage

OpenGov Proposal for City of Stockbridge GA				
Years	Months	Software	Professional Services	Annual Total
January 1st, 2023-December 31st, 2023	12	\$40,705.57	\$51,583.37	\$92,288.94
January 1st 2024-December 31st,2024	12	\$40,705.57	\$0.00	\$40,705.57
January 1st,2025-December 31st, 2025	12	\$40,705.57	\$0.00	\$40,705.57

Proposal Includes:

- Operating, Personnel, Capital Budgeting , Reporting, Dashboards, ERP Integration, Premium Support
- Unlimited Users, Unlimited Data Storage, Unlimited Budgets, Unlimited Reports
- Premium Support Included
- **Roughly 12% Software Discount from \$46,057 list Price**
- \$16,056 saved from 3 year deal
- No annual increase for first 3 years (Typically 5%)

Included in Proposal @ Stockbridge, GA

Budgeting & Planning	Inclusion or Add-On?	Category
Financial Integration	Included	B&P
Operating & Capital Budgeting	Included	B&P
Workforce Planning	Included	B&P
Budget Book	Included	B&P
Dashboards	Included	R&T
Open Town Hall	Included	R&T
Reporting & Analytics	Included	R&T
Story Builder	Included	R&T
Transparency	Included	R&T

PARTICIPATING ADDENDUM

Between

Carahsoft Technology Corporation

(hereinafter "Contractor")

And

Georgia Department of Administrative Services

(hereinafter "DOAS" or "Participating State/Entity")

Pursuant to

NASPO ValuePoint

Cloud Solutions 2016-2026

Administered by the Utah (hereinafter "Lead State") Master Agreement No: AR2472

1. SCOPE

The State of Utah, acting by and through the National Association of State Procurement Officials (NASPO) ValuePoint, competitively procured and awarded a Request for Proposal resulting in Master Agreement number AR2472. The Master Agreement was created as a cooperative purchasing agreement for Cloud Solutions.

This addendum establishes Contractor as a non-exclusive, non-mandatory source of supply for (1) all State of Georgia governmental entities subject to the State Purchasing Act, including but not limited to certain state offices, agencies, departments, boards, bureaus, commissions, institutions and colleges and universities and (2) all other State of Georgia governmental entities such as state authorities, local government, municipalities, cities, townships, counties and other political subdivisions of the State of Georgia. All entities authorized to make purchases pursuant to this Addendum shall be referred to collectively as "Purchasing Entities".

This addendum allows for purchase of the following Cloud Solutions:

Software as a Service (SaaS)

Infrastructure as a Service (IaaS)

Platform as a Service (PaaS)

Value Added Services

Additional Value Added Services

Maintenance Services

Professional Services

- Deployment Services
- Consulting/Advisory Services
- Architectural Design Services
- Statement of Work Services

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Partner Services

Training Deployment Services

The above-listed Cloud Services may be obtained from the Service Providers specifically provided for in Appendix A to this Participating Addendum. No Purchasing Entity may purchase Cloud Solutions from a Service Provider who is not listed in Appendix A. No terms and conditions of Service Providers (including but not limited to sub-contractors, resellers, and partners) will be considered binding on the Participating State, a Participating Entity, a Purchasing Entity, or the Contractor other than the terms and conditions attached as an Exhibit to Appendix A. The Contractor may include transactional terms and conditions of Service Providers on service level agreements, statements of work, and purchase orders, but they will be considered last in the order of precedence. If one Purchasing Entity accepts these transactional terms on service level agreements, statements of work, and purchase orders, they will in no way be binding on other Purchasing Entities. Any documents containing terms and conditions that are in conflict with the terms and conditions or that contain terms and conditions beyond the scope of this Participating Addendum and the documents attached to Appendix A are not binding on the parties. The Participating State may amend Appendix A to add or remove Service Providers as necessary. Amendment of Appendix A must be made in writing as an amendment to this Participating Addendum, signed by the parties and approved as required by the laws of the State of Georgia.

Contractor shall be responsible for successful performance and compliance with all requirements in accordance with the terms and conditions under this Participating Addendum, even if the work is performed by a subcontractor.

The Contractor's Master Agreement products or services listed on the Contractor's page of the NASPO ValuePoint website are included in this Addendum only if they are listed in Appendix A and they are not offered on a Mandatory Statewide Contract. In the event they are offered on a Mandatory Statewide Contract, products or services may be procured under this Addendum if a waiver is granted by the Participating State/Entity.

Any obligations placed upon Contractor under the Master Agreement and this Participating Addendum shall also apply to any service provider (including but not limited to resellers, subcontractors, partners, or agents) that provides any product or service under the Master Agreement and this Participating Addendum. Contractor shall also ensure compliance by all service providers (including but not limited to resellers,

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subcontractors, partners, or agents) of all obligations and requirements set forth under the Master Agreement and this Participating Addendum.

2. TERM

The term of this Participating Addendum and State Contract Number: 99999-SPD-T20190814-0001 shall be effective upon the date of final execution below (the "Effective Date") by the State of Georgia through September 15, 2026, unless otherwise terminated in accordance with the termination provisions of this Participating Addendum or the Master Agreement.

3. NON-EXCLUSIVE CONTRACT

The contract shall be non-exclusive and shall not in any way preclude the State of Georgia from entering into similar contracts and/or arrangements with other vendors or from acquiring similar, equal or like goods and/or services from other entities or sources.

4. PRIMARY CONTACTS

The primary contact individuals for this Participating Addendum are as follows (or their named successors):

Contractor

Name:	Bethany Blackwell
Address:	11493 Sunset Hills Rd., Suite 100, Reston, VA 20190
Telephone:	703-230-7435
Fax:	703-871-8505
Email:	NASPO@Carahsoft.com

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<u>Participating State:</u>	
Name:	Beverly Alexander
Address:	200 Piedmont Avenue, SE Suite 1308, West Tower Atlanta, GA 30334
Telephone:	404-656-5345
Email:	Beverly.alexander@doas.ga.gov

5. PARTICIPATION

This Participating Addendum (and the corresponding NASPO ValuePoint Master Agreement) may be used by all state agencies, institutions of higher education, political subdivisions and other entities authorized to use statewide contracts in the State of Georgia. Pursuant to O.C.G.A. § 50-5-57, DOAS hereby certifies the Contractor as a source of supply to Purchasing Entities for the goods and services available to Purchasing Entities pursuant to this Addendum. Orders shall be placed individually and from time to time by Purchasing Entities. The execution of this Addendum only establishes the Contractor as an authorized source of supply by DOAS and creates no financial obligation on the part of DOAS. Purchasing Entities are solely and individually financially responsible for their respective purchases. The Addendum does not guarantee any minimum level of purchases. Issues of interpretation and eligibility for participation are solely within the authority of the State Chief Procurement Official.

Executive branch state agencies that are required to use the Georgia Enterprise Technology Services (GETS) for their IT infrastructure must receive prior approval from the Georgia Technology Authority (GTA) before making purchases under this contract. Instructions for the agencies to obtain approval and a list of the relevant agencies are provided in the User Guide for this contract.

With respect to any "Educational Discount Price", offered by Contractor pursuant to this Addendum, the parties agree that the following Purchasing Entities shall be eligible to receive any Educational Discount Price: Board of Regents of the University System of Georgia and all of its colleges and universities, the

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Technical College System of Georgia and all of its technical schools, the State Board of Education, the Georgia Department of Education, the Georgia Academy for the Blind, the Georgia School for the Deaf, the Atlanta Area School for the Deaf, public K-12 schools, public boards of education, "local school systems" and "local units of administration as those terms are defined by O.C.G.A § 20-2-242, and any other Purchasing Entity identified by the parties as an educational entity.

Contractor acknowledges that Purchasing Entities are a political subdivision of the State of Georgia. The laws of the State of Georgia shall govern this Participating Addendum. Nothing under this Participating Addendum or the Master Agreement shall be deemed or construed as a waiver of the State's right of sovereign immunity. The Participating State/Entity and Purchasing Entities are agreeing to the terms of the Master Agreement only to the extent the terms are not in conflict with Georgia law.

Purchasing Entities, as a political subdivision of the State of Georgia, may not sign their own Participating Addendum, unless approved by the Chief Procurement Officer of the state where the Purchasing Entities is located.

6. NO THIRD-PARTY BENEFICIARIES

Nothing in this Participating Addendum or any purchase orders issued pursuant to this Addendum shall be construed to create a third-party beneficiary to this Addendum.

7. ORDER OF PRECEDENCE

- (i) The Participating Addendum ("PA"), including any Amendments and Exhibits attached, A Participating Entity's Participating Addendum shall not diminish, change, or impact the rights of the Lead State with regard to the Lead State's contractual relationship with the Contractor under the Terms of Utah NASPO ValuePoint Master Agreement;
- (ii) NASPO ValuePoint Master Agreement Terms & Conditions, with the exception of Attachment E, which is hereby deleted;
- (iii) The Solicitation;
- (iv) Contractor's response to the Solicitation, as revised and accepted by the Lead State; and
- (v) A Service Level Agreement or Purchasing Order issued against the Participating Addendum or Contractor Product Terms and Conditions attached as an Exhibit to the Service Level Agreement, Statement of Work, or Purchasing Order.

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These documents shall be read to be consistent and complementary. Any conflict among these documents shall be resolved by giving priority to these documents in the order listed above. Contractor terms and conditions that apply to this Participating Addendum are only those that are expressly accepted by the Participating State and must be in writing and attached to the Participating Addendum as an Exhibit or Attachment. The Participating Addendum language prevails unless a mutually agreed exception has been negotiated. Such exception must be made in writing as an amendment to this Participating Addendum, signed by the parties and approved as required by the laws of the State of Georgia.

No other terms and conditions, that are not consistent with this Participating Addendum, shall apply, including terms and conditions listed in the Contractor's response to the Solicitation, or terms listed or referenced on the Contractor's website, in the Contractor quotation/sales order or in similar documents subsequently provided by the Contractor to a Purchasing Entity. No purchase order, invoice, or other documents associated with any sales, orders, or supply of any good or service under this Participating Addendum shall contain any terms or conditions other than as set forth in the Participating Addendum. Any such extraneous terms and conditions shall be void, invalid, and unenforceable against the State of Georgia or the Participating Entity. Any refusal by Contractor/Subcontractor to supply any goods or services under this Participating Addendum conditioned upon the State of Georgia or the Participating Entity submitting to any extraneous terms and conditions shall be a material breach of the Participating Addendum and constitute an act of bad faith by the Contractor/Subcontractor.

8. CHANGES IN CONTRACTOR REPRESENTATION

DOAS requires the assignment of a primary account representative (for each category). The Contractor shall identify by name and location the primary account representative for each awarded category who will be responsible for the performance of the contract. The Contractor must also provide a next in line account representative, that will serve as a back-up for the State. The State requires the Contractor to notify DOAS of any changes in key account representatives, in writing within 10 calendar days of the change.

9. AMENDMENTS

Any further Amendments to the Master Agreement after the Effective Date of this Participating Addendum, that have been approved by the Lead State, will not be applicable to this Participating Addendum and will not be valid unless made in writing as an amendment to this Participating Addendum, signed by the parties

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and approved as required by the laws of the State of Georgia. No oral understanding or agreement not incorporated in this Participating Addendum is binding on any of the parties.

10. SUB-CONTRACTORS, PARTNERS, RESELLERS

The Contractor and Service Provider shall identify its strategic business partners related to services provided under this contract, including but not limited to, all sub-Contractors or other entities or individuals who may be a party to a joint venture or similar agreement with the Service Provider, who will be involved in any Cloud solution and/or operations.

Contractor must ensure that any sub-Contractor (including service providers) fulfillment partner, dealer, or reseller who makes sales under this Participating Addendum complies with the terms of the Master Agreement and this Participating Addendum. No terms or conditions of the Service Provider (including but not limited to sub-contractors, resellers, and partners), not included in this Participating Addendum, shall be considered binding on the Participating State unless specifically agreed to in writing and reflected in Appendix A.

11. RESELLER APPROVAL

Contractors wishing to add a Reseller to the Statewide contract must follow the State approval process. Reseller Partners must be approved in advance by the State as a condition of eligibility under this Contract. The State reserves the right to rescind any such participation. The State also reserves the right to request the Contractor to name additional Resellers, in the best interest of the State, at the State's sole discretion. The Contractor must complete and submit the following forms as part of the State Reseller approval process:

- (i) Sales and Use Tax Form – Populated with Reseller information
- (ii) Debarment Letter – Contractor statement indicating Reseller is not debarred (Federal or State level)
- (iii) E-Verify Form
- (iv) DOAS Reseller Request/Approval Spreadsheet – Contractor to complete DOAS approval spreadsheet with Reseller contact information and PO instructions. Contractor shall specify whether orders must be placed directly with Contractor or may be placed directly with the

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designated Reseller. Contractor must provide the State, in advance, all necessary ordering information, billing address and Federal Identification number.

Approved Resellers must be eligible to quote lower than or equal Contract pricing under this Contract. Contractors are encouraged to identify multiple approved Resellers to participate in competitive transactions.

Contractor shall be responsible for Reseller performance and compliance with all Contract terms and conditions. Products purchased through Reseller must be reported by the Contractor in the required Quarterly Sales Reports to the State.

Immediate notice to DOAS is required by the Contractor, in the event, a change in Reseller's status occurs during the Contract term.

12. PURCHASING PROCESS

(i) Statement of Need

A Purchasing Entity or Participating Entity purchasing Cloud Solutions from this Participating Addendum shall create a Statement of Need, each time they desire to purchase Cloud Solutions. The Entity shall issue a detailed Statement of Need to the Contractor(s) who offers the applicable Cloud Solution(s). The State Entity reserves the right to require a specific format, information, and pre-approvals on the Statement of Need Form. At a minimum, the format of the Statement of Need is left to the discretion of the Purchasing Entity or Participating Entity, but forms submitted by entities of the State of Georgia must contain the following:

- a. Current State
- b. Desired Scope
- c. Business Requirements

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-
- d. Technical Requirements
 - e. Functional Requirements

Upon request, Contractor will assist Purchasing Entities in obtaining cloud service provider contact information and any applicable license agreements, maintenance agreement, or any other documents pertinent to the products and/or services in this Participating Addendum wherever such information and documents have not been made available within the Master Contract. Contractor shall ensure that such agreements and documents contain static terms and that weblinks are not included in the terms of such agreements and documents.

Although certain cloud service provider license agreements, maintenance agreements, and other documents have been included in the Master Agreement, DOAS intends to further negotiate those agreements. Accordingly, DOAS must approve any applicable license agreements, maintenance agreement, or any other documents pertinent to the products and/or services in this Participating Addendum prior to order by a Purchasing Entity that is an entity of the State of Georgia. Contractor is responsible for ensuring that this step takes place and that only agreements approved by DOAS are utilized in conjunction with sales to such Purchasing Entities.

(ii) Proposal

Contractor shall provide the Purchasing Entity with a Proposal addressing the requested Cloud Services. The Proposal may include the following:

- a. Price
- b. Scope – Statement of Work
- c. Conditions, SLAs, Obligations
- d. Additional Terms and Conditions
- e. Timeframe
- f. Exit Process and Cost

(iii) Orders

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Any order placed by an Purchasing Entity Purchasing Entity for a product and/or service available from this Master Agreement shall be deemed to be a sale under (and governed by the prices and other terms and conditions) of the Master Agreement unless the parties to the order agree in writing that another contract or agreement applies to such order.

The State instructs Purchasing Entities within the jurisdiction of this Addendum to include the Participating State Contract Number: 99999-SPD-T20190814-0001 and the Master Agreement Number: AR2472 on all purchase orders issued to Contractor.

Orders will be placed by a Purchasing Entity Purchasing Entity directly with Contractor or approved sub-Contractor, fulfillment partner, dealer or reseller. The Purchasing Entity may modify Master Agreement or Participating Addendum terms and conditions relating to Purchasing Entity's specific order through an Order Agreement, which must be signed by both the Purchasing Entity and Contractor. An Order Agreement shall be between the signing Purchasing Entity and the Contractor, and shall not be interpreted to diminish, change, or impact any other Order Agreement entered with a separate Purchasing Entity. An Order Agreement shall not diminish, change, or impact the rights of the Lead State with regard to the Lead State's contractual relationship with the Contractor under the Terms of Utah NASPO ValuePoint Master Agreement and shall not diminish, change, or impact the rights of DOAS with regard to DOAS's contractual relationship with the Contractor under the Terms of Utah NASPO ValuePoint Master Agreement and Participating Addendum.

The State of Georgia constitution prohibits State entities from pledging the State's credit. Accordingly, entities of the State of Georgia may only be obligated for the amount indicated in a purchase order executed by the state entity. Contractor shall ensure that all sales to entities of the State of Georgia and any supplemental agreements comply with the provisions of the January 6, 2017 memo "Contracting with the Georgia Department of Administrative Services located at http://doas.ga.gov/assets/State%20Purchasing/Stage%203%20Documents/Contracting_With_DOAS.pdf as well as any subsequent revisions to such memo.

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Contractor shall ensure that all sub-Contractors providing services under this agreement executes the appropriate e-verify affidavit located at http://www.audits.ga.gov/NALGAD/section_3_affidavits.html

Orders for State Agencies, Departments, Boards, Bureaus, Commissions, Universities, and Schools (collectively "State Entities") shall include the Statement of Need and Statement of Work (accepted Contractor Proposal). It is the responsibility of the Contractor to ensure orders from State Entities include required documents.

For orders greater than \$100,000 in the first year or orders involving FISMA (Federal Information Security Management Act) Moderate or High data, Supplier will provide, for informational purposes only, a copy of the order to a designated DOAS/GTA contact person. The purpose is to assure that organizations are complying with applicable policies, statutes, and guidelines.

The State is not liable for any costs incurred by Contractors prior to entering into a formal contract or any order that does not meet the minimum requirements.

(iv) Payment: Payment terms shall be as specified in the Proposal and Invoice.

- a. Invoices. Invoices for payments must be submitted by the Contractor to the Purchasing Entity requesting the services with sufficient detail to support payment. The terms and conditions included in the Contractor's invoice shall be deemed to be solely for the convenience of the parties. No terms or conditions of any such invoice shall be binding upon the Purchasing Entity, and no action by the Purchasing Entity, including without limitation the payment of any such invoice in whole or in part, shall be construed as binding or estopping the State with respect to any such term or condition, unless the invoice term or condition has been previously agreed to by the State as an amendment to the contract.
- b. Inspection and Approval. Final inspection and approval of all work required under the contract shall be performed by the designated Purchasing Entity officials. Payments

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shall not be made until contractual deliverable(s) are received and accepted by the Purchasing Entity.

- c. **Payment.** Purchasing Entity will render payment to Contractor when the terms and conditions of the contract and specifications have been satisfactorily completed on the part of the Contractor as solely determined by the Participating Entity. Payment will be made by the responsible Purchasing Entity. In no event, shall the Purchasing Entity be responsible or liable to pay for any services provided by the Contractor prior to the Effective Date of the contract, and the Contractor hereby waives any claim or cause of action for any such services.
- d. **Travel Expenses.** Expenses for travel shall not be reimbursed unless specifically permitted under the duties of the Contractor. All travel must be approved in advance by the Purchasing Entity. Expenditures made by the Contractor for travel will be reimbursed at the current rate paid by the State, available here: <https://sao.georgia.gov/state-travel-policy>.
- e. **Responsibility for Taxes:** The State of Georgia and its agencies shall not be responsible for, or indemnify a Contractor for, any federal, state, or local taxes which may be imposed or levied upon the subject matter of this Participating Addendum.
- f. **Federal Funds.** Payments under this Contract may be made from federal funds obtained by the State. The Contractor is responsible for compliance with all federal requirements imposed on these funds and accepts full financial responsibility for any requirements imposed by the Contractor's failure to comply with federal requirements. Participating entities may include additional contract terms and conditions with their PO's that incorporate language required by federal grant conditions.

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13. PROFESSIONAL/TECHNICAL (P/T) SERVICES

Professional/Technical Services **must** be within the scope of services available through the Master Contract. Purchasing Entities may require retainage as specified in their individual Order Agreements or Purchase Orders.

14. OWNERSHIP IN INTELLECTUAL PROPERTY

The parties each recognize that each has no right, title, or interest, proprietary or otherwise, in or to the name or any logo, or intellectual property owned or licensed by the other. Each agree that, without prior written consent of the other or as described in this Contract, it shall not use the name, any logo, or intellectual property owned or licensed by the other.

15. TERMINATION OF INDIVIDUAL ORDERS OR PURCHASE ORDERS

The individual orders, Order Agreements, or purchase orders may be terminated as follows:

(i) Termination for Cause

- a. If, for any reasons, or through any cause, the Contractor or Subcontractor fails to fulfill in timely and proper manner his obligations, or if the Contractor or Subcontractor violates any of the covenants, agreements, or stipulations of this Participating Addendum, the Purchasing Entity shall have the right to terminate any outstanding order by giving written notice to the Contractor and Subcontractor of such termination and specifying the effective date thereof. In that event, all finished or unfinished documents, data, studies, surveys, drawings, models, photographs, supplies and other materials shall, at the option of the Participating Entity, become property of the Purchasing Entity and the Contractor/Subcontractor shall be entitled to receive compensation for any satisfactory

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work completed on such documents and other materials that are usable to the Purchasing Entity.

(ii) Termination for Convenience

- a. A Purchasing Entity may terminate an order at any time by giving written notice of such termination to the Contractor and the Subcontractor and specifying the effective date thereof, at least thirty (30) days before the effective date of such termination. In that event, all finished or unfinished documents, data, studies, surveys, drawings, models, photographs, supplies and other materials shall, at the option of the Purchasing Entity, become property of the Purchasing Entity and the Contractor/Subcontractor shall be entitled to receive compensation for any satisfactory work completed on such documents and other materials that are usable to the Purchasing Entity.

(iii) Immediate Termination

- a. A Purchasing Entity may immediately terminate an order pursuant to the terms of Paragraph 17 of this Participating Addendum.

16. TERMINATION OF PARTICIPATING ADDENDUM

The following provisions relating to termination shall be added to Paragraph 7 of the Master Agreement entitled "Termination":

Termination for Non-appropriation: Pursuant to O.C.G.A. Section 50-5-64, any purchase made pursuant to this Participating Addendum will terminate immediately and absolutely if DOAS or the Purchasing Entity determines that adequate funds are not appropriated or granted or funds are de-appropriated such that DOAS or the Purchasing Entity cannot fulfill its obligations under the Statewide Contract, which determination is at DOAS and/or Purchasing Entity's sole discretion and shall be conclusive. A termination made pursuant to these terms is not a termination for convenience and will not be treated as such.

Immediate Termination DOAS may terminate the Participating Addendum for any one or more of the following reasons effective immediately without advance notice:

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- a. In the event the Contractor is required to be certified or licensed as a condition precedent to providing goods and services, the revocation or loss of such license or certification may result in immediate termination of the Statewide Contract effective as of the date on which the license or certification is no longer in effect;
 - b. DOAS determines that the actions, or failure to act, of the Contractor, its agents, employees or sub-Contractors have caused, or reasonably could cause, life, health or safety to be jeopardized;
 - c. The Contractor fails to comply with confidentiality laws or provisions.

Performance and Payment Time Frames that Exceed Contract Duration: All maintenance or other agreements for services entered into during the duration of an SLA and whose performance and payment time frames extend beyond the duration of the Master Agreement and/or this Participating Addendum shall remain in effect for performance and payment purposes (limited to the time frame and services established per each written agreement). To the extent that any agreements extend beyond the duration of the Master Agreement and/or this Participating Addendum, the terms and conditions of this Participating Addendum and the Master Agreement, as well as any SLAs, will remain in effect until the agreement is terminated. No new leases, maintenance or other agreements for services may be executed after the Master Agreement and/or this Participating Addendum has expired. For the purposes of this section, renewals of maintenance, subscriptions, SaaS subscriptions and agreements, and other service agreements, shall not be considered as "new."

In any termination event, in addition to data transition, Contractor shall allow the Purchasing Entity to transition accounts, licenses, and technical configurations, to a new provider at no additional cost other than those detailed in the original customer agreement. This includes, but is not limited to third party cloud hosting accounts. Specific data removal and transition information is available and provided by the unique technology partners. This data removal and transition information shall adhere to the contract terms of the Mater Agreement and this Participating Addendum.

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17. INDEMNIFICATION

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- (i) The Master Agreement's Indemnification (Section 13, subpart a) provision controls. The Master Agreement's Limitation of Liability clause (Section 13, subpart c) is deleted and replaced with the following:

The limit of liability shall be as follows:

- a. Contractor's liability for any claim, loss or liability arising out of, or connected with the products or services provided, and whether based upon default, or other liability such as breach of contract, warranty, negligence, misrepresentation or otherwise, shall in no case exceed direct damages in: (i) an amount equal to two (2) times the charges specified in the Purchase Order for the products or services, or parts thereof forming the basis of the Purchasing Entity's claim, (said amount not to exceed a total of twelve (12) months charges payable under the applicable Purchase Order) or (ii) two million dollars (\$2,000,000) per purchase by a Purchasing Entity, whichever is greater.
- b. . The Purchasing Entity may retain such monies from any amount due Contractor as may be necessary to satisfy any claim for damages, costs and the like asserted against the Purchasing Entity unless Contractor at the time of the presentation of claim shall demonstrate to the Purchasing Entity's satisfaction that sufficient monies are set aside by the Contractor in the form of a bond or through insurance coverage to cover associated damages and other costs.
- c. . Notwithstanding the above, neither the Contractor nor the Purchasing Entity shall be liable for any consequential, indirect or special damages of any kind which may result directly or indirectly from such performance, including, without limitation, damages resulting from loss of use or loss of profit by the Purchasing Entity, the Contractor, or by others. For purposes of clarity, damages relating to data breach are considered to be direct damages.
- d. The limitations of liability will not apply to claims for bodily injury or death as set forth in Section 13 and Section 30 under the Master Agreement, when made applicable under a specific Purchase Order. The limitations of liability shall not apply to damages due to data breach either by Contractor, including those related to any solution or services provided by Contractor.

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And

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Notwithstanding any language to the contrary, no interpretation of this contract shall find that the State of Georgia or its agencies have agreed to indemnify Contractor or any third parties. Any term or conditions otherwise is null and void.

- (ii) **Coordination of Defense.** In connection with indemnification of a Purchasing Entity or DOAS, when a Georgia state entity is a named defendant in any lawsuit, the defense of the Georgia state entity shall be coordinated by the Attorney General of Georgia. The Attorney General of Georgia may, but has no obligation to, authorize Contractor to control the defense and any related settlement negotiations; provided, however, that, in such event, Contractor shall not agree to any settlement of claims against the State of Georgia without first obtaining a concurrence from the Attorney General of Georgia. If the Attorney General of Georgia does not authorize sole control of the defense and settlement negotiations for Contractor, Contractor shall be granted authorization to participate in any proceeding related to this section; provided however notwithstanding anything of the contrarily herein, Contractor shall continue to be obligated to indemnify the participating entity and, to the extent applicable, any and all purchasing entities, in accordance with and to the extent Contractor provides such indemnity under this Master Agreement.

18. Section 31 of the Master Agreement is amended to include the following provision:

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Service Provider Disclaimers of Warranties Invalid. Any term or condition that excludes, disclaims, or limits a Contract Vendor warranty is null and void.

Warranty of Security: Unless otherwise agreed in writing, the Contractor and all Service Providers, including but not limited to sub-contractors, resellers, and partners, will not perform any of the services outside of the United States, and the Contractor will not allow any State of Georgia data to be sent by any medium, transmitted, or accessed outside of the United States.

The Contractor and all Service Providers must notify the Purchasing Entity and the State of Georgia (through the Participating State Contact to this Participating Addendum) as soon as possible or no later than twenty-four (24) hours following discovery of the breach of any unauthorized access of data that is personal information of individuals. The Contractor and all Service Providers must notify the Purchasing Entity and the State of Georgia (through the Participating State Contact to this Participating Addendum) as soon as possible or no later than forty-eight (48) hours following discovery of the breach of any unauthorized access of data.

Indemnification (Breach of Warranty of Security): The Contractor agrees to defend, indemnify, and hold harmless the State of Georgia, the Participating Entities, and any officers, directors, or employees of such for any claims, suits, or proceedings related to a breach of the Warranty of Security. The Contractor will include credit monitoring services at its own cost for those individuals affected or potentially affected by a breach of this warranty for a two-year period following the breach.

19. The following paragraph is added to Exhibits 1, 2, and 3 of the Master Agreement as a new paragraph 5(c) for each Exhibit:

c. Unless otherwise stipulated, if a Data Breach is a direct result of Contractor's breach of its contractual obligation to encrypt Personal Data or otherwise prevent its release, the Contractor shall bear the costs associated with (1) the investigation and resolution of the data breach; (2) notifications to individuals, regulators or others; (3) a credit monitoring service; (4) a website or a toll-free number and call center for affected individuals; and (5) complete all corrective actions as reasonably determined by Contractor based on root cause.

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20. SECURITY AND DATA PROTECTION. The Contractor is responsible for the security and protection of the Purchasing Entity's data. The terms, conditions, and provisions of this Security and Data Protection section apply in addition to any terms, conditions and provisions of the Master Agreement related to security and data protection. This Security and Data Protection section survives the completion, termination, expiration, or cancellation of this Purchasing Addendum.

(i) The following terms are added to the Master Agreement at Exhibit 1, Software as a Service:

a. Application Security Audits and Remediation. Contractor will audit, at the application level the security of the systems and processes used to provide any and all Cloud Computing or Hosting Services to the State. This security audit: (1) will be performed at least once every calendar year beginning with the initial year of the Contract; (2) will be performed according to Statement on Standards for Attestation Engagements ("SSAE") 16 Service Organization Control ("SOC") 2, International Organization for Standardization ("ISO") 27001, or FedRamp; (3) will be performed by third party security professionals at Contractor's election and expense; (4) will result in the generation of an audit report ("Contractor Audit Report"), which will, to the extent permitted by applicable law, be deemed confidential information and as not public data under the Georgia Data Practices Act; and (5) may be performed for other purposes in addition to satisfying this section.

Upon the State's reasonable, advance written request, Contractor will provide the State a copy of the current Contract Vendor Audit Report. If the Contractor Audit Report is of or involves a third party's IT environment, the State may be required to execute a non-disclosure agreement with the third party.

Contractor will make best efforts to remediate any control deficiencies identified in the Contractor Vendor Audit Report in a commercially reasonable timeframe.

If the State becomes aware of any other Contractor controls that do not substantially meet the State's requirements, the State may request remediation from Contractor. Contractor will make best efforts to remediate any control deficiencies identified by the State or known by the Contractor, in a commercially reasonable timeframe.

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b. Secure Coding. Contractor warrants that all Cloud Services are free from any and all defects in materials, workmanship, and design. Contractor warrants that all Cloud Services are free from any and all viruses, malware, and other harmful or malicious code. Contractor must scan all source code for vulnerabilities, including before and after any source code changes are made and again before being placed into production, and must promptly remediate any and all vulnerabilities. Contractor must follow best practices for application code review and the most current version of the Open Web Application Security Project (OWASP) 10.

- (ii) Insurance and Liability. Contractor shall maintain the insurance described in the Standard Insurance Requirements section, below.

Notwithstanding any limitation of liabilities in the Participating Addendum, the Contractor shall be liable for damages to the extent such damages are within the insurance limit. For purposes of clarification, the foregoing sentence shall in no way limit the Contractor's liability.

- (iii) Subcontractors. Contractor agrees that no State data shall be transmitted, exchanged or otherwise provided to other parties except as specifically agreed to in writing by the Chief Information Security Officer or delegate. Contractor must ensure that any contractors, subcontractors, agents and others to whom it provides State data, agree in writing to be bound by the same restrictions and conditions under the Participating Addendum that apply to Contractor with respect to such data.

- (iv) Compliance with Data Privacy and Security Laws and Standards. In addition to the requirements of the Master Contract, Contractor shall comply with all applicable State and Federal data privacy and data security laws, rules, and regulations, including the following.

Any work performed by Contractor shall comply with relevant requirements of the Participating State's Enterprise Architecture and Georgia Information Technology Standards, if such entity is under the purview of the Georgia Technology Authority. These standards may be found at <https://gta.georgia.gov/psg/>.

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Contractor shall comply with the Health Insurance Portability Accountability Act ("HIPPA"), the HITECH Act, and other similar privacy laws. Contractor also shall comply with the HIPPA Privacy Rule, HIPPA Security Rule, and other similar rules, regulations, and laws, including future amendments thereto.

Contractor shall comply with all applicable requirements, restrictions, and conditions set forth in the Criminal Justice Information Services ("CJIS") – Security Policy, Version 5.3 dated 8/4/2014, including, but not limited to, conducting FBI fingerprint background checks on all of Contractor agents, employees, and subcontractors that have or will have access to Criminal Justice information ("CJI").

Contractor acknowledges that for the purposes of this Participating Addendum when storing, processing, transmitting or otherwise accessing State data subject to the Family Educational Rights and Privacy Act ("FERPA"), it is designated as a "school official" with "legitimate educational interest" in the State data and associated metadata, as those terms have been defined under FERPA and its implementing regulations, and Contractor agrees to abide by the limitations and requirements imposed by 34 CFR 99.33(a) on school officials. Contractor shall use Ordering Entity data only for the purpose of fulfilling duties under the Contract and will not monitor or share such data with or disclose it to any third party except as provided for in this Participating Addendum, as required by law, or as authorized in writing by the Ordering Entity. By way of illustration and not of limitation, Contractor will not use such data for Contractor's own benefit and, in particular, will not engage in "data mining" of such data or communications, whether through automated or human means, except as necessary to fulfill its duties under this Participating Addendum, or as required by law, or authorized in writing by the Purchasing Entity.

All of Contractor's systems and components that process, store, or transmit Cardholder Data shall comply with the most recent version of the Payment Card Industry Data Security Standard ("PCI DSS") promulgated by the PCI Security Standards Council. The Contractor shall, upon request, provide the State with Contractor's current Attestation of Compliance signed by a PCI QSA ("Qualified Security Assessor").

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- (v) Business Continuity and Backups. Contractor shall ensure that the State's designated recovery timelines are met. Contractor shall have written business continuity and disaster recovery plans that define roles, responsibilities and procedures necessary to ensure that Cloud Services provided under this Participating Addendum shall be maintained in the event of a disruption to the Contractor's operations, regardless of the cause of the disruption. Such plans must, at a minimum, define the Contractor's actions to address the impacts of the following key areas likely to cause a disruption to Contractor's operations: loss of key personnel, loss of facility, and loss of information technology. Contractor must conduct testing and review of its business continuity and disaster recovery plan at least annually. Upon State request, Contractor must also participate, at mutually agreed upon times, in State business continuity and disaster recovery testing, training, and exercise activities.

21. PUBLIC RECORDS

The laws of the State of Georgia, including the Georgia Open Records Act, as provided in O.C.G.A. Section 50-18-70 et seq., require procurement records and other records to be made public unless otherwise provided by law. Contractor agrees that this Contract, any related purchase orders, related invoices, related pricing lists, and the Proposal will be public documents, and may be available for distribution. Contractor gives DOAS, the Purchasing Entities, and the State of Georgia express permission to make copies of this Contract, any related purchase orders, related invoices, related pricing lists, and Proposal. The permission to make copies as noted will take precedence over any statements of confidentiality, proprietary information, copyright information, or similar notation. DOAS, the Purchasing Entities, and/or the State Georgia will not inform Contractor of any request for a copy of this Contract, including any related purchase orders, related invoices, related pricing lists, or the Proposal.

20. STANDARD INSURANCE REQUIREMENTS

The Contractor shall procure and maintain, until all of its obligations have been discharged (including any warranty periods under the statewide contract have been satisfied), insurance which shall protect the Contractor and the State of Georgia (as an additional insured) from any claims for bodily injury, property damage, or personal injury covered by the indemnification obligations set forth in the statewide contract

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attached to this solicitation throughout the duration of the statewide contract. The Contractor shall procure and maintain the insurance policies described below at the Contractor's own expense and shall furnish DOAS an insurance certificate listing the State of Georgia as certificate holder and as an additional insured. The insurance certificate must document that the Commercial General Liability insurance coverage purchased by the Contractor includes contractual liability coverage applicable to the statewide contract. In addition, the insurance certificate must provide the following information: the name and address of the insured; name, address, telephone number and signature of the authorized agent; name of the insurance company (authorized to operate in Georgia); a description of coverage in detailed standard terminology (including policy period, policy number, limits of liability, exclusions and endorsements); and an acknowledgment of notice of cancellation to DOAS.

The Contractor is required to maintain the following insurance coverage's during the term of the statewide contract:

- 1) Workers Compensation Insurance (Occurrence) in the amounts of the statutory limits established by the General Assembly of the State of Georgia (A self-insurer must submit a certificate from the Georgia Board of Workers Compensation stating that the Contractor qualifies to pay its own workers compensation claims.) In addition, the Contractor shall require all Sub-Contractors occupying the premises or performing work under the statewide contract to obtain an insurance certificate showing proof of Workers Compensation Coverage with the following minimum coverage:

Bodily injury by accident - per employee	\$100,000;
Bodily injury by disease - per employee	\$100,000;
Bodily injury by disease – policy limit	\$500,000.
- 2) Commercial General Liability Policy with the following minimum coverage:

Policy shall include bodily, property damage and broad form contractual liability coverage.	
Each Occurrence Limit	\$1,000,000
Personal & Advertising Injury Limit	\$1,000,000

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	General Aggregate Limit	\$2,000,000
	Products/Completed Ops. Aggregate Limit	\$2,000,000
3)	Automobile Liability Bodily Injury and Property Damage for any owned, hired or non-owned vehicles used in the performance of the statewide contract	
	Combined Single Limit	\$1,000,000
4)	Errors and Omissions Limit	\$2,000,000
5)	Commercial Umbrella Limit	\$2,000,000.

The foregoing policies shall contain a provision that coverage afforded under the policies will not be canceled, or not renewed or allowed to lapse for any reason until at least thirty (30) days prior written notice has been given to DOAS. Certificates of Insurance (ACORD form or equivalent approved by the State) showing such coverage to be in force shall be filed with DOAS prior to commencement of any work under the statewide contract and remain in effect for the duration of the statewide contract. The foregoing policies shall be obtained from insurance companies authorized to do business in Georgia and shall be with companies acceptable to DOAS, which must have a minimum A.M. Best rating of A-. All such coverage shall remain in full force and effect during the term and any renewal or extension thereof.

Within ten (10) business days of an executed Participating Addendum, the Contractor must procure the required insurance and provide DOAS with two (2) Certificates of Insurance. Certificates must reference the Contract Number: 99999-SPD-T20190814-0001. The Contractor's submitted pricing must include the cost of the required insurance. No contract performance shall occur unless and until the required insurance certificates are provided.

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21. INDIVIDUAL CUSTOMER

Each State entity and political subdivision, as a Purchasing Entity, that purchases products/services shall be treated as individual customers. Except to the extent modified by a Participating Addendum, each agency and political subdivision shall be responsible to follow the terms and conditions of the Master Agreement; and they shall have the same rights and responsibilities for their purchases as the Lead State has in the Master Agreement. Each agency and political subdivision shall be responsible for their own charges, fees, and liabilities. Each agency and political subdivision shall have the same rights to any indemnity or to recover any costs allowed in the contract for their purchases. The Contractor shall apply the charges to each Purchasing Entity or Purchasing Entity individually.

22. ARBITRATION, INDEMNIFICATION, DAMAGES, WARRANTIES

Notwithstanding any language to the contrary, no interpretation of this contract shall find that the State of Georgia or its agencies have agreed to binding arbitration. Any term or condition that requires the parties to mediate or arbitrate is null and void. Voluntary dispute resolution procedures are valid to the extent allowed by law. Further, the State of Georgia does not agree to pay attorney fees, costs, or late payment charges. Nothing herein, whether express or implied, shall be deemed to create an obligation on the part of the State to indemnify, defend, hold harmless or release the Contractor, Contractor's sub-Contractors, or Contractor's agents. This shall extend to all agreements related to the subject matter of this Participating Addendum, and to all terms subsequently added, without regard to order of preference.

23. STATE OF GEORGIA ePAYABLE/PURCHASING CARD PROGRAM

DOAS administers a program which provides a purchasing card (hereinafter, "State of Georgia PCard") to be used by authorized government employees of certain governmental entities electing to participate in the program to purchase necessary supplies. The Contractor agrees to accept payment via ePayables and

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shall impose no fee on either DOAS or any Purchasing Entity for the use of ePayables pursuant to this Statewide Contract. Payment via ePayables is the preferred method of compensation processing. DOAS has entered into a Contract with its PCard provider, Bank of America, to provide the e-Payables solution which will allow DOAS and Purchasing Entities to facilitate electronic payment by DOAS and Purchasing Entities to the Contractor.

All purchases made by Purchasing Entities' representatives utilizing State of Georgia ePayables shall be exempt from sales tax. It is the responsibility of the Purchasing Entity representative to provide the Purchasing Entity's tax identification number as needed at the point of sale.

The Contractor shall keep the State of Georgia ePayables numbers confidential and shall not disclose the State of Georgia ePayables numbers except as expressly authorized by DOAS. The Contractor represents that State of Georgia ePayables numbers will be processed, transmitted and stored in compliance with the Payment Card Industry Data Security Standard. The Contractor shall provide immediate written notice to the current DOAS contract administrator in the event of (1) any unauthorized disclosure of State of Georgia ePayables Numbers or (2) Contractor's failure to maintain compliance with the Payment Card Industry Data Security Standard in the Contractor's contract performance. The Contractor agrees to cooperate with DOAS, Purchasing Entities, and DOAS contractual partner(s) for ePayables in resolving any issues or disputes.

24. ADMINISTRATIVE FEE AND SALES REPORTING SUBMISSION

Pursuant to O.C.G.A. Section 50-5-51(10), DOAS has the authority to collect monies, rebates, or commissions payable to the State that are generated by supply contracts established pursuant to O.C.G.A. Section 50-5-57. These administrative fees are used by DOAS to fund various initiatives, including the administration of existing and new statewide contracts, training, and technology. DOAS requires each Contractor to pay to DOAS an administrative fee on all sales pursuant to the resulting statewide contract. The administrative fee amount for this statewide contract is 2.00 percent (%) for a duration of 1 (one) year. After the initial duration of 1 year, parties will assess the 2% administrative fee amount and determine if a modified administrative fee is justified. All Contractors must agree that the Fee will not be identified separately from the product and/or service pricing offered to Purchasing Entities wherever that pricing may

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appear (website, catalog, invoices, etc.). This Fee will be collected by the awarded Contractor and remitted to DOAS in accordance with the following paragraphs.

- (i) Quarterly Sales Report. The Quarterly Sales Report must be received by DOAS twenty (20) days after the end of the Fiscal Quarter through submission within the Contractor Portal of Team Georgia Marketplace, and the Fees must be received as a response to an invoice generated by DOAS between the time of receipt of the invoice and forty-five (45) days after the end of the fiscal quarter as defined by the table below:

<i>DOAS' Fiscal Quarters</i>	<i>Months</i>	<i>Contractor's Quarterly Sales Report Due Date</i>	<i>Contractor's Payment Due Date (In Response to DOAS generated Invoice)</i>
<i>Quarter 1</i>	<i>July 1st – September 30th</i>	<i><u>October 20th</u></i>	<i><u>November 15th</u></i>
<i>Quarter 2</i>	<i>October 1st – December 31st</i>	<i><u>January 20th</u></i>	<i><u>February 15th</u></i>
<i>Quarter 3</i>	<i>January 1st – March 31st</i>	<i><u>April 20th</u></i>	<i><u>May 15th</u></i>
<i>Quarter 4</i>	<i>April 1st – June 30th</i>	<i><u>July 20th</u></i>	<i><u>August 15th</u></i>
			30 DAYS FOLLOWING TERMINATION OF SWC

At the end of each state fiscal quarter as defined above, Contractor shall prepare the Quarterly Sales Report and submit the file through the Contractor Portal of Team Georgia Marketplace, including the Contractor's most up-to-date Invoice Contact Name (Billing Contact), Contractor Billing Address, and Contractor Billing E-Mail. In the event that no sales have occurred, the

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Contractor must complete and submit the Quarterly Sales Report, indicating that no sales have occurred, and submit the file through Contractor Portal of Team Georgia Marketplace. No later than the date identified above as the "Contractor's Payment Due Date" for each fiscal quarter, the Contractor shall remit a payment of fees to DOAS in response to a DOAS generated invoice, through Electronic Funds Transfer (EFT).

By submission of these reports and corresponding Contractor payments, Contractor is certifying their correctness. DOAS, at its sole discretion, may also accept payment of Fees from the Contractor via electronic funds transfer (EFT).

- (ii) Auditing and Contract Close Out. All sales reports and Fee payments shall be subject to audit by the State. Contractor shall maintain books, records and documents which sufficiently and properly document and calculate all charges billed to the State and all Fees throughout the term of the statewide contract for a period of at least five (5) years following the date of final payment or completion of any required audit, whichever is later. Contractor shall permit the Auditor of the State of Georgia or any authorized representative of the State, and where federal funds are involved, the Comptroller General of the United States, or any other authorized representative of the United States government, to access and examine, audit, excerpt and transcribe any directly pertinent books, documents, papers, electronic or optically stored and created records or other records of the Contractor relating to orders, invoices or payments or any other documentation or materials pertaining to the statewide contract, wherever such records may be located during normal business hours. Contractor shall not impose a charge for audit or examination of the Contractor's books and records. If an audit discloses material incorrect billings or improprieties, the State reserves the right to charge the Contractor for the cost of the audit and appropriate reimbursement. Evidence of criminal conduct will be turned over to the proper authorities.

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In no event, shall Contractor retain any amount of money in excess of the compensation to which Contractor is entitled and all Fees owed DOAS shall be paid within thirty (30) calendar days of termination of the statewide contract for any reason.

(iii) Modifying or Canceling the Fee. DOAS reserves the right to modify and/or cancel the Fee at any time. Contractor shall immediately amend the statewide contract pricing to reflect any modification or cancellation of the Fee by DOAS. In addition, DOAS reserves the right to revise collection and reporting requirements in conjunction with implementation of an on-line procurement system.

(iv) Late Payment Fee. In the event DOAS does not receive the Contractor's payment of the Fees on or before the Contractor's Payment Due Date, the parties agree the Contractor must pay DOAS interest on the overdue Fees at a rate of eighteen percent (18%) per annum. Interest will be calculated as follows:

$$(\text{Administrative Fee Amount Due}) \times (18\%) = X$$
$$X / 365 \text{ (366 for leap years)} = Y$$
$$Y \times (\text{Number of Days Payment is Late}) = \text{Interest Owed}$$

For the purposes of this provision, payment of the Fees shall be considered received by DOAS on (1) the date of DOAS' receipt of the EFT confirmation or (2) the date DOAS receives the envelope containing a check for the correct amount of the administrative fee. In the event the Contractor does not submit full payment of the Fees owed, interest shall only be applicable to the portion of the Fees which is outstanding. In the event the Contractor makes an error and overpays, the Contractor is responsible for alerting DOAS in writing of the Contractor's discovery of the overpayment. DOAS will confirm whether an

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overpayment has occurred and refund or credit the overpayment amount to the Contractor no later than thirty (30) days' following DOAS' receipt of written notice of the overpayment. DOAS will have no responsibility for interest or any other fees with respect to Contractor's overpayment of Fees.

25. QUARTERLY BUSINESS REVIEW MEETINGS

The Contractor must participate in Quarterly Business Review ("QBR") meetings at DOAS' request. During the QBR meetings, the Contractor will present a written and oral status to DOAS regarding all work orders/purchase orders (including date and value). The QBR meeting will also focus on the status of service level agreements and key performance indicators agreed to by Contractor and DOAS. The QBR meeting may involve, but not be limited to, the following: review of the Contractor's performance and submitted reports, identification of areas of improvement to be addressed, review of the previous quarter's sales statistics, strategies to grow sales volume, development/monitoring of a Contractor service "scorecard."

26. COMPLIANCE WITH THE LAW

The Contractor, its employees, agents, and sub-Contractors shall comply with all applicable federal, state, and local laws, rules, ordinances, regulations and orders now or hereafter in effect when performing under the Contract, including without limitation, all laws applicable to the prevention of discrimination in employment and the use of targeted small businesses as sub-Contractors or Contractors. The Contractor, its employees, agents and sub-Contractors shall also comply with all federal, state and local laws regarding business permits and licenses that may be required to carry out the work performed under the Contract. Contractor and Contractor's personnel shall also comply with all State and State Entity policies and standards in effect during the performance of the Contract, including but not limited to the State Entity's policies and standards relating to personnel conduct, security, safety, confidentiality, and ethics. Contractor certifies that Contractor is not currently engaged in, and agrees for the duration of this Contract, including any renewals or extensions thereof, not to engage in, a boycott of Israel, as defined in O.C.G.A. § 50-5-85. Further, the provisions of O.C.G.A. Section 45-10-20 et seq. have not and must not be violated under the

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terms of this Contract. Further, Contractor represents that Contractor complies with and will continue to comply with O.C.G.A. § 21-5-76. The laws of the State of Georgia shall govern this Participating Addendum.

27. CERTIFICATION REGARDING SALES AND USE TAX

By executing the Contract the Contractor certifies it is either (a) registered with the State Department of Revenue, collects, and remits State sales and use taxes as required by Georgia law, including Chapter 8 of Title 48 of the O.C.G.A.; or (b) not a "retailer" as defined in O.C.G.A. Section 48-8-2. The Contractor also acknowledges that the State may declare the Contract void if the above certification is false. The Contractor also understands that fraudulent certification may result in the DOAS or its representative filing for damages for breach of contract.

28. DRUG-FREE WORKPLACE

The Contractor hereby certifies as follows:

- (i) Contractor will not engage in the unlawful manufacture, sale, distribution, dispensation, possession, or use of a controlled substance or marijuana during the performance of this Contract; and
- (ii) If Contractor has more than one employee, including, Contractor shall provide for such employee(s) a drug-free workplace, in accordance with the Georgia Drug-free Workplace Act as provided in O.C.G.A. Section 50-24-1 et seq., throughout the duration of this Contract; and
- (iii) Contractor will secure from any sub-Contractor hired to work on any job assigned under this Contract the following written certification: "As part of the subcontracting agreement with (Contractor's Name), (Sub-Contractor's Name) certifies to the Contractor that a drug-

PARTICIPATING ADDENDUM

Between

Carahsoft Technology Corporation

(hereinafter "Contractor")

And

Georgia Department of Administrative Services

(hereinafter "DOAS" or "Participating State/Entity")

Pursuant to

NASPO ValuePoint

Cloud Solutions 2016-2026

Administered by the Utah (hereinafter "Lead State") Master Agreement No: AR2472

free workplace will be provided for the sub-Contractor's employees during the performance of this Contract pursuant to paragraph 7 of subsection (b) of Code Section 50-24-3."

Contractor may be suspended, terminated, or debarred if it is determined that:

- (i) Contractor has made false certification here in above; or
- (ii) Contractor has violated such certification by failure to carry out the requirements of O.C.G.A. Section 50-24-3(b).

29. ASSIGNMENT

Neither Party may, nor will it have the power to, assign or novate this Participating Addendum with the consent of the other.

30. AMENDMENT

No amendment or variation of the terms of this Participating Addendum shall be valid unless made in writing, signed by the parties and approved as required. No oral understanding or agreement not incorporated in the Participating Addendum is binding on any of the parties.

31. AGREEMENT

This Participating Addendum together with its exhibits and/or amendments and the Master Agreement together with its exhibits and/or amendments, set forth the entire agreement between the parties with respect to the subject matter of all previous communications, representations or agreements, whether oral or written, with respect to the subject matter hereof. Terms and conditions inconsistent with, contrary or in addition to the terms and conditions of this Participating Addendum together with its exhibits and/or amendments and the Master Agreement, together with its exhibits and/or amendment shall not be added to or incorporated into this Participating Addendum together with its exhibits and/or amendments or the

PARTICIPATING ADDENDUM

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Master Agreement and its exhibits and/or amendments, by any subsequent purchase order or otherwise (except as required by Purchasing Entities in order to utilize specific funds for a procurement), and any such attempts to add or incorporate such terms and conditions are hereby rejected. The terms and conditions of this Participating Addendum and the Master agreement and its exhibits and/or amendments shall prevail and govern in the case of any such inconsistent or additional terms.

By signing below, Contractor agrees to offer the same services as on the Utah NASPO ValuePoint Master Agreement Number AR2472, at prices equal to or lower than the prices on the contract.

IN WITNESS WHEREOF, the parties have executed this Addendum as of the date of execution by both parties below.

Contractor: Carahsoft Technology Corporation	Participating Entity: Georgia Department of Administrative Services
Signature: <i>Kristina Smith</i>	Signature: <i>L. Eason</i>
Name: Kristina Smith	Name: Lisa Eason
Title: Director of Contracts	Title: Deputy Commissioner, State Purchasing Division
Date: 08/12/2019	Date: 8-14-19



Statement of Work

City of Stockbridge, GA

Creation Date: 11/22/2022
Document Number: DD-03085
Version Number: 1
Created by: Sidney Barnes

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1. Overview and Approach

1.1. Agreement

This Statement of Work ("SOW") identifies services that OpenGov, Inc. ("OpenGov" or "we") will perform for City of Stockbridge, GA ("Customer" or "you") pursuant to that order for Professional Services entered into between OpenGov and the Customer ("Order Form") which references the Software Services Agreement or other applicable agreement entered into by the parties (the "Agreement").

- Customer acknowledges and agrees that this Statement of Work is subject to the confidentiality obligations set forth in the Software Services Agreement between OpenGov and City of Stockbridge, GA.
- Customer's use of the Professional Services is governed by the Agreement and not this SOW.
- Upon execution of the Order Form or other documentation referencing the SOW, this SOW shall be incorporated by reference into the Agreement.
- In the event of any inconsistency or conflict between the terms and conditions of this SOW and the Agreement, the terms and conditions of this SOW shall govern with respect to the subject matter of this SOW only. Unless otherwise defined herein, capitalized terms used in this SOW shall have the meaning defined in the Agreement.
- This SOW may not be modified or amended except in a written agreement signed by a duly authorized representative of each party.
- OpenGov will be deployed as is, Customer has access to all functionality available in the current release.

2. Statement of Work

This SOW is limited to the Implementation of the OpenGov Budgeting and Planning as defined in the OpenGov Responsibilities section of this document ([Section 2.4](#)). Any additional services or support will be considered out of scope.

2.1. Project Scope

Under this project, OpenGov will deliver cloud based Budgeting and Planning solutions to help the City of Stockbridge power a more effective and accountable government. OpenGov's estimated charges and schedule are based on performance of the activities listed in the "OpenGov Responsibilities" section below. Deviations that arise during the project will be managed through the procedure described in Appendix A-2: Project Change Control Procedure, and may result in adjustments to the Project Scope, Estimated Schedule, Charges and other terms. These adjustments may include charges on a time-and-materials or fixed-fee basis using OpenGov's standard rates in effect from time to time for any resulting additional work or waiting time.

2.2. Facilities and Hours of Coverage

OpenGov will:

- A. Perform the work under this SOW remotely, except for any project-related activity which OpenGov determines would be best performed at your facility in Stockbridge, GA in order to complete its responsibilities under this SOW.
- B. Provide the Services under this SOW during normal business hours, 8:30am to 6:00pm local time, Monday through Friday, except holidays.

2.3. Key Assumptions

The SOW and OpenGov estimates are based on the following key assumptions. Deviations that arise during the proposed project will be managed through the Project Change Control Procedure (see Appendix A-2), and may result in adjustments to the Project Scope, Estimated Schedule, Charges, and other terms.

Per

- A. The OpenGov Suites are not customized beyond current capacities based on the latest release of the software.
- B. Individual software modules are configured based on discussions between OpenGov and Customer.
- C. Budgeting and Planning Suite
 - i. Customer will provide Budget and Actuals data within two (2) weeks immediately following the kick-off meeting.
 - ii. Customer's Integration is unidirectional from Tyler Incode 10 into OpenGov. The integrated data will be linked to the Customer's OpenGov Chart Of Accounts.
 - iii. Customer has provided the following relevant dates:
 - 1. Online Budget Book is due on 3/31/2023.
 - iv. OpenGov budget proposal configuration will include: up to fifty (50) department and project proposals.
 - v. OpenGov Online Budget Book (OBB) configuration will include:
 - 1. Four (4) Standard OBB templates; up to fifty (50) department and project stories pages from the templates; and up to two (2) reports with report views to use in the OBB.
 - vi. Assumes signatures by December 15, 2022 and project kick off by January 6th, 2023
 - vii. Assumes Online Budget Book as phase 1 and budget build out as phase 2

2.4. OpenGov Responsibilities

2.4.1. Activity 1 – Project Management

OpenGov will provide project management for the OpenGov responsibilities in this SOW. The purpose of this activity is to provide direction to the OpenGov project personnel and to provide a framework for project planning, communications, reporting, procedural and contractual activity. This activity is composed of the following tasks:

Planning

OpenGov will:

- A. review the SOW, contract and project plan with Customer's Project Manager and key stakeholders to ensure alignment and agreed upon timelines;
- B. maintain project communications through your Project Manager;
- C. establish documentation and procedural standards for deliverable Materials; and
- D. assist your Project Manager to prepare and maintain the project plan for the performance of this SOW which will include the activities, tasks, assignments, and project milestones.

Project Tracking and Reporting

OpenGov will:

- A. review project tasks, schedules, and resources and make changes or additions, as appropriate. Measure and evaluate progress against the project plan with your Project Manager;
- B. work with your Project Manager to address and resolve deviations from the project plan;
- C. conduct regularly scheduled project status meetings; and
- D. administer the Project Change Control Procedure with your Project Manager.

Completion Criteria:

This is an on-going activity which will be considered complete at the end of the Services

Deliverable Materials:

- Weekly status reports
- Project plan
- Project Charter
- Risk, Action, Issues and Decisions Register (RAID)

2.4.2. Activity 2 – Initialization

OpenGov will provide the following:

- A. Customer Entity configuration
- B. System Administrators creation
- C. Solution Blueprint creation
- D. Data Validation strategy confirmation

Completion Criteria:

This activity will be considered complete when:

- Customer Entity is created
- System Administrators have access to Customer Entity
- Solution Blueprint is presented to Customer

Deliverable Materials:

- Solution Blueprint
- Sign-off of Initial Draft Solution Blueprint

2.4.3. Activity 3 – OpenGov Use Cases

OpenGov will provide the following:

Budget & Planning Use Cases

- A. Centralized Operating Budget
- B. Multi-Year Workforce Planning
- C. Interactive Online Budget Books

Completion Criteria:

This activity will be considered complete when:

Budget & Planning Use Cases

- Chart of Accounts is configured
- Operating Budget proposals are configured
- Workforce Plan is configured
- Online Budget Book templates are configured
- Financial integration is configured
- Budget reports are configured

Deliverable Materials:

- Formal sign off document

2.4.4. Activity 4 – Training

Training will be provided in instructor-led virtual sessions or through OpenGov University Training courses. For any instructor-led virtual sessions, the class size is recommended to be 10, for class sizes larger than 10 it may be necessary to have more than one instructor.

Completion Criteria:

- Administrator training is provided
- Training on system functionality is provided
- End User training is provided

Deliverable Materials:

- Formal sign off document

2.5. Your Responsibilities

The completion of the proposed scope of work depends on the full commitment and participation of your management and personnel. The responsibilities listed in this section are in addition to those responsibilities specified in the Agreement and are to be provided at no charge to OpenGov. OpenGov's performance is predicated upon the following responsibilities being managed and fulfilled by you. Delays in performance of these

responsibilities may result in delay of the completion of the project and will be handled in accordance with Appendix A-1: Project Change Control Procedure.

2.5.1. Your Project Manager

Prior to the start of this project, you will designate a person called your Project Manager who will be the focal point for OpenGov communications relative to this project and will have the authority to act on behalf of you in all matters regarding this project.

Your Project Manager's responsibilities include the following:

- A. manage your personnel and responsibilities for this project (for example: ensure personnel complete any self-paced training sessions, configuration, validation or user acceptance testing);
- B. serve as the interface between OpenGov and all your departments participating in the project;
- C. administer the Project Change Control Procedure with the Project Manager;
- D. participate in project status meetings;
- E. obtain and provide information, data, and decisions within five (5) business days of OpenGov's request unless you and OpenGov agree in writing to a different response time;
- F. resolve deviations from the estimated schedule, which may be caused by you;
- G. help resolve project issues and escalate issues within your organization, as necessary; and
- H. create, with OpenGov's assistance, the project plan for the performance of this SOW which will include the activities, tasks, assignments, milestones and estimates.

2.6. Completion Criteria

OpenGov will have fulfilled its obligations under this SOW when any of the following first occurs:

- A. OpenGov accomplishes the activities set forth in "OpenGov responsibilities" section and delivers the Materials listed, if any; or
- B. The End date is reached

2.7. Estimated Schedule

OpenGov will schedule resources for this project upon signature of the order form. Unless specifically noted, the OpenGov assigned project manager will work with Customer Project Manager to develop the project schedule for all requested deliverables under this SOW. OpenGov reserves the right to adjust the schedule based on the availability of OpenGov resources and/or Customer resources, and the timeliness of deliverables provided by the Customer.

The Services are currently estimated to start within two (2) weeks but no later than four (4) weeks from signatures and have an estimated end date of August 31st, 2023 ("End Date") or on other dates mutually agreed to between you and OpenGov.

2.8. Illustrative Project Timelines

The typical project timelines are for illustrative purposes only and may not reflect your use cases.

Budgeting & Planning Suite Illustrative Timeline		Month 1	Month 2	Month 3	Month 4	Month 5	Month 6	Month 7	Month 8
Financial Integration									
Budget and Planning Suite	Chart of Accounts								
	Online Budget Book								
	Operating Budget								
	Workforce Planning								
	Budget End User Training								
GoLive Support	Hypercare								
Customer is responsible for attending the kick off of each phase, providing any necessary data for each phase, participating in working sessions during active phases, and signing off on deliverables at the end of each phase.									

2.9. Charges

The Services will be conducted on a fixed price basis. The fixed price for performing the Services defined in the SOW will be **\$51,385**. This fixed price is exclusive of any travel and living expenses and other reasonable expenses incurred in connection with the Services. All charges are exclusive of any applicable taxes.

Should travel be incurred, you will be billed travel and living costs (including actual transportation and lodging, and per diem meal expenses) estimated at \$5,000.

2.10. Offer Expiration Date

This offer will expire on December 15th, 2022 unless extended by OpenGov in writing.

Appendix A: Engagement Charter

A-1: Communication and Escalation Procedure

Active engagement throughout the implementation process is the foundation of a successful deployment. To help assess progress, address questions, and minimize risk during the course of deployment both parties agree to the following:

- **Regular communication** aligned to the agreed upon project plan and timing.
 - OpenGov expects our customers to raise questions or concerns as soon as they arise. OpenGov will do the same, in order to be able to address items when known.
- **Executive involvement**
 - Executives may be called upon to clarify expectations and/or resolve confusion.
 - Executives may be needed to steer strategic items to maximize the value through the deployment.
- **Escalation Process:**
 - OpenGov and Customer agree to raise concerns and follow the escalation process, resource responsibility, and documentation in the event an escalation is needed to support issues raised
 - Identification of an issue impeding deployment progress, outcome or capturing the value proposition, that is not acceptable.
 - Customer or OpenGov Project Manager summarizes the problem statement and impasse.
 - Customer and OpenGov Project Managers jointly will outline solution, acceptance or schedule Executive review.
 - Resolution will be documented and signed off following Executive review.
- **Phase Sign-Off**
 - OpenGov requests sign-offs at various stages during the implementation of the project. Once the Customer has signed-off, any additional changes requested by Customer on that stage will require a paid change order for additional hours for OpenGov to complete the requested changes.

A-2: Change Order Process

This SOW and related efforts are based on the information provided and gathered by OpenGov. Customers acknowledge that changes to the scope may require additional effort or time, resulting in additional cost. Any change to scope must be agreed to in writing or email, by both Customer and OpenGov, and documented as such via a:

- **Change Order** - Work that is added to or deleted from the original scope of this SOW. Depending on the magnitude of the change, it may or may not alter the original contract amount or completion date and be paid for by Customer. Changes might include:
 - Timeline for completion
 - Sign off process
 - Cost of change and Invoice timing
 - Amending the SOW to correct an error.

- o Extension of work as the complexity identified exceeds what was expected by Customer or OpenGov.
- o Change in type of OpenGov resources to support the SOW.

A-3: Deliverable Materials Acceptance Procedure

Deliverable Materials as defined herein will be reviewed and accepted in accordance with the following procedure:

- The deliverable Material will be submitted to your Project Manager.
- Your Project Manager will have decision authority to approve/reject all project Criteria, Phase Acceptance and Engagement Acceptance.
- Within five (5) business days of receipt, your Project Manager will either accept the deliverable Material or provide OpenGov's Project Manager a written list of requested revisions. If OpenGov receives no response from your Project Manager within five (5) business days, then the deliverable Material will be deemed accepted. The process will repeat for the requested revisions until acceptance.
- All acceptance milestones and associated review periods will be tracked on the project plan.
- Both OpenGov and Customer recognize that failure to complete tasks and respond to open issues may have a negative impact on the project.
- For any tasks not yet complete, OpenGov and/or Customer will provide sufficient resources to expedite completion of tasks to prevent negatively impacting the project.
- Any conflict arising from the deliverable Materials Acceptance Procedure will be addressed as specified in the Escalation Procedure set forth in Appendix A-1. As set forth in Section 6.1(e) of the Agreement, if there are extended delays (greater than 10 business days) in Customer's response for requested information or deliverable; OpenGov may opt to put the project on an "On Hold" status. After the Customer has fulfilled its obligations, Professional Services can be resumed and the project will be taken off the "On-Hold" status.
- Putting a project "on Hold" may have several ramifications including, but not restricted, to the following:
 - o Professional Services to the customer could be stopped;
 - o Delay to any agreed timelines; or
 - o Not having the same Professional Services team assigned.

Appendix B: Implementation Activities

B-1: OpenGov Budgeting & Planning Suite

Instance Creation

Budgeting & Planning Suite		
Description	OpenGov Responsibilities	Customer Responsibilities
Provisioning Reporting & Transparency Platform	OpenGov will: • OpenGov will provision Customer's OpenGov entity and verify Customer has access to all purchased modules.	Customer will: • Confirm access to entity and modules.

Technical Project Review

Description	OpenGov Responsibilities	Customer Responsibilities
Technical Project Review	OpenGov will: • Provide up to one (1) one-hour working sessions at the beginning of the project to: - o Review deliverables - o Review technical requirements - o Provide documentation on requirements and processes OpenGov Assumptions: • Customer will provide relevant data within two (2) weeks immediately following the kick-off meeting.	Customer will: • Identify relevant participants for attendance. • Confirm deliverables. • Gather and provide relevant data for the project.

Chart of Accounts Configuration

Description	OpenGov Responsibilities	Customer Responsibilities
Chart of Accounts (COA)	OpenGov will: • Build Customer's COA in OpenGov in accordance with	Customer will: • Provide current COA and transactional data.

	OpenGov technical requirements. - Review configured COA and uploaded data and provide training to Customer on how to: - Manage new codes - Edit COA - Create Masks	- Validate and provide sign off on COA. - Maintain the COA following configuration.
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Integration Configuration

Description	OpenGov Responsibilities	Customer Responsibilities
Financial Integration	OpenGov will: - Installation of Agent and Database View Deployment. - Integrate the following functionalities: - Actuals and Budget (Revenue and Expenses) - Extract, transform (when required) and load the data. - Validate the historical data and current year data based on the Customer provided summary report. - Schedule the current year data load - Monitor the data load OpenGov assumptions: - Integration is unidirectional from the Customer's Tyler Incode 10 into OpenGov. - The data will be linked to the Customer's COA.	Customer will: - Provide an IT resource to assist the project team in the initial set-up. - Provide assistance to understand source system specific customizations and configurations when building the data extract. - If OpenGov is unable to access the data per requirements, provide .csv data files via OpenGov SFTP Location. - Broker OpenGov's access to Customer's source accounting data if hosted by any third vendor. - Provide a summary export data to validate against. - Validate and provide sign off on the integrated data and reports.

Operating Budget Configuration

Description	OpenGov Responsibilities	Customer Responsibilities
Operating Budget	OpenGov will:	Customer will: Provide current budget.

	● Configure up to two (2) Proofs of Concept (POC). ● Configure one (1) Budget instance, once POC is validated. ● Configure and upload Customer's base budget files into OpenGov budget instances. ● Configure OpenGov Budget Proposals and Worksheets for up to fifty (50) Departments and Projects in the base budget file based on the agreed upon structure. ● Review configured OpenGov Budget and provide training to Customer on how to: ○ Create new Proposals and Worksheets ○ Manage Budgets	● Validate Proof of Concept prior to OpenGov building out Budget Proposals and Worksheets. ● Validate and provide signoff on Budget Proposals and Worksheets.
Operating Budget Community Feedback Topic	OpenGov will: ● Configure one (1) standard budget topic in Community Feedback. ● Review configured OpenGov Topic and provide training to Customer on how to: ○ Create new topics ○ Manage topics ○ Set Topics to Public and Closed.	Customer will: ● Provide logo and branding guidelines. ● Validate and provide signoff on the standard budget topic. ● Update the standard budget topic with Customer relevant information.
Operating Budget Story	OpenGov will: ● Configure one (1) standard budget Story template. ● Review configured OpenGov Story and provide training to Customer on how to: ○ Create new Stories ○ Manage Stories ○ Publish Stories	Customer will: ● Provide logo and branding guidelines. ● Validate and provide signoff on Operating Budget Story template. ● Update standard budget Story with Customer relevant information

Workforce Planning Configuration

Description	OpenGov Responsibilities	Customer Responsibilities
Workforce Planning	OpenGov will: • Provide cost elements based on Customer's existing personnel forecast to workforce document as per OpenGov's best practices. • Review configured OpenGov Workforce Plan and provide training to Customer on how to: - o Create Cost Elements - o Populate and upload the Position Template.	Customer will: • Provide Position calculations and tables. • Populate the Position Template and upload the completed template into OpenGov. • Validate and provide signoff on the Workforce Plan calculations. • Maintain the Workforce Plan and data once configured.

Budget and Planning Suite Reporting Configuration

Budget and Planning Suite Reporting	OpenGov will: • Set up one (1) export and Dataset View to enable OpenGov Budget Reports for the Operating Budget. • Configure up three (3) standard reports using the customer's integrated financial data: - o Annual - o Budget to Actuals - o Transactions • Configure up to four (4) Operating Budget Reports using OpenGov budget data: - o Milestones - o Development - o Details - o Categories* • Review configured OpenGov Reports and provide training Customer on how to: - o Export Budget Data for use in OpenGov Reports. - o Create new Reports - o Manage Reports	Customer will: • Validate and provide sign-off of Reports. • Maintain the Reports once configured. • Map OpenGov Budget export to Customer ERP import format.
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	o Share Reports *Budget Categories report is only available to customers using a zero-based budget.	
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Online Budget Book Configuration

Description	OpenGov Responsibilities	Customer Responsibilities
Online Budget Book (OBB)	OpenGov will: ● Based on best practices, build out the look and feel of four (4) Standard OBB Templates: - o Home Page - o Generic (multi-use) - o Operating - o Department ● Create up to two (2) OBB Reports using OpenGov Budget data and Report Views to use in Department and Project OBB Story Shells. ● Create Department and Project OBB Story Shells from OBB Templates for up to fifty (50) Departments and Projects and add OpenGov Report Views to Department Story Shells. ● Provide up to ten (10) one-hour working sessions to answer Customer questions on OBB Configuration.	Customer will: ● Provide logo and branding colors to OpenGov. ● Sign off on OBB Templates prior to OBB Story Shell Configuration. ● Validate and sign off on OBB Department and Project Story Shells. ● Complete Department and Project Story Shells by adding Customer content including: - o Narrative - o Images - o External Data ● Create remaining OBB Stories from OBB Templates for each section of the Table of Contents and add Customer content including: - o Narrative - o Images - o External Data ● Create any additional Reports and Report Views needed to add to OBB. ● Attend working sessions to get answers on OBB questions. ● Make Stories public and Publish OBB.

Working Sessions and Trainings

Description	OpenGov Responsibilities	Customer Responsibilities
Budgeting & Planning Working Sessions	OpenGov will: ● Per the agreed upon Project Plan, schedule working sessions with Customer's System Administrators to: ○ Review configurations; ○ Provide training on system functionality; ○ Gain feedback; and ○ Answer questions regarding configured system functionality.	Customer will: ● Per the agreed upon Project Plan, attend working sessions to: ○ Understand configurations; ○ Gain training on system functionality; ○ Give feedback; and ○ Ask questions regarding configured system functionality
OpenGov University	OpenGov will: ● provide access to OpenGov University online training courses intended to teach users on the basics of OpenGov.	Customer will: ● Review training courses
Reporting & Transparency Administrator Training	OpenGov will: ● Provide training to Customer System Administrators on how to: ○ Maintain the Chart of Accounts ○ Upload and manage data for reporting ○ Create and share Reports, Dashboards, Stories, and Topics.	Customer will: ● Identify relevant participants and attend scheduled trainings.

Budgeting & Workforce Administrator Training	OpenGov will: ● Provide training to Customer System Administrators on how to: ○ Create and manage Budgets ○ Prepare to set up Next Year's Budget ○ Create and manage Workforce Plans including Cost Elements and Position Upload Templates ○ Export Budget Data for use in OpenGov Reports.	Customer will: ● Identify relevant participants and attend scheduled trainings.
Online Budget Book Administrator Training	OpenGov will: ● Provide one (1) 60- Minute System Training designed for OBB Administrators on how to: ○ Use and copy OBB Templates ○ Add Reports Views to Stories ○ Add Customer content including: narrative, images, and external data to Stories ○ Publish Stories ○ Update and maintain Stories.	Customer will: ● Identify relevant participants and attend scheduled trainings.
Virtual Budget End-User Training	OpenGov will: ● Provide one (1), 60-Minute training session(s) to Customer's Internal Users on how to: ○ Navigate Opengov Budgets and Reports	Customer will: ● Identify relevant participants and attend scheduled trainings.

Appendix C: Technical Requirements

C-1: OpenGov Budgeting & Planning Suite

Budgeting & Planning Suite	
Description	Technical Requirements
Chart of Accounts	• Flat file • .csv, .xls, .xlsx with headers • Active Accounts and Accounts with activity in the years of data being loaded into OpenGov.
Financial Data Files (Transactional Export)	• Flat file • .csv, .xls, .xlsx with headers • 3-5 Years of Data
Financial Data Files (Summary Revenue and Expense Export)	• PDF export
Current Budget	• Flat file • .csv, .xls, .xlsx with headers • Operating Budget
Personnel Calculations and Tables	• PDF, Word, csv, .xls, .xlsx with headers
Logo Image	• .jpg or .png format • Transparent
Branding guidelines	• Hex codes



OpenGov and The City of Stockbridge GA

Project Plan Letter and Partnership
Investment Summary



Brice Percynski
GA Account Executive
bpercynski@opengov.com

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Fredrick Gardner
City Manager
Stockbridge, GA
4640 North Henry Boulevard
Stockbridge, GA 30281

RE: Project Plan Letter for Budgeting & Planning Software

Dear Fredrick,

On behalf of OpenGov, we are thrilled about the opportunity to partner with the City of Stockbridge by proposing Budgeting & Planning, the industry's only modern, full-featured cloud budgeting software designed to meet the unique needs of public sector planning and analysis. We truly value your careful consideration in reviewing the project plan letter we have prepared for you.

In the following pages, we are pleased to inform you of our product offerings that we believe will exceed your expectations in implementing a cloud-based integrated solution suite for the City of Stockbridge operating budget, capital planning, workforce planning, online budget book, and reporting needs. Trusted by hundreds of forward-thinking governments, OpenGov Budgeting & Planning is the most collaborative solution for budget process automation, personnel cost forecasting, managerial reporting, and public transparency on the market.

OpenGov has partnered with many other municipal governments that are also in the midst of establishing a new plan and vision for their communities. As a true partner, OpenGov enables municipalities like the City of Stockbridge to build trust in their communities by communicating initiatives and progress clearly while fostering better engagement. OpenGov has a strong presence in the State of Georgia, partnering with many governments such as the City of Griffin, the City of Decatur, the City of Austell, the City of Savannah, Rockdale County, Cobb County, Coweta County, Bulloch County, GA Department of Juvenile Justice, and the Department of Education.

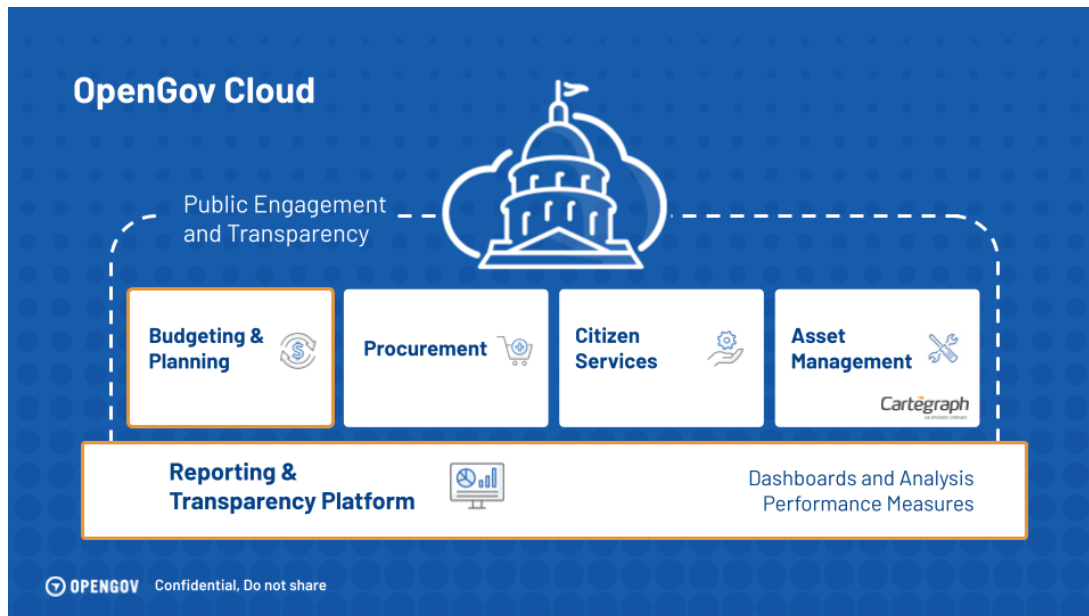
We are on a mission to power a more effective and accountable government, and we seek to produce long-term partnerships with the communities we serve. We look forward to putting our entire organization behind the City of Stockbridge to ensure this engagement exceeds expectations. I look forward to meeting with you and your team very soon.

Sincerely,

Brice Percynski
Account Executive
bpercynski@opengov.com
770-356-8530

Executive Summary

OpenGov is proposing **OpenGov Budgeting & Planning**, and the **Reporting & Transparency Platform** for consideration. We look forward to demonstrating how these solutions will meet and exceed your needs and expectations.



OpenGov Budgeting & Planning is the only modern, full-featured cloud budgeting software designed to meet the unique needs of public sector planning and analysis. Trusted by hundreds of forward-thinking governments, Budgeting & Planning is the industry's most collaborative solution for budget process automation, personnel cost forecasting, managerial reporting, and public feedback — driving more effective planning and strengthening stakeholder trust.

The Reporting & Transparency Platform powers the OpenGov Cloud with unparalleled reporting and transparency capabilities to drive faster, more effective decisions, and understand the public response. OpenGov was founded on the principle that better transparency and civic service are paramount to the future of state and local government. The Reporting & Transparency Platform provides a seamless connection between back-office capabilities and industry-leading communication tools; transforming civic engagement and empowering data-based decision-making.

Why OpenGov?

The only modern cloud software purpose-built for local government.

OpenGov offers transformative solutions for budgeting, financial management, civic services, and procurement with the market-leading Reporting & Transparency platform — allowing customers to reallocate up to 1% of their budgets for more strategic outcomes and save thousands of hours on manual and paper-based processes.

A trusted partner.

More than [1,600 governments nationwide](#) partner with OpenGov to drive more effective and accountable operations through cloud financial solutions. Built exclusively for state and local government, OpenGov's software, services, and expertise are backed by over 500 years of employee experience in the public sector.

A platform built to grow with you.

Modern cloud architecture ensures all of your users have access to the latest features and upgrades while reducing your IT burden, minimizing your cost footprint, and breaking down system and data silos. Thanks to world-class professional services and a roadmap driven by customer feedback, you future-proof your investment for the next generation.

Trusted by Leading Governments



City of Minneapolis, MN



Pasco County, FL



Dallas County, TX



City of Irvine, CA



City of York, PA



City of Savannah, GA



City of Tampa, FL



Union County, OH

Benefits of Modern Government Cloud Software

In a [post-pandemic world](#), the benefits of modern cloud software (aka: “Software as a Service”) are crucial in helping governments address the challenges of remote work, digital services, and managing uncertainty. [Cloud software](#) helps you future-proof your investment while focusing on your community.

✓ Increase Productivity

Modern government work is collaborative. Intuitive software empowers all users for success.

✓ Improve Citizen Experience

Digital services map to the expectations of community members and improve satisfaction.

✓ Strengthen Public Trust

Better decisions and alignment come from common, shared, accurate information

✓ Build Resilience

Leaders have confidence in the face of uncertainty that their [processes are secure](#) and sustainable.

All Cloud’s aren’t Created Equal

Many software providers try to sell legacy systems as “cloud” because they are delivered remotely. Same software, different packaging. These aren’t designed for 21st-century government. [Modern government cloud software](#) has these characteristics:

- **Anywhere, Any Device** - Nothing to install - only a browser required
- **Intuitive User Interfaces** - Built in the era of consumer software, eliminates the nuances and complexities that only “power users” can understand
- **Fast and Configurable** - Can be deployed quickly providing value when you need it and configured without deep technical expertise or IT assistance
- **Continuous Enhancement** - Updates are hassle-free and transparent to customers
- **World-Class Security and Infrastructure** - Modern applications take advantage of the leading cloud service providers (like [Amazon Web Services](#)) to ensure your mission-critical systems are resilient
- **100% Hassle-Free** - Always up-to-date with no effort from your government. No upgrades, patches, customizations, or (of course) hardware to manage.



“We thought we knew the benefits of having a web-based platform, but during the pandemic, we realized how absolutely crucial it is, from report sharing to book building.”

Christen Sullivan, Senior Budget Analyst | Harford County, MD

OpenGov Budgeting & Planning

Modernize your budget and align spending to strategic outcomes.

Manage an Accurate, Outcome-Focused Budget Process

Streamline and unify your end-to-end budgeting process, seamlessly tie budget dollars to key organizational initiatives, and draw actionable insights that maximize performance outcomes. Then, through [Reporting & Transparency](#), add context to your results and share internally and externally for better collaboration.



“The major successes for us are the [transparency and efficiency in creating our budget](#), and especially using OpenGov tools to have the budget book prepared for us seamlessly, so we're excited about that.”

Lenora Reid

Deputy Chief Admin Officer | City of Richmond, VA



Collaborate More Effectively. Collaborate across departments by sending and receiving budget proposals, tracking performance on strategic objectives, commenting on key reports, and sharing your outcomes with colleagues.



Improve Decision Making. Gain the context you need for budget decisions and the information you need to manage performance. You can visualize trends and model the impact of proposed budget changes while you transform complex financial and performance data into actionable insights.



Save Time. Through a simple and intuitive user interface, you can see your budget, receive commentary from your team, and get your plans approved. Easily seed the budget by importing last year's actuals, then adjust, add, or compare proposal line items in real-time.

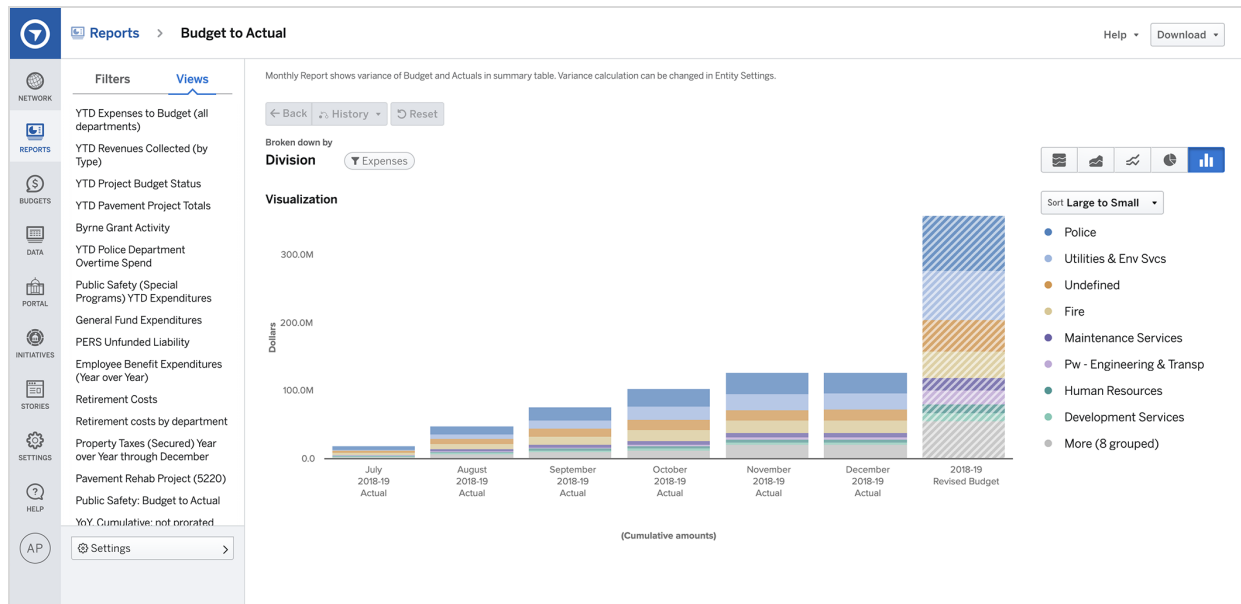
Budgeting & Planning Use Cases

- Collaborative budgeting
- Capital planning
- Online budget book publication
- Workforce calculation
- Budgetary reporting
- Financial projections
- Operating budgets
- What-if scenario analysis
- Strategic initiative tagging

Full-Featured Public Sector Budgeting

Enable maximum effectiveness for your budget and planning cycle from end-to-end, from near-term forecast adjustments to long-range capital initiatives.

- **Centralized, Automated Budgeting:** Liberate your budgeting from disparate spreadsheets with a unified process that seamlessly ties spending to desired outcomes
- **Workforce Planning:** Simplify planning for your most complex and important cost with scenario analysis, advanced calculations, and integrated budget requests
- **Capital Planning:** Forecast long-term capital expenditures, manage proposals, track performance, and easily keep stakeholders from various audiences informed of progress
- **Online Budget Book:** Publish a fully interactive, easily digestible [online budget book](#) that makes future publications vastly more repeatable



Government's Most Collaborative Budgeting & Planning Solution

OpenGov drives efficiency through heightened collaboration by centralizing your planning in an intuitive online solution, delivering breakthrough communication between offices and departments.

- Achieve **unprecedented alignment** around strategic priorities that comes from a real-time, singular source of truth
- Give your budget collaborators an **easy-to-use** system that reduces the back-and-forth of traditional processes
- **Controlled collaboration** is made simple through configurable administrative settings for user access and editing ability

Industry-Leading Reporting and Analysis

OpenGov Budgeting & Planning is built with a data-first foundation that provides out-of-the-box reporting & analysis capabilities for dashboards, managerial reporting, KPI tracking, scenario modeling, and data consolidation and sharing.

- Present **complex information that the public, elected officials, departments, and administration can understand** with at-a-glance insights and interactive dashboards
- **Reduce reporting bottlenecks** by freeing up your IT, finance, and other staff with centralized, self-serve reporting
- **Sharpen your focus on outcomes** by establishing and tracking relevant KPIs to keep stakeholders updated on spending, initiatives, and operations

Strengthen Public Trust with the Leading Transparency Platform

Build trust in your community by communicating initiatives and progress clearly while fostering better engagement through integrated tools to collect feedback and sentiment.

- **Publish interactive budget books online** to provide taxpayers with a better understanding of how dollars are impacting the community
- **Communicate initiatives effortlessly** with a simple drag-and-drop web-page builder and customizable themes that make it easy for citizens to digest key narratives
- **Run public meetings** and budget simulations with our Virtual Town Hall — complete with robust forms, surveys, and other tools for a compliant feedback process.
- **Deliver up-to-date financial and operational data with context** to keep the public informed of progress and fiscal health.

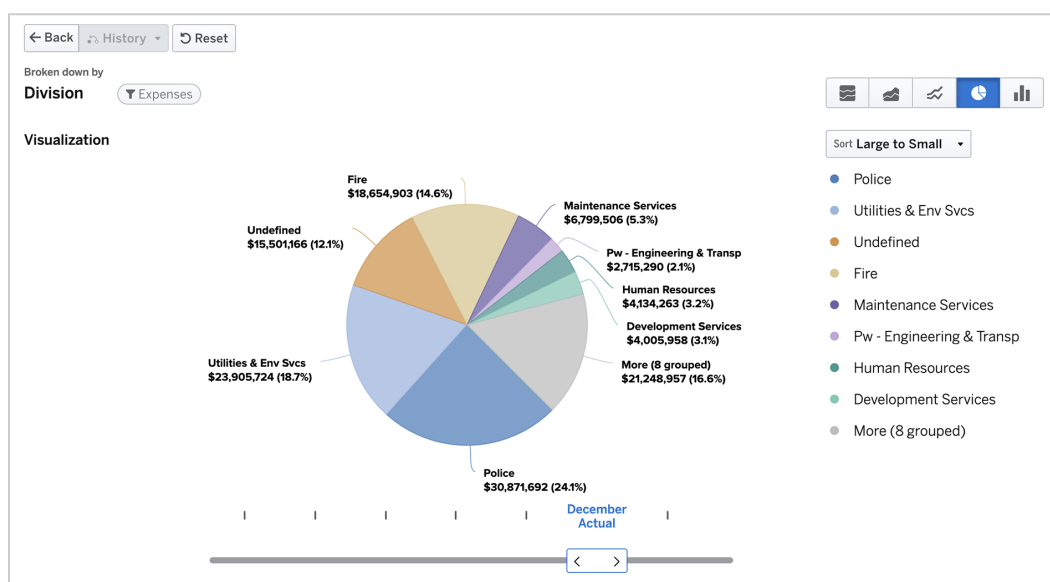
Key Features

Precisely calculate personnel costs through workforce planning.

Drive better salary projections, increase visibility into cost drivers, and reduce broad assumptions. You can calculate the fully burdened labor costs of an individual or [overall workforce](#), perform scenario analysis to inform negotiations and budget decisions, run vacancy reporting, compare actual positions to budgeted positions, and request new positions using accurate, updated costs.

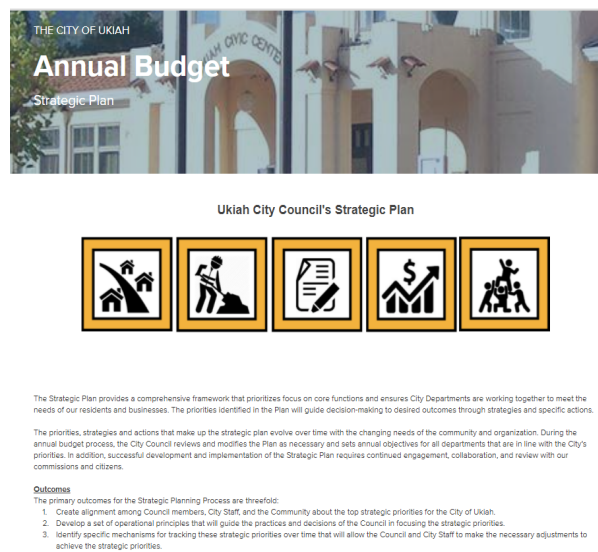
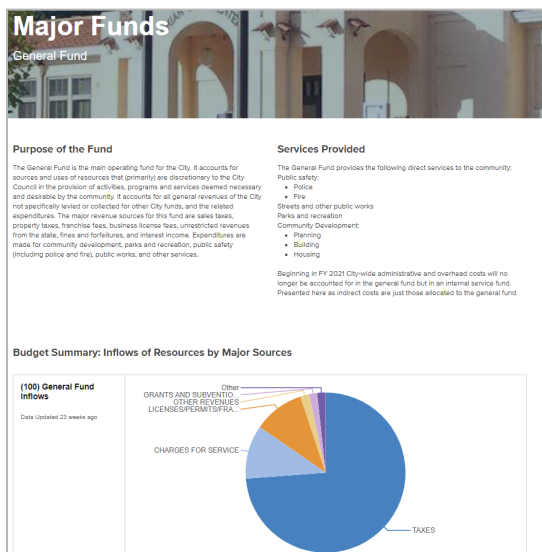
Forecast long-term expenditures for [capital planning initiatives](#).

Seamlessly harness the information your team needs to make educated decisions while providing a working blueprint for sustaining and improving your community's infrastructures. You can send and receive capital planning proposals, adjust proposal line items, track performance on projects, and comment on key reports. Then, easily create printable dashboards to streamline capital meetings.



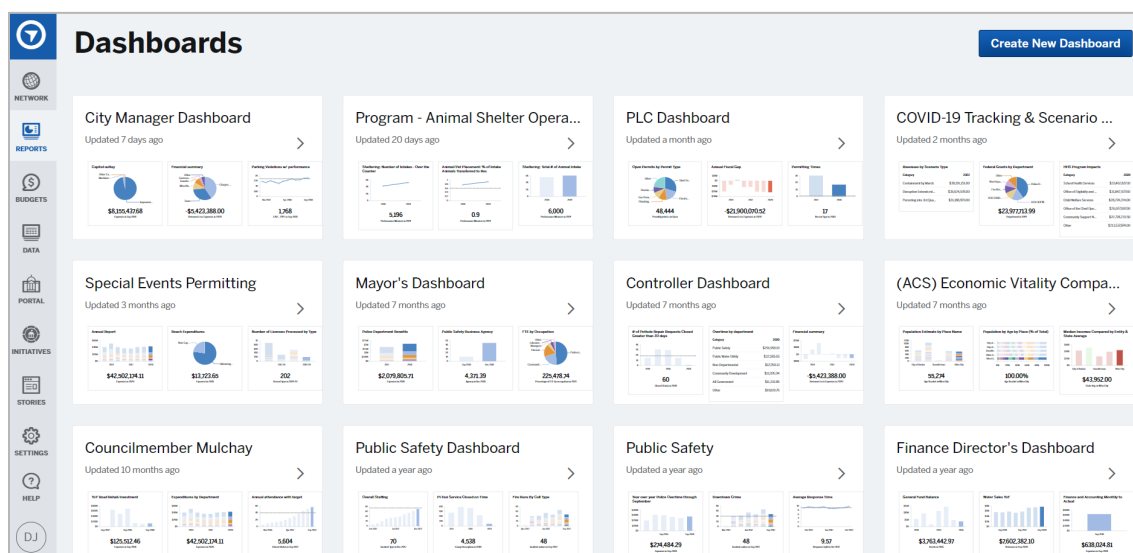
Simplify online budget book publication.

Establish a framework for building your online budget book faster and more accurately, making the process repeatable and scalable for future cycles.



Centralize dashboards onto a single Reporting & Transparency platform.

Powering OpenGov Budgeting & Planning is the Reporting & Transparency platform. Integrate and synchronize your financial and non-financial data with other data sources including your ERP. When any data point changes, all reports automatically update. You can go beyond seeing your outcomes and truly understand the reasoning behind performance with OpenGov's reporting platform. Then, add context to your outcomes and insights and share internally and externally.

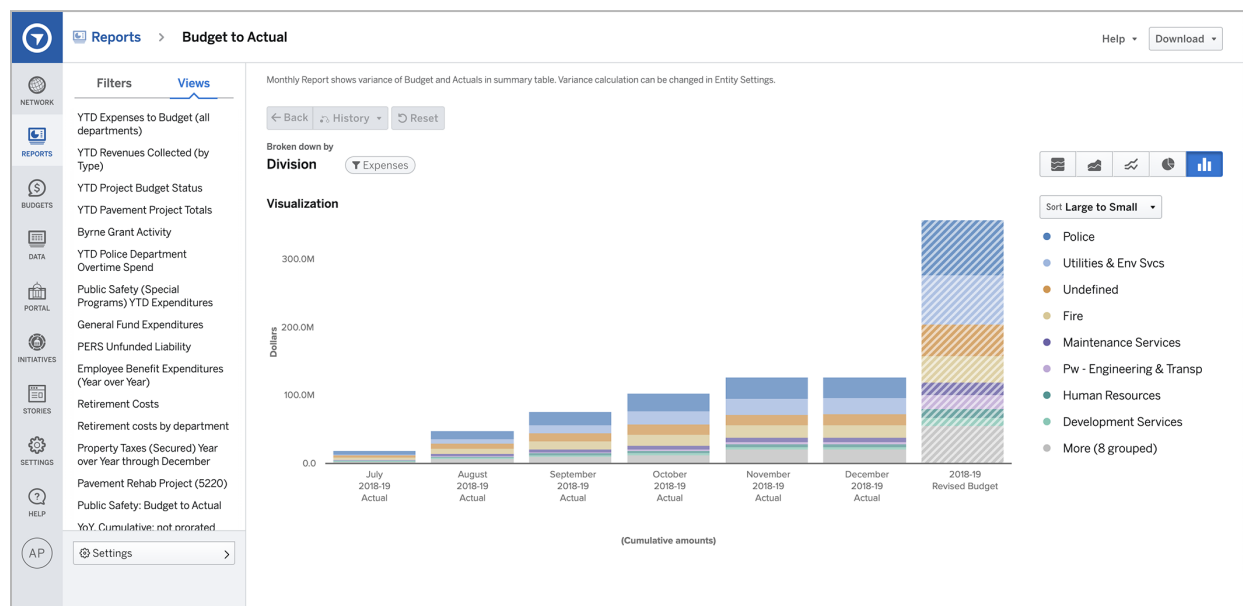


Reporting & Transparency Platform

Centralize reporting and align data with context for internal and external stakeholders

OpenGov Budgeting & Planning is powered by our robust **Reporting & Transparency Platform**.

Built with a data-first mindset, OpenGov's Reporting & Transparency Platform powers Budgeting & Planning with unparalleled reporting and transparency capabilities to drive faster, more effective decisions, and understand the public response. OpenGov was founded on the principle that better transparency and civic service are paramount to the future of state and local government. Trusted by hundreds of forward-thinking customers, the Reporting & Transparency Platform provides a seamless connection between back-office capabilities and industry-leading communication tools – transforming better civic engagement from aspiration to reality.



Reporting & Transparency Use Cases

- Interactive budget summary
- Community surveys
- Participatory budgeting
- Performance reporting
- Stakeholder engagement
- Citizen ideas/feedback portal
- Internal project coordination
- Emergency communication
- Strategic planning

Present complex information that all parties can understand.

Keep internal and external stakeholders updated on performance and aligned around high-level strategic goals. Gain at-a-glance insights with interactive dashboards, take action with customized alerts, or dive into the granular details for deeper analysis.



Broaden citizen engagement.

Supplement public hearings with virtual town halls, budget simulations, and online surveys that are easy and convenient. You can gather broader feedback from residents by reducing the barriers of involvement.

Reduce reporting bottlenecks across your organization.

Free up your IT and Business Intelligence professionals with centralized reporting and immediate access to necessary day-to-day data for every department.

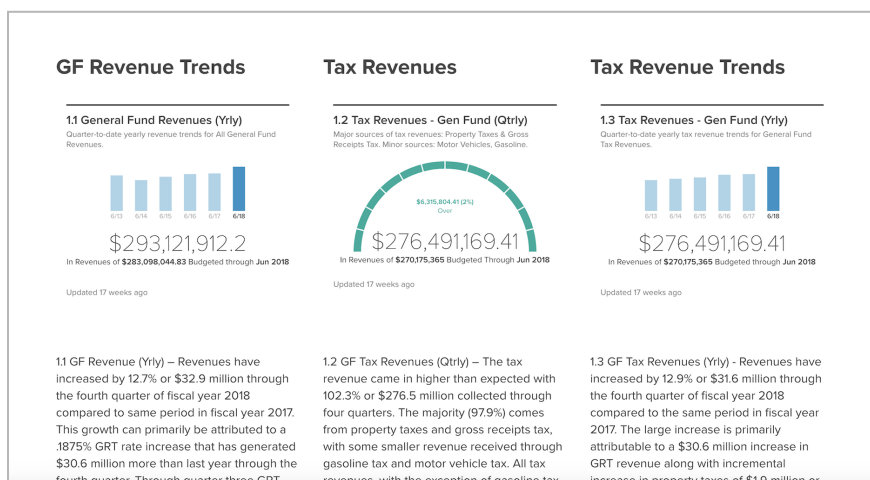


Achieve your communications objectives.

Put your operating and strategic plans online in a way that your constituents can easily understand and even interact with. Tell the stories behind your data by quickly creating, editing, and publishing content in real-time, while easily incorporating feedback. Then, identify and analyze engagement by seeing the number of views, unique visitors, and social sharing metrics.

Focus on outcomes with dynamic reporting functionality.

Establish goals for departments, programs, or initiatives, then track relevant KPIs to keep external stakeholders updated on spending, performance, and progress.

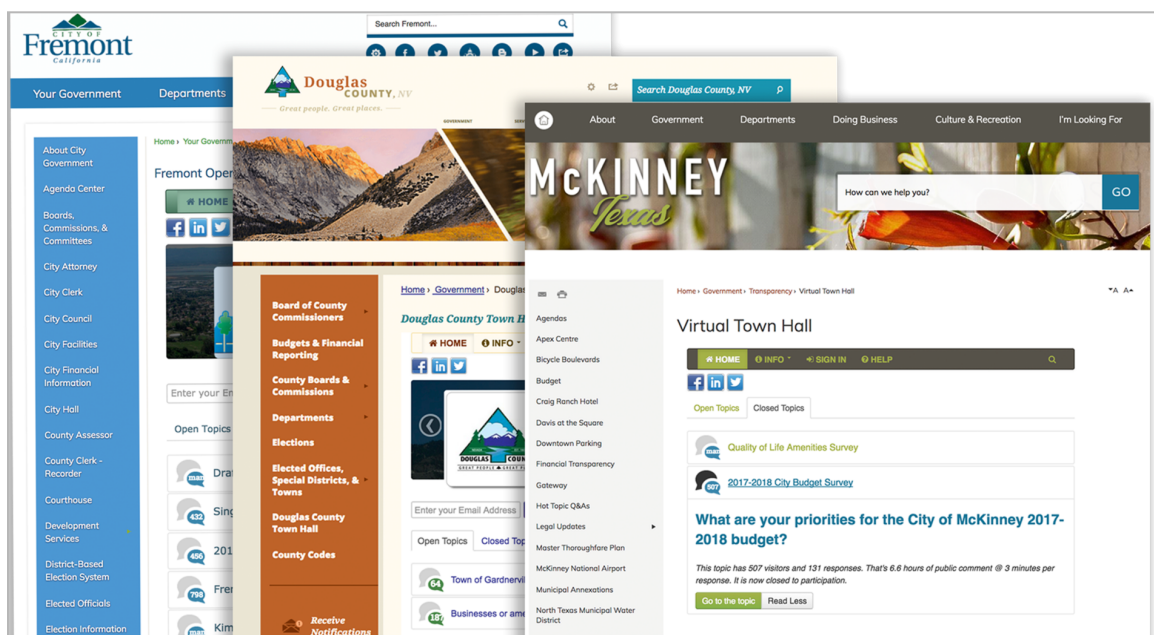


Communicate clearly and increase transparency with stakeholders.

Create and share content easily and quickly. Use a simple, drag-and-drop page builder to combine your data with images, dashboards, maps, and narrative context. Present complex information in a way that's easy for anyone to understand. Share via email, social media, or through your agency's website.

Capture feedback online, at meetings, or on the go.

Record feedback from residents, colleagues, and other stakeholders at any moment through online surveys, virtual town halls, mobile forms, or budget simulations.



Additional Features

- **Share the data behind the news.** Visually dynamic tiles reveal the yearly, monthly or weekly breakdowns of your underlying report through pie charts, stacked bars, and summary tables.
- **Better project planning.** Fulfill public input requirements for grant applications and collect the public response you need to for planning large-scale projects.
- **Social media impact.** Share your published pages on Facebook, Twitter, Nextdoor, or LinkedIn and track your story's analytics in OpenGov.



"OpenGov has absolutely [made us more proactive](#) in looking at data and attacking the data, instead of saying, 'It's too big.'"

Andrew McCreery

Finance Director | Township of Mt. Lebanon, PA

"[If it had not been for OpenGov](#), I'm not sure when we would have gotten the budget done."

Thomas Ray

Business Administrator | City of York, PA



Qualifications & Experience

[The OpenGov Team](#) has over 500 years of combined Government experience. Check out just a few of our star players, and their specific experience in the public sector below...



ZAC BOOKMAN
CEO

Former Special Advisor for Rule of Law and Governance with the International Security Assistance Forces



MONICA COOK
Senior Manager Solutions Engineering

Former HHS Researcher at the Public Policy Institute of California (PPIC)



CHARITY HOLMAN
Application Support Lead

Former Deputy City Secretary at City of Westworth Village, Texas



MIKE MCCANN
VP of Government Finance Solutions

Former Assistant Finance Director at City of Monterey, California



ROBERTO RUIZ
Implementation Analyst

Former Senior Budget Analyst at Teacher Retirement System of Texas



SCOTT COBLE
Director, Solutions Engineering - Budgeting

Former Technology and Process Manager, OMB, at Montgomery County, Maryland



ARIANNA TUCKEY
Solutions Consultant

Former Supervisory Budget Analyst at the FBI



MARK WELCH
Manager, Solutions Architecture

Former Administrative Services Director at City of Ashland, Oregon



JAMIE CASTELLANOS
Integrations Engineer

Former Application Analyst at City of Berkeley, California



MICAH INTERMILL
Solutions Engineer

Former Budget Director at Minneapolis, Minnesota



ALMIS UDRYS
Director of Professional Services

Former Assistant Chief Operating Officer at San Diego, California



JENNIFER NORDIN
Technical Account Manager

Former Budget and Performance Analyst at Montgomery County, Maryland

Awards & Credentials

As mentioned above, OpenGov employees have over 500 years of collective government employment experience, and many of our key personnel are members of government-focused organizations like [GFOA](#) and [ICMA](#). OpenGov has consistently appeared on the [GovTech 100 list](#) for several years, was named to the [2021 Top Workplaces USA](#) and most recently was named to the [Forbes 2022 list of America's Best Startup Employers](#). We focus our hiring on top-tier talent pools for individuals with proven track records in government and/or the government technology SaaS industry.



Company History

After witnessing the City of Palo Alto spend over \$10 million on an ERP system that was delivered on 20 discs and had green screens, OpenGov's founders learned that governments across the country were similarly hamstrung by outdated technology. The public sector has been underserved by its vendors for decades, while the digital era has transformed consumer experiences and private sector organizations.

State and local governments deserve access to modern cloud software suited for their increasingly complex needs. Citizens deserve to know that their tax dollars are being spent by effective and accountable organizations. Our public sector leaders deserve to be supported by companies who act as true partners. In order to address these needs, OpenGov was born in 2012.

Today we have over 1,600 government customers using our cloud-based suites. Below are the stories of just a few of our customers who have adopted OpenGov Budgeting & Planning to transform their communities...

Customer Stories

How Tampa is Transforming for Tomorrow with OpenGov

The City of Tampa was looking for software that would provide leadership with the real-time data they needed to make informed, transparent, and transformative decisions. With the implementation of OpenGov Budgeting & Planning, the City enabled a variety of capabilities to modernize its budgeting and financial processes, including:

- Reviewing, versioning, and approving department budget proposals from a single portal
- Building a printed or online budget book faster, while preserving institutional knowledge with access to historical records
- Providing staff and residents with critical budget information via powerful dashboards and data visualizations

With OpenGov, the City of Tampa transformed into a more effective and accountable government, empowered by connected data sources, better budget processes, and a greater foundation of trust between the City and its constituents.

For the full story, [click here](#) to watch how Tampa is for Transforming Tomorrow with OpenGov.



"Affordable homes, good paying jobs, reliable mass transit, and an overarching view of resiliency and sustainability – that's what OpenGov allows us to track."

Jane Castor

Mayor | City of Tampa, FL

Milpitas, CA, Moves from Incremental to Strategic Budgeting in Three Steps

Milpitas saved 100 hours of budget development time and identified \$4 million in personnel cost savings without cutting positions by helping City Council and departments think more strategically about spending in a resource constrained environment. The City achieved outsized returns by revamping the budget process with OpenGov Budgeting & Planning, which it launched in eight weeks. Milpitas also transitioned to virtual Council meetings overnight, and gathered survey data from diverse communities (in four languages) in under a month to surface budget priorities.

Coming into his new role, Walter Rossmann knew there was a better way to work. His first action as Deputy Finance Director was to buy a new budget system for the City through a competitive procurement process. Recognizing that without changes to the way the budget was developed the City could not find the savings it needed, Rossmann worked with the City Manager's office, department directors and budget liaisons to gain buy-in across teams to transition to a strategic budget process that allowed for greater efficiency and scenario planning:

1. The budget team uploaded the previous year's budget for each department to **establish Council-approved service level costs and provide teams with a base budget** in OpenGov.
2. With access to scenario planning capabilities via OpenGov, the budget team easily **ran multiple scenarios with available data to prepare for the potential impact in revenue shortfalls** due to the impact of the COVID-19 pandemic. Enabling teams to be agile helped them prepare for uncertainty with confidence.
3. After the base budget was established, departments **submitted service level changes for finance review and the City Manager's consideration.**

For the full story, [click here](#) to read how Milpitas moved to strategic budgeting.



"We saved 100 hours in annual budget work by transitioning to OpenGov Budgeting & Planning, including the publication of the budget document...OpenGov's highly detailed trainings helped ensure that everyone was ready to make the change to a strategic budget process and fully utilize OpenGov's powerful capabilities."

Walter C. Rossmann

Deputy City Manager | City of Milpitas, CA

For more customer stories on how OpenGov's solutions are driving success in communities around the country, please visit: <https://opengov.com/customers/>

Professional Services Overview

We Are Here to Support You

Your success as a customer is OpenGov's top priority. We recognize the challenge of adding a new software implementation project to your already full-to-the-brim schedule. We've invested heavily in the key drivers of your agency's success so you can maximize the impact of your OpenGov software and arm you with insight, expertise, and industry-leading best practices.



Experience

Our team of over 150 Professional Services experts have delivered over 1,000 successful projects - we have the experience to make your implementation a success.



Expertise

OpenGov shares your mission of effective government - and deploys over 500+ years of previous public sector experience for your success.

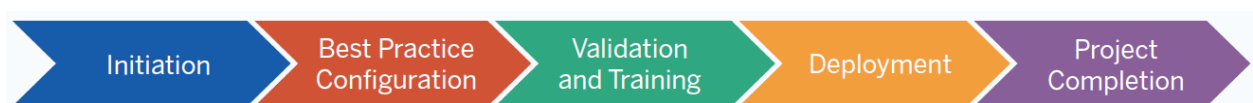


Fully-Supported

No matter the expertise your project needs, our team of professionals are here to partner with you on even the most complex projects.

OpenGov Deployment Methodology

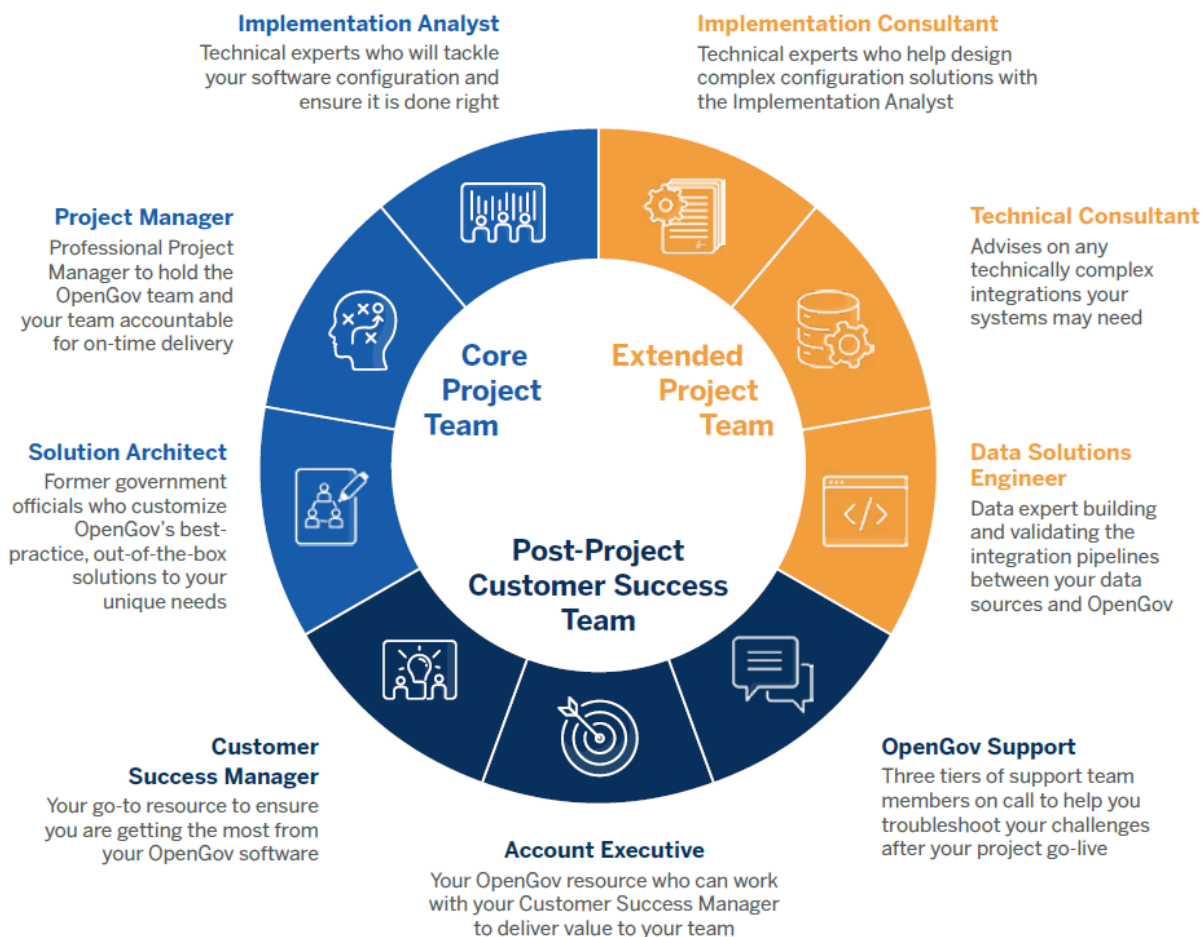
Our data-first deployment methodology is based on strategies that reduce your time to value, keep the project in motion and promote the leadership of you and your teams. To effectively deploy these strategies and keep the focus on outcomes, project progression, and your enablement, our methodology follows five key focus areas.



When you get OpenGov Professional Services, you get confidence in every step of your project. Our team's best practices ensure alignment, support, and documentation to build the foundation of a successful implementation and a software used in years to come. The OpenGov Deployment methodology prepares and enables your team for continued ownership of your OpenGov solution, made possible without dependency on IT or coding knowledge and with continued award-winning OpenGov Support.

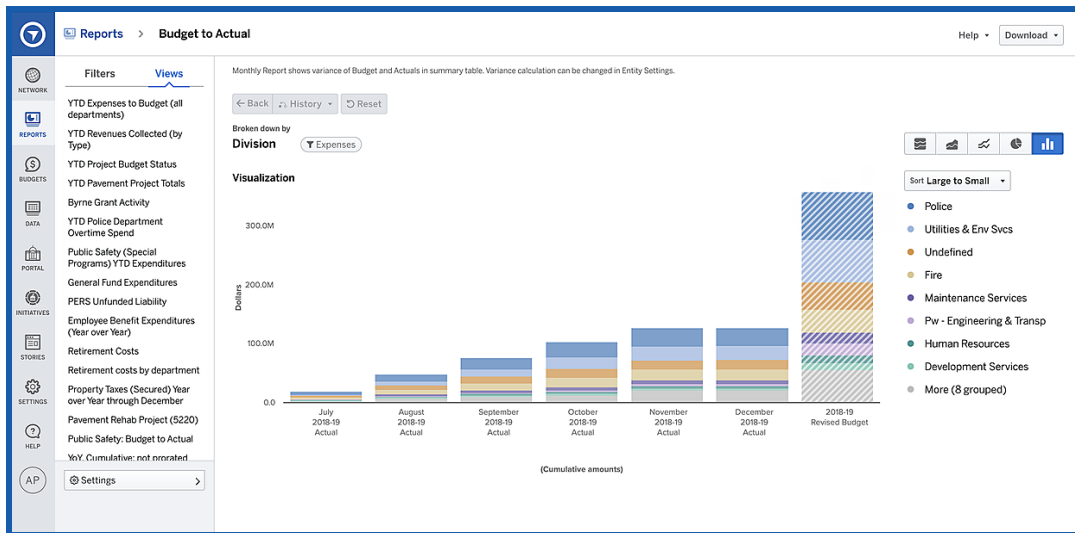
Delivering Success During and After the Project

We recognize the challenge of adding a new software implementation project to your already full schedule. To ensure you derive the full value from OpenGov, we've researched and invested heavily in the key drivers of our projects' success. For each of those key drivers, from project management to technical problem solving to change management, we have team members with the corresponding expertise at the ready to support. Depending on your project's needs, you will have complete coverage and support to make the most from your OpenGov software during your implementation and beyond.



Implementing Modern Budgeting

OpenGov enables your team to use modern, collaborative software to power your entire budget and planning cycle, from real-time forecast adjustments to long-range initiatives across your Operating Budget, Workforce Planning, Capital Planning, and Online Budget Book.



Integrated and easily configurable Reporting with up-to-date financial data

Budgets / 2022 Operating Budget

Search proposals, Export, Create Proposal

Budget Summary: Balance, Adjustments include all approved amounts, Period: FY22 Adopted Budget Approved.

Base Revenues: \$44,914,705, Adjustments: \$162,726,660, Revenues: \$207,643,345. Base Expenses: \$45,594,474, Adjustments: \$5,294,238, Expenses: \$50,888,713, Surplus: \$156,754,633.

Phase: City Manager Review, Board of Finance Review, Final.

Proposals: Line Items, Visualization: Showing Expenses broken down by Departments.

Proposals	Status	FY22 Adopted Budget Exp	FY22 Adopted Budget Rev	FY22 Adopted Budget Surplus/De
Administration Budget- Proposed	IN PROGRESS	\$9,798,050 0.00%	\$0 0.00%	-\$9,798,050 0.00%
Administration Department The Administration Department is the executive group responsible for managing and coordinat	IN PROGRESS	\$324,007 56.34%	\$68,500 0.00%	-\$255,507 -23.25%
Building Department The Building Department is houses costs and revenues for permitting, zoning, and development	IN PROGRESS	\$763,536 3.02%	\$41,914,705 0.00%	\$41,151,169 0.00%
Example	IN PROGRESS	\$11,201,934 0.00%	\$0 0.00%	-\$11,201,934 0.00%
Fire Budget Enhancements	IN PROGRESS	\$9,891,244 0.00%	\$0 0.00%	-\$9,891,244 0.00%
Fire Department	IN PROGRESS	\$426,606 0.12%	\$0 0.00%	-\$426,606 -0.12%

Operating Budget

Back to: All Workforce Plans

Workforce Plan

Positions, Cost Elements, SETTINGS

Select and update cost elements: New Element, Reorder

Wage

Part Time Wage, Over Time, COLA, ARPA Premium Pay, Vacation, Uniform, Union Fees, Auto, Dental, EAP, Life, Vision

Wage Overview

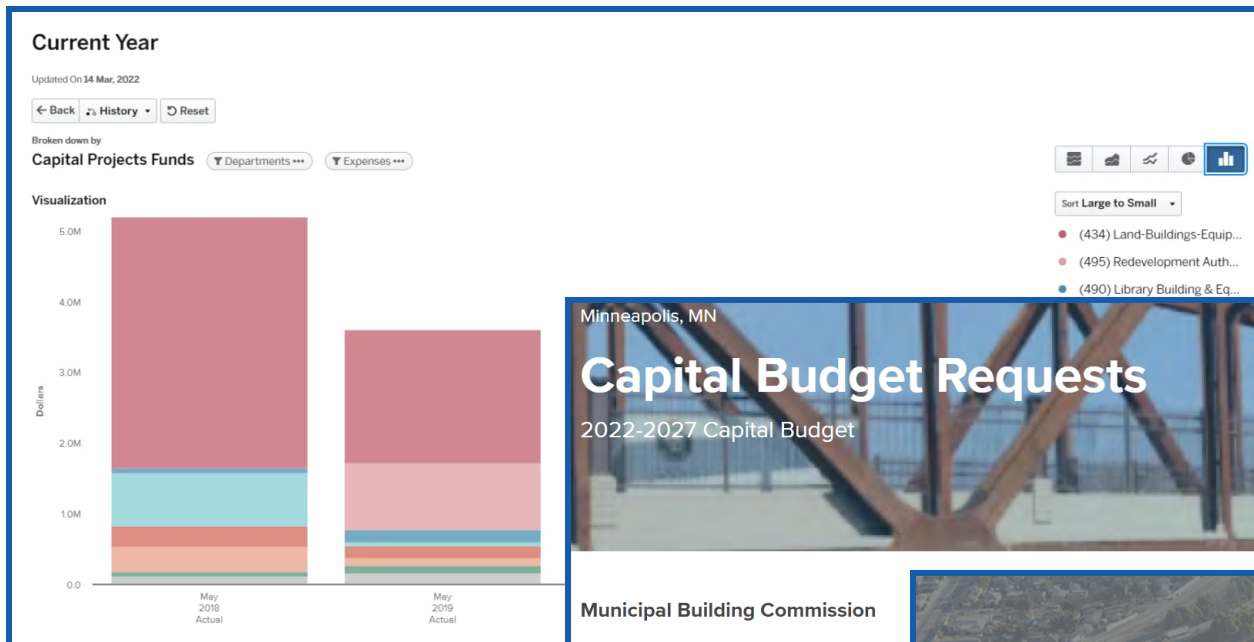
Name of Cost Element (required): Wage, Category (required): Base Wage

Description (required): This CE Calculates the base wage for each position using the hourly rate.

Value Type: Wage, Object Account Code (required): 40010 - Salaries

Start Date Source: Fiscal Year Start

Workforce Planning



Capital Planning

Minneapolis, MN

Capital Budget Requests

2022-2027 Capital Budget

Municipal Building Commission

- MBC01 - Life Safety Improvements
- MBC02 - Mechanical Systems Upgrade
- MBC10 - Exterior Improvements
- MBC12 - Safety Improvements - Non-Stagework Areas
- MBC13 - 4th St Sidewalk/Exterior Light Poles Upgrade
- MBC15 - Elevator 12 Modernization
- MBC16 - Building-Wide Electrical Upgrades

Miscellaneous Projects

- ART01 - Art in Public Places

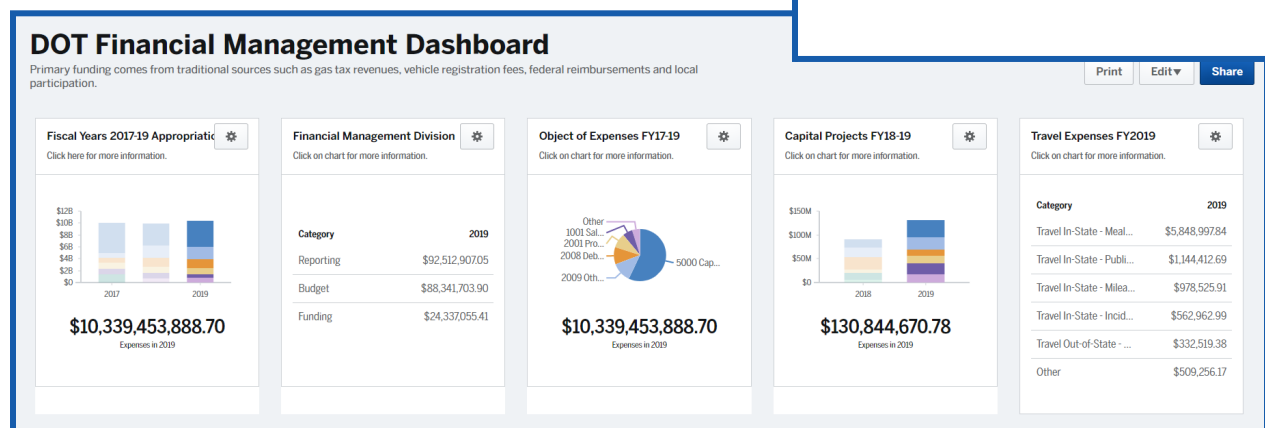
Capital Facilities Projects

Apply Online

Capital Facilities New Project Request
Online form and workflow to request new capital facilities projects and programs for review and approval for inclusion in the County of Santa Cruz Capital Improvement Plan (CIP). [Select](#)

Capital Facilities Continuing Project Request
Online form and workflow to submit a ongoing capital facilities project request for review and approval for continuing inclusion in the County of Santa Cruz Capital Improvement Plan (CIP). [Select](#)

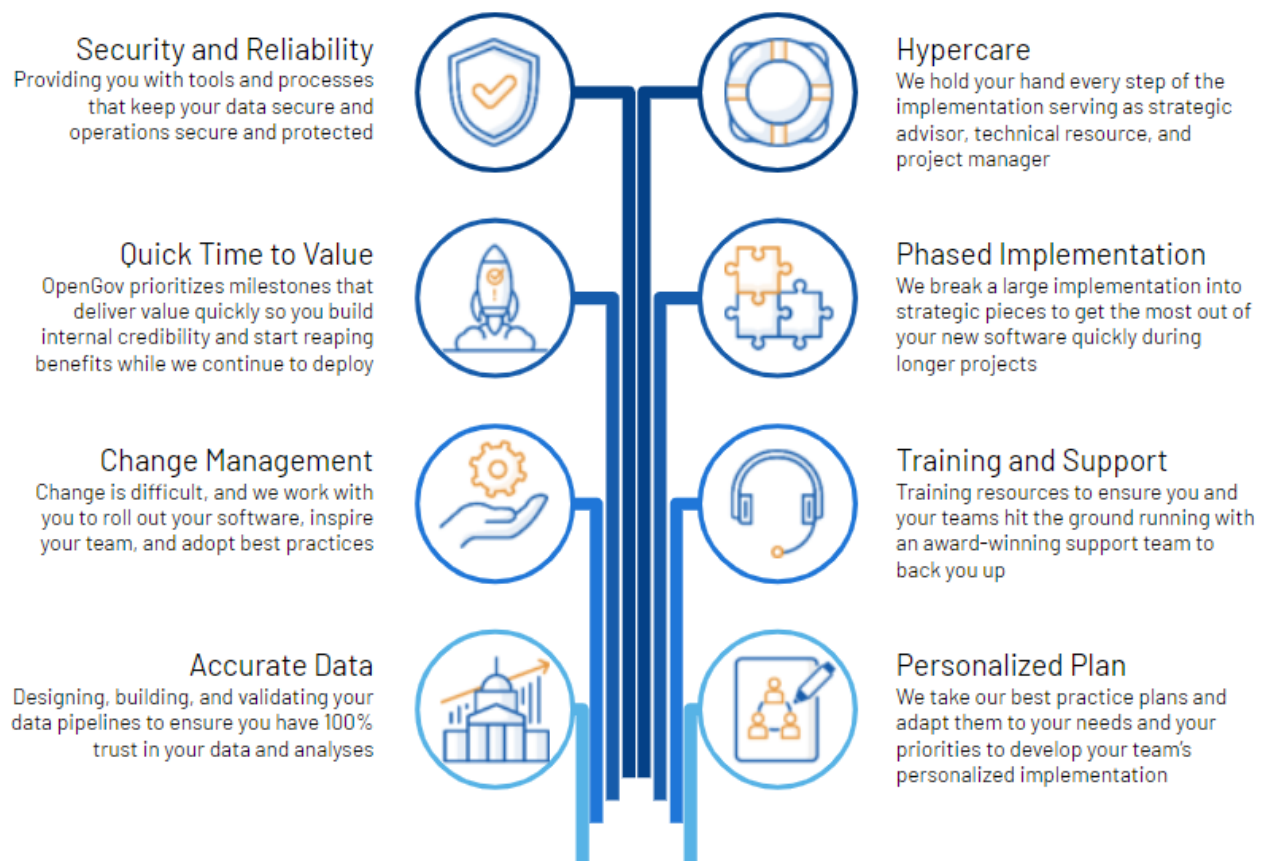
Capital Facilities Project Update Report
Online form and workflow to submit a ongoing capital facilities project status update for continuing inclusion in the County of Santa Cruz Capital Improvement Plan (CIP). [Select](#)



Executive Dashboards with drill-down capabilities

OpenGov Deployment Principles

Every implementation is based on our core principles and philosophy. OpenGov deploys all suites and solutions in alignment with these principles.



Milestones of a Budget Implementation Project

We believe your implementation is the foundation for success with OpenGov. The OpenGov team will work with your municipality to understand your processes and requirements before you sign the dotted line, while providing data validation checkpoints throughout the entire process.

On the following page we have provided a visual representation of the key components of a Budgeting & Planning implementation project.

Budget Configuration

During your operating budget engagement, the OpenGov deployment team will configure a budget instance to meet your requirements, configure reports to drive decision-making, conduct user acceptance testing to validate the configuration, and train administrators and users on the specifics they need to be successful.

Capital Project Budget

As a part of the capital budget implementation, the OpenGov deployment team will configure a budget instance to meet your agency's requirements, configure reports to drive decision-making, validate the configuration, and train administrators and users on the specifics they need to be successful.

Online Budget Book

During the Online Budget Book phase of your deployment, OpenGov will work with you to configure our standard templates to meet your agency's branding requirements and train you on how to build and publish your book online each year.

In a typical deployment, OpenGov will configure the repeatable templates that require OpenGov reports, such as the department and fund pages. This portion of the implementation can be tailored to your level of comfort: we can enable your team to create the remainder of your templates or contract the OpenGov team to create your entire Budget Book end to end, freeing up your time.



Chart of Accounts Configuration

The OpenGov Chart of Accounts is the underlying foundation of everything financial done in OpenGov. OpenGov will provide a functional build of the Chart of Accounts based on your General Ledger Chart of Accounts, any project codes used for project budgeting or reporting, and any summary levels (such as fund type, function, object type, etc.). Your Chart of Accounts will be specific to your agency, not generic.

Financial Integrations

OpenGov's Budgeting & Planning solution will include a financial integration from your financial system to OpenGov. As part of the integration, OpenGov will bring over up to 10 years of historical data. The integration will also be set up to bring in current year information automatically at an agreed upon cadence. We recommend you refresh your data nightly, however, OpenGov can set up a weekly or monthly cadence at your request. Our dedicated integrations team has years of experience integrating with financial systems.

Workforce Budget

During a workforce planning engagement, the deployment team will review your cost elements, which are all the factors that drive the personnel budget such as salary, FICA, retirement plans, benefits, etc, and work with you to configure each cost element in the tool. Once the cost elements are configured, you will be able to generate a template to complete with their approved positions and position data. Once the template is complete, it will be uploaded into the system and then you will be able to validate the amounts are calculated correctly. Once the Workforce Plan is validated, it can be linked directly to a budget, and any time you need to make a change to your Workforce Plan, your budget will be automatically updated as well. A linked Workforce Plan also powers any position requests to give departments a more accurate view of additional position costs.

OpenGov Premium Support Overview

Every OpenGov customer has the benefit of OpenGov Standard Support. Standard Support provides a host of options, from a 24/7 Resource Center with documentation and case access to live business-day phone support. Our processes are designed to support you at every step of your journey toward a more effective and accountable government.

OpenGov Premium Support provides customers a level of support above and beyond our Standard Support. Premium Support is intended for customers who view their OpenGov solution as mission-critical and therefore require expedited response times and a designated OpenGov contact.

Offering	Standard	Premium
Unlimited Number of Support Cases per Year*	✓	✓
Unlimited Access to OpenGov Resource Center	✓	✓
Unlimited Online access to the Support Request Portal	✓	✓
Access to Phone/Chat Support 4:00 AM PT to 7:00 PM PT Monday through Friday, excluding OpenGov holidays	✓	✓
Designated OpenGov Contact	-	✓
Increased Response Times	-	✓

* Support Cases are defined as issues related to the OpenGov Software Services.

We have three main components to our philosophy for ensuring every customer is successful and happy:



Access to our team of Government Solution Experts: This team, comprised of former government finance directors, chief information officers, procurement directors, budget and performance analysts, and others, provides insight and expertise, best practices, and context to the people that use OpenGov's suites driving efficiency and outcomes for your agency.



Customer Success: Our Customer Success team supports you from deployment through adoption and beyond. You will get up and running quickly and receive the training and support that you need to maximize the value of your investment in OpenGov.

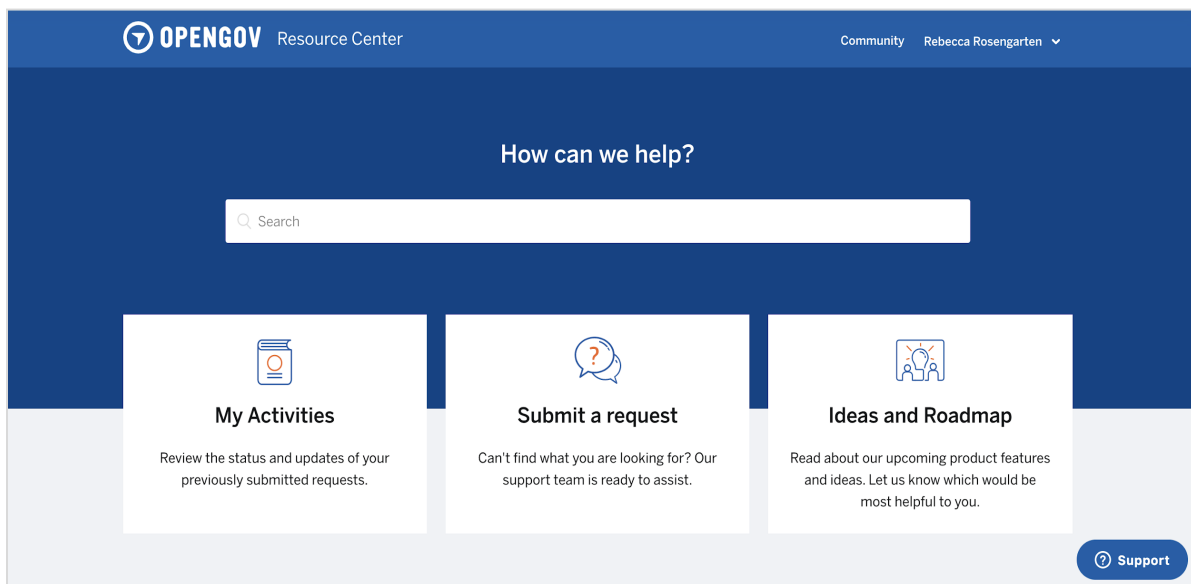


Customer Support: OpenGov Support is staffed by a veteran team with over 95 years of combined government experience. Our highly trained support analysts are available to solve any issues that you encounter within OpenGov's suites. We are committed to resolving your issues in a timely fashion and to your satisfaction.

Resources and Support

As an OpenGov customer, you are supported by our Customer Success team from deployment through adoption and beyond. When you contact OpenGov, your first point of contact will be a real, live person. OpenGov provides best-in-class standard support resources such as telephone, email, chat, and an online portal as well as additional engagement channels like webinars, user groups, and a resource center.

- **User Groups:** Our subject matter experts host regular user groups online and in person. Learn from the pros and your peers!
- **Resource Center:** We provide you with articles and videos to enhance your learning and education of OpenGov.



- **Free Webinars:** As a customer, you can look forward to engaging and informative webinars. Get a crash course in performance management or learn about the latest features of your OpenGov software.

Premium Support

Furthermore, OpenGov offers Premium Support to help organizations on their journey to successfully adopt OpenGov's solution suites. With Premium Support, increased Service Level Agreement (SLAs) mean that we start working on urgent requests even on weekends. In the spirit of addressing problems quickly, Premium Support's designated OpenGov contact builds a relationship with you and understands your organization and the nuances of your OpenGov application setup.

OpenGov's Support Philosophy is simple: You invest in us. We invest in you. We are driven by customer success. If you ever need help or have questions about your system, we want to make sure you get well-informed, proactive support from the OpenGov team. Our goal is 100% satisfaction.



"The responsiveness was incredible. They always had an answer for us and were always open to recommendations and suggestions. I was just blown away by their level of professionalism and knowledge of the system."

Dannette Allen

Finance Director | City of Diamond Bar, CA

OpenGov University & Training

OpenGov is the leader in modern cloud software for our nation's cities, counties, and state agencies. On a mission to power more effective and accountable government, OpenGov serves more than 1,600 agencies across the U.S.

OpenGov University helps your government staff become power-users of our software. With unlimited access to the tools below, your staff can easily adopt new features and ensure that best practices are followed when business processes are enhanced with our technology solutions. Access to OpenGov University includes:



Training from OpenGov Experts

Walk through core functionality with your OpenGov deployment team as defined in the Statement of Work.



OpenGov Resource Center

Read help articles, review company announcements, or chat with Support.



Self-paced learning modules

Learn OpenGov product suites with on demand training in our learning management system.



In-app guidance

Master your software with instructions and helpful hints offered while using the software.



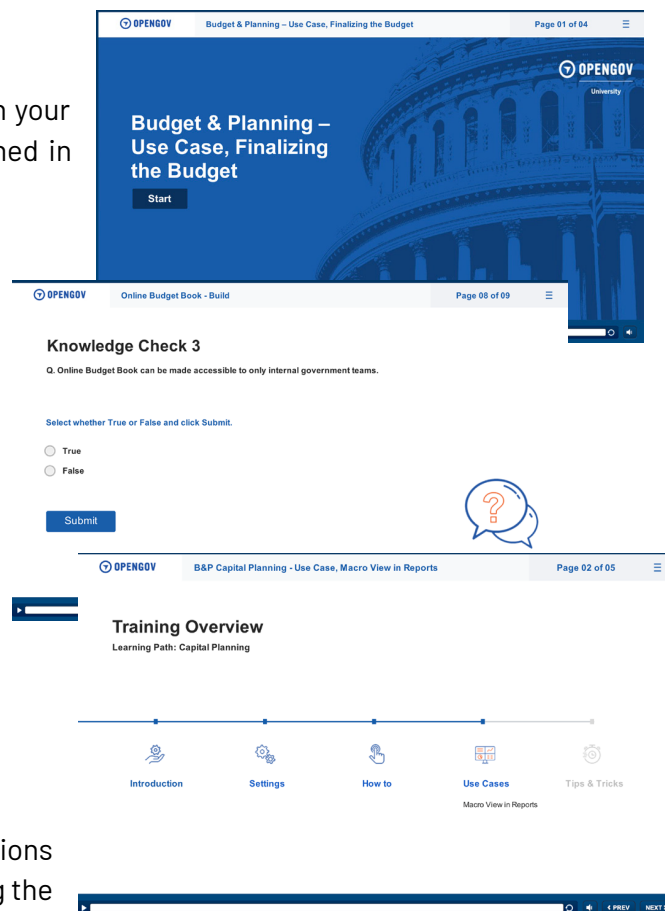
Training Workshops

Access our recurring, virtual training series on product best practices.



Live Training Events

Join OpenGov's hybrid or live trainings around the country.



Benefits of OpenGov University

Maximize your investment

Save time by accelerating your team's knowledge and confidence to apply the software and best practices to your government.

Successful Change Management

Shorten the time for a new team member to provide value to your department.

Empower your teams

Develop confidence in working with OpenGov by understanding how to use our tools to best improve your team's effectiveness.

Training that grows with you

Ensure that new employees have easily accessible training as both your team grows and as your future-proof technology investment evolves.

Available on your schedule

On-demand training when you need it, to help get the entire team on the same page.

Deliver modern software to your government

Leading governments are deploying modern software to improve their process, reduce their costs and deliver more to their communities.



"I understand so much more about what we can do with the system after completing the OpenGov University classes, I am just so excited about the ways we are using all the features this year."

Amelia Cruver

Budget Director | City of Minneapolis, MN

Partnership Investment Summary

OpenGov's pricing model consists of both a fixed fee annual subscription for the software and a one-time cost for the professional services component. Our Professional Services cost includes all phases of implementation: Initiation, Best Practices, Configuration, Validation, Deployment, and Project Completion. **OpenGov offers an unlimited user, unlimited usage pricing model, meaning customers are not limited to the number of users, logins, dashboards, reports or usage of data.** Rather, we charge an annually recurring subscription fee to encourage our customers to utilize the platform, increase adoption throughout their organization, get valuable unlimited usage and have a predictable annual cost.

Implementation services pricing is subject to change based on the opportunity for OpenGov to scope your full solution needs.

All OpenGov contracts include an Annual Software Maintenance Price Adjustment. OpenGov shall increase the Fees payable for the Software Services during any Renewal Term by 5% each year of the Renewal Term.

**In-Person Training is available at an additional cost.*

For a complete description of all solutions and add ons please refer to the table below.

OpenGov Proposal for City of Stockbridge GA				
Years	Months	Software	Professional Services	Annual Total
January 1st, 2023-December 31st 2023	12	\$40,705.57	\$51,583.37	\$92,288.94
January 1st, 2024-December 31st, 2024	12	\$40,705.57	\$0.00	\$40,705.57
January 1st, 2025-December 31st, 2025	12	\$40,705.57	\$0.00	\$40,705.57

Proposal Includes:

- Operating, Personnel, Capital Budgeting, Reporting, Dashboards, ERP Integration, Premium Support
- Unlimited Users, Unlimited Data Storage, Unlimited Budgets, Unlimited Reports
- Premium Support Included
- **Roughly 12% Software Discount from \$46,057 list Price**
- \$16,056 saved from 3-year deal
- No annual increase for first 3 years (Typically 5%)

Products & Services	Description
Budgeting & Planning Suite Unlimited Users	Operating Budget: Liberate your budgeting from disparate spreadsheets with a unified process that seamlessly ties spending to desired outcomes. Workforce Planning: Simplify planning for your most complex and important cost with scenario analysis, advanced calculations, and integrated budget requests. Capital Planning: Forecast long-term capital expenditures, manage proposals, track performance, and easily keep the public informed of progress. Online Budget Book: Publish a fully interactive, easily digestible online budget book that makes future publications vastly more repeatable.
Reporting & Transparency Platform Unlimited Users	Analysis & Dashboards: Present complex information that the public, elected officials, departments, and administration can understand with at-a-glance insights and interactive dashboards. Stories: Communicate and track strategic initiatives effortlessly with a simple drag-and-drop web-page builder and customizable themes that make it easy for board members and residents to digest key narratives. Community Feedback Surveys: Solicit citizen feedback, run public meetings, virtual council chambers, and budget simulations using robust forms, surveys, reports, and tools for curated feedback and compliant voting. Performance Measures: Sharpen your focus on outcomes by establishing and tracking relevant KPIs to keep stakeholders updated on spending, initiatives, and operations.
Software Implementation	Deployment of the Software Services, including project management, implementation, configuration, testing, report development, interface development, and go-live.

Standard Support	Every OpenGov customer has the benefit of OpenGov Standard Support. Standard Support provides a host of options, from a 24/7 Resource Center with documentation and case access to live business day phone support.
Premium Support	OpenGov Premium Support provides customers a level of support above and beyond our Standard Support. Premium Support Customers receive increased response times and a designated OpenGov contact.
OpenGov University (OGU)	Training from OpenGov experts, OpenGov Resource Center, self-paced learning modules, training workshops, live training events.

PRICE QUOTATION

CARAHSOFT TECHNOLOGY CORP



11493 SUNSET HILLS ROAD | SUITE 100 | RESTON, VIRGINIA 20190
 PHONE (703) 871-8500 | FAX (703) 871-8505 | TOLL FREE (888) 66CARAH
 WWW.CARAHSOFT.COM | SALES@CARAHSOFT.COM

TO: John Wiggins
 City of Stockbridge, GA
 4640 N Henry Blvd
 Stockbridge, GA 30281 USA

FROM: Heather Castellanos
 Carahsoft Technology Corp.
 11493 Sunset Hills Road
 Suite 100
 Reston, Virginia 20190

EMAIL: jwiggins@cityofstockbridge-ga.gov

EMAIL: Heather.Castellanos@carahsoft.com

PHONE:

PHONE: (571) 662-3750

FAX:

TERMS: Contract Number: 99999-SPD-T20190814-0001
 NASPO Master Contract Number: AR2472
 Contract Term: 08/14/2019 to 09/15/2026
 Shipping Point: FOB Destination
 Credit Cards: VISA/MasterCard/AMEX
 Remit To: Same as Above
 Payment Terms: Net 30 (On Approved Credit)
 Sales Tax May Apply

QUOTE NO: 36809190
QUOTE DATE: 11/23/2022
QUOTE EXPIRES: 12/23/2022
RFQ NO:
SHIPPING: ESD
TOTAL PRICE: \$173,700.08

TOTAL QUOTE: \$173,700.08

LINE NO.	PART NO.	DESCRIPTION	-	QUOTE PRICE	QTY	EXTENDED PRICE
BASE YEAR 1						
1	OG-SWBA-B6080M-AR-3Y-491	Budgeting and Planning - Between \$60-80 Million - 3Y OpenGov, Inc. - OG-SWBA-B6080M-AR-3Y Start Date: 12/01/2022 End Date: 11/30/2023		\$40,705.57	COOP 1	\$40,705.57
2	OG-PSBG-B6080M-OT-0Y-491	Professional Services Deployment - Prepaid - Between \$60-80 Million - 0Y OpenGov, Inc. - OG-PSBG-B6080M-OT-0Y Start Date: 12/01/2022 End Date: 11/30/2023		\$215.83	COOP 239	\$51,583.37
BASE YEAR 1 SUBTOTAL:						\$92,288.94
YEAR 2						
3	OG-SWBA-B6080M-AR-3Y-491	Budgeting and Planning - Between \$60-80 Million - 3Y OpenGov, Inc. - OG-SWBA-B6080M-AR-3Y Start Date: 12/01/2023 End Date: 11/30/2024		\$40,705.57	COOP 1	\$40,705.57
YEAR 2 SUBTOTAL:						\$40,705.57
YEAR 3						
4	OG-SWBA-B6080M-AR-3Y-491	Budgeting and Planning - Between \$60-80 Million - 3Y OpenGov, Inc. - OG-SWBA-B6080M-AR-3Y Start Date: 12/01/2024 End Date: 11/30/2025		\$40,705.57	COOP 1	\$40,705.57
YEAR 3 SUBTOTAL:						\$40,705.57
SUBTOTAL:						\$173,700.08

PRICE QUOTATION

CARAHSOFT TECHNOLOGY CORP



11493 SUNSET HILLS ROAD | SUITE 100 | RESTON, VIRGINIA 20190
PHONE (703) 871-8500 | FAX (703) 871-8505 | TOLL FREE (888) 66CARAH
WWW.CARAHSOFT.COM | SALES@CARAHSOFT.COM

LINE NO.	PART NO.	DESCRIPTION	-	QUOTE PRICE	QTY	EXTENDED PRICE
TOTAL PRICE:						\$173,700.08
TOTAL QUOTE:						\$173,700.08

Billing Frequency: Annually in Advance

Base Year 1 Subscription Term + Professional Services- \$92,288.94
Period of Performance: 12/01/2022-11/30/2023

Year 2 Subscription Term- \$40,705.57
Period of Performance: 12/01/2023-11/30/24

Year 3 Subscription Term- \$40,705.57
Period of Performance: 12/01/24-11/30/2025

OpenGov Quote Terms:

By purchasing the products and services described in this order form, the Customer is expressly agreeing to the End User Agreement published at <https://www.vertosoft.com/terms-and-conditions-opengov>

Taxes: Sales tax shall be added at the time of an invoice, unless a copy of a valid tax exemption or resale certificate is provided.

Credit Card Orders: Additional fees may apply if paying by credit card.

All Purchase Orders must include: End User Name, Phone Number, Email Address, Purchase Order Number, Government Contract Number or Our Quote Number, Bill-To and Ship-To Address (Cannot ship to a PO Box), Period of Performance (if applicable), and a Signature of a duly Authorized Representative.



2023 Budget

City of Stockbridge, Georgia



John Wiggins
2023 Budget



MEMORANDUM

TO: Mayor and Council

FROM: CMO Fredrick Gardiner

DATE: October 10, 2022

RE: FY 2023 Budget

You will find the attached proposed budget for Fiscal Year 2023. The proposed budget is intended to place the City of Stockbridge in the position of serving its citizens at the highest level during 2023 and in the future. The proposed budget underscores the City's commitment to excellent service and ensuring sound economic principles which will allow for a healthy financial outlook. In addition, the proposed FY 2023 budget proposes to enhance the cultural enjoyment of citizens and provide the foundation for economic development and our advancement into the future. The amphitheater will enhance the opportunity for City exposure in our state and region.

The City is poised to experience well-balanced growth and development in accordance with our land use plan. The City will continue to provide a high level of service to its citizens, provide activities and events each year that attracts thousands of visitors. The City will continue to move numerous capital projects forward toward completion.

The realistic revenue projection for FY 2023 is approximately \$21.8 million, which of course means that overall budget has been reduced in various areas since the August budget retreat. In keeping within the FY2023 projections, the City will be reducing its health cost for staff by \$773,002 from last year. The City will maintain the same level of healthcare as last year, just with another insurance carrier. Also, the City forgo with the standard increase of five percent in the 2023 proposed budget to maintain cost, but look to reestablish in FY2024.

Listed are key aspects of the FY 2023 Budget:

Revenue Projections

The economy continues to advance forward, modest increases are expected for franchise fees, licensing fees, and Local Option Sales Tax (LOST). Although, LOST revenues have been up over the past several months, a conservative approach to expenditures should be observed due to a potential recession.

The bulk of increases in health and dental costs are being absorbed by the City and not passed on to employees. As health care costs continue to increase, they are becoming a challenge for the public and private entities. We plan to utilize funds from SPLOST V, TSPLOST, and the last round of the American Rescue Plan Act (ARPA) funds to support our efforts addressing some capital needs.

Department	Positions
Information Technology	2
Community Development	1
Finance	1
Human Resources	1

Additional Comments

As a result of the City's commitment to serving the Citizens of Stockbridge the formation of the Stockbridge Police Department is providing law-enforcement operations and public safety support tailored to meet the needs of citizens and geography of the City. The Police Department commence to operations fully staff July 1, 2022 and will opens its new Police Facility by December 31, 2022 to serve the Citizens of Stockbridge.

Sincerely,

Fredrick Gardiner
City Manager
City of Stockbridge

**Proposed Budget
for Fiscal Year ending
December 31, 2023**



Submitted by

Frederick Gardiner, City Manager

Vanessa Holiday, City Clerk

John Wiggins III, City Treasurer

MAYOR AND COUNCIL



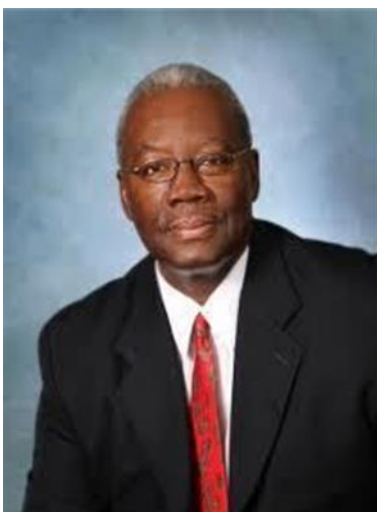
Anthony S. Ford



Lakeisha T. Gantt



Yolanda Barber



Alphonso Thomas



Elton Alexander



John Blount

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City of Stockbridge, Georgia Fiscal Year 2023 Budget Calendar

Dates:	Action:
July 1	Budget officer prepares budget forms for distributions to departments
July 8	Budget officer distributes forms to department heads
July 21	Budget officer prepares preliminary General Fund revenue estimates
July 22	Departments return capital and budget request forms to budget officer/CMO
August 8	Capital budget submission to City Council
August 9 - 16	Budget officer reviews and adjusts each department's budget and prepares expenditure and revenue plans
August 17	Budget Retreat Day 1
August 18	Budget Retreat Day 2
August 19	Budget Retreat Day 3
September 1 - 30	Begin executive review and development of final budget content (Budget officer and City Manager)
October 1 - 7	Budget officer makes adjustments
October 5	City Clerk advertise public hearing
October 10	City Manager submits budget to the Mayor and City Council for review with message
October 13 & 20	Community Town Hall Meeting
November 23	City Clerk advertise public hearing
November 29	Second Public Budget Hearing
November 30	Budget officer makes adjustments
December 5	City Clerk advertise public hearing
December 12	Third Budget Hearing and City Council adopts the budget and revenue ordinances
January 1	Fiscal year begins

Personnel Summary



The City of Stockbridge

City of Stockbridge --- 2023 Budgeted Positions

		Based on Budget 2022						
Departmental / Budgeted Area	Job Title	FTE	PTE	FTE	PTE	FTE	PTE	Account Numbers
		Budgeted		Filled		Vacant		
Executive	City Manager	1		1				100-13000-511100
	Executive Assistant	1		1				100-13000-511100
	Public Information Officer	1		1				100-13000-511100
	Management Analyst	1		1				100-13000-511100
	Receptionist	1		1				100-13000-511100
Finance Administration	Treasurer/CFO	1		1				100-15100-511100
	Senior Accountant	1		1				100-15100-511100
	Budget Analyst	0		0		1		100-15100-511100
	Accounts Payable Clerk	1		1				100-15100-511100
	Payroll Specialist	1		1				100-15100-511100
	Accountant	1		1				100-15100-511100
	Purchasing Manager	1		1				100-15100-511100
	Purchasing Clerk	1		1				100-15100-511100
	Purchasing Specialist	1		1				100-15100-511100
Code Enforcement	Code Enforcement Officer	1		1				100-74500-511100
	Code Enforcement Supervisor	1		1				100-74500-511100
	Code Enforcement Officer	1		1				100-74500-511100
Main Street	Main Street Manager	1		1				100-75500-511100
	Main Street Coordinator	1		1				100-75500-511100
Permitting Development	Building Permit Coordinator	1		1				100-72000-511100
	Fire Marshall	1		1				100-72000-511100
Business Services	Occupational Tax Clerk	1		1				100-15160-511100
	Occupational Tax Clerk	1		1				100-15160-511100
	Business Services Supervisor	1		1				100-15160-511100
GIS/Planning	GIS Analyst or Technician	1		1				100-75700-511100
City Clerk	City Clerk	1		1				100-11300-511100
	Deputy City Clerk	1		1				100-11300-511100
	Administrative Assistant	1		1				100-11300-511100
Human Resources	Human Resources Manager	1		1				100-15400-511100
	Risk Management Specialist	0		0		1		100-15400-511100
	Human Resources Coordinator	1		1				100-15400-511100
Economic Development	Economic Development Director	1		1				100-75100-511100
MM Conference Center	Conference Center & Events Manager	1		1				555-15650-511100
	Events Technician	1		1				555-15650-511100
	Events Technician	1		1				555-15650-511100

	Conference Center Coordinator	1		1				555-15650-511100
	Administrative Assistant	1		1				555-15650-511100
	Events Coordinator	1		1		1		555-15650-511100
Administration-Court	Associate Judge							100-25000-511140
	Court Clerk	1		1				100-25000-511100
	Deputy Court Clerk	1		0		1		100-25000-511100
	Administrative Court Clerk	1		1				100-25000-511100
	Judge		1		1			100-25000-511142
	Solicitor		1		1			100-25000-511140
Governing Body	Mayor		1		1			100-11100-511120
	City Council		5		5			100-11100-511121
Governing Body Staff	Admin Assistant to Mayor & Council	1		1				100-11100-511100
	Executive Assistant to Mayor & Council	1		1				100-11100-511100
Planner & Zoning	Senior Planner	1		1				100-74100-511100
	Community Development Director	1		1				100-74100-511100
	Permit & License Manager	0		0		1		100-74100-511100
	Chief Planner	1		1				100-74100-511100
	Executive Assistant	1		1				100-74100-511100
	Planner I	1		1				100-74100-511100
Government Buildings/Property	Facilities Manager	1		1				100-15650-511100
	Facilities Technician	1		0		1		100-15650-511100
	Facilities Technician	1		1				100-15650-511100
Public Works	Administrative Assistant - Public Works	1		1				100-42200-511100
	Crew Leader - Public Works	1		1				100-42200-511100
	Crew Leader - Public Works	1		1				100-42200-511100
	Crew Leader - Public Works	1		1				100-42200-511100
	General Maintenance Supervisor	1		1				100-42200-511100
	Mechanic	1		1				100-42200-511100
	Mechanic	1		1				100-42200-511100
	Public Works Director	1		1				100-42200-511100
	Public Works Technician	1		1				100-42200-511100
	Public Works Technician	1		1				100-42200-511100
	Public Works Technician	1		1				100-42200-511100
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	Public Works Technician	1		1				100-42200-511100
	Public Works Technician	1		1				100-42200-511100
	Public Works Technician	1		1				100-42200-511100
	Public Works Technician	1		1				100-42200-511100
Sanitation	Utility Billing Clerk-Sanitation	1		1				540-45200-511100
Sewer/Wastewater	Financial Services Technician - Sewer	1		1				505-43300-511100
	Wastewater Collections Systems Operator I	1		1				505-43300-511100
	Wastewater Collections Systems Operator I	1		1				505-43300-511100
	Wastewater Collections Systems Operator I	1		1				505-43300-511100
	Wastewater Reclamation Plant Superintendent	1		1				505-43300-511100
	Wastewater Chief Collections Operator	1		1				505-43300-511100
	Wastewater Chief Systems Operator	1		1				505-43300-511100
	Wastewater Systems Operator I	1		1				505-43300-511100
	Wastewater Systems Operator III	1		1				505-43300-511100
	Wastewater Systems Operator III	1		1				505-43300-511100
	Wastewater Systems Operator III	1		1				505-43300-511100
Stormwater	Stormwater Supervisor	1		1				510-42500-511100
	Stormwater Technician	1		0		1		510-42500-511100
	Stormwater Technician	1		1				510-42500-511100
	Stormwater Technician	1		1				510-42500-511100
	Stormwater Technician	1		1				510-42500-511100
Water	Utility Billing Supervisor - Water	1		1				505-44200-511100
	Water Superintendent	1		1				505-44200-511100
	Water Systems Technician I	1		1				505-44200-511100
	Water Systems Technician I	1		0		1		505-44200-511100
	Water Systems Technician I	1		1				505-44200-511100
	Water Systems Technician II			1				505-44200-511100
	Water Systems Technician I	1		1				505-44200-511100
	Water Systems Chief Operator	1		1				505-44200-511100
Police	POLICE OFFICER - PART TIME		1		1			100-32100-511100
	POLICE OFFICER - PART TIME		1		1			100-32100-511100
	POLICE ADMINISTRATIVE CLERK	1		1				100-32100-511100
	POLICE OFFICER	1		1				100-32100-511100
	POLICE OFFICER	1		1				100-32100-511100

	POLICE OFFICER	1		1			100-32100-511100
	POLICE OFFICER	1		1			100-32100-511100
	POLICE OFFICER	1		1			100-32100-511100
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	POLICE OFFICER	1		1			100-32100-511100
	POLICE OFFICER	1		1			100-32100-511100
	POLICE OFFICER	1		1			100-32100-511100
	POLICE SENIOR OFFICER	1		1			100-32100-511100
	POLICE SENIOR OFFICER	1		1			100-32100-511100
	POLICE RECORDS COORDINATOR/TAC	1		1			100-32100-511100
	POLICE DETECTIVE	1		1			100-32100-511100
	POLICE SENIOR OFFICER	1		1			100-32100-511100
	POLICE OFFICER	1		1			100-32100-511100
	POLICE SENIOR OFFICER	1		1			100-32100-511100
	POLICE SENIOR OFFICER	1		1			100-32100-511100
	POLICE SENIOR OFFICER	1		1			100-32100-511100
	POLICE DETECTIVE	1		1			100-32100-511100
	POLICE DETECTIVE	1		1			100-32100-511100
	POLICE SENIOR OFFICER	1		1			100-32100-511100
	POLICE SENIOR OFFICER	1		1			100-32100-511100
	POLICE SENIOR OFFICER	1		1			100-32100-511100
	POLICE CRIME SCENE INVESTIGATOR	1		1			100-32100-511100
	POLICE DETECTIVE	1		1			100-32100-511100
	POLICE EXECUTIVE ASSISTANT TO CHIEF	1		1			100-32100-511100
	POLICE DETECTIVE	1		1			100-32100-511100
	POLICE DETECTIVE FIRST CLASS	1		1			100-32100-511100
	POLICE DETECTIVE FIRST CLASS	1		1			100-32100-511100
	POLICE RECORDS COORDINATOR/TAC	1		1			100-32100-511100
	POLICE SENIOR CRIME SCENE INVESTIGATOR	1		1			100-32100-511100
	POLICE CORPORAL	1		1			100-32100-511100
	POLICE CORPORAL	1		1			100-32100-511100
	POLICE CORPORAL	1		1			100-32100-511100
	POLICE CORPORAL	1		1			100-32100-511100
	POLICE CORPORAL	1		1			100-32100-511100

	POLICE SERGEANT	1		1			100-32100-511100
	POLICE STAFF SERGEANT	1		1			100-32100-511100
	POLICE STAFF SERGEANT	1		1			100-32100-511100
	POLICE ADMINISTRATIVE SUPERVISOR	1		1			100-32100-511100
	POLICE OFFICER - PART TIME	1		1			100-32100-511100
	POLICE FIRST SERGEANT	1		1			100-32100-511100
	POLICE STAFF SERGEANT	1		1			100-32100-511100
	POLICE STAFF SERGEANT	1		1			100-32100-511100
	POLICE FIRST SERGEANT	1		1			100-32100-511100
	POLICE LIEUTENANT COMMANDER (CAPTAIN)	1		1			100-32100-511100
	POLICE LIEUTENANT COMMANDER (CAPTAIN)	1		1			100-32100-511100
	POLICE LIEUTENANT COMMANDER (CAPTAIN)	1		1			100-32100-511100
	POLICE LIEUTENANT COMMANDER (CAPTAIN)	1		1			100-32100-511100
	POLICE LIEUTENANT COMMANDER (CAPTAIN)	1		1			100-32100-511100
	POLICE LIEUTENANT COMMANDER (CAPTAIN)	1		1			100-32100-511100
	POLICE COMMANDER (MAJOR)	1		1			100-32100-511100
	POLICE COMMANDER (MAJOR)	1		1			100-32100-511100
	POLICE CHIEF	1		1			100-32100-511100
TOTALS		153	10	150	10	8	

NOTES: Proposed Positions for 2023 Budget

- 1.) Permitting License Manager
- 2.) Risk Specialist
- 3.) Budget Analyst
- 4.) Network Administrator
- 5.) Help Desk Technician

Community Development Department

Human Resources Department
Finance
Information Technology
Information Technology

Annual Operating Budget and Capital Improvement Policy



The City of Stockbridge

ANNUAL OPERATING BUDGET AND CAPITAL IMPROVEMENT POLICY

The Georgia State law requires an annual balanced budget. The adopted budget shall be a balanced budget with anticipated revenues (including appropriated unencumbered surplus) equal to or greater than appropriated expenditures. All funds within the budget shall also be balanced.

The City's Proposed Budget shall be prepared annually by the City Manager with participation of all City Departments consistent with provisions of the City Charter and State Budget Laws. The Budget shall include (1) revenues forecasts (2) personnel costs, (3) operating and maintenance supply costs, (4) general services costs (5) debt service and; (6) capital and other (non-capital) costs.

The budget review process shall include public hearings. At the time the proposed budget is transmitted to members of the City Council by the City Manager, a copy will be made available for public inspection at City Hall and advertised in a local newspaper of general circulation. No earlier than seven days after the proposed budget is transmitted to the City Council and at least seven days in advance of budget adoption, a public hearing takes place to give the public an opportunity to comment on the proposed budget. Notice of a public hearing must be advertised at least fourteen days in advance of the public hearing.

Prior to the first day of the fiscal year, the City Council will adopt an Annual Operating Budget and Five-Year Capital Improvements at a public meeting. The annual and CIP budget shall be advertised at least one week prior to the meeting. The proposed budget is prepared by the City Manager and transmitted to members of the City Council for its review with sufficient time given for the City Council to address policy and fiscal issues.

▪ Adoption

The Budget shall be adopted by the approval of a budget ordinance that specifies the anticipated revenues by appropriate categories, the proposed expenditure totals for each department, each non-departmental expense, and for each fund covered by the budget.

▪ Amendments

Budget amendments must be approved by resolution. The budget shall be adopted at the fund/department level, which is the legal level of budgetary control. The current year's budget may be adjusted to reflect changes in local economy, changes in priorities or services needed, and receipt of unbudgeted revenues and for unanticipated expenditures.

▪ Balanced Budget

The Annual Budget consists of operating, debt services, grants, and capital spending. The Annual Budget shall be balanced with anticipated revenues, including appropriated, unencumbered surplus or stabilization reserves, equal to proposed expenditures. All funds within the Budget shall also be balanced. City Council will annually approve the revenues, expenditures, and capital improvements spending for all City fund appropriations. The Annual Budget will also include operating impacts from the Five-Year CIP. The operating impacts should address any one-time or reoccurring cost increases or decreases due to the major capital investment. Capital expenses include both major equipment and infrastructure improvement costs.

▪ Planning

The City will utilize a Decentralized Budget Process. All departments will be given an opportunity to participate in the Budget Process and submit funding requests to the City Manager.

▪ Capital

All Capital Expenditures must be approved as part of each department budget in the Capital Improvement Fund. Before committing to a Capital Improvement Project, the City Manager or his/her designee must verify fund availability. The Capital Budget provides annual funding for long-term capital projects identified in the Capital Improvement During the

Annual Budget Process, each department submits its Budget request including operating and capital needs. Upon review of the requests, major capital projects are placed in the Capital Improvements Fund. Other capital outlays are placed in the department's operating budget. Capital outlay is generally defined as an individual item in excess of \$5,000 with a life expectancy of more than two years but less than 10 years.

Citywide capital improvements are assessed and prioritized based on the City's objectives and goals, the City's comprehensive work plan, and the City's strategic plan.

▪ **Interim Reporting on the Annual Budget and Capital Improvements**

Periodic financial reports will be provided to enable the City Manager to monitor and control the Annual Operating and Capital Budget and to enable Department Heads to manage the annual appropriations. These reports will be prepared and distributed to Department Heads and on to the City Manager. Summary financial and budgetary reports should be presented by the City Manager to the City Council no less than quarterly and preferably on a monthly basis.

▪ **Control and Accountability**

Each Department Head is responsible for ensuring that his/her department expenditures do not exceed budgeted funds. Departments cannot exceed appropriations described in the budget. Failure to achieve budgetary control will be evaluated and investigated by the City Manager.

▪ **Budget Transfers**

Contingent upon remaining within the confines of the total department budget, each Department Head has the authority to recommend Budget Transfers to the City Manager. Funds within departmental budget line items can be transferred upon the recommendation of the Department Head and with approval of the City Manager. Budget transfers over \$5,000 for operating expenses for Capital Improvements must be approved by City Council prior to any spending or contract purchases.

BASIS of BUDGETING

The modified accrual basis is followed in all governmental funds. Under this method, revenues are recognized when they become measurable and available as net current assets. Expenditures are generally recognized when the obligation is incurred, with the exception of principal and interest on general long-term debt which is recognized when due, and purchase of Capital Assets whose cost are fully recognized at time of purchase and not amortized over the life of the asset.

Unlike full accrual basis, annual appropriated budgets are adopted for all funds at the department level. Budgets are adopted on a non-GAAP basis. All appropriations that have not been encumbered at the end of the fiscal year will lapse. Expenditures may not legally exceed budgeted appropriations at the department level.

All Proprietary Funds are budgeted for using the accrual basis of accounting. Whereby, revenues are recognized when incurred. Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the City's enterprise funds are charges to customers for sales and services. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

GAAP BASIS vs. BUDGET BASIS

Budgets are adopted on a basis consistent with GAAP except for the capital projects fund, which have project length budgets, rather than annual budgets. The City adopts budgets for its enterprise and internal service funds; however, the reporting of the budget to actual comparison is not required.

How to Use this Budget

WHAT IS A BUDGET?

A budget is a financial plan for a city. It includes both estimates of resources available, including revenues and fund balance, and appropriations that are the authority to spend money for specific purposes. After extensive input from the various departments, as well as the public, the budget is prepared by the Finance Department. The City Manager presents the budget for adoption to Mayor & City Council.

The document begins with a transmittal letter from the City Manager. This letter summarizes the contents of the budget and provides an explanation of the rationale used by the City Manager during the budget development process. The City Manager also outlines the administration's work program for the upcoming year.

The budget document is prepared to provide information about the City, both financial information and operational/policy information from a variety of perspectives and degree of detail. The reader should first review the Table of Contents and the Glossary and then read the Transmittal letter. The Financial Summary Section should then be reviewed. Finally, the specific department and program budgets provide the detailed information as to what purposes the City's resources will be utilized during the fiscal year. When reading this document, it is useful to remember that it has been developed based on both organizational structure and financial structure. The organizational structure is reflected in the departmental budgets. The financial structure is reflected in the reporting of expenditures and revenues by fund. A fund is a self-balancing set of accounts designed to track specific revenues and the uses of those revenues. Each fund is independent of all other funds and money cannot be transferred from one fund to another without the approval of the City Council.

QUESTIONS & ANSWERS

Q: What is the purpose of the City Budget?

A: The budget is an annual financial plan for the City of East Point. It specifies the level of municipal services to be provided in the coming year and the resources, including personnel positions, capital expenditures and operating expenses needed to provide these services. It reflects the policies and priorities set by the Mayor and City Council. How to Use this Budget

Q: What is a fiscal year?

A: A fiscal year is a 12-month operating cycle that comprises a budget and financial reporting period. The City's fiscal year begins on January 1st and ends on December 31st.

Q: What is an operating budget?

A: An operating budget is an annual financial plan for recurring expenditures, such as salaries, utilities, and supplies.

Q: What is a capital improvement budget?

A: A capital improvement budget is both a short and long-range plan for the construction of physical assets, such as buildings, streets, sewers, as well as vehicles and equipment.

Q: What is an enterprise fund?

A: An enterprise fund earns its own revenues by charging customers for the services that it provides. It receives no tax funds.

Q: What is a budget appropriation?

A: A budget appropriation is a specific amount of money that has been approved by the City Council for use in a particular manner.

Q: What is a budget amendment?

A: A budget amendment is an ordinance adopted by the City Council which alters the adopted budget by appropriating additional monies to a department, decreasing appropriations to a particular department, or transferring funds from one department to another.

Budget Process

The City of Stockbridge is required to prepare an annual budget in accordance with the City Charter. The budget is prepared for each fiscal year beginning January 1 through December 31st. The City Manager prepares a proposed budget to present at the City's Budget Retreat hosted in August or September of each year to get Mayor & Council vision for the City's operation.

For the fiscal year 2021, the City of Stockbridge began the budget process with updates to its capital budget long term infrastructural projects and proposal for new projects in the new budget year. The City then begun the preparation of the operational budget with revenue and expenditure projections. In forecasting revenues and expenditures, the City first reviewed its mission statement, strategy plan and goals and objectives to set priorities for spending. In addition, staff considered historical trends, current changes within the City and projected economic trends when forecasting revenues and expenditures.

Budget Preparation

Prior to the departmental submission of their annual request, the Finance Department conducted an annual training session for all personnel involved in the budget process, if needed. During the training, the staff was trained on the steps to completing the budget process and advised of fiscal year changes, highlight critical deadlines and reviewed issues likely to impact the City. Each department then prepared their proposed expenditure based on operational priorities. Directors submitted their budget recommendations to the Finance Department for initial review and coordination.

Budget Review

The Finance Department works with each department head to compile all proposed revenues and expenditures for the new fiscal year. The City Manager, Finance Director and Human Resources meet with each director to review their personnel budget requests. Once all departments' recommended revenues and operational expenditure request are reviewed and approved by the City Manager, a proposed budget is submitted to the Mayor & Council. Prior to the adoption of the budget, the City conducts community budget meetings in which staff provide information and answer questions regarding both the capital projects and operational budget.

Budget Adoption

The City Charter requires three reading of the budget prior to adoption. The attached budget calendar shows the proposed dates for the publication and reading of the new budget.

BUDGET AMENDMENTS

The City of Stockbridge sees its annual budget as a fluid document. While every effort is made to operate within the confines of the adopted budget, there are times when amendments are required. Budget amendments may require the approval of the City Council by an ordinance. Occasions requiring an amendment to the budget include, but are not limited to:

- Acceptance of additional grant money.
- Appropriation of additional funding if expenditures are projected to exceed budgeted amounts.

- Re-appropriation of funds from one department to another when deemed necessary.

Line item or department changes that has no impact on the total of allocated budget only requires the approval of the City Manager.

KEY ACTORS

While all employees are a part of the budget process at some point, there are several people who play more intricate roles in this process.

Mayor & City Council: The Mayor and City Council set policies which drive the development of the budget, which consists of the Mayor and Council members and conduct public hearings and readings of the budget ordinance.

City Manager: The City Manager presents the budget document to the Mayor and City Council for approval.

Department Directors: Department Directors must review previous capital improvement plans, make necessary changes and request to allow the City to develop a 5-year comprehensive five-year CIP Program. In addition, Directors must then submit requests for additional personnel, purchased good and services which will all the finance department to develop each departmental budget request and budget document.

Finance Director: The Finance Director is primarily responsible for providing direction for the budget, reviewing financial analyses, projections and overseeing the budget process.

The budget document must be completed for the City Manager to present to City Council. Once the budget is approved, the budget book is prepared and submitted to the GFOA for consideration of the Distinguished Budget Award.

Budget Summary



The City of Stockbridge

General Fund Proposed Budget



GF	EXPENDITURES	2023	2022		
100		BUDGET AMOUNT	BUDGET AMOUNT	VARIANCE	VARIANCE %
11100	GOVERNING BODY	483,620.72	415,058.97	(68,561.75)	1.8%
11300	CITY CLERK	375,084.31	582,916.87	207,832.56	-5.5%
13000	EXECUTIVE	792,726.16	715,812.79	(76,913.37)	2.0%
15100	FINANCIAL ADMINISTRATION	941,158.94	1,056,679.10	115,520.16	-3.1%
15110	NON-DEPARTMENTAL	443,200.00	591,000.00	147,800.00	-3.9%
15160	BUSINESS SERVICES	238,331.30	273,923.59	35,592.29	-0.9%
15650	GOVERNMENT BLDG/PROPERTY	896,033.75	979,734.11	83,700.36	-2.2%
15400	HUMAN RESOURCES	576,315.49	547,412.89	(28,902.60)	0.8%
15350	INFORMATION TECHNOLOGY	1,023,309.07	649,582.00	(373,727.07)	9.9%
25000	MUNICIPAL COURT	421,576.81	454,084.53	32,507.72	-0.9%
32100	POLICE ADMINISTRATION	6,139,881.31	3,611,296.25	(2,528,585.07)	67.0%
42200	PUBLIC WORKS	3,103,700.54	3,881,423.67	777,723.13	-20.6%
61900	CITY EVENTS	284,500.00	280,000.00	(4,500.00)	0.1%
62200	PARKS	192,000.00	357,500.00	165,500.00	-4.4%
72000	PERMITTING DEVELOPMENT	703,065.25	749,443.80	46,378.55	-1.2%
74100	PLANNING & ZONING	661,842.59	669,300.30	7,457.71	-0.2%
74500	CODE ENFORCEMENT	243,543.53	270,643.02	27,099.49	-0.7%
75100	ECONOMIC DEVELOPMENT	161,219.69	178,245.41	17,025.72	-0.5%
75500	MAIN STREET PROGRAM	214,303.89	260,562.14	46,258.25	-1.2%
75700	GIS/PLANNING	105,592.62	128,837.38	23,244.76	-0.6%
90000	OTHER FINANCING USES	4,252,159.76	1,827,536.30	(2,424,623.46)	64.3%
		22,253,165.73	18,480,993.12	(3,772,172.61)	100.0%

GF	REVENUE	2023	2022		
		BUDGET AMOUNT	BUDGET AMOUNT	VARIANCE	VARIANCE %
100	GENERAL FUND	24,875,563.22	18,480,993.11	(6,394,570.11)	100.0%
		24,875,563.22	18,480,993.11	(6,394,570.11)	100%

GF	DIFFERENCE (EXP-REV)	(2,622,397.50)	0.00	2,622,397.50	
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Enterprise Funds Proposed Budget



EXPENDITURES	2023 BUDGET AMOUNT	2022 BUDGET AMOUNT	VARIANCE	VARIANCE %
255 GRANT FUND	1,000,000.00	-	(1,000,000.00)	36.9%
275 HOTEL/MOTEL	375,000.00	375,000.00	-	0.0%
340 CAPITAL PROJECT GRANTS	-	150,000.00	150,000.00	-5.5%
350 URA	1,208,358.50	1,223,177.76	14,819.26	-0.5%
353 CAPITAL CITYWIDE	13,539,688.00	10,623,467.00	(2,916,221.00)	107.6%
355 DDA	45,000.00	45,000.00	-	0.0%
357 CDA	45,000.00	-	(45,000.00)	1.7%
360 PUBLIC FACILITIES AUTHORITY	2,943,804.26	3,014,566.25	70,761.99	-2.6%
495 CEMETERY	10,000.00	20,000.00	10,000.00	-0.4%
505 WATER	2,190,087.19	2,300,088.02	110,000.83	-4.1%
505 SEWER	1,920,645.51	2,166,862.00	246,216.49	-9.1%
505 DEBT SERVICE	127,240.20	127,240.20	-	0.0%
510 STORMWATER	1,038,517.79	1,654,500.00	615,982.21	-22.7%
540 SANITATION	1,922,192.23	2,112,232.98	190,040.75	-7.0%
555 MMCC	735,607.18	902,634.74	167,027.56	-6.2%
565 AMPHITHEATER COMPLEX*	1,775,000.00	450,000.00	(1,325,000.00)	48.9%
	27,876,140.86	25,164,768.95	(2,711,371.91)	100.0%

REVENUES	2023 BUDGET AMOUNT	2022 BUDGET AMOUNT	VARIANCE	VARIANCE %
255 GRANT FUND	1,000,000.00	-	(1,000,000.00)	36.9%
275 HOTEL/MOTEL	375,000.00	375,000.00	-	0.0%
340 CAPITAL PROJECT GRANTS	-	150,000.00	150,000.00	-5.5%
350 URA	1,208,358.50	1,223,177.76	14,819.26	-0.5%
353 CAPITAL CITYWIDE	13,539,688.00	10,623,467.00	(2,916,221.00)	107.6%
355 DDA	45,000.00	45,000.00	-	0.0%
357 CDA	45,000.00	-	(45,000.00)	1.7%
495 CEMETERY	10,000.00	20,000.00	10,000.00	-0.4%
360 PUBLIC FACILITIES AUTHORITY	2,943,804.26	3,014,566.25	70,761.99	-2.6%
505 WATER	2,317,327.39	2,427,328.22	110,000.83	-4.1%
505 SEWER	1,920,645.51	2,166,862.00	246,216.49	-9.1%
510 STORMWATER	1,038,517.79	1,654,500.00	615,982.21	-22.7%
540 SANITATION	1,922,192.23	2,112,232.98	190,040.75	-7.0%
555 MMCC	735,607.18	902,634.74	167,027.56	-6.2%
565 AMPHITHEATER COMPLEX*	1,775,000.00	450,000.00	(1,325,000.00)	48.9%
	27,876,140.86	25,164,768.95	(2,711,371.91)	51.1%

DIFFERENCE (REV-EXP) - 0.00 (0.00)

Proposed Revenue & Expenditure by Fund

FUND	REVENUES	EXPENITURES	\$CHANGE
GENERAL FUND	\$24,875,563.22	\$22,253,165.73	\$2,622,397.50
GRANT FUND	1,000,000.00	1,000,000.00	-
HOTEL/MOTEL	375,000.00	375,000.00	-
URA	1,208,358.50	1,208,358.50	-
CAPITAL CITYWIDE	13,539,688.00	13,539,688.00	-
DDA	45,000.00	45,000.00	-
CDA	45,000.00	45,000.00	-
PFA	2,943,804.26	2,943,804.26	-
CEMETERY	10,000.00	10,000.00	-
WATER	2,317,327.39	2,317,327.39	-
SEWER	1,920,645.51	1,920,645.51	-
STORMWATER	1,038,517.79	1,038,517.79	-
SANITATION	1,922,192.23	1,922,192.23	-
MMCC	735,607.18	735,607.18	-
AMPHITHEATER COMPLEX*	1,775,000.00	1,775,000.00	-
TOTAL OF ALL FUNDS	\$53,751,704.08	\$51,129,306.59	\$2,622,397.50

REVENUES



Where Community Connects



The City of Stockbridge

Budget Worksheet



Fund: 100 - GENERAL FUND

Revenue

Division: 00000 - OPENING ENTRIES

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED REVENUES
100-00000-311500	INTANGIBLE RECORDING TAX	74,396.75	108,553.41	86,854.09	44,101.42	108,553.00
100-00000-311600	REAL ESTATE TRANSFER	22,279.86	55,120.06	30,792.30	35,022.18	55,120.00
100-00000-311710	FRANCHISE TAX-ELECTRIC	1,064,575.66	1,079,249.75	1,165,000.00	-	1,165,000.00
100-00000-311715	FRANCHISE TAX - EMC	31,171.93	32,638.52	2,850.46	-	32,638.00
100-00000-311720	FRANCHISE TAX-COLLEGE PK.	7,179.28	5,816.25	12,214.13	5,727.91	5,816.00
100-00000-311730	FRANCHISE TAX-GAS	162,626.77	175,445.39	179,898.94	93,892.30	175,445.00
100-00000-311750	FRANCHISE TAX-TELV CABLE	180,541.65	227,716.71	237,001.19	43,625.27	227,700.00
100-00000-311760	FRANCHISE TAX-TELEPHONE	151,874.47	30,423.29	27,664.71	15,889.32	30,400.00
100-00000-311790	FRANCHISE TAX-OTHER	1,536.26	829.78	732.92	534.35	1,000.00
100-00000-313100	LOCAL OPTION SALES/USE TX	5,258,354.15	5,935,293.26	5,369,181.00	2,019,553.05	7,400,000.00
100-00000-313110	HCTC - AVT TAX	555,528.03	789,505.47	632,873.47	298,532.78	600,000.00
100-00000-314201	BEER TAX	399,530.24	358,094.07	277,122.05	140,989.51	300,000.00
100-00000-314202	LIQUOR TAX-PACKAGE SALES	244,419.28	246,277.11	206,279.72	102,539.64	246,000.00
100-00000-314203	WINE TAX	148,628.50	153,662.95	146,963.63	53,066.91	146,000.00
100-00000-314204	CONSUMPTION TAX - LIQUOR	50,034.01	83,571.27	64,541.27	42,476.12	84,000.00
100-00000-316100	OCCUPATIONAL TAX	753,141.95	809,382.20	900,000.00	1,015,521.31	1,100,000.00
100-00000-316112	GA MUNICIPAL LICENSE FEE	49,830.00	58,575.00	115,416.00	49,580.00	60,000.00
100-00000-316113	MISC BUSINESS TAX	13,326.48	36,482.62	5,276.15	1,152.60	20,000.00
100-00000-316150	OCCUPATIONAL TAX ADMIN.	93,160.00	120,512.90	99,487.50	42,795.80	95,000.00
100-00000-316200	INSURANCE PREMIUM TAX	2,122,712.53	2,187,070.71	2,300,000.00	-	2,225,000.00
100-00000-316300	Financial Institution Taxes	95,273.00	83,774.00	175,925.40	105,427.00	105,000.00
100-00000-318000	CITY PROPERTY (SERVICE) TAX	-	-	2,000,000.00	-	1,200,000.00
100-00000-319111	FORECLOSED/VACANT-REG FEE	900.00	1,100.00	630.00	1,167.60	2,000.00
100-00000-321110	OT ALCOHOLIC BEV-BEER	43,875.00	41,490.75	81,618.08	41,250.00	42,000.00
100-00000-321120	OT ALCOHOLIC BEV-WINE	40,125.00	39,240.75	76,893.08	39,750.00	50,000.00
100-00000-321130	OT ALCOHOLIC BEV-LIQUOR	107,500.00	109,248.50	224,171.85	115,000.00	120,000.00
100-00000-321140	ALCOHOLIC BEV-SPEC. EVENT	342.46	-	-	3,271.76	3,500.00
100-00000-321200	OT REGULATORY FEE	17,670.00	17,115.00	32,823.00	21,825.00	22,000.00
100-00000-322200	BSD - BUILDING PERMIT FEES - COMMERCIAL	180,161.91	99,506.11	72,737.57	179,909.64	420,000.00
100-00000-322201	BSD - MECH, ELEC, PLUMBING PERMIT FEES - COMMER	16,563.21	10,833.25	8,767.50	3,375.00	70,000.00
100-00000-322203	BSD - OTHER PERMIT FEES - COMMERCIAL	4,250.00	200.00	-	150.00	10,000.00
100-00000-322204	BSD - BUILDING PERMIT FEES RESIDENTIAL	230,362.90	168,478.75	182,440.10	20,966.40	370,000.00
100-00000-322205	BSD - MECH,ELEC,PLUMBING - PERMIT FEES RESIDENT.	6,821.00	12,852.50	12,285.00	5,594.00	80,000.00
100-00000-322207	BSD - OTHER PERMIT FEES RESIDENTIAL	5,075.00	7,025.00	5,775.00	2,375.00	10,000.00
100-00000-322211	ZONING CONFIRMATION FEE	-	-	-	-	-
100-00000-322215	ZONING VERIFICATION FEES	17,150.00	15,649.08	17,323.07	7,790.00	14,000.00
100-00000-322990	FILM REVENUE	9,883.41	13,200.00	14,700.00	-	10,000.00
100-00000-323100	OCCUPATIONAL TAX PENALTY	15,092.26	33,375.89	62,396.27	42,668.49	45,000.00
100-00000-323101	ENG - PERMITS	33,616.25	25,000.00	19,897.50	14,205.00	30,000.00
100-00000-323400	OCCUPATIONAL TAX-INTEREST	-	-	-	-	-
100-00000-323901	ENG - HOURLY	2,610.00	122.00	-	-	-
100-00000-323902	ENG - PLAN REVIEW	21,010.00	7,650.00	7,035.00	16,635.00	21,000.00
100-00000-323903	ESPC - STATE	-	-	-	-	-
100-00000-323904	ESPC - INSPECTIONS	13,625.00	7,075.00	13,209.00	35.00	7,000.00
100-00000-324210	BSD PENALTY	3,969.22	1,275.00	2,257.50	325.00	1,332.50
100-00000-334110	PRODUCT DEVELOPMENT GRANT	-	6,000.00	-	-	-
100-00000-334311	GRANTS FOR STREETS	291,306.61	260,854.32	300,000.00	281,848.94	1,212,067.74
100-00000-341300	BSD - PLAN CHECK FEES - COMMERCIAL	22,589.79	42,501.59	59,316.92	106,579.92	100,000.00
100-00000-341301	BSD - PLAN CHECK FEES - RESIDENTIAL	21,427.33	38,695.50	18,740.55	9,224.69	37,821.23
100-00000-341302	PZ - REZONING APP FEE - SINGLE FAMILY RES	-	31,471.96	-	9,883.68	10,000.00
100-00000-341304	PZ - REZONING APP FEE - COMMERCIAL INDUSTRIAL	-	-	-	800.00	3,280.00
100-00000-341305	PZ - REZONING APP FEE - DRI	2,420.92	6,186.00	-	-	1,000.00
100-00000-341306	PZ - ZONING CERTIFICATION FEE	900.00	100.00	-	-	500.00
100-00000-341324	CAPITAL FACILITIES - DEVEL IMPACT FEES	-	-	-	-	-

100-00000-341400	PRINTING & DUPLICAT SRVCS	364.49	-	-	37.50	153.75
100-00000-341910	OTHER-ELECTION QUAL FEE	-	3,024.00	-	-	-
100-00000-342201	FIRE - OPERATIONAL PERMITS	1,350.00	1,850.00	2,992.50	1,250.00	5,125.00
100-00000-342202	FIRE - CONSTRUCTION PERMITS	8,050.00	7,850.00	11,130.00	10,465.00	20,000.00
100-00000-342203	FIRE - INSPECTION FEES	16,754.50	24,692.60	24,381.00	13,077.06	20,000.00
100-00000-342204	FIRE - OTHER FEES AND CHARGES	100.00	-	-	-	-
100-00000-342900	OTHER SERVICE FEES	-	331,465.47	-	-	150,000.00
100-00000-343400	RIGHT OF WAY PERMIT FEE	3,150.00	2,200.00	2,520.00	1,950.00	3,000.00
100-00000-349300	BAD CHECK FEES	325.00	375.00	367.50	425.00	500.00
100-00000-349400	OPENEDGE MERCHANT FEE	8,217.12	9,494.54	11,310.05	2,644.86	5,000.00
100-00000-351140	FINES & FORFEITURES	26,497.50	56,095.48	827,948.00	45,442.00	900,000.00
100-00000-351145	CODE ENFORCEMENT FINES	-	400.00	210.00	4,425.00	10,000.00
100-00000-361000	INTEREST REVENUES	27,336.63	1,893.86	1,722.85	809.10	1,893.00
100-00000-361015	PENALTY & INT. ALCOHOL TX	-	-	-	-	-
100-00000-381100	SPRINT COM - RENT	44,114.47	45,437.73	107,389.23	5,700.00	45,437.00
100-00000-381200	PARK PAVILION RENTAL	1,850.91	21,175.29	15,907.73	36,131.49	21,175.00
100-00000-381300	T-MOBILE TOWER LEASE	44,043.00	41,906.59	48,002.09	70,744.33	41,906.00
100-00000-383000	INS.REIM.DAM./STOLEN PROP	15,769.65	46,837.32	-	791.12	14,000.00
100-00000-389012	YOUTH COUNCIL FUNDRAISER	278.25	-	-	200.00	820.00
100-00000-389013	CITY EVENTS REVENUE	5,725.00	6,340.00	12,915.00	13,990.00	14,000.00
100-00000-389014	BRIDGEFEST	-	-	10,000.00	600.00	2,460.00
100-00000-389015	TASTY TUESDAY/FOOD TRUCK SPONSORSHIP	-	2,580.00	6,000.00	6,620.00	7,000.00
100-00000-389018	HOLIDAY FESTIVAL SPONSORSHIP	-	-	800.00	-	800.00
100-00000-389019	VETERAN'S DAY SPONSORSHIP	-	-	1,000.00	-	1,000.00
100-00000-389020	PRETTY IN PINK SPONSORSHIP	-	50.00	1,000.00	-	1,000.00
100-00000-389021	SOUNDS OF SUMMER SPONSORSHIP	-	-	3,400.00	-	2,500.00
100-00000-389022	MEMORIAL MARCH SPONSORSHIP	-	-	700.00	300.00	1,230.00
100-00000-389023	TEEN ABASSADOR INITIATIVE	-	-	-	-	-
100-00000-389030	MISCELLANEOUS	2,612.04	61,696.84	28,197.39	23,263.53	61,696.00
100-00000-389038	MAIN STREET SPONSORS	-	-	-	-	-
100-00000-389040	FROM RESERVES	-	-	1,982,748.05	-	4,500,000.00
100-00000-391100	OPERATING TRANSFER IN	-	-	121,259.80	-	215,000.00
100-00000-392100	SALE OF GEN FIXED ASSETS	6,380.10	54,694.70	10,000.00	-	54,694.00
100-00000-392200	PROPERTY SALE	-	79,871.75	-	-	700,000.00
Division: 00000 - OPENING ENTRIES Total:		12,802,286.73	14,374,172.84	18,480,993.11	5,273,923.58	24,875,563.22

Budget Worksheet



Revenue

Fund: 275 - HOTEL/MOTEL TAX

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED REVENUES
275-00000-314100	HOTEL/MOTEL TAX	349,863.35	546,818.44	375,000.00	206,142.14	375,000.00
Division: 00000 - OPENING ENTRIES Total:		349,863.35	546,818.44	375,000.00	206,142.14	375,000.00

Budget Worksheet



Revenue

Fund: 350 - URBAN REDEVELOPMENT AGENCY

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED REVENUES
350-00000-391100	OPERATING TRANSFERS IN	1,203,848.37	1,205,336.63	1,223,177.76	1,001,588.87	1,208,358.50
Division: 00000 - OPENING ENTRIES Total:		1,203,848.37	1,205,336.63	1,223,177.76	1,001,588.87	1,208,358.50

Budget Worksheet



Revenue

Fund: 355 - DOWNTOWN DEVELOPMENT AUTHORITY

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED REVENUES
355-00000-389030	MISC REVENUE	-	-	45,000.00	-	45,000.00
Division: 00000 - OPENING ENTRIES Total:		-	-	45,000.00	-	45,000.00

Budget Worksheet



Revenue

Fund: 357 - CITYWIDE DEVELOPMENT AUTHORITY

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED REVENUES
357-00000-389030	MISC REVENUE	-	-	45,000.00	-	45,000.00
Division: 00000 - OPENING ENTRIES Total:		-	-	45,000.00	-	45,000.00

Budget Worksheet



Revenue

Fund: 360 - PUBLIC FACILITIES AUTHORITY

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED REVENUES
360-00000-391100	OPERATING TRANSFERS IN	-	-	3,014,566.25	-	2,943,804.26
360-00000-393200	BOND PROCEEDS - TRAIL PROJECT FUND	-	1,008,623.66	-	-	-
360-00000-393201	BOND PROCEEDS - CULTURAL ART CTR FUND	-	14,067,750.47	-	-	-
360-00000-393202	BOND PROCEEDS - PUBLIC SAFETY EQUIP FUND	-	3,016,447.55	-	-	-
360-00000-393203	BOND PROCEEDS - AMPHITHEATER PROJ FUND	-	6,854,319.18	-	-	-
360-00000-393205	BOND CAPITALIZED INTEREST - PFA	-	321,761.18	-	-	-

Division: 00000 - OPENING ENTRIES Total:

-	25,268,902.04	3,014,566.25	-	2,943,804.26
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Budget Worksheet



Revenue

Fund: 495 - CEMETERY FUND

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED REVENUES
495-00000-361000	INTEREST REVENUES	-	-	20,000.00	-	10,000.00
Division: 00000 - OPENING ENTRIES Total:		-	-	20,000.00	-	10,000.00

Budget Worksheet



Fund: 505 - WATER & SEWER

Revenue

Division: 43300 - SEWER

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED REVENUES
505-43300-344230	SEWER RESIDENTIAL	655,978.37	669,769.60	655,000.00	253,801.87	<u>525,000.00</u>
505-43300-344231	SEWER HC LEXINGTON SQUARE	55,544.10	54,938.97	50,000.00	21,554.61	<u>40,000.00</u>
505-43300-344232	SEWER COLLECTION FEE HC	7,079.90	4,669.58	5,000.00	1,	<u>5,000.00</u>
505-43300-344233	SEWER APTS/MOBILE HOMES	399,378.56	461,710.70	375,000.00	228,467.57	<u>435,000.00</u>
505-43300-344234	SEWER HC B OF ED,3 CONYER	27,250.91	28,206.05	25,000.00	9,644.56	<u>20,000.00</u>
505-43300-344235	SEWER COMMERCIAL	301,792.34	336,950.44	355,000.00	132,676.43	<u>325,000.00</u>
505-43300-344236	SEWER BASE RESIDENTIAL	169,956.23	175,669.51	170,000.00	74,070.00	<u>150,000.00</u>
505-43300-344237	SEWER BASE COMMERCIAL	22,284.00	22,130.68	23,000.00	9,105.00	<u>20,000.00</u>
505-43300-344239	WILDWIND SEWER	(20,954.64)	4,356.76	24,000.00	1,062.62	<u>10,000.00</u>
505-43300-344240	SEWER CONNECT	179,848.00	12,000.00	50,000.00	6,000.00	<u>35,000.00</u>
505-43300-344299	SEWER IMPACT FEES	267,396.00	16,000.00	100,000.00	8,000.00	<u>75,000.00</u>
505-43300-361000	INTEREST REVENUES	-	-	300.00		<u>300.00</u>
505-43300-389040	FROM RESERVES	-	-	334,562.00		<u>280,345.51</u>
505-43300-391100	OPERATING TRANSFERS IN	-	-	-	-	-
Division: 43300 - SEWER Total:		2,065,553.77	1,786,402.29	2,166,862.00	746,266.89	1,920,645.51

Budget Worksheet



Fund: 505 - WATER & SEWER

Revenue

Division: 44200 - WATER

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED REVENUES
505-44200-344210	WATER RESIDENTIAL	723,311.26	754,448.42	700,000.00	286,547.39	<u>650,000.00</u>
505-44200-344211	WATER APTS./MH	417,676.79	463,518.24	385,000.00	228,720.02	<u>400,000.00</u>
505-44200-344212	WATER IRRIGATION	16,724.11	17,748.29	20,000.00	6,869.50	<u>20,000.00</u>
505-44200-344215	WATER COMMERCIAL	480,259.67	527,357.69	500,000.00	197,525.13	<u>450,000.00</u>
505-44200-344216	WATER BASE RESIDENTIAL	178,404.10	184,225.51	187,000.00	77,585.00	<u>155,000.00</u>
505-44200-344217	WATER BASE COMMERCIAL	128,429.00	128,101.00	135,000.00	50,828.00	<u>135,000.00</u>
505-44200-344220	WATER CONNECT	126,033.00	14,900.00	100,000.00	11,300.00	<u>55,000.00</u>
505-44200-344221	WATER 2ND FIRELINE METERS	2,062.80	2,062.80	2,000.00	859.50	<u>2,000.00</u>
505-44200-344223	WATER MISCELLANEOUS	-	-	100.00		<u>100.00</u>
505-44200-344290	LATE FEES	48,454.31	73,760.22	70,000.00	26,249.18	<u>55,000.00</u>
505-44200-344295	RECONNECT FEE	1,700.00	600.00	10,000.00	1,290.52	<u>10,000.00</u>
505-44200-344299	WATER IMPACT FEES	199,491.00	12,000.00	100,000.00	6,000.00	<u>75,000.00</u>
505-44200-361000	INTEREST REVENUES	-	-	100.00		<u>100.00</u>
505-44200-389040	FROM RESERVES	-	-	218,128.22	-	182,887.19
Division: 44200 - WATER Total:		2,322,546.04	2,178,722.17	2,427,328.22	893,774.24	2,190,087.19

Budget Worksheet



Fund: 510 - STORMWATER

Revenue

Division: 42500 - STORMWATER

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED REVENUES
510-00000-319900	PENALTY/INTEREST STRMWTR	1,164.54	1,500.27	-	562.45	-
510-00000-349700	STORMWATER FEES	994,337.44	941,749.60	1,300,000.00	315.38	<u>1,035,827.00</u>
510-00000-349800	STORMWATER FEES PRIOR YRS	29,375.36	98,821.75	30,000.00	26,960.94	<u>2,690.79</u>
510-00000-389040	FROM RESERVES	-	-	324,500.00	-	
510-00000-392505	CONTRIBUTED CAPITAL	-	108,442.70	-	-	
Division: 00000 - OPENING ENTRIES Total:		1,023,712.80	1,149,014.05	1,654,500.00	27,276.32	1,038,517.79

Budget Worksheet



Fund: 540 - SANITATION SOLID WASTE COLLECTION

Revenue

Division: 45200 - SANITATION SOLID WASTE COLLECTION

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED REVENUES
540-00000-319901	PENALTY/INTEREST SANI	1,777.86	2,270.91	1,000.00	949.96	<u>1,000.00</u>
540-00000-344110	SAN-REVENUE	1,137,696.55	1,769,906.56	1,761,000.00	40,650.66	<u>1,698,765.00</u>
540-00000-344130	SAN-RECYCLED MAT REVENUE	1,219.10	298.20	2,000.00	852.00	<u>2,000.00</u>
540-00000-349801	SANI-PRIOR YEARS REVENUE	7,631.98	7,945.77	5,000.00	3,557.51	<u>5,000.00</u>
540-00000-381000	RENTS & ROYALTIES	83,340.19	103,893.93	130,000.00	35,558.01	<u>130,000.00</u>
540-00000-389040	FROM RESERVES	-	-	213,232.98	-	<u>85,427.23</u>
Division: 00000 - OPENING ENTRIES Total:		1,231,665.68	1,884,315.37	2,112,232.98	81,568.14	1,922,192.23

Budget Worksheet



Fund: 555 - MERLE MANDERS CONFERENCE CENTER

Revenue

Division: 15650 - GOVERNMENT BUILDINGS/PROPERTY

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED REVENUES
555-00000-381000	RENTS & ROYALTIES	22,258.00	(9,660.00)	155,000.00	-	200,000.00
555-00000-381201	EQUIPMENT RENTAL	-	-	1,000.00	-	-
555-00000-381301	DANCE FLOOR RENTAL	-	-	5,000.00	-	10,000.00
555-00000-389004	KITCHEN RENTAL \$600	500.00	-	1,750.00	-	-
555-00000-389007	CANCELLATION FEE	-	-	1,250.00	-	-
555-00000-389018	CLIENT EVENT ATTENDANT	3,750.00	(1,350.00)	11,000.00	-	-
555-00000-389030	MISCELLANEOUS	-	-	1,000.00	-	-
555-00000-391100	OPERATING TRANSFERS IN	<u>616,108.54</u>	<u>542,633.43</u>	<u>726,634.74</u>	-	<u>525,607.18</u>
Division: 00000 - OPENING ENTRIES Total:		642,616.54	531,623.43	902,634.74	-	735,607.18

Budget Worksheet



Revenue

Fund: 565 - AMPHITHEATER COMPLEX

		FY 2020	FY 2021	FY 2022	FY 2022 YTD	FY 2023
Account Number	Account Description	ACTUAL	ACTUAL	BUDGET	ACTUAL	PROPOSED REVENUES
565-00000-347300	TICKET SALES	-	155,862.70	-	214,888.26	1,000,000.00
565-00000-347305	CONCESSION SALES	-	17,832.44	-	-	60,000.00
565-00000-381000	RENTS & ROYALTIES	-	-	-	-	715,000.00
565-00000-391000	TRANSFER FROM SPLOST IV BOND ACCT	-	-	450,000.00	-	-
Division: 00000 - OPENING ENTRIES Total:		-	173,695.14	450,000.00	214,888.26	1,775,000.00

EXPENDITURES



The City of Stockbridge

Budget Worksheet



Expense

Division: 11100 - GOVERNING BODY

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED EXPENDITURES
100-11100-511100	REGULAR EMPL. SALARIES	-	-	-	-	<u>103,563.20</u>
100-11100-511120	MAYOR	14,400.00	14,400.00	14,400.00	7,200.00	<u>14,000.00</u>
100-11100-511121	COUNCIL	60,000.00	60,000.00	60,000.00	30,010.40	<u>60,000.00</u>
100-11100-511300	OVERTIME	-	-	-	-	<u>200.00</u>
100-11100-512100	GRP INSRNC MEDICAL/DENTAL	108,461.88	111,612.65	148,731.97	63,756.90	<u>107,757.52</u>
100-11100-512110	GROUP INSURANCE LIFE	115.75	121.20	300.00	71.32	<u>1,000.00</u>
100-11100-512111	GROUP INSURANCE VISION	570.84	556.02	627.00	272.10	<u>1,000.00</u>
100-11100-512200	MEDICARE 1.45%	1,067.08	1,078.80	1,200.00	539.40	<u>1,200.00</u>
100-11100-512400	PENSION	9,135.72	8,371.36	10,800.00	3,872.70	<u>34,000.00</u>
100-11100-512700	WORKER'S COMPENSATION	1,686.86	1,137.33	2,300.00	798.21	<u>2,300.00</u>
100-11100-512851	HRA DEDUCTIBLE	-	-	6,000.00	-	<u>4,000.00</u>
100-11100-521101	OFFICIAL/ADMINISTRATIVE	8,153.22	1,968.80	12,000.00	5,694.55	<u>7,000.00</u>
100-11100-521301	CODIFICATION	5,991.43	6,814.33	15,000.00		-
100-11100-522210	MAINTENANCE AGREEMENTS	(11,190.30)	-	-		-
100-11100-523310	PUBLIC NOTICES	1,594.40	1,080.00	2,500.00		-
100-11100-523400	PRINTING & BINDING	857.82	589.91	4,000.00	349.62	<u>2,000.00</u>
100-11100-523500	TRAVEL	-	23.29	-	429.20	<u>1,500.00</u>
100-11100-523502	TRAVEL MAYOR	3,569.27	1,849.57	5,000.00	1,197.72	<u>5,000.00</u>
100-11100-523503	TRAVEL COUNCIL 1	933.00	191.09	1,000.00	(199.05)	<u>5,000.00</u>
100-11100-523504	TRAVEL COUNCIL 2	1,308.70	3,142.69	5,000.00	3,795.88	<u>5,000.00</u>
100-11100-523505	TRAVEL COUNCIL 3	967.29	411.91	5,000.00	1,270.54	<u>5,000.00</u>
100-11100-523506	TRAVEL COUNCIL 4	1,202.79	596.75	5,000.00	625.36	<u>5,000.00</u>
100-11100-523507	TRAVEL COUNCIL 5	1,143.21	1,565.09	5,000.00	783.39	<u>5,000.00</u>
100-11100-523600	DUES & FEES	-	-	-	-	<u>200.00</u>
100-11100-523601	DUES & FEES MAYOR	20.00	147.00	100.00	-	<u>100.00</u>
100-11100-523602	DUES & FEES COUNCIL 1	-	-	100.00	-	<u>100.00</u>
100-11100-523603	DUES & FEES COUNCIL 2	-	-	100.00	-	<u>100.00</u>
100-11100-523604	DUES & FEES COUNCIL 3	-	-	100.00	-	<u>100.00</u>
100-11100-523605	DUES & FEES COUNCIL 4	-	-	100.00	-	<u>100.00</u>
100-11100-523606	DUES & FEES COUNCIL 5	-	-	100.00	-	<u>100.00</u>
100-11100-523700	EDUCATION & TRAINING	-	800.00	-	-	<u>1,500.00</u>
100-11100-523702	EDUCATION & TRAINING MAYOR	1,777.84	2,255.00	5,000.00	1,075.00	<u>5,000.00</u>
100-11100-523703	EDUCATION & TRAINING COUNCIL 1	900.00	950.00	-	264.78	<u>5,000.00</u>
100-11100-523704	EDUCATION & TRAINING COUNCIL 2	1,717.84	2,465.00	5,000.00	1,550.00	<u>5,000.00</u>
100-11100-523705	EDUCATION & TRAINING COUNCIL 3	2,951.84	2,080.00	5,000.00	1,929.00	<u>5,000.00</u>
100-11100-523706	EDUCATION & TRAINING COUNCIL 4	3,094.00	1,390.00	5,000.00	1,023.56	<u>5,000.00</u>
100-11100-523707	EDUCATION & TRAINING COUNCIL 5	1,990.00	985.00	5,000.00	689.78	<u>5,000.00</u>
100-11100-523911	COUNCIL INITIATIVES MAYOR	360.99	1,135.48	5,000.00	886.75	<u>5,000.00</u>

100-11100-523912	COUNCIL INITIATIVES COUNCIL 1	9,504.52	13,090.71	14,000.00	20,960.93	<u>5,000.00</u>
100-11100-523913	COUNCIL INITIATIVES COUNCIL 2	1,599.97	10,260.50	5,000.00	775.39	<u>5,000.00</u>
100-11100-523914	COUNCIL INITIATIVES COUNCIL 3	852.79	9,477.57	5,000.00	-	<u>5,000.00</u>
100-11100-523915	COUNCIL INITIATIVES COUNCIL 4	2,495.07	8,239.49	5,000.00	1,682.50	<u>5,000.00</u>
100-11100-523916	COUNCIL INITIATIVES COUNCIL 5	7,746.70	9,344.13	5,000.00	3,611.04	<u>5,000.00</u>
100-11100-531110	COMPUTER EXPENSE	1,500.00	-	2,000.00	-	<u>-</u>
100-11100-531130	OFFICE SUPPLIES	2,433.77	2,766.93	4,000.00	1,940.94	<u>2,500.00</u>
100-11100-531132	COMMITTEE SUPPLIES	55.00	-	-	369.94	<u>-</u>
100-11100-531700	MISCELLANEOUS EXPENSE	2,521.69	5,211.97	3,700.00	688.43	<u>3,000.00</u>
100-11100-531701	HOSPITALITY/FOOD/BEVERAGE	776.14	-	5,000.00	176.16	<u>7,000.00</u>
100-11100-531747	CIVIC EVENTS	2,296.72	2,720.29	8,000.00	3,308.38	<u>15,000.00</u>
100-11100-531748	YOUTH ADVISORY COUNCIL	10,918.11	20,392.58	21,500.00	14,937.79	<u>21,500.00</u>
100-11100-531750	UNIFORMS	-	-	-	-	<u>400.00</u>
100-11100-531751	UNIFORMS MAYOR	205.50	20.00	400.00	-	<u>400.00</u>
100-11100-531752	UNIFORMS COUNCIL 1	992.34	508.39	400.00	-	<u>400.00</u>
100-11100-531753	UNIFORMS COUNCIL 2	136.28	755.48	400.00	-	<u>400.00</u>
100-11100-531754	UNIFORMS COUNCIL 3	310.77	473.76	400.00	-	<u>400.00</u>
100-11100-531755	UNIFORMS COUNCIL 4	501.31	20.00	400.00	-	<u>400.00</u>
100-11100-531756	UNIFORMS COUNCIL 5	1,213.80	(8.55)	400.00	-	<u>400.00</u>
Division: 11100 - GOVERNING BODY Total:		268,841.95	310,991.52	415,058.97	178,003.85	483,620.72

Budget Worksheet



Expense

Division: 11300 - CITY CLERK

Account Number	Account Description	FY 2020	FY 2021	FY 2022	FY 2022 YTD	FY 2023
		ACTUAL	ACTUAL	BUDGET	ACTUAL	PROPOSED EXPENDITURES
100-11300-511100	REGULAR EMPL. SALARIES	263,190.87	267,212.48	345,173.93	128,246.78	209,200.24
100-11300-511300	OVERTIME	173.14	595.42	200.00	1,628.67	2,000.00
100-11300-512100	GRP INSRNC MEDICAL/DENTAL	73,079.88	89,361.88	123,953.94	56,300.19	40,409.07
100-11300-512101	FEES GRP INS	-	-	1,500.00	-	1,500.00
100-11300-512110	GROUP INSURANCE LIFE	837.01	864.53	900.00	551.17	900.00
100-11300-512111	GROUP INSURANCE VISION	503.15	447.41	514.00	243.21	1,000.00
100-11300-512200	MEDICARE 1.45%	3,763.30	3,078.52	3,500.00	1,829.17	3,000.00
100-11300-512400	PENSION	27,914.64	26,938.08	35,000.00	12,550.32	32,000.00
100-11300-512600	UNEMPLOYMENT INSURANCE	-	-	3,000.00	-	2,000.00
100-11300-512700	WORKER'S COMPENSATION	1,833.56	1,232.26	2,500.00	872.93	2,000.00
100-11300-512800	EMPLOYEE ASSISTANCE PROG.	-	-	750.00	-	500.00
100-11300-512851	HRA DEDUCTIBLE	-	-	10,000.00	-	6,000.00
100-11300-521301	CODIFICATION	-	-	-	-	10,000.00
100-11300-522341	COPIER RENTAL	2,291.49	2,296.42	1,625.00	416.95	1,625.00
100-11300-523231	CELL PHONES	1,496.40	-	-	-	-
100-11300-523310	PUBLIC NOTICES	-	-	-	-	5,000.00
100-11300-523400	PRINTING & BINDING	620.11	52.00	5,000.00	-	500.00
100-11300-523500	TRAVEL	664.63	2,848.14	9,500.00	1,243.08	9,000.00
100-11300-523600	DUES & FEES	732.88	550.00	1,000.00	760.00	1,200.00
100-11300-523700	EDUCATION & TRAINING	1,672.82	4,977.17	9,800.00	1,871.00	6,500.00
100-11300-523940	POSTAGE	270.49	193.45	500.00	63.12	500.00
100-11300-531110	COMPUTER EXPENSE	1,708.98	-	-	-	-
100-11300-531120	ELECTION EXPENSE	4,278.98	3,657.62	3,000.00	-	25,000.00
100-11300-531130	OFFICE SUPPLIES	2,158.91	4,210.95	5,000.00	2,352.05	1,500.00
100-11300-531140	SUPPLIES & MATERIALS	2,606.31	2,305.84	5,000.00	359.76	1,500.00
100-11300-531600	SMALL EQUIPMENT - NON CAPITAL	-	1,111.05	4,000.00	-	2,000.00
100-11300-531701	HOSPITALITY/FOOD/BEVERAGE	-	-	-	-	3,000.00
100-11300-531725	PROMOTIONAL ITEMS	3,115.41	5,737.47	5,000.00	-	1,500.00
100-11300-531750	UNIFORMS	1,049.48	1,191.56	1,500.00	112.17	750.00
100-11300-542400	COMPUTER SOFTWARE	6,296.50	6,732.47	5,000.00	-	5,000.00
Division: 11300 - CITY CLERK Total:		400,258.94	425,594.72	582,916.87	209,400.57	375,084.31

Budget Worksheet



Expense

Division: 13000 - EXECUTIVE

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED EXPENDITURES
100-13000-511100	REGULAR EMPL. SALARIES	400,680.99	277,775.87	368,945.30	140,921.37	497,108.02
100-13000-511300	OVERTIME	-	-	-	-	500.00
100-13000-512100	GRP INSRNC MEDICAL/DENTAL	71,443.74	55,235.58	102,887.49	39,302.94	80,818.14
100-13000-512110	GROUP INSURANCE LIFE	1,067.88	751.53	1,800.00	502.09	3,000.00
100-13000-512111	GROUP INSURANCE VISION	382.08	278.38	380.00	175.38	1,000.00
100-13000-512200	MEDICARE 1.45%	5,717.97	4,651.03	7,000.00	1,991.81	6,000.00
100-13000-512400	PENSION	2,368.56	2,244.85	4,200.00	1,506.06	4,200.00
100-13000-512401	RETIREMENT CONTRIBUTION	17,423.98	13,162.52	39,000.00	3,980.31	40,000.00
100-13000-512600	UNEMPLOYMENT INSURANCE	-	-	2,500.00	-	2,500.00
100-13000-512700	WORKER'S COMPENSATION	1,466.86	987.01	3,000.00	1,046.46	3,000.00
100-13000-512800	EMPLOYEE ASSISTANCE PROG.	-	-	600.00	-	500.00
100-13000-512850	HRA REIMBURSEMENT	300.00	-	6,000.00	-	8,000.00
100-13000-521201	PROFESSIONAL SERVICES	-	-	20,000.00	-	20,000.00
100-13000-522000	ROW LANDSCAPING	7,722.87	-	-	-	-
100-13000-522320	RENTAL OF EQUIP & VEHICLE	-	-	-	-	-
100-13000-522341	COPIER RENTAL	50.65	1,253.96	2,500.00	349.62	1,100.00
100-13000-523231	CELL PHONES	1,496.40	-	-	-	-
100-13000-523400	PRINTING & BINDING	294.27	-	1,000.00	-	500.00
100-13000-523500	TRAVEL	1,517.29	2,130.45	9,000.00	3,846.77	7,000.00
100-13000-523600	DUES & FEES	4,418.50	4,142.00	5,000.00	1,833.00	7,000.00
100-13000-523700	EDUCATION & TRAINING	421.72	1,600.00	10,000.00	4,409.00	7,000.00
100-13000-531110	COMPUTER EXPENSE	6,799.63	-	-	395.75	-
100-13000-531130	OFFICE SUPPLIES	2,395.00	1,604.11	3,500.00	2,752.64	2,500.00
100-13000-531140	SUPPLIES & MATERIALS	408.46	-	-	47.51	-
100-13000-531700	MISCELLANEOUS EXPENSE	8,792.90	10,354.20	2,500.00	4,582.44	5,000.00
100-13000-531701	HOSPITALITY/FOOD/BEVERAGE	206.28	1,124.69	5,000.00	1,959.08	5,000.00
100-13000-531750	UNIFORMS	1,229.94	911.49	1,000.00	1,028.42	1,000.00
100-13000-571000	ABATEMENT PROGRAM	-	-	-	-	-
100-13000-579000	CONTINGENCIES	42,066.12	82,704.30	120,000.00	130,200.75	90,000.00
Division: 13000 - EXECUTIVE Total:		578,672.09	460,911.97	715,812.79	340,831.40	792,726.16

Budget Worksheet



Expense

Division: 15100 - FINANCIAL ADMINISTRATION

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED EXPENDITURES
100-15100-511100	REGULAR EMPL. SALARIES	415,461.52	469,734.97	501,265.74	220,895.64	500,901.42
100-15100-511300	OVERTIME	485.33	168.17	400.00	97.14	200.00
100-15100-512100	GRP INSRNC MEDICAL/DENTAL	125,365.08	125,693.45	172,075.79	73,674.60	107,757.52
100-15100-512101	FEES GRP INS	1,377.50	1,439.25	2,400.00	517.50	2,000.00
100-15100-512110	GROUP INSURANCE LIFE	1,442.10	1,673.82	1,485.71	1,024.59	1,500.00
100-15100-512111	GROUP INSURANCE VISION	612.60	673.37	709.00	378.53	1,000.00
100-15100-512200	MEDICARE 1.45%	5,936.23	6,728.37	5,714.29	3,152.72	6,000.00
100-15100-512400	PENSION	38,713.45	35,323.36	52,571.43	18,851.10	47,200.00
100-15100-512600	UNEMPLOYMENT INSURANCE	-	-	4,200.00	-	4,200.00
100-15100-512700	WORKER'S COMPENSATION	2,566.95	1,729.55	4,000.00	1,393.53	4,000.00
100-15100-512800	EMPLOYEE ASSISTANCE PROG.	1,140.85	1,044.20	1,257.14	746.35	1,300.00
100-15100-512851	HRA DEDUCTIBLE	-	2,000.00	10,000.00	2,000.00	22,000.00
100-15100-521100	CONSULTANT FEES	28,899.13	14,875.00	25,000.00	-	25,000.00
100-15100-521210	ACCOUNTING,ANNUAL AUDIT	45,395.00	50,825.00	55,000.00	45,000.00	45,000.00
100-15100-521218	LEGAL, OTHER	(733.44)	-	-	-	-
100-15100-521223	PAYROLL FEES	12,935.18	7,407.07	43,000.00	2,685.02	10,000.00
100-15100-522210	MAINTENANCE AGREEMENTS	45,669.33	48,071.48	47,000.00	46,672.78	48,000.00
100-15100-522320	RENTAL OF EQUIP & VEHICLE	504.00	504.00	-	252.00	500.00
100-15100-522341	COPIER RENTAL	2,471.63	5,137.51	3,000.00	1,712.67	3,500.00
100-15100-523231	CELL PHONES	2,556.02	-	-	-	-
100-15100-523240	AT&T CLUB SERVICE	10,637.82	11,874.25	10,000.00	6,185.63	10,000.00
100-15100-523246	TELECOMMUNICATION	21,027.39	21,709.08	35,000.00	10,472.25	22,000.00
100-15100-523300	ADVERTISING	-	-	500.00	-	-
100-15100-523310	PUBLIC NOTICES	688.00	574.00	-	-	-
100-15100-523400	PRINTING & BINDING	750.47	-	500.00	-	500.00
100-15100-523500	TRAVEL	149.17	2,799.71	6,000.00	3,232.77	9,000.00
100-15100-523600	DUES & FEES	1,413.00	1,540.51	2,500.00	425.00	2,500.00
100-15100-523700	EDUCATION & TRAINING	5,423.50	7,092.00	12,000.00	3,357.00	10,000.00
100-15100-523850	PERSONNEL SERVICE	-	-	-	-	-
100-15100-523851	INTERN HELP	168.00	-	-	-	-
100-15100-523901	BANK CHARGES	(2,914.95)	246.25	5,000.00	1,142.20	5,000.00
100-15100-523909	CREDIT CARD EXPENSES	17,821.63	23,456.73	5,000.00	11,807.42	15,000.00
100-15100-523940	POSTAGE	1,136.87	902.65	12,000.00	683.54	2,500.00
100-15100-531110	COMPUTER EXPENSE	13,650.46	-	-	-	-
100-15100-531130	OFFICE SUPPLIES	3,734.78	4,046.12	3,500.00	1,903.07	1,000.00
100-15100-531140	SUPPLIES & MATERIALS	31.99	1,014.13	3,000.00	173.67	500.00
100-15100-531700	MISCELLANEOUS EXPENSE	11,800.83	(2,857.45)	3,000.00	341.36	500.00
100-15100-531701	HOSPITALITY/FOOD/BEVERAGE	-	600.82	500.00	57.68	500.00
100-15100-531705	HOLIDAY GALA	350.00	-	-	-	-
100-15100-531750	UNIFORMS	616.77	765.55	600.00	24.73	600.00
100-15100-541406	STORM WATER/PROPERTY TAX	18,884.47	20,278.82	10,000.00	-	10,000.00
100-15100-542300	FURNITURE & FIXTURES	-	960.00	500.00	345.49	500.00
100-15100-542400	COMPUTER SOFTWARE	2,750.00	18,456.67	17,000.00	19,210.00	20,000.00
100-15100-542500	EQUIPMENT	-	-	1,000.00	-	1,000.00
100-15100-579000	CONTINGENCIES	(91.00)	-	-	-	-
Division: 15100 - FINANCIAL ADMINISTRATION Total:		838,827.66	886,488.41	1,056,679.10	478,415.98	941,158.94

Budget Worksheet



Expense

Division: 15110 - NON-DEPARTMNTAL

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED EXPENDITURES
100-15110-521100	CONSULTANT FEES	24,303.00	87,008.75	80,000.00	25,667.50	<u>80,000.00</u>
100-15110-521217	LEGAL	169,098.50	366,912.38	300,000.00	163,998.53	<u>150,000.00</u>
100-15110-521218	LEGAL, OTHER	11,765.71	64,827.77	30,000.00	74,931.75	<u>120,000.00</u>
100-15110-521335	SHREDING	538.83	937.58	3,000.00	280.77	<u>2,000.00</u>
100-15110-522250	AUTO & TRUCK REPAIR (ADMIN. VEHICLES)	1,829.11	1,728.94	3,000.00	547.95	<u>3,000.00</u>
100-15110-523300	ADVERTISEMENT	-	-	-	110.00	<u>200.00</u>
100-15110-523600	DUES & FEES (GMA DUES)	11,090.32	9,950.30	12,000.00	9,480.03	<u>12,000.00</u>
100-15110-523945	WEBSITE	1,920.00	-	5,000.00	-	<u>5,000.00</u>
100-15110-523946	SEE CLICK FIX SOFTWARE	-	2,169.96	-	3,038.00	<u>3,000.00</u>
100-15110-531140	SUPPLIES & MATERIALS (CITY HALL)	7,355.63	12,141.62	15,000.00	2,760.92	<u>10,000.00</u>
100-15110-531710	CHRISTMAS DECORATIONS	620.60	-	20,000.00	-	<u>-</u>
100-15110-542402	AGENDA SOFTWARE	3,599.99	4,199.99	8,000.00	2,999.99	<u>8,000.00</u>
100-15110-542403	CITY-WIDE DIGITAL SOFTWARE CONVERSION	269.00	10,829.00	25,000.00	16,592.00	<u>25,000.00</u>
100-15110-542404	APP SOFTWARE	2,000.00	12,000.00	10,000.00	10,000.00	<u>10,000.00</u>
100-15110-571000	ABATEMENT PROGRAM	40,225.00	-	80,000.00	2,952.50	<u>15,000.00</u>
Division: 15110 - NON-DEPARTMNTAL Total:		274,615.69	572,706.29	591,000.00	313,359.94	443,200.00

Budget Worksheet



Expense

Division: 15650 - GOVERNMENT BUILDINGS/PROPERTY

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED EXPENDITURES
100-15650-511100	REGULAR EMPL. SALARIES	158,501.96	123,207.87	161,489.29	55,848.57	<u>170,474.68</u>
100-15650-511300	OVERTIME	1,343.68	3,283.05	10,000.00	862.15	<u>15,000.00</u>
100-15650-512100	GRP INSRNC MEDICAL/DENTAL	72,498.79	63,555.08	92,531.82	28,154.91	<u>40,409.07</u>
100-15650-512110	GROUP INSURANCE LIFE	581.52	500.38	1,500.00	232.68	<u>1,500.00</u>
100-15650-512111	GROUP INSURANCE VISION	379.80	315.03	313.00	116.07	<u>1,000.00</u>
100-15650-512200	MEDICARE 1.45%	2,245.38	1,821.82	2,200.00	800.09	<u>2,200.00</u>
100-15650-512400	PENSION	18,609.84	16,845.04	22,000.00	7,888.80	<u>30,000.00</u>
100-15650-512700	WORKER'S COMPENSATION	1,833.56	1,232.26	2,500.00	872.93	<u>2,500.00</u>
100-15650-512851	HRA, DEDUCTIBLE	-	-	3,000.00	-	<u>6,000.00</u>
100-15650-521200	PROFESSIONAL FEES	-	-	15,000.00	-	<u>-</u>
100-15650-521230	ENGINEERING FEES	216.00	-	10,000.00	-	<u>5,000.00</u>
100-15650-522210	MAINTENANCE AGREEMENTS	10,170.68	24,580.59	50,000.00	14,316.38	<u>25,000.00</u>
100-15650-522216	LANDSCAPING/PLANTS NEW CH	-	-	-	340.50	<u>-</u>
100-15650-522219	LANDSCAPING	96,831.00	186,104.33	175,000.00	135,670.00	<u>275,000.00</u>
100-15650-522220	MAINTENANCE & CLEANING	46,150.14	485.00	-	-	<u>-</u>
100-15650-522224	FOUNTAIN MAINTENANCE	14,784.50	755.00	15,000.00	1,695.41	<u>7,500.00</u>
100-15650-522230	EQUIPMENT REPAIRS	8,663.75	4,799.96	10,000.00	9,439.31	<u>20,000.00</u>
100-15650-522250	AUTO & TRUCK REPAIR	776.06	235.43	2,000.00	10.75	<u>800.00</u>
100-15650-522310	Rental of Land and Building	1,301.87	668.07	1,000.00	642.52	<u>1,000.00</u>
100-15650-522318	FACILITY CLEANING POLICE DEPT	-	-	-	-	<u>30,000.00</u>
100-15650-522319	FACILITY CLEANING PW ADMIN	-	-	15,000.00	4,436.88	<u>15,000.00</u>
100-15650-522320	RENTAL OF EQUIP & VEHICLE	-	-	1,000.00	-	<u>1,000.00</u>
100-15650-522321	FACILITY CLEANING CITY HALL	36,134.65	36,555.75	52,000.00	18,830.00	<u>37,000.00</u>
100-15650-522322	FACILITY CLEANING MMCC	43,702.66	23,594.35	43,000.00	12,674.45	<u>26,000.00</u>
100-15650-522323	FACILITY CLEANING TSCC	7,066.25	7,800.00	15,000.00	4,000.00	<u>8,000.00</u>
100-15650-522324	FACILITY CLEANING MUNICIPAL COURT	9,241.12	7,224.80	21,000.00	3,145.22	<u>8,000.00</u>
100-15650-522325	FACILITY CLEANING MAINTENANCE SHOP	-	6,400.00	11,000.00	4,375.00	<u>8,500.00</u>
100-15650-522326	FACILITY CLEANING WWTP	2,360.25	4,450.00	8,000.00	2,875.00	<u>8,000.00</u>
100-15650-522327	MAINTENANCE & CLEANING CITY HALL	113.24	-	-	-	<u>-</u>
100-15650-522328	MAINTENANCE & CLEANING MMCC	47.48	2,139.48	-	-	<u>-</u>
100-15650-522330	MAINTENANCE & CLEANING MUNICIPAL COURT	8,545.00	790.44	-	-	<u>-</u>
100-15650-522333	EQUIPMENT REPAIRS CITY HALL	8,688.05	26,825.13	10,000.00	3,863.91	<u>8,000.00</u>
100-15650-522334	EQUIPMENT REPAIRS MMCC	2,262.84	6,602.74	10,000.00	-	<u>5,000.00</u>
100-15650-522335	EQUIPMENT REPAIRS TSCC	2,686.00	-	7,500.00	-	<u>3,000.00</u>
100-15650-522336	EQUIPMENT REPAIRS MUNICIPAL COURT	6,871.32	5,679.17	7,500.00	21,738.94	<u>10,000.00</u>
100-15650-522337	EQUIPMENT REPAIRS MAINTENANCE SHOP	-	263.00	5,000.00	2,588.73	<u>5,000.00</u>
100-15650-522338	EQUIPMENT REPAIRS WWTP	1,065.90	-	5,000.00	639.56	<u>1,000.00</u>
100-15650-522339	EQUIPMENT REPAIRS PW ADMIN	-	-	5,000.00	8,329.68	<u>7,500.00</u>
100-15650-522340	EQUIPMENT REPAIRS POLICE DEPT	-	-	-	-	<u>1,000.00</u>
100-15650-523231	CELL PHONES	1,139.62	-	-	-	<u>2,000.00</u>
100-15650-523310	PUBLIC NOTICES	244.00	274.00	-	-	<u>-</u>
100-15650-523500	TRAVEL	-	-	-	431.71	<u>1,000.00</u>
100-15650-523700	EDUCATION & TRAINING	562.50	1,213.60	2,500.00	1,150.00	<u>1,500.00</u>
100-15650-531130	OFFICE SUPPLIES	-	-	500.00	95.26	<u>500.00</u>
100-15650-531140	SUPPLIES & MATERIALS	3,793.03	6,009.42	10,000.00	614.70	<u>600.00</u>
100-15650-531142	HAND TOOLS & SMALL EQUIP.	246.92	1,056.74	2,500.00	111.05	<u>1,000.00</u>

Budget Worksheet



Expense

Division: 15350 - INFORMATION TECHNOLOGY

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED EXPENDITURES
100-15350-511100	REGULAR EMPL. SALARIES	-	-	-	-	210,000.00
100-15350-512100	GRP INSRNC MEDICAL/DENTAL	-	-	-	-	40,409.07
100-15350-512101	FEES GRP INS	-	-	-	-	1,500.00
100-15350-512110	GROUP INSURANCE LIFE	-	-	-	-	6,000.00
100-15350-512111	GROUP INSURANCE VISION	-	-	-	-	3,000.00
100-13500-512200	MEDICARE 1.45%	-	-	-	-	6,000.00
100-15350-512400	PENSION	-	-	-	-	30,000.00
100-15350-512600	UNEMPLOYMENT INSURANCE	-	-	-	-	3,000.00
100-15350-512700	WORKER'S COMPENSATION	-	-	-	-	4,500.00
100-15350-512800	EMPLOYEE ASSISTANCE PROG.	-	-	-	-	1,500.00
100-15350-512851	HRA DEDUCTIBLE	-	-	-	-	6,000.00
100-15350-521211	IT Services for Governing Body	44,327.56	-	-	-	-
100-15350-521212	IT Services for Executive	35,623.54	-	-	-	-
100-15350-521213	IT Services for Administration	88,640.17	-	-	-	-
100-15350-521214	IT Services for Government Buildings	10,434.41	-	-	-	-
100-15350-521215	IT Services for Courts	17,646.53	-	-	-	-
100-15350-521216	IT Services for Public Works	24,860.43	-	-	-	-
100-15350-521217	IT Services for Code Enforcement	7,549.10	-	-	-	-
100-15350-521218	IT Services for Main Street	14,761.87	-	-	-	-
100-15350-521219	IT Services for Planning	11,473.45	-	-	-	-
100-15350-521220	IT Services for Business Services	11,848.39	-	-	-	-
100-15350-521351	IT SERVICES (CONTRACTED)	-	278,465.75	336,830.00	113,552.65	275,000.00
100-15350-521352	IT SERVICES FOR PHONE SYSTEM	-	99,082.33	84,000.00	78,860.94	84,000.00
100-15350-521353	IT SERVICES FOR INTERNET SERVICES	-	4,367.04	65,700.00	1,817.10	65,700.00
100-15350-522210	MAINTENANCE AGREEMENTS					50,000.00
100-15350-522341	COPIER RENTAL					1,500.00
100-15350-523500	TRAVEL					3,500.00
100-15350-523600	DUES & FEES					1,500.00
100-15350-523700	EDUCATION & TRAINING					3,700.00
100-15350-531110	COMPUTER EXPENSE	23,838.17	45,915.66	32,730.00	17,126.36	45,000.00
100-15350-531130	OFFICE SUPPLIES					1,500.00
100-15350-531140	SUPPLIES & MATERIALS					2,500.00
100-15350-531142	HAND TOOLS & SMALL EQUIP.					2,000.00
100-15350-531750	UNIFORMS					500.00
100-15350-541400	COMPUTER NETWORK INFRASTRUCTURE	165,195.66	18,512.40	116,200.00	39,924.15	80,000.00
100-15350-541488	IT CAPITAL PROJECTS	-	-	14,122.00	-	-
100-15350-542400	COMPUTER SOFTWARE					15,000.00
100-15350-542500	EQUIPMENT					80,000.00
Division: 15350 - INFORMATION TECHNOLOGY Total:		456,199.28	446,343.18	649,582.00	251,281.20	1,023,309.07

Budget Worksheet



Expense

Division: 15400 - HUMAN RESOURCES

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED EXPENDITURES
100-15400-511100	REGULAR EMPL. SALARIES	88,565.79	94,448.89	144,875.62	46,705.73	145,762.99
100-15400-512100	GRP INSRNC MEDICAL/DENTAL	12,236.66	12,596.12	32,612.27	7,190.68	26,939.38
100-15400-512110	GROUP INSURANCE LIFE	277.68	306.72	340.00	178.92	350.00
100-15400-512111	GROUP INSURANCE VISION	67.68	65.48	135.00	31.16	1,000.00
100-15400-512200	MEDICARE 1.45%	1,282.18	1,362.25	1,600.00	676.68	1,600.00
100-15400-512400	PENSION	5,530.44	7,792.93	20,000.00	7,171.62	23,000.00
100-15400-512600	UNEMPLOYMENT INSURANCE	-	-	1,200.00	-	1,200.00
100-15400-512700	WORKER'S COMPENSATION	366.70	245.25	1,000.00	347.07	1,000.00
100-15400-512800	EMPLOYEE ASSISTANCE PROG.	-	-	300.00	-	-
100-15400-512851	HRA	-	-	4,000.00	-	4,000.00
100-15400-521100	CONSULTANT FEES	8,500.00	13,682.98	10,000.00	2,911.56	1,500.00
100-15400-522210	MAINTENANCE AGEEMENTS	114.32	114.32	5,000.00	57.16	500.00
100-15400-522230	EQUIPMENT REPAIRS	-	-	500.00	-	-
100-15400-522320	RENTAL OF EQUIP & VEHICLE	-	6,174.76	-	2,105.48	-
100-15400-522341	COPIER RENTAL	50.65	1,403.43	700.00	449.74	700.00
100-15400-523110	INSURANCE GEN. LIABILITY	155,808.80	190,340.61	190,000.00	43,505.08	200,000.00
100-15400-523231	CELL PHONES	374.10	-	-	-	-
100-15400-523300	ADVERTISING	209.45	2,496.90	1,500.00	3,338.25	2,000.00
100-15400-523400	PRINTING & BINDING	294.27	356.25	500.00	-	500.00
100-15400-523500	TRAVEL	1,529.70	939.05	3,500.00	1,322.20	1,500.00
100-15400-523600	DUES & FEES	423.00	423.00	500.00	309.00	500.00
100-15400-523700	EDUCATION & TRAINING	1,436.50	1,090.00	10,000.00	960.00	1,700.00
100-15400-523708	TRAINING & DEVELOPMENT	27,204.00	28,200.00	25,000.00	20,600.00	30,000.00
100-15400-523850	PERSONNEL SERVICE	-	-	15,000.00	14,832.83	15,000.00
100-15400-523851	INTERN HELP	1,268.25	2,035.00	5,000.00	1,119.00	5,000.00
100-15400-523855	CONTRACT SERVICES	4,341.80	1,346.55	5,000.00	1,151.40	2,500.00
100-15400-523909	CREDIT CARD EXPENSES	544.45	-	4,000.00	947.45	1,500.00
100-15400-523930	DRUG TESTING, VACCINES	1,618.34	577.50	5,000.00	790.00	1,500.00
100-15400-523936	HR EXPENSES	1,282.80	2,933.78	3,000.00	856.14	1,500.00
100-15400-523937	HEALTH & WELLNESS	36,277.32	38,693.57	42,000.00	37,819.16	42,000.00
100-15400-523940	POSTAGE	149.75	125.35	1,000.00	55.06	250.00
100-15400-531110	COMPUTER EXPENSE	-	-	2,500.00	-	-
100-15400-531130	OFFICE SUPPLIES	51.64	389.81	500.00	342.62	500.00
100-15400-531700	MISCELLANEOUS EXPENSE	608.48	1,340.06	1,000.00	400.00	1,000.00
100-15400-531701	HOSPITALITY/FOOD/BEVERAGE	2,900.01	2,277.81	4,000.00	62.19	6,000.00
100-15400-531710	CHRISTMAS DECORATIONS	-	-	5,000.00	213.45	250.00
100-15400-531750	UNIFORM	-	244.30	200.00	62.00	200.00
100-15400-542300	FURNITURE & FIXTURE	-	-	450.00	-	-
100-15400-542500	EQUIPMENT	-	-	500.00	-	-
100-15400-573200	LIABILITY INSURANCE DEDUCT	-	10,000.00	-	-	-
Division: 15400 - HUMAN RESOURCES Total:		353,314.76	422,002.67	547,412.89	196,511.63	520,952.37

Budget Worksheet



Expense

Division: 15400 - HUMAN RESOURCES

Account Number	Account Description	FY 2020	FY 2021	FY 2022	FY 2022 YTD	FY 2023
		ACTUAL	ACTUAL	BUDGET	ACTUAL	PROPOSED EXPENDITURES
100-15400-511100	REGULAR EMPL. SALARIES	88,565.79	94,448.89	144,875.62	46,705.73	180,762.99
100-15400-512100	GRP INSRNC MEDICAL/DENTAL	12,236.66	12,596.12	32,612.27	7,190.68	35,919.17
100-15400-512110	GROUP INSURANCE LIFE	277.68	306.72	340.00	178.92	466.67
100-15400-512111	GROUP INSURANCE VISION	67.68	65.48	135.00	31.16	1,333.33
100-15400-512200	MEDICARE 1.45%	1,282.18	1,362.25	1,600.00	676.68	2,133.33
100-15400-512400	PENSION	5,530.44	7,792.93	20,000.00	7,171.62	30,666.67
100-15400-512600	UNEMPLOYMENT INSURANCE	-	-	1,200.00	-	1,600.00
100-15400-512700	WORKER'S COMPENSATION	366.70	245.25	1,000.00	347.07	1,333.33
100-15400-512800	EMPLOYEE ASSISTANCE PROG.	-	-	300.00	-	-
100-15400-512851	HRA	-	-	4,000.00	-	6,000.00
100-15400-521100	CONSULTANT FEES	8,500.00	13,682.98	10,000.00	2,911.56	1,500.00
100-15400-522210	MAINTENANCE AGEEMENTS	114.32	114.32	5,000.00	57.16	500.00
100-15400-522230	EQUIPMENT REPAIRS	-	-	500.00	-	-
100-15400-522320	RENTAL OF EQUIP & VEHICLE	-	6,174.76	-	2,105.48	-
100-15400-522341	COPIER RENTAL	50.65	1,403.43	700.00	449.74	700.00
100-15400-523110	INSURANCE GEN. LIABILITY	155,808.80	190,340.61	190,000.00	43,505.08	200,000.00
100-15400-523231	CELL PHONES	374.10	-	-	-	-
100-15400-523300	ADVERTISING	209.45	2,496.90	1,500.00	3,338.25	2,000.00
100-15400-523400	PRINTING & BINDING	294.27	356.25	500.00	-	500.00
100-15400-523500	TRAVEL	1,529.70	939.05	3,500.00	1,322.20	1,500.00
100-15400-523600	DUES & FEES	423.00	423.00	500.00	309.00	500.00
100-15400-523700	EDUCATION & TRAINING	1,436.50	1,090.00	10,000.00	960.00	1,700.00
100-15400-523708	TRAINING & DEVELOPMENT	27,204.00	28,200.00	25,000.00	20,600.00	30,000.00
100-15400-523850	PERSONNEL SERVICE	-	-	15,000.00	14,832.83	15,000.00
100-15400-523851	INTERN HELP	1,268.25	2,035.00	5,000.00	1,119.00	5,000.00
100-15400-523855	CONTRACT SERVICES	4,341.80	1,346.55	5,000.00	1,151.40	2,500.00
100-15400-523909	CREDIT CARD EXPENSES	544.45	-	4,000.00	947.45	1,500.00
100-15400-523930	DRUG TESTING, VACCINES	1,618.34	577.50	5,000.00	790.00	1,500.00
100-15400-523936	HR EXPENSES	1,282.80	2,933.78	3,000.00	856.14	1,500.00
100-15400-523937	HEALTH & WELLNESS	36,277.32	38,693.57	42,000.00	37,819.16	42,000.00
100-15400-523940	POSTAGE	149.75	125.35	1,000.00	55.06	250.00
100-15400-531110	COMPUTER EXPENSE	-	-	2,500.00	-	-
100-15400-531130	OFFICE SUPPLIES	51.64	389.81	500.00	342.62	500.00
100-15400-531700	MISCELLANEOUS EXPENSE	608.48	1,340.06	1,000.00	400.00	1,000.00
100-15400-531701	HOSPITALITY/FOOD/BEVERAGE	2,900.01	2,277.81	4,000.00	62.19	6,000.00
100-15400-531710	CHRISTMAS DECORATIONS	-	-	5,000.00	213.45	250.00
100-15400-531750	UNIFORM	-	244.30	200.00	62.00	200.00
100-15400-542300	FURNITURE & FIXTURE	-	-	450.00	-	-
100-15400-542500	EQUIPMENT	-	-	500.00	-	-
100-15400-573200	LIABILITY INSURANCE DEDUCT	-	10,000.00	-	-	-
Division: 15400 - HUMAN RESOURCES Total:		353,314.76	422,002.67	547,412.89	196,511.63	576,315.49

100-15650-531143	SECURITY UPGRADE	592.00	131,926.44	35,000.00	10,107.85	10,000.00
100-15650-531222	GA POWER ELECTRICITY	-	-	18,000.00	-	-
100-15650-531224	GA PWR,LIGHTS,TAG OFFICE	2,051.61	2,065.10	3,000.00	859.87	3,000.00
100-15650-531225	GA PWR,4640 CITY HALL	72,013.86	79,896.98	75,000.00	35,770.03	75,000.00
100-15650-531271	Admin Vehicles	357.19	1,904.51	-	863.10	-
100-15650-531280	Cable	937.26	-	1,700.00	-	1,000.00
100-15650-531290	CABLE	815.17	-	-	-	-
100-15650-531700	MISCELLANEOUS EXPENSE	1,875.46	360.27	3,000.00	874.48	1,500.00
100-15650-531720	SIGNS	264.40	44.80	1,000.00	-	250.00
100-15650-531740	TIRE EXPENSE	556.36	-	1,000.00	-	-
100-15650-531750	UNIFORMS	454.76	730.28	1,500.00	703.42	800.00
100-15650-541302	NEW ADMINISTRATION BLDG.	-	-	5,000.00	9,998.44	-
100-15650-541333	BUILDING IMPROVEMENTS MUNICIPAL COURT	-	-	5,500.00	-	-
100-15650-542200	VEHICLES	-	34,452.30	-	-	-
100-15650-542300	FURNITURE & FIXTURES	-	-	5,000.00	-	-
100-15650-542400	COMPUTER SOFTWARE	3,567.00	3,539.33	5,000.00	3,581.30	5,000.00
100-15650-542500	Equipment	84,096.82	-	15,000.00	-	7,500.00
Division: 15650 - GOVERNMENT BUILDINGS/PROPERTY Total:		737,241.25	820,187.54	979,734.11	409,549.65	896,033.75

Budget Worksheet



Expense

Division: 25000 - MUNICIPAL COURT

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED
						EXPENDITURES
100-25000-511140	JUDGE	2,175.68	2,800.00	34,900.00	1,200.00	65,000.00
100-25000-511141	SOLICITOR	-	-	27,100.00	-	30,000.00
100-25000-511142	COURT CLERK & ASSISTANTS	90,458.12	88,382.84	113,602.76	44,862.34	151,392.74
100-25000-511300	OVERTIME	19.50	13.80	-	7.10	-
100-25000-512100	GRP INSRNC MEDICAL/DENTAL	60,587.32	62,232.45	109,878.77	45,117.43	40,409.07
100-25000-512110	GROUP INSURANCE LIFE	329.04	349.80	2,040.00	193.33	2,000.00
100-25000-512111	GROUP INSURANCE VISION	312.12	303.56	448.00	194.61	1,000.00
100-25000-512200	MEDICARE 1.45%	1,305.40	1,280.43	4,090.00	636.92	3,000.00
100-25000-512400	PENSION	13,365.24	12,267.88	15,800.00	5,665.56	23,000.00
100-25000-512600	UNEMPLOYMENT INSURANCE	-	-	2,000.00	-	2,000.00
100-25000-512700	WORKER'S COMPENSATION	4,400.52	2,961.79	6,000.00	2,087.63	6,000.00
100-25000-512851	HRA, DEDUCTIBLE	-	-	3,000.00	-	3,000.00
100-25000-521221	LEGAL - INDIGENT	750.00	-	5,000.00	-	5,000.00
100-25000-521225	INTERPRETER	-	-	500.00	-	500.00
100-25000-521226	ZSI PROBATION	-	-	5,000.00	-	5,000.00
100-25000-521301	CODIFICATION	388.81	2,397.01	400.00	-	400.00
100-25000-521310	COURT SOFTWARE	4,750.00	4,000.00	10,000.00	2,670.00	5,000.00
100-25000-521335	SHREDING	-	45.50	100.00	-	100.00
100-25000-522210	MAINTENANCE AGREEMENTS	342.98	342.98	1,000.00	171.49	500.00
100-25000-522230	EQUIPMENT REPAIRS	-	-	500.00	-	500.00
100-25000-522320	RENTAL OF EQUIP & VEHICLE	914.00	-	1,500.00	-	-
100-25000-522341	COPIER RENTAL	2,400.65	2,784.59	1,800.00	1,036.28	2,000.00
100-25000-523220	GEORGIA TECHNOLOGY AUTH.	54.30	53.40	150.00	28.94	150.00
100-25000-523231	CELL PHONES	374.10	-	-	-	-
100-25000-523245	TELECOMMUNICATIONS	-	-	375.00	-	375.00
100-25000-523310	PUBLIC NOTICES	-	-	-	252.00	-
100-25000-523400	PRINTING & BINDING	44.32	-	1,000.00	-	-
100-25000-523500	TRAVEL	-	-	2,500.00	540.19	1,700.00
100-25000-523600	DUES & FEES	-	-	1,000.00	55.00	500.00
100-25000-523700	EDUCATION & TRAINING	536.19	405.43	2,500.00	150.00	1,500.00
100-25000-523860	P O SALARIES - EXTRA DUTY	2,520.00	3,060.00	10,000.00	1,710.00	5,000.00
100-25000-523902	CREDIT CARD EXPENSES	-	-	1,500.00	-	-
100-25000-523940	POSTAGE	149.75	125.35	1,000.00	55.06	500.00
100-25000-531110	COMPUTER EXPENSE	1,380.00	-	-	-	-
100-25000-531130	OFFICE SUPPLIES	573.78	706.83	1,500.00	255.17	500.00
100-25000-531140	SUPPLIES & MATERIALS	423.28	268.74	1,000.00	-	500.00
100-25000-531211	NTRL GAS,4545 MUNI COURT	1,627.47	1,735.31	1,000.00	888.30	1,000.00
100-25000-531227	GA PWR,4602 MUNICIPAL CRT	11,337.04	12,493.74	5,550.00	4,310.05	5,550.00
100-25000-531700	MISCELLANEOUS EXPENSE	-	426.02	5,800.00	91.05	500.00
100-25000-531710	CHRISTMAS DECORATIONS	-	-	250.00	-	-
100-25000-531720	SIGNS	-	-	500.00	-	-
100-25000-531750	UNIFORMS	63.00	382.16	350.00	-	250.00
100-25000-542300	FURNITURE & FIXTURES	-	-	8,000.00	-	-

100-25000-542400	COMPUTER SOFTWARE	-	-	1,800.00	-	-
100-25000-542500	EQUIPMENT	-	4,152.47	-	-	-
100-25000-573001	BRAIN & SPINAL INJURY	180.60	269.44	1,900.00	-	-
100-25000-573002	STATE PROBATION SYS FUND	100.00	25.00	800.00	-	800.00
100-25000-573003	FINES 10% JAIL	1,673.27	3,020.41	1,900.00	2,661.50	1,900.00
100-25000-573004	VICTIMS ASSIST. FUND	803.05	1,543.31	1,000.00	1,330.58	1,000.00
100-25000-573005	BOND REFUND	4,525.00	(134.00)	12,500.00	-	12,500.00
100-25000-573006	GA CRIME VICTIM'S FUND	52.00	13.40	550.00	-	550.00
100-25000-573007	CTY DRUG ABUSE TR AND EDU	1,177.16	60.93	6,500.00	-	6,500.00
100-25000-573008	P. O. A&B FUND	859.72	2,819.59	10,000.00	2,850.15	10,000.00
100-25000-573009	P. O. TRAINING FUND	1,361.10	2,590.43	10,000.00	2,577.73	10,000.00
100-25000-573010	INDIGENT DEFENSE FUND	1,675.72	2,989.99	10,000.00	2,589.09	10,000.00
100-25000-573011	DRIVERS ED/TRAINING FUND	217.44	373.87	7,500.00	359.54	3,500.00
100-25000-573020	WITNESS FEES	-	-	500.00	-	500.00
100-25000-573100	RESTITUTION	-	-	500.00	-	500.00
Division: 25000 - MUNICIPAL COURT Total:		214,207.67	217,544.45	454,084.53	124,547.04	421,576.81

Budget Worksheet



Expense

Division: 32100 - POLICE ADMINISTRATION

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED EXPENDITURES
100-32100-511100	REGULAR EMPL. SALARIES	-	64,388.55	2,689,037.00	472,793.45	4,000,449.60
100-32100-511200	TEMPORARY EMPLOYEES	-	-	50,000.00	13,256.36	84,000.00
100-32100-511300	OVERTIME	-	-	65,000.00	2,012.88	235,000.00
100-32100-512100	GRP INSRNC MEDICAL/DENTAL	-	3,493.80	-	103,168.16	794,711.71
100-32100-512110	GROUP INSURANCE LIFE	-	-	-	1,398.87	22,800.00
100-32100-512111	GROUP INSURANCE VISION	-	-	-	448.56	6,000.00
100-32100-512200	MEDICARE 1.45%	-	944.08	-	6,990.16	60,000.00
100-32100-512700	WORKER'S COMPENSATION	-	-	-	619.00	84,000.00
100-32100-521201	PROFESSIONAL FEES	-	1,214.97	20,000.00	20,215.31	8,000.00
100-32100-522200	REPAIRS & MAINTENANCE	-	-	3,500.00	265.00	35,000.00
100-32100-522210	MAINTENANCE AGREEMENTS	-	-	10,000.00	-	10,000.00
100-32100-522250	AUTO & TRUCK REPAIR	-	-	15,000.00	-	20,000.00
100-32100-522341	COPIER RENTAL	-	-	3,600.00	-	5,000.00
100-32100-523110	LIABILITY INSURANCE	-	383.25	-	1,149.75	15,000.00
100-32100-523220	GEORGIA TECHNOLOGY AUTH.	-	-	-	13.37	120.00
100-32100-523245	TELECOMMUNICATIONS	-	-	25,000.00	-	-
100-32100-523400	PRINTING & BINDING	-	-	500.00	-	1,500.00
100-32100-523500	TRAVEL	-	-	15,000.00	1,810.05	10,000.00
100-32100-523600	DUES & FEES	-	525.00	-	815.00	5,000.00
100-32100-523700	EDUCATION & TRAINING	-	2,075.00	25,000.00	2,543.60	60,000.00
100-32100-523800	LICENSES	-	-	5,000.00	-	-
100-32100-523855	CONTRACT SERVICES	-	-	20,000.00	1,950.00	85,000.00
100-32100-523860	P O SALARIES - EXTRA DUTY	148,572.50	190,305.00	250,000.00	18,450.00	30,000.00
100-32100-523862	P O Salaries Parks	83,920.00	111,690.00	-	18,360.00	-
100-32100-523864	P O Salaries Film	-	-	-	-	-
100-32100-523929	PRE-EMPLOYMENT SCREENING	-	-	60,000.00	24,939.10	10,000.00
100-32100-523930	DRUG TESTING, VACCINES	-	330.00	6,000.00	4,620.00	4,000.00
100-32100-523940	POSTAGE	-	-	800.00	127.59	1,000.00
100-32100-531105	PROTECTIVE EQUIPMENT	-	-	-	-	-
100-32100-531110	COMPUTER EXPENSE	-	2,095.78	-	-	-
100-32100-531130	OFFICE SUPPLIES	-	1,399.91	18,000.00	2,939.52	15,000.00
100-32100-531140	SUPPLIES & MATERIALS	-	325.55	11,359.25	1,811.19	35,000.00
100-32100-531211	NTRL GAS, 4545 MUNI COURT	-	-	-	272.65	6,000.00
100-32100-531222	GA POWER ELECTRICITY	-	-	-	1,720.51	24,000.00
100-32100-531270	ENERGY-GASOLINE/DIESEL	-	180.70	85,000.00	13,076.61	140,000.00
100-32100-531600	SMALL EQUIPMENT	-	-	20,000.00	1,599.60	85,000.00
100-32100-531700	MISCELLANEOUS EXPENSE	-	1,179.60	5,000.00	3,874.49	10,000.00
100-32100-531701	HOSPITALITY/FOOD/BEVERAG	-	-	-	-	5,000.00
100-32100-531725	PROMOTIONAL ITEMS	-	-	10,000.00	6,686.56	10,000.00
100-32100-531740	TIRE EXPENSE	-	-	3,500.00	-	-
100-32100-531750	UNIFORMS	-	-	170,000.00	23,267.41	50,000.00
100-32100-542300	FURNITURE & FIXTURES	-	-	5,000.00	1,117.02	5,000.00
100-32100-542400	COMPUTER SOFTWARE	-	-	-	-	120,300.00
100-32100-542500	EQUIPMENT	-	-	20,000.00	5,239.12	25,000.00
100-32100-573008	P. O. A&B FUND	-	-	-	-	16,000.00
100-32100-573013	LEGAL DEFENSE FUND	-	-	-	-	7,000.00
Division: 32100 - POLICE ADMINISTRATION Total:		232,492.50	380,531.19	3,611,296.25	757,550.89	6,139,881.31

Budget Worksheet



Expense

Division: 42200 - PUBLIC WORKS

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED EXPENDITURES
100-42200-511100	REGULAR EMPL. SALARIES	748,606.32	781,432.60	1,212,709.04	333,971.60	<u>1,015,137.05</u>
100-42200-511300	OVERTIME	5,006.37	6,043.45	35,000.00	6,682.29	<u>35,000.00</u>
100-42200-512100	GRP INSRNC MEDICAL/DENTAL	302,671.93	309,112.27	499,346.95	166,573.58	<u>282,863.49</u>
100-42200-512110	GROUP INSURANCE LIFE	2,734.64	2,940.59	8,500.00	1,696.94	<u>8,500.00</u>
100-42200-512111	GROUP INSURANCE VISION	1,448.12	1,424.83	1,967.68	700.05	<u>2,000.00</u>
100-42200-512200	MEDICARE 1.45%	10,770.95	11,263.43	15,400.00	4,868.85	<u>15,400.00</u>
100-42200-512400	PENSION	88,819.50	191,372.80	250,000.00	89,645.22	<u>250,000.00</u>
100-42200-512600	UNEMPLOYMENT INSURANCE	-	2,112.50	11,000.00	-	<u>11,000.00</u>
100-42200-512700	WORKER'S COMPENSATION	37,290.87	30,117.85	62,000.00	21,586.24	<u>62,000.00</u>
100-42200-512851	HRA, DEDUCTIBLE	5,536.99	4,728.38	34,000.00	2,510.15	<u>35,000.00</u>
100-42200-521201	PROFESSIONAL	-	-	90,000.00	-	<u>25,000.00</u>
100-42200-521230	ENGINEERING FEES	7,282.00	9,979.18	25,000.00	2,560.00	<u>25,000.00</u>
100-42200-522000	ROW LANDSCAPING	179,265.25	193,245.92	300,000.00	87,157.70	<u>200,000.00</u>
100-42200-522150	SURVEILLANCE CAMERAS	-	-	13,500.00	-	<u>13,500.00</u>
100-42200-522210	MAINTENANCE AGREEMENTS	342.98	342.98	6,000.00	171.49	<u>500.00</u>
100-42200-522220	MAINTENANCE & CLEANING	2,255.86	2,711.20	5,000.00	-	<u>2,700.00</u>
100-42200-522230	EQUIPMENT REPAIRS	16,556.09	21,179.73	25,000.00	17,413.19	<u>35,000.00</u>
100-42200-522241	LMIG S013642-PRC,3 STRTS	798,475.39	904,087.61	270,000.00	1,244,165.85	<u>287,600.00</u>
100-42200-522242	STREET/TRACK MAIN. & REP.	1,919.77	-	20,000.00	15,600.00	<u>20,000.00</u>
100-42200-522250	AUTO & TRUCK REPAIR	5,972.67	16,474.44	30,000.00	7,236.98	<u>15,000.00</u>
100-42200-522253	DAMAGE TO CITIZEN VEHICLE	670.00	201.08	2,500.00	-	<u>2,500.00</u>
100-42200-522320	RENTAL OF EQUIP & VEHICLE	3,824.85	3,665.41	5,000.00	-	<u>5,000.00</u>
100-42200-522341	COPIER RENTAL	37.34	6.47	-	45.22	<u>5,000.00</u>
100-42200-523231	CELL PHONES	2,382.89	-	-	-	<u>-</u>
100-42200-523245	TELECOMMUNICATIONS	13,140.95	13,236.58	14,000.00	6,483.99	<u>-</u>
100-42200-523310	PUBLIC NOTICES	14.00	264.00	-	394.00	<u>-</u>
100-42200-523500	TRAVEL	(256.23)	17.92	3,500.00	694.74	<u>3,500.00</u>
100-42200-523600	DUES & FEES	50.00	941.90	1,000.00	302.00	<u>1,000.00</u>
100-42200-523700	EDUCATION & TRAINING	98.50	180.00	5,500.00	1,575.00	<u>7,500.00</u>
100-42200-523850	PERSONNEL SERVICE	8,869.77	6,604.78	-	-	<u>10,000.00</u>
100-42200-523851	UTILITY PROTECTION SERV.	-	-	5,000.00	-	<u>-</u>
100-42200-523901	BANK CHARGES	92.71	-	-	-	<u>-</u>
100-42200-523930	DRUG TESTING, VACCINES	1,164.00	195.00	3,500.00	531.00	<u>1,000.00</u>
100-42200-523935	DRIVERS LICENSES	-	-	1,000.00	-	<u>-</u>
100-42200-523960	REIMBURSEMENT/REPAIRS	-	-	2,500.00	-	<u>2,500.00</u>
100-42200-531110	COMPUTER EXPENSE	831.00	-	-	-	<u>-</u>
100-42200-531130	OFFICE SUPPLIES	598.90	741.75	1,000.00	209.55	<u>1,000.00</u>
100-42200-531140	SUPPLIES & MATERIALS	8,444.42	9,275.98	20,000.00	7,497.41	<u>11,000.00</u>
100-42200-531142	HAND TOOLS & SMALL EQUIP.	7,575.75	11,766.18	20,000.00	4,199.23	<u>12,000.00</u>
100-42200-531145	MOSQUITO SPRAYING	500.00	600.00	1,000.00	-	<u>1,500.00</u>
100-42200-531211	NTRL GAS,4545 MUNI COURT	6,450.18	8,412.70	8,500.00	4,144.98	<u>8,500.00</u>
100-42200-531222	GA POWER ELECTRICITY	19,334.10	22,035.70	20,000.00	7,802.87	<u>20,000.00</u>
100-42200-531233	STREET LIGHTS, OUTSIDE	431,133.74	445,969.85	450,000.00	187,599.37	<u>450,000.00</u>
100-42200-531270	ENERGY-GASOLINE/DIESEL	20,753.00	36,130.08	45,000.00	20,346.84	<u>45,000.00</u>

100-42200-531700	MISCELLANEOUS EXPENSE	157.72	286.69	5,000.00	446.57	<u>2,500.00</u>
100-42200-531710	CHRISTMAS DECORATIONS	1,213.20	21,201.43	15,000.00	-	<u>15,000.00</u>
100-42200-531720	SIGNS	11,300.08	11,586.90	20,000.00	1,097.08	<u>10,000.00</u>
100-42200-531740	TIRE EXPENSE	4,926.89	6,491.60	7,500.00	533.02	<u>7,500.00</u>
100-42200-531750	UNIFORMS	9,843.62	6,988.70	15,000.00	5,727.22	<u>10,000.00</u>
100-42200-541403	PAVING	-	-	25,000.00	-	<u>25,000.00</u>
100-42200-541404	SIDEWALKS	-	-	165,000.00	106,177.00	<u>-</u>
100-42200-542200	VEHICLES	-	140,092.32	50,000.00	-	<u>50,000.00</u>
100-42200-542400	COMPUTER SOFTWARE	3,567.00	3,539.34	5,500.00	3,581.30	<u>5,500.00</u>
100-42200-542500	EQUIPMENT	-	111,433.06	50,000.00	-	<u>50,000.00</u>
Division: 42200 - PUBLIC WORKS Total:		2,771,674.08	3,350,435.18	3,881,423.67	2,361,928.52	3,103,700.54

Budget Worksheet



Expense

Division: 61900 - CITY EVENTS

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED EXPENDITURES
100-61900-523300	ADVERTISING	3,940.00	420.00	5,000.00	4,850.00	25,000.00
100-61900-523700	Education & Training	110.50	-	-	-	-
100-61900-523933	LINEN	-	-	5,000.00	165.00	3,000.00
100-61900-531701	HOSPITALITY	60.34	-	1,500.00	-	1,500.00
100-61900-531705	HOLIDAY FEST/TREE LIGHTING	15,451.70	20,315.19	35,000.00	694.01	21,000.00
100-61900-531710	CHRISTMAS DECORATIONS	8,290.54	12,610.00	10,000.00	-	10,000.00
100-61900-531720	SIGNS	-	-	5,000.00	176.13	1,000.00
100-61900-531727	MEMORIAL DAY MARCH	250.00	2,910.00	6,000.00	3,165.85	4,000.00
100-61900-531729	SUMMER EVENTS	-	10,516.84	40,000.00	-	-
100-61900-531731	PRETTY IN PINK	6,966.32	23,255.33	10,000.00	-	10,000.00
100-61900-531732	CAREER FAIRS	-	1,115.76	1,500.00	1,487.02	1,500.00
100-61900-531733	9/11 CEREMONY	337.05	2,219.93	1,000.00	-	1,000.00
100-61900-531734	BRIDGEFEST	-	-	35,000.00	-	100,000.00
100-61900-531736	FOOD TRUCKS	4,225.00	27,532.71	20,000.00	18,197.50	20,000.00
100-61900-531737	VETERAN'S DAY PARADE	4,562.05	6,985.00	10,000.00	-	4,000.00
100-61900-531748	AMPHITHEATER EVENT	2,259.00	12,977.27	10,000.00	4,290.85	-
100-61900-531749	CENTENTIAL CELEBRATION	20,130.22	-	-	15,000.00	-
100-61900-531750	Uniforms	-	-	2,500.00	-	-
100-61900-531757	BACK TO SCHOOL	9,239.08	11,708.32	10,000.00	-	10,000.00
100-61900-531758	JULY 4TH EVENT	-	-	50,000.00	34,727.99	50,000.00
100-61900-531759	JUNETEENTH EVENT	-	8,795.94	12,500.00	10,598.26	12,500.00
100-61900-531760	HALLOWEEN FESTIVAL	-	-	10,000.00	100.00	10,000.00
100-61900-542200	VEHICLES	-	-	-	-	-
Division: 61900 - CITY EVENTS Total:		75,821.80	141,362.29	280,000.00	93,452.61	284,500.00

Budget Worksheet



Expense

Division: 62200 - PARKS

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED EXPENDITURES
100-62200-522151	SURVEILLANCE CAMERAS-REEVES CREEK TRAIL	-	-	5,500.00	-	<u>5,500.00</u>
100-62200-522152	SURVEILLANCE CAMERAS-MEMORIAL PARK	-	-	37,500.00	-	<u>-</u>
100-62200-522153	SURVEILLANCE CAMERAS-CLARK PARK	-	-	37,500.00	-	<u>-</u>
100-62200-522154	SURVEILLANCE CAMERAS-GARDNER PARK	-	-	27,500.00	-	<u>-</u>
100-62200-522224	FOUNTAIN MAINTENANCE	-	-	25,000.00	-	<u>25,000.00</u>
100-62200-522225	BRIDGE MAINTENANCE	7,539.00	4,728.00	25,000.00	-	<u>25,000.00</u>
100-62200-522230	EQUIPMENT REPAIRS	5,093.44	94.66	5,000.00	4,751.36	<u>10,000.00</u>
100-62200-522250	AUTO & TRUCK REPAIR	653.00	-	3,000.00	-	<u>3,000.00</u>
100-62200-523220	GEORGIA TECHNOLOGY AUTH.	294.66	289.80	1,000.00	120.75	<u>1,000.00</u>
100-62200-523240	AT&T CLUB SERVICE	5,696.46	6,533.80	4,500.00	3,464.98	<u>4,500.00</u>
100-62200-531140	SUPPLIES & MATERIALS	6,546.10	13,044.47	25,000.00	608.03	<u>10,000.00</u>
100-62200-531142	HAND TOOLS & SMALL EQUIP.	-	327.97	3,500.00	113.96	<u>4,000.00</u>
100-62200-531143	SECURITY UPGRADES	-	-	25,000.00	-	<u>25,000.00</u>
100-62200-531222	GA POWER ELECTRICITY	153,659.37	160,008.17	25,000.00	62,025.43	<u>25,000.00</u>
100-62200-531270	ENERGY-GASOLINE/DIESEL	-	-	3,000.00	-	<u>4,500.00</u>
100-62200-541209	IMPROVEMENTS	-	-	35,000.00	1,900.00	<u>15,000.00</u>
100-62200-542300	FURNITURE & FIXTURES	-	7,614.25	30,000.00	-	<u>15,000.00</u>
100-62200-542400	COMPUTER SOFTWARE	3,567.00	3,539.33	4,500.00	3,581.30	<u>4,500.00</u>
100-62200-542500	EQUIPMENT	-	4,973.22	35,000.00	-	<u>15,000.00</u>
Division: 62200 - PARKS Total:		183,049.03	201,153.67	357,500.00	76,565.81	192,000.00

Budget Worksheet



Expense

Division: 72000 - PERMITTING DEVELOPMENT

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED EXPENDITURES
100-72000-511100	REGULAR EMPL. SALARIES	132,104.29	135,580.45	137,827.50	60,415.21	136,590.87
100-72000-512100	GRP INSRNC MEDICAL/DENTAL	49,140.10	50,450.36	61,309.30	28,835.82	26,939.38
100-72000-512110	GROUP INSURANCE LIFE	475.80	488.76	550.00	285.25	550.00
100-72000-512111	GROUP INSURANCE VISION	256.44	249.22	257.00	122.90	1,000.00
100-72000-512200	MEDICARE 1.45%	1,876.32	1,932.21	1,000.00	852.43	1,000.00
100-72000-512400	PENSION	8,797.33	7,895.14	10,400.00	3,729.24	20,000.00
100-72000-512600	UNEMPLOYMENT INSURANCE	-	-	2,000.00	-	2,000.00
100-72000-512700	WORKER'S COMPENSATION	1,466.86	987.01	2,000.00	694.10	2,000.00
100-72000-512851	HRA DEDUCTIBLE	-	-	3,000.00	-	3,000.00
100-72000-521200	PROFESSIONAL FEES	-	-	-	-	-
100-72000-521202	CONSULTING SERVICES - BSD	311,179.29	267,734.61	400,000.00	206,848.68	420,000.00
100-72000-521203	CONSULTING SERVICES - ENGINEERING	156,865.02	41,636.25	100,000.00	-	75,000.00
100-72000-521300	TECHNICAL SERVICES	-	-	1,000.00	132.00	-
100-72000-521310	SOFTWARE	-	-	4,000.00	-	-
100-72000-522210	MAINTENANCE AGREEMENT	2,000.00	5,748.53	6,000.00	4,219.95	6,300.00
100-72000-522250	AUTO & TRUCK REPAIR	-	280.22	-	-	-
100-72000-522341	COPIER RENTAL	6.21	123.37	500.00	24.32	525.00
100-72000-523231	CELL PHONES	748.20	-	-	-	-
100-72000-523245	TELECOMMUNICATIONS	-	-	500.00	-	-
100-72000-523300	ADVERTISEMENT	-	-	3,000.00	-	500.00
100-72000-523400	PRINTING & BINDING	-	-	3,000.00	-	750.00
100-72000-523500	TRAVEL	1,075.00	932.00	2,500.00	1,442.02	1,200.00
100-72000-523600	DUES & FEES	-	-	1,000.00	-	-
100-72000-523700	EDUCATION & TRAINING	186.50	250.00	2,500.00	1,099.00	1,500.00
100-72000-523940	POSTAGE	-	-	2,000.00	-	750.00
100-72000-531100	GEN SUPPLIES & MAT	1,165.70	228.05	1,000.00	-	500.00
100-72000-531110	COMPUTER EXPENSE	5,332.50	-	-	-	-
100-72000-531140	SUPPLIES AND MATERIALS	176.07	437.96	-	-	-
100-72000-531211	NTRL GAS,4545 MUNI COURT	-	-	-	-	-
100-72000-531227	GA PWR,4602 MUNICIPAL CRT	-	-	-	-	-
100-72000-531270	ENERGY-GASOLINE/DIESEL	794.54	1,563.58	1,200.00	1,029.58	1,260.00
100-72000-531600	SMALL EQUIPMENT - NON CAPITAL	-	-	1,700.00	-	500.00
100-72000-531701	HOSPITALITY/FOOD/BEVERAGE	-	-	-	-	-
100-72000-531750	UNIFORMS	390.00	613.64	700.00	-	700.00
100-72000-542300	FURNITURE & FIXTURES	-	-	500.00	-	500.00
Division: 72000 - PERMITTING DEVELOPMENT Total:		674,036.17	517,131.36	749,443.80	309,730.50	703,065.25

Budget Worksheet



Expense

Division: 74100 - PLANNING & ZONING

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED EXPENDITURES
100-74100-511100	REGULAR SALARIES	114,982.49	212,967.64	373,831.42	145,400.65	388,049.14
100-74100-512100	GRP INSRNC MEDICAL/DENTAL	23,488.43	42,707.49	119,628.88	34,400.77	67,348.45
100-74100-512110	GROUP INSURANCE LIFE	402.29	595.53	3,300.00	486.20	3,300.00
100-74100-512111	GROUP INSURANCE VISION	129.72	219.57	460.00	163.47	1,000.00
100-74100-512200	MEDICARE 1.45%	1,650.86	3,021.11	3,630.00	2,054.25	3,600.00
100-74100-512400	PENSION	17,425.56	23,608.62	61,800.00	22,160.28	61,800.00
100-74100-512600	UNEMPLOYMENT INSURANCE	-	-	12,000.00	-	12,000.00
100-74100-512700	WORKER'S COMPENSATION	2,933.73	2,875.86	12,000.00	4,175.21	12,000.00
100-74100-512851	HRA DEDUCTIBLE	-	1,465.26	12,000.00	230.76	10,000.00
100-74100-521150	ZONING BOARD STIPEND	-	2,175.00	5,000.00	650.00	5,250.00
100-74100-521200	PROFESSIONAL FEES	-	70,000.00	5,000.00	-	75,000.00
100-74100-521300	TECHNICAL SERVICES	-	-	1,000.00	-	-
100-74100-521310	SOFTWARE	-	-	4,000.00	-	-
100-74100-522210	MAINTENANCE AGREEMENTS	14,952.87	3,111.43	8,000.00	57.16	1,500.00
100-74100-522250	AUTO & TRUCK REPAIR	-	-	2,000.00	-	-
100-74100-522320	RENTAL OF EQUIP & VEHICLE	-	-	-	-	-
100-74100-522341	COPIER RENTAL	361.86	-	500.00	218.26	525.00
100-74100-523231	CELL PHONES	1,071.52	-	-	-	-
100-74100-523245	TELECOMMUNICATIONS	-	185.07	500.00	-	-
100-74100-523300	ADVERTISEMENT	2,978.17	3,957.00	5,000.00	1,056.00	3,000.00
100-74100-523400	PRINTING & BINDING	2,636.08	276.45	4,000.00	760.00	1,500.00
100-74100-523500	TRAVEL	3,091.21	-	3,000.00	2,820.39	3,500.00
100-74100-523501	ZONING ADVISORY BOARD TRAVEL	-	-	2,000.00	-	1,500.00
100-74100-523600	DUES & FEES	714.00	775.00	2,250.00	236.00	1,300.00
100-74100-523700	EDUCATION & TRAINING	(131.69)	-	2,000.00	895.93	2,100.00
100-74100-523701	ZONING ADVISORY BD ED & TRAINING	308.97	950.00	1,000.00	-	1,050.00
100-74100-523851	INTERN HELP	762.00	-	-	-	-
100-74100-523940	POSTAGE	276.90	422.81	2,000.00	389.66	750.00
100-74100-531100	SUPPLIES & MATERIALS	2,880.14	3,252.12	6,000.00	1,273.85	2,500.00
100-74100-531110	COMPUTER EXPENSE	2,670.03	-	-	-	-
100-74100-531270	ENERGY-GASOLINE/DIESEL	345.61	-	1,000.00	-	1,050.00
100-74100-531600	SMALL EQUIPMENT - NON-CAPITAL	-	2,092.97	2,000.00	-	750.00
100-74100-531701	HOSPITALITY/FOOD/BEVERAGE	-	283.87	600.00	-	630.00
100-74100-531702	HISTORIC PRESERVATION COMMITTEE	-	97.00	10,000.00	-	-
100-74100-531750	UNIFORMS	-	360.51	800.00	-	840.00
100-74100-542300	FURNITURE & FIXTURES	-	-	3,000.00	-	-
Division: 74100 - PLANNING & ZONING Total:		193,930.75	375,400.31	669,300.30	217,428.84	661,842.59

Budget Worksheet



Expense

Division: 74500 - CODE ENFORCEMENT

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED EXPENDITURES
100-74500-511100	REGULAR EMPL. SALARIES	87,435.44	129,906.76	154,647.86	51,459.55	148,901.96
100-74500-511300	OVERTIME	-	55.59	-	253.28	300.00
100-74500-512100	GRP INSRNC MEDICAL/DENTAL	35,623.37	43,506.18	61,753.16	24,670.46	40,409.07
100-74500-512110	GROUP INSURANCE LIFE	328.92	452.28	825.00	224.79	850.00
100-74500-512111	GROUP INSURANCE VISION	191.04	222.26	192.00	108.22	1,000.00
100-74500-512200	MEDICARE 1.45%	1,253.44	1,867.54	1,875.00	740.94	2,000.00
100-74500-512400	PENSION	10,489.20	17,321.33	22,400.00	8,032.20	23,000.00
100-74500-512700	WORKER'S COMPENSATION	1,540.18	1,487.64	3,100.00	1,081.20	3,200.00
100-74500-512850	HRA REIMBURSEMENT	-	-	4,000.00	2,000.00	6,000.00
100-74500-521201	PROFESSIONAL FEES	-	-	500.00	-	-
100-74500-521300	TECHNICAL SERVICES	-	-	500.00	-	-
100-74500-521310	SOFTWARE	-	-	2,000.00	-	-
100-74500-522210	MAINTENANCE AGREEMENT	3,821.70	2,614.65	3,500.00	4,061.12	4,200.00
100-74500-522250	AUTO & TRUCK REPAIR	70.32	-	1,000.00	271.50	1,050.00
100-74500-523231	Cell Phones	748.20	-	-	-	-
100-74500-523245	TELECOMMUNICATIONS	-	-	-	-	-
100-74500-523400	PRINTING & BINDING	-	-	500.00	-	525.00
100-74500-523500	TRAVEL	1,009.00	682.00	3,000.00	-	2,500.00
100-74500-523600	DUES & FEES	341.00	121.00	450.00	32.00	472.50
100-74500-523700	EDUCATION & TRAINING	507.00	768.50	3,000.00	-	2,500.00
100-74500-523940	POSTAGE	-	-	-	112.32	-
100-74500-531110	COMPUTER EXPENSE	4,049.72	-	-	-	-
100-74500-531130	OFFICE SUPPLIES	117.32	-	-	202.39	-
100-74500-531140	SUPPLIES & MATERIALS	289.00	2,224.71	700.00	1,412.54	735.00
100-74500-531270	ENERGY-GASOLINE/DIESEL	1,151.07	2,936.25	3,000.00	685.86	3,150.00
100-74500-531600	SMALL EQUIPMENT - NON CAPITAL	-	-	400.00	-	-
100-74500-531700	MISCELLANEOUS EXPENSE	75.00	-	-	-	-
100-74500-531740	TIRE EXPENSE	-	579.96	800.00	-	800.00
100-74500-531750	UNIFORMS	610.50	267.41	1,000.00	-	1,200.00
100-74500-542200	VEHICLES	-	-	-	31,104.66	-
100-74500-542500	EQUIPMENT	-	421.12	1,500.00	-	750.00
Division: 74500 - CODE ENFORCEMENT Total:		149,651.42	205,435.18	270,643.02	126,453.03	243,543.53

Budget Worksheet



Expense

Division: 75100 - ECONOMIC DEVELOPMENT

Account Number	Account Description	FY 2020	FY 2021	FY 2022	FY 2022	FY 2023 PROPOSED
		ACTUAL	ACTUAL	BUDGET	YTD ACTUAL	EXPENDITURES
100-75100-511100	REGULAR SALARIES	18,789.22	74,999.98	77,961.72	35,610.58	100,000.00
100-75100-512100	GRP INSRNC MEDICAL/DENTAL	2,870.48	19,655.52	15,165.69	13,703.19	13,469.69
100-75100-512110	GROUP INSURANCE LIFE	72.82	237.10	550.00	165.97	550.00
100-75100-512111	GROUP INSURANCE VISION	-	97.87	68.00	58.99	1,000.00
100-75100-512200	MEDICARE 1.45%	288.05	1,073.77	1,100.00	509.25	1,100.00
100-75100-512400	PENSION	8,712.72	7,869.57	10,300.00	3,693.36	10,300.00
100-75100-512600	UNEMPLOYMENT INSURANCE	-	-	2,000.00	-	2,000.00
100-75100-512700	WORKER'S COMPENSATION	1,466.86	987.01	2,000.00	694.10	2,000.00
100-75100-512851	HRA DEDUCTIBLE	-	-	1,000.00	-	2,000.00
100-75100-521200	PROFESSIONAL SERVICES	750.00	10,240.00	55,000.00	11,450.00	15,000.00
100-75100-522210	MAINTENANCE AGREEMENTS	-	-	-	2,232.57	2,500.00
100-75100-523231	CELL PHONES	361.81	-	-	-	-
100-75100-523400	PRINTING & BINDING	-	-	1,500.00	-	500.00
100-75100-523500	TRAVEL	-	840.04	2,500.00	1,363.03	2,500.00
100-75100-523600	DUES & FEES	-	805.00	1,600.00	855.00	1,600.00
100-75100-523700	EDUCATION & TRAINING	1,145.00	1,335.00	5,000.00	420.00	2,500.00
100-75100-523940	POSTAGE	-	-	500.00	-	500.00
100-75100-531110	COMPUTER EXPENSE	5,200.00	-	-	-	-
100-75100-531140	SUPPLIES & MATERIALS	190.92	353.79	1,000.00	-	1,000.00
100-75100-531701	HOSPITALITY/FOOD/BEVERAGE	500.00	-	1,000.00	-	2,500.00
100-75100-531750	UNIFORMS	170.96	14.00	-	-	200.00
Division: 75100 - ECONOMIC DEVELOPMENT Total:		40,518.84	118,508.65	178,245.41	70,756.04	161,219.69

Budget Worksheet



Expense

Division: 75500 - Main Street Program

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED EXPENDITURES
100-75500-511100	REGULAR SALARIES	113,632.20	117,724.26	118,585.70	53,009.14	<u>119,844.51</u>
100-75500-512100	GRP INSRNC MEDICAL/DENTAL	51,156.94	50,613.49	45,244.44	20,498.34	<u>26,939.38</u>
100-75500-512110	GROUP INSURANCE LIFE	415.08	426.36	620.00	248.71	<u>620.00</u>
100-75500-512111	GROUP INSURANCE VISION	256.44	249.22	257.00	87.98	<u>1,000.00</u>
100-75500-512200	MEDICARE 1.45%	1,537.70	1,580.17	1,500.00	716.87	<u>1,500.00</u>
100-75500-512400	PENSION	11,673.36	10,634.39	13,800.00	4,948.44	<u>20,000.00</u>
100-75500-512600	UNEMPLOYMENT INSURANCE	-	-	600.00	-	<u>600.00</u>
100-75500-512700	WORKER'S COMPENSATION	847.14	572.95	1,155.00	402.18	<u>1,200.00</u>
100-75500-512851	HRA, DEDUCTIBLE	-	-	2,000.00	-	<u>4,000.00</u>
100-75500-521200	PROFESSIONAL FEES	3,279.00	1,821.07	5,000.00	27.00	<u>2,500.00</u>
100-75500-522341	COPIER RENTAL	50.65	1,294.48	2,000.00	349.62	<u>1,500.00</u>
100-75500-523231	CELL PHONES	748.20	-	-	-	<u>-</u>
100-75500-523400	PRINTING & BINDING	551.99	815.45	2,500.00	-	<u>2,500.00</u>
100-75500-523500	TRAVEL	2,884.42	1,184.00	5,000.00	3,311.00	<u>5,000.00</u>
100-75500-523520	MAIN STREET BOARD TRAVEL	-	716.00	7,200.00	-	<u>3,500.00</u>
100-75500-523600	DUES & FEES	1,414.67	931.25	1,500.00	918.75	<u>1,000.00</u>
100-75500-523700	EDUCATION & TRAINING	836.50	1,548.00	3,000.00	1,299.95	<u>2,000.00</u>
100-75500-523720	MAIN STREET BOARD EDUCATION & TRAINING	779.00	772.00	4,200.00	-	<u>2,700.00</u>
100-75500-523851	INTERN HELP	-	-	2,000.00	-	<u>2,000.00</u>
100-75500-523940	POSTAGE	196.00	325.10	200.00	97.37	<u>200.00</u>
100-75500-523945	WEB SITE	-	1,700.00	3,000.00	-	<u>4,000.00</u>
100-75500-531110	COMPUTER EXPENSE	1,776.12	-	-	-	<u>-</u>
100-75500-531140	SUPPLIES & MATERIALS	1,911.15	1,307.10	4,000.00	209.78	<u>1,500.00</u>
100-75500-531700	PRODUCT DEV GRANT EXPENSES	-	-	5,000.00	-	<u>2,500.00</u>
100-75500-531701	HOSPITALITY/FOOD/BEVERAGE	928.83	958.40	5,000.00	581.26	<u>1,000.00</u>
100-75500-531707	ENTERTAINMENT	-	1,310.00	8,000.00	-	<u>2,000.00</u>
100-75500-531724	DOWNTOWN BEAUTIFICATION	-	-	12,000.00	85.00	<u>1,500.00</u>
100-75500-531725	PROMOTIONAL SUPPLIES	137.79	3,192.73	6,000.00	400.69	<u>2,500.00</u>
100-75500-531750	UNIFORMS	-	-	1,200.00	393.23	<u>700.00</u>
Division: 75500 - Main Street Program Total:		195,013.18	199,676.42	260,562.14	87,585.31	214,303.89

Budget Worksheet



Expense

Division: 75700 - GIS/PLANNING

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED EXPENDITURES
100-75700-511100	REGULAR EMPLOYEE SALARIES	59,416.51	66,193.67	67,303.06	29,495.43	66,685.43
100-75700-512100	GRP INSUR MEDICAL / DENTAL	10,251.62	12,596.12	15,266.32	7,226.68	13,469.69
100-75700-512110	GROUP INSURANCE LIFE	229.44	235.80	150.00	217.41	300.00
100-75700-512111	GROUP INSURANCE VISION	67.68	65.48	68.00	31.16	1,000.00
100-75700-512200	MEDICARE 1.45%	860.67	958.84	900.00	427.21	1,000.00
100-75700-512400	PENSION	7,190.16	6,661.37	8,500.00	3,047.94	6,500.00
100-75700-512600	UNEMPLOYMENT INSURANCE	-	-	700.00	-	700.00
100-75700-512700	WORKERS' COMPENSATION	366.70	245.25	500.00	173.54	500.00
100-75700-512851	HRA DEDUCTABLE	2,000.00	-	1,000.00	-	2,000.00
100-75700-521200	PROFESSIONAL SERVICES	-	-	10,000.00	-	-
100-75700-521300	Technical Services	3,466.67	1,733.33	5,000.00	5,146.67	5,200.00
100-75700-521310	SOFTWARE	-	1,733.33	5,200.00	-	-
100-75700-522210	MAINTENANCE AGREEMENTS	3,848.32	4,644.21	3,400.00	3,827.92	4,000.00
100-75700-522341	COPIER RENTAL	1,609.44	1,912.92	1,700.00	674.37	1,700.00
100-75700-523231	CELL PHONES	374.10	-	-	-	-
100-75700-523400	PRINTING & BINDING	21.16	(3.99)	1,000.00	-	-
100-75700-523500	TRAVEL	-	-	1,000.00	-	500.00
100-75700-523600	DUES & FEES	-	-	600.00	-	630.00
100-75700-523700	EDUCATION & TRAINING	102.99	-	1,000.00	350.00	500.00
100-75700-531140	SUPPLIES & MATERIALS	79.65	1,033.50	5,400.00	88.03	750.00
100-75700-531750	UNIFORMS	-	75.26	150.00	-	157.50
Division: 75700 - GIS/PLANNING Total:		89,885.11	98,085.09	128,837.38	50,706.36	105,592.62

Budget Worksheet



Expense

Division: 90000 - OTHER FINANCING USES

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED EXPENDITURES
100-90000-611200	TRANSFER GF AND MMCC	616,108.54	542,633.43	369,281.41	-	-
100-90000-611276	TRANSFER GF AND CEMETERY	9,391.71	3,187.23	20,000.00	-	10,000.00
100-90000-611300	TRANSFER GF AND SDDA	-	42,502.46	45,000.00	-	45,000.00
100-90000-611650	TRANSFER TO/FROM URA	-	-	1,205,212.88	-	-
100-90000-612000	TRANSFER TO URA	1,203,848.37	1,205,336.63	-	1,001,588.87	1,208,355.50
100-90000-612015	TRANSFER GF TO CITYWIDE PROJECTS	4,294,546.04	-	-	-	-
100-90000-612020	TRANSFER TO/FROM PFA FUND	-	408,403.52	188,042.00	-	2,943,804.26
100-90000-612025	TRANSFER GF TO CARES	22,051.91	-	-	-	-
100-90000-612030	TRANSFER TO/FROM SPLOST V	-	50.00	-	-	-
Division: 90000 - OTHER FINANCING USES Total:		6,145,946.57	2,202,113.27	1,827,536.29	1,001,588.87	4,207,159.76

Budget Worksheet



Fund: 275 - HOTEL/MOTEL TAX

Expense

Division: 15100 - FINANCIAL ADMINISTRATION

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED EXPENDITURES
275-15100-523310	PUBLIC NOTICES	-	-	825.00	-	825.00
275-15100-523600	DUES & FEES	-	-	2,800.00	-	2,800.00
275-15100-531709	CITY REBRANDING INITIATIVE	500.00	-	500.00	-	500.00
275-15100-531713	PROMOTIONAL SUPPLIES - MAIN STREET	-	-	7,000.00	-	7,000.00
275-15100-531714	PROMOTIONAL SUPPLIES - ECO DELVP	-	-	3,000.00	1,938.78	3,000.00
275-15100-531717	PROMOTIONAL SUPPLIES - MERLE	-	-	5,000.00	-	5,000.00
275-15100-531718	ADVERTISEMENT - MERLE	-	-	20,000.00	-	20,000.00
275-15100-531719	ADVERTISEMENT - TED	-	-	5,000.00	-	5,000.00
275-15100-531720	CITY QUARTERLY NEWSLETTER	8,999.05	21,020.92	25,000.00	-	25,000.00
275-15100-531730	TOURISM	41,531.19	51,874.42	85,875.00	13,780.00	85,875.00
275-15100-542500	OTHER - WAYFINDING SIGNAGE	983.72	15,000.00	25,000.00	-	25,000.00
275-15100-572000	H.C. CHAMBER 2% / 3.5% 8/1/2015	150,228.84	239,233.05	195,000.00	72,507.20	195,000.00
Division: 15100 - FINANCIAL ADMINISTRATION Total:		202,242.80	327,128.39	375,000.00	88,225.98	375,000.00

Budget Worksheet



Fund 350 - URBAN REDEVELOPMENT AGENCY

Expense

Division: 80000 - DEBT SERVICES

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED EXPENDITURES
350-80000-581300	PRINCIPAL-OTHER DEBT	710,000.00	745,000.00	780,000.00	849,204.62	1,023,624.00
350-80000-582300	INTEREST-OTHER DEBT	493,848.37	460,336.63	443,177.76	152,384.25	184,734.50
Division: 80000 - DEBT SERVICES Total:		1,203,848.37	1,205,336.63	1,223,177.76	1,001,588.87	1,208,358.50

Budget Worksheet



Fund: 355 - DOWNTOWN DEVELOPMENT AUTHORITY

Expense

Division: 15100 - FINANCIAL ADMINISTRATION

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED EXPENDITURES
355-15100-521201	PROFESSIONAL FEES	-	732.57	1,500.00	-	1,500.00
355-15100-521220	LEGAL	-	-	11,000.00	-	11,000.00
355-15100-523110	LIABILITY INSURANCE	1,529.00	1,696.00	2,000.00	-	2,000.00
355-15100-523310	PUBLIC NOTICES	210.00	-	-	-	-
355-15100-523400	PRINTING & BINDING	-	-	3,000.00	-	3,000.00
355-15100-523500	Travel	-	-	2,000.00	-	2,000.00
355-15100-523600	DUES AND FEES	-	-	500.00	-	500.00
355-15100-523700	Education and Training	1,036.00	124.00	3,000.00	305.00	3,000.00
355-15100-531130	OFFICE SUPPLIES	-	-	2,500.00	22.00	2,500.00
355-15100-531140	SUPPLIES & MATERIALS	442.34	(387.34)	1,000.00	-	1,000.00
355-15100-531700	MISCELLANEOUS EXPENSE	12,963.77	6,955.01	500.00	1,245.00	500.00
355-15100-531703	HOSPITALITY	-	-	3,000.00	-	3,000.00
355-15100-541101	FACADE GRANT	-	-	15,000.00	-	15,000.00
Division: 15100 - FINANCIAL ADMINISTRATION Total:		16,181.11	9,120.24	45,000.00	1,572.00	45,000.00

Budget Worksheet



Fund: 357 - CITYWIDE DEVELOPMENT AUTHORITY

Expense

Division: 15100 - FINANCIAL ADMINISTRATION

Account Number	Account Description	FY 2020	FY 2021	FY 2022	FY 2022 YTD	FY 2023
		ACTUAL	ACTUAL	BUDGET	ACTUAL	PROPOSED EXPENDITURES
357-15100-521201	PROFESSIONAL FEES	-	-	-	-	1,500.00
357-15100-521220	LEGAL	-	-	-	-	10,000.00
357-15100-523110	LIABILITY INSURANCE	-	-	-	-	2,000.00
357-15100-523310	PUBLIC NOTICES	-	-	-	-	1,000.00
357-15100-523400	PRINTING & BINDING	-	-	-	-	3,000.00
357-15100-523500	Travel	-	-	-	-	2,000.00
357-15100-523600	DUES AND FEES	-	-	-	-	500.00
357-15100-523700	Education and Training	-	-	-	-	3,000.00
357-15100-531130	OFFICE SUPPLIES	-	-	-	-	2,500.00
357-15100-531140	SUPPLIES & MATERIALS	-	-	-	-	1,000.00
357-15100-531700	MISCELLANEOUS EXPENSE	-	-	-	-	500.00
357-15100-531703	HOSPITALITY	-	-	-	-	3,000.00
357-15100-541101	FACADE GRANT	-	-	-	-	15,000.00
Division: 15100 - FINANCIAL ADMINISTRATION Total:		-	-	-	-	45,000.00

Budget Worksheet



Fund 360 - PUBLIC FACILITIES AUTHORITY

Expense

Division: 80000 - DEBT SERVICES

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED EXPENDITURES
360-15100-523901	BANK CHARGES	-	189.08	-	-	
360-15100-582100	INTEREST-BONDS	-	184,038.57	-	258,804.25	
360-32100-541492	POLICE BUILDING CONSTRUCTION	-	-	-	-	
360-61800-541416	CONSTRUCTION COSTS - AMPHITHEATER	-	2,765,120.75	-	-	
360-80000-582300	INTEREST-OTHER DEBT	-	-	3,014,566.25	-	<u>2,943,804.26</u>
360-90000-612015	TRANSFER PFA TO CITYWIDE PROJECTS	-	4,602,085.65	-	-	
360-90000-612020	TRANSFER PFA TO/FROM GF	-	(408,403.52)	-	-	
360-90000-612025	TRANSFER TO/FROM SPLOST IV	-	(104,672.78)	-	-	
Division: 80000 - DEBT SERVICES Total:		-	7,038,357.75	3,014,566.25	258,804.25	2,943,804.26

Budget Worksheet



Fund: 495 - CEMETERY FUND

Expense

Division: 15650 - GOVERNMENT BUILDINGS/PROPERTY

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED EXPENDITURES
495-15100-522220	MAINTENANCE & CLEANING	-	-	8,000.00	-	
495-15650-522220	MAINTENANCE & CLEANING	-	1,199.87	-	1,513.77	<u>3,000.00</u>
495-15650-531600	SMALL EQUIPMENT - NON-CAPITAL	-	1,987.36	2,000.00	-	<u>2,000.00</u>
495-15650-541200	SITE IMPROVEMENTS	9,391.71	-	10,000.00	-	<u>5,000.00</u>
495-90000-611275	TRANSFER FROM G/F	(9,391.71)	(3,187.23)	-	-	
Division: 15650 - GOVERNMENT BUILDINGS/PROPERTY Total:		-	-	20,000.00	1,513.77	10,000.00

Budget Worksheet



Fund: 505 - WATER & SEWER

Expense

Division: 43300 - SEWER

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED EXPENDITURES
505-43300-511100	REGULAR EMPL. SALARIES	552,561.14	521,476.93	576,821.60	239,579.18	<u>528,645.51</u>
505-43300-511300	OVERTIME	16,695.50	33,497.58	55,000.00	18,864.89	<u>50,000.00</u>
505-43300-512100	GRP INSRNC MEDICAL/DENTAL	256,212.54	246,035.57	250,000.00	137,070.17	<u>266,000.00</u>
505-43300-512110	GROUP INSURANCE LIFE	1,887.96	1,902.06	3,100.00	1,022.00	<u>3,000.00</u>
505-43300-512111	GROUP INSURANCE VISION	1,267.20	1,135.93	1,262.00	573.39	<u>1,000.00</u>
505-43300-512200	MEDICARE 1.45%	7,629.29	8,186.54	8,000.00	3,639.51	<u>8,000.00</u>
505-43300-512401	RETIREMENT CONTRIBUTIONS	107,203.97	(517,462.21)	72,500.00	25,997.10	<u>72,500.00</u>
505-43300-512600	UNEMPLOYEMENT INSURANCE	-	-	5,000.00	-	<u>4,000.00</u>
505-43300-512700	WORKER'S COMPENSATION	25,669.89	17,296.11	35,000.00	12,183.96	<u>25,000.00</u>
505-43300-512850	HRA REIMBURSEMENT	-	3,902.32	9,200.00	1,571.95	<u>9,200.00</u>
505-43300-521201	PROFESSIONAL	2,996.25	10,737.05	15,000.00	3,302.95	<u>15,000.00</u>
505-43300-521222	IT Services for Sewer	11,248.16	-	8,500.00	-	<u>10,000.00</u>
505-43300-521230	ENGINEERING FEES	52,978.70	-	38,178.40	125,918.74	<u>30,000.00</u>
505-43300-521341	TESTING - ANALYTICAL COST	5,312.50	9,662.55	15,000.00	3,087.75	<u>15,000.00</u>
505-43300-522150	SURVEILLANCE CAMERAS	-	2,587.97	25,000.00	1,984.45	<u>15,000.00</u>
505-43300-522200	REPAIRS & MAINTENANCE	1,086.30	11,084.01	15,000.00	3,450.00	<u>15,000.00</u>
505-43300-522210	MAINTENANCE AGREEMENTS	1,603.82	6,739.20	50,000.00	2,492.21	<u>25,000.00</u>
505-43300-522211	DISPOSAL	-	-	1,000.00	-	<u>1,000.00</u>
505-43300-522220	MAINTENANCE & CLEANING	319.00	270.00	4,000.00	45.00	<u>4,000.00</u>
505-43300-522229	EQUIPMENT REPAIRS - PLANT	10,231.87	21,994.42	30,000.00	24,067.51	<u>35,000.00</u>
505-43300-522231	EQPMNT REPAIR PUMP STATIO	65,489.00	89,837.44	100,000.00	39,312.92	<u>55,000.00</u>
505-43300-522232	REPAIR, WWTP PLANT	44,432.66	14,226.77	50,000.00	47,106.61	<u>55,000.00</u>
505-43300-522233	PUMP STATION REPAIR(BLDG)	-	3,407.95	2,500.00	301.00	<u>2,500.00</u>
505-43300-522234	PUMP STATION ROADS REPAIR	-	-	2,500.00	-	<u>2,500.00</u>
505-43300-522235	VACCUM CLEAN SEWER LINES	17,390.20	16,252.00	35,000.00	4,484.00	<u>35,000.00</u>
505-43300-522240	STREET REPAIRS/MAINTENANC	-	77,050.00	15,000.00	27,333.04	<u>25,000.00</u>
505-43300-522250	AUTO & TRUCK REPAIR	7,052.38	10,514.23	15,000.00	1,606.89	<u>15,000.00</u>
505-43300-522255	DAMAGE TO PROPERTY	225.00	-	5,000.00	-	<u>5,000.00</u>
505-43300-522320	RENTAL OF EQUIP & VEHICLE	-	438.92	3,500.00	-	<u>3,500.00</u>
505-43300-523231	CELL PHONES	3,741.00	-	6,000.00	-	<u>1,500.00</u>
505-43300-523240	AT&T CLUB SERVICE	13,664.92	12,553.12	17,500.00	3,315.05	<u>15,000.00</u>
505-43300-523245	CBeyond COMMUNICATIONS	6,284.82	6,330.26	6,800.00	3,099.88	<u>6,800.00</u>
505-43300-523310	PUBLIC NOTICES	301.00	830.00	2,500.00	210.00	<u>3,000.00</u>
505-43300-523400	PRINTING & BINDING	4,264.65	4,088.99	7,500.00	1,967.22	<u>5,500.00</u>
505-43300-523500	TRAVEL	3,402.13	2,354.82	5,500.00	1,989.06	<u>5,500.00</u>
505-43300-523600	DUES & FEES	1,378.00	2,511.80	3,500.00	1,142.80	<u>3,500.00</u>
505-43300-523700	EDUCATION & TRAINING	1,111.50	2,326.00	8,000.00	2,344.50	<u>2,500.00</u>
505-43300-523849	CONTRACT LABOR	-	-	7,500.00	-	<u>7,500.00</u>
505-43300-523902	MERCHANT FEES CREDIT CARD	10,891.76	12,742.42	13,500.00	6,975.01	<u>13,500.00</u>
505-43300-523905	COLL. FEE HENRY COUNTY	8,279.49	8,314.49	10,000.00	3,119.92	<u>10,000.00</u>

505-43300-523930	DRUG TESTING, VACCINES	65.00	-	1,500.00	110.00	<u>1,500.00</u>
505-43300-523940	POSTAGE	6,901.50	7,095.11	8,000.00	3,500.15	<u>8,000.00</u>
505-43300-523990	LANDFILL FEES	26,337.26	18,396.04	35,000.00	12,597.40	<u>30,000.00</u>
505-43300-531110	COMPUTER EXPENSE	9,490.64	4,527.11	7,500.00	8,253.03	<u>7,500.00</u>
505-43300-531130	OFFICE SUPPLIES	1,664.50	1,738.80	2,500.00	256.82	<u>2,500.00</u>
505-43300-531140	SUPPLIES & MATERIALS	14,960.51	14,204.65	30,000.00	7,756.90	<u>25,000.00</u>
505-43300-531142	HAND TOOLS & SMALL EQUIP.	7,046.31	2,863.17	20,000.00	4,869.66	<u>10,000.00</u>
505-43300-531214	ENERGY - NATURAL GAS	854.36	1,937.75	2,000.00	862.54	<u>2,000.00</u>
505-43300-531221	SNAPPING SHOALS EMC	4,120.07	3,295.49	6,000.00	1,473.95	<u>6,000.00</u>
505-43300-531223	GA POWER LIFT STATIONS	38,861.34	40,971.37	47,500.00	17,522.63	<u>45,000.00</u>
505-43300-531229	GA POWER - WWTP	156,508.80	154,325.27	165,000.00	62,868.23	<u>28,500.00</u>
505-43300-531270	ENERGY-GASOLINE/DIESEL	11,663.43	22,225.87	25,000.00	13,845.21	<u>5,000.00</u>
505-43300-531510	PUMP STATION WATER PURCHASES	212.24	23.21	-	-	<u>-</u>
505-43300-531700	MISC EXPENSE	5,483.36	121.56	5,000.00	242.99	<u>50,000.00</u>
505-43300-531703	LAB SUPPLIES/OTHER	9,367.56	12,002.43	15,000.00	6,721.26	<u>20,000.00</u>
505-43300-531706	CHEMICALS	48,332.60	56,799.61	65,000.00	19,432.45	<u>80,000.00</u>
505-43300-531720	SIGNS	145.00	990.00	2,000.00	-	<u>2,000.00</u>
505-43300-531740	TIRE EXPENSE	6,358.91	2,254.43	8,500.00	618.78	<u>5,000.00</u>
505-43300-531750	UNIFORMS	2,940.23	3,972.07	7,500.00	3,045.48	<u>7,500.00</u>
505-43300-541460	S2180931 WTR LN ECON STIM	-	-	-	-	<u>-</u>
505-43300-541462	S2180730 WWTP FCLTY IMP	188,895.26	(117,150.21)	35,000.00	-	<u>25,000.00</u>
505-43300-542200	VEHICLES	-	(134,284.26)	-	-	<u>-</u>
505-43300-542400	COMPUTER SOFTWARE	3,567.00	7,294.61	8,000.00	8,107.19	<u>8,500.00</u>
505-43300-542500	EQUIPMENT	-	2,219.99	75,000.00	-	<u>100,000.00</u>
505-43300-542517	WATERSHED MONITORING I&II	16,921.40	17,356.20	28,500.00	7,344.00	<u>28,500.00</u>
505-43300-573105	CONSENT ORDER - FINE	-	-	3,000.00	-	<u>3,000.00</u>
505-43300-573110	BAD DEBT EXP. W/S	43,765.86	13,583.20	30,000.00	(531.20)	<u>15,000.00</u>
Division: 43300 - SEWER Total:		1,847,275.74	779,588.71	2,166,862.00	928,056.13	1,920,645.51

Budget Worksheet



Fund: 505 - WATER & SEWER

Expense

Division: 44200 - WATER

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED EXPENDITURES
505-44200-511100	REGULAR EMPL. SALARIES	373,050.17	378,836.85	377,939.22	175,305.33	376,787.19
505-44200-511300	OVERTIME	14,998.42	23,630.55	35,000.00	14,495.43	35,000.00
505-44200-512100	GRP INSRNC MEDICAL/DENTAL	189,627.34	184,889.72	190,000.00	128,876.66	230,000.00
505-44200-512110	GROUP INSURANCE LIFE	1,325.64	1,339.05	2,000.00	830.46	2,000.00
505-44200-512111	GROUP INSURANCE VISION	981.92	906.21	889.00	525.63	1,000.00
505-44200-512200	MEDICARE 1.45%	5,421.04	5,411.59	5,000.00	2,663.82	5,000.00
505-44200-512401	RETIREMENT CONTRIBUTIONS	3,825.93	(534,797.48)	50,000.00	17,929.02	50,000.00
505-44200-512600	UNEMPLOYEMENT INSURANCE	-	-	5,000.00	-	4,000.00
505-44200-512700	WORKER'S COMPENSATION	14,668.52	9,894.33	20,000.00	6,962.28	20,000.00
505-44200-512850	HRA REIMBURSEMENT	736.72	-	7,000.00	-	7,000.00
505-44200-521201	PROFESSIONAL	(8,238.29)	-	2,000.00	-	2,000.00
505-44200-521222	IT Services for Water	16,064.46	-	15,000.00	-	15,000.00
505-44200-521230	ENGINEERING FEES	41,569.75	37,512.00	35,000.00	7,908.69	35,000.00
505-44200-521305	WATER TEST	7,610.00	7,685.00	12,000.00	3,880.00	13,500.00
505-44200-522210	MAINTENANCE AGREEMENTS	100,702.34	117,870.00	135,000.00	90,814.91	155,000.00
505-44200-522220	MAINTENANCE & CLEANING	954.00	3,249.16	10,000.00	1,641.00	10,000.00
505-44200-522231	EQPMNT REPAIR PUMP STATIO	17,693.18	14,650.72	36,000.00	13,373.34	20,000.00
505-44200-522240	STREET REPAIRS/MAINTENANC	7,143.00	12,099.90	15,500.00	-	10,000.00
505-44200-522250	AUTO & TRUCK REPAIR	1,282.03	4,114.01	8,500.00	4,951.32	8,500.00
505-44200-522255	DAMAGE TO PROPERTY	458.00	-	1,500.00	-	1,500.00
505-44200-522320	RENTAL OF EQUIP & VEHICLE	-	369.92	5,000.00	-	5,000.00
505-44200-523110	LIABILITY INSURANCE	61,464.72	67,063.78	70,000.00	17,156.93	65,000.00
505-44200-523231	CELL PHONES	3,344.01	114.90	3,500.00	38.63	-
505-44200-523245	CBeyond COMMUNICATIONS	6,284.83	6,330.26	8,000.00	3,099.92	8,000.00
505-44200-523250	USA MOBILITY 770 201 0149	2,944.21	4,888.09	2,500.00	1,370.35	2,500.00
505-44200-523310	PUBLIC NOTICES	1,393.00	1,162.00	2,000.00	-	2,000.00
505-44200-523400	PRINTING & BINDING	4,264.70	4,088.98	7,500.00	1,967.19	2,000.00
505-44200-523500	TRAVEL	1,575.64	1,733.00	5,500.00	1,736.16	1,800.00
505-44200-523600	DUES & FEES	618.00	891.40	3,500.00	122.40	1,500.00
505-44200-523700	EDUCATION & TRAINING	370.00	1,015.00	7,500.00	2,637.50	10,000.00
505-44200-523840	COLLECTION AGENCY SRVICES	128.02	171.96	1,000.00	-	1,000.00
505-44200-523849	CONTRACT LABOR	-	-	1,500.00	-	-
505-44200-523902	MERCHANT FEES CREDIT CARD	10,891.80	10,240.79	13,500.00	6,975.03	13,500.00
505-44200-523930	DRUG TESTING, VACCINES	170.33	275.00	1,000.00	-	1,000.00
505-44200-523940	POSTAGE	6,880.19	7,079.46	8,500.00	3,500.18	8,500.00
505-44200-531110	COMPUTER EXPENSE	1,037.73	610.33	10,000.00	8,056.35	10,000.00
505-44200-531130	OFFICE SUPPLIES	1,543.01	2,151.67	3,000.00	470.56	2,000.00
505-44200-531140	SUPPLIES & MATERIALS	31,238.43	38,674.97	125,000.00	11,360.00	50,000.00
505-44200-531142	HAND TOOLS & SMALL EQUIP.	8,308.01	7,313.40	39,000.00	2,041.33	25,000.00
505-44200-531221	SNAPPING SHOALS EMC	31,270.36	34,136.42	35,000.00	13,509.24	30,000.00
505-44200-531229	GA POWER - WTP	1,773.04	2,834.47	5,500.00	1,165.94	5,500.00
505-44200-531270	ENERGY-GASOLINE/DIESEL	10,833.14	16,295.92	20,000.00	9,025.43	20,000.00
505-44200-531510	INV PCH FOR RSALE-WATER	703,775.69	821,790.31	710,000.00	334,440.31	710,000.00
505-44200-531703	LAB SUPPLIES/OTHER	2,095.03	2,494.83	7,500.00	760.35	5,500.00
505-44200-531706	CHEMICALS	6,235.85	4,495.65	12,500.00	2,802.45	10,000.00

505-44200-531740	TIRE EXPENSE	3,202.19	2,763.74	3,500.00	231.99	<u>2,500.00</u>
505-44200-531750	UNIFORMS	2,945.93	3,884.23	7,000.00	2,697.32	<u>6,000.00</u>
505-44200-542200	VEHICLES	-	134,284.26	-	31,104.66	<u>-</u>
505-44200-542401	COMPUTERS	3,567.00	5,036.38	7,000.00	-	<u>5,500.00</u>
505-44200-542500	EQUIPMENT	-	2,220.00	50,000.00	-	<u>25,000.00</u>
505-44200-561000	DEPRECIATION	796,068.04	808,313.56	100,000.00	-	<u>100,000.00</u>
505-44200-572300	H.C. WATER AUTH WATER IMPACT FEE	-	219,450.00	-	-	<u>-</u>
Division: 44200 - WATER Total:		2,494,097.07	2,479,466.29	2,238,828.22	926,428.11	2,130,087.19

DIVISION 90000 - OTHER FINANCING USES

505-90000-611901	TRANSFER TO GENERAL FUND	-	-	60,000.00	-	60,000.00
TOTAL OTHER FINANCING USES		-	-	60,000.00	-	60,000.00

WATER Total: **2,190,087.19**

Budget Worksheet



Water & Sewer

Expense

Division: 80000 - DEBT SERVICES

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED EXPENDITURES
505-80000-581300	PRINCIPAL-OTHER DEBT	-	-	96,323.42	-	<u>99,253.20</u>
505-80000-582300	INTEREST-OTHER DEBT	18,372.68	33,760.07	30,916.78	13,232.43	27,987.00
Division: 80000 - DEBT SERVICES Total:		18,372.68	33,760.07	127,240.20	13,232.43	127,240.20

Budget Worksheet



Fund: 510 - STORMWATER

Expense

Division: 42500 - STORMWATER

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED EXPENDITURES
510-42500-511100	REGULAR EMPL. SALARIES	249,361.40	234,927.64	354,784.20	94,153.01	239,517.79
510-42500-511300	OVERTIME	484.05	1,106.43	5,000.00	426.63	4,000.00
510-42500-512100	GRP INSRNC MEDICAL/DENTAL	75,834.77	73,335.25	100,215.80	36,885.95	83,000.00
510-42500-512110	GROUP INSURANCE LIFE	901.56	853.44	2,200.00	455.63	2,000.00
510-42500-512111	GROUP INSURANCE VISION	434.16	398.57	1,200.00	170.24	1,000.00
510-42500-512200	MEDICARE 1.45%	3,466.45	3,411.53	7,000.00	1,340.92	6,000.00
510-42500-512400	PENSION	41,889.27	(346,241.19)	65,000.00	23,307.78	65,000.00
510-42500-512600	UNEMPLOYMENT INSURANCE	-	-	9,500.00	-	5,000.00
510-42500-512700	WORKER'S COMPENSATION	18,335.63	13,265.19	27,000.00	9,402.27	27,000.00
510-42500-512850	HRA REIMBURSEMENT	-	-	11,000.00	-	10,000.00
510-42500-521201	PROFESSIONAL FEES	-	-	2,500.00	-	2,500.00
510-42500-521222	IT Services for Stormwater	10,713.08	-	7,000.00	-	500.00
510-42500-521230	ENGINEERING FEES	20,620.00	19,900.50	100,000.00	2,523.00	-
510-42500-522210	MAINTENANCE AGREEMENTS	114.32	114.32	7,000.00	57.16	-
510-42500-522220	STREET SWEEPING	-	-	25,000.00	-	-
510-42500-522230	EQUIPMENT REPAIRS	293.72	934.92	5,500.00	3,148.12	-
510-42500-522240	STREET REPAIRS/MAINTENANC	1,650.00	-	30,000.00	-	-
510-42500-522250	AUTO & TRUCK REPAIR	10,835.22	11,203.97	10,000.00	1,818.00	-
510-42500-523110	LIABILITY INSURANCE	2,180.57	2,395.11	2,500.00	612.74	-
510-42500-523231	CELL PHONES	2,261.92	-	2,000.00	-	-
510-42500-523304	PERMITS/ANNUAL REPORT	4,735.00	-	20,000.00	-	20,000.00
510-42500-523310	PUBLIC NOTICES	14.00	14.00	3,500.00	-	3,500.00
510-42500-523400	PRINTING & BINDING	-	-	5,000.00	-	5,000.00
510-42500-523500	TRAVEL	-	-	3,000.00	-	4,500.00
510-42500-523600	DUES & FEES	169.00	118.80	1,000.00	118.80	1,000.00
510-42500-523700	EDUCATION & TRAINING	327.00	294.00	5,000.00	1,249.00	6,500.00
510-42500-523852	NOI IMPLEMENTATION	-	-	7,500.00	-	3,500.00
510-42500-523901	BANK CHARGES	-	-	500.00	-	500.00
510-42500-523902	CREDIT CARD EXPENSES	5,116.95	5,406.22	3,500.00	858.29	3,500.00
510-42500-523930	DRUG TESTING, VACCINES	138.33	-	500.00	-	500.00
510-42500-523990	LANDFILL FEES	3,856.52	6,454.78	7,000.00	2,260.18	7,500.00
510-42500-531110	COMPUTER EXPENSE	-	-	5,500.00	2,107.18	5,500.00
510-42500-531130	OFFICE SUPPLIES	392.19	812.09	1,000.00	194.33	1,000.00
510-42500-531140	SUPPLIES & MATERIALS	3,823.68	2,278.91	8,500.00	8,146.22	8,500.00
510-42500-531142	HAND TOOLS & SMALL EQUIP.	315.07	323.20	5,500.00	113.96	500.00
510-42500-531270	ENERGY-GASOLINE/DIESEL	5,543.47	12,219.03	15,000.00	5,758.90	15,000.00
510-42500-531700	MISCELLANEOUS EXPENSE	91.98	140.24	2,500.00	15.08	2,500.00
510-42500-531740	TIRE EXPENSE	630.45	2,687.36	5,000.00	1,689.05	3,500.00
510-42500-531750	UNIFORMS	1,923.15	2,331.39	5,000.00	1,537.61	5,000.00
510-42500-541476	EASEMENTS	-	-	25,000.00	-	10,000.00
510-42500-542200	VEHICLES	-	-	55,000.00	-	-

510-42500-542400	COMPUTER SOFTWARE	3,567.00	3,539.33	10,000.00	3,581.30	<u>5,000.00</u>
510-42500-542500	EQUIPMENT	-	-	300,000.00	-	<u>50,000.00</u>
510-42500-542515	STORMWATER REPAIR	34,576.75	22,050.00	255,000.00	-	<u>300,000.00</u>
510-42500-542518	WATERSHED ASSES. PHASE II	-	-	5,600.00	-	<u>5,500.00</u>
510-42500-561000	DEPRECIATION	68,585.91	78,494.49	65,000.00	-	<u>65,000.00</u>
510-90000-611402	TRANSFER TO SEWER	-	-	60,000.00	-	<u>-</u>
Division: 42500 - STORMWATER Total:		573,182.57	152,769.52	1,654,500.00	201,931.35	978,517.79

DIVISION 90000 - OTHER FINANCING USES

510-90000-611402	TRANSFER TO GENERAL FUND	-	-	60,000.00	-	60,000.00
TOTAL OTHER FINANCING USES		-	-	60,000.00	-	60,000.00

STORMWATER Total: **1,038,517.79**

Budget Worksheet



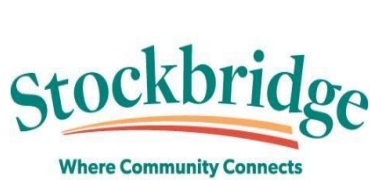
Fund: 540 - SANITATION SOLID WASTE COLLECTION

Expense

Division: 45200 - SANITATION SOLID WASTE COLLECTION

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED EXPENDITURES
540-42500-523902	MERCHANT FEES CREDIT CARD	7,887.45	6,663.23	2,516.70	1,091.04	<u>2,600.00</u>
540-45200-511100	REGULAR EMPL. SALARIES	40,784.92	40,087.57	42,483.30	18,491.24	<u>42,092.23</u>
540-45200-511300	OVERTIME	-	-	5,000.00	-	<u>5,000.00</u>
540-45200-512100	GRP INSRNC MEDICAL/DENTAL	36,875.41	37,854.24	46,043.98	21,645.15	<u>45,000.00</u>
540-45200-512110	GROUP INSURANCE LIFE	153.96	161.88	2,000.00	94.50	<u>1,000.00</u>
540-45200-512111	GROUP INSURANCE VISION	188.76	183.74	189.00	91.74	<u>1,000.00</u>
540-45200-512200	MEDICARE 1.45%	559.11	566.26	1,300.00	253.07	<u>800.00</u>
540-45200-512401	RETIREMENT CONTRIBUTIONS	12,000.72	(113,996.51)	13,000.00	4,661.58	<u>10,800.00</u>
540-45200-512700	WORKER'S COMPENSATION	1,613.57	1,089.50	2,200.00	763.52	<u>2,000.00</u>
540-45200-512850	HRA REIMBURSEMENT	-	-	2,000.00	-	<u>2,000.00</u>
540-45200-521222	IT TOTAL TECH	-	-	3,000.00	-	<u>3,000.00</u>
540-45200-521230	ENGINEERING FEES	2,700.00	2,620.50	5,000.00	525.00	<u>5,000.00</u>
540-45200-522210	MAINTENANCE AGREEMENTS	-	-	1,000.00	-	<u>1,000.00</u>
540-45200-522230	EQUIPMENT REPAIRS	195.22	-	60,000.00	4,571.36	<u>25,000.00</u>
540-45200-522246	KUBOTA SANI VEHICLES	-	-	5,000.00	-	<u>2,000.00</u>
540-45200-522250	AUTO & TRUCK REPAIR	1,392.44	582.97	5,000.00	-	<u>5,000.00</u>
540-45200-522252	DAMAGE TO CITIZEN ITEMS	-	-	1,000.00	-	<u>1,000.00</u>
540-45200-523231	CELL PHONES	1,024.98	-	-	-	<u>-</u>
540-45200-523310	PUBLIC NOTICES	-	-	5,000.00	-	<u>1,000.00</u>
540-45200-523400	PRINTING & BINDING	265.45	-	3,000.00	-	<u>1,000.00</u>
540-45200-523700	EDUCATION & TRAINING	-	-	1,500.00	1,150.00	<u>3,000.00</u>
540-45200-523902	MERCHANT FEES CREDIT CARD	-	-	1,000.00	-	<u>1,000.00</u>
540-45200-523906	H. C. COLL. FEE	-	-	10,000.00	-	<u>5,000.00</u>
540-45200-523930	DRUG TESTING, VACCINES	-	-	500.00	-	<u>500.00</u>
540-45200-523940	POSTAGE	-	-	12,500.00	-	<u>13,000.00</u>
540-45200-523990	LANDFILL FEES	444,769.87	502,668.48	520,000.00	200,070.12	<u>500,000.00</u>
540-45200-523991	Sanitation Collections Outsourcing	981,062.20	1,021,225.33	1,300,000.00	347,012.39	<u>1,200,000.00</u>
540-45200-524000	SWMP COST JT. HC AND CITY	24,612.51	25,485.32	2,000.00	646.38	<u>2,000.00</u>
540-45200-531110	COMPUTER EXPENSE	1,748.84	-	7,500.00	2,859.96	<u>6,500.00</u>
540-45200-531130	OFFICE SUPPLIES	14.71	267.16	500.00	-	<u>500.00</u>
540-45200-531140	SUPPLIES & MATERIALS	-	-	3,000.00	-	<u>2,000.00</u>
540-45200-531240	ENERGY-BOTTLED GAS	-	-	5,000.00	-	<u>-</u>
540-45200-531270	ENERGY-GASOLINE/DIESEL	992.40	1,375.89	-	344.81	<u>4,000.00</u>
540-45200-531704	OTHER SUPPLIES	-	-	1,000.00	-	<u>1,000.00</u>
540-45200-531740	TIRE EXPENSE	-	-	3,000.00	753.57	<u>3,000.00</u>
540-45200-531750	UNIFORMS	-	-	2,000.00	816.27	<u>2,000.00</u>
540-45200-542400	COMPUTER SOFTWARE	3,567.00	3,539.33	4,000.00	3,581.30	<u>5,000.00</u>
540-45200-561000	DEPRECIATION	15,052.62	18,448.32	34,000.00	-	<u>20,000.00</u>
540-45200-573012	SANITATION FEE REFUND	208.08	-	-	-	<u>-</u>
Division: 45200 - SANITATION SOLID WASTE COLLECTION Total:		1,569,782.77	1,542,159.98	2,109,716.28	608,331.96	1,922,192.23

Budget Worksheet



Fund: 555 - MERLE MANDERS CONFERENCE CENTER

Expense

Division: 15650 - GOVERNMENT BUILDINGS/PROPERTY

Account Number	Account Description	FY 2020 ACTUAL	FY 2021 ACTUAL	FY 2022 BUDGET	FY 2022 YTD ACTUAL	FY 2023 PROPOSED EXPENDITURES
555-15650-511100	REGULAR EMPL. SALARIES	237,223.72	207,699.03	287,716.47	119,084.52	<u>293,007.18</u>
555-15650-511300	OVERTIME	122.50	818.00	2,000.00	578.81	<u>2,000.00</u>
555-15650-512100	GRP INSRNC MEDICAL/DENTAL	148,512.23	135,317.20	185,511.27	72,057.74	<u>168,000.00</u>
555-15650-512110	GROUP INSURANCE LIFE	876.84	796.12	3,420.00	527.52	<u>3,500.00</u>
555-15650-512111	GROUP INSURANCE VISION	750.48	652.12	757.00	300.20	<u>1,000.00</u>
555-15650-512200	MEDICARE 1.45%	3,276.28	3,016.85	4,560.00	1,531.17	<u>4,500.00</u>
555-15650-512401	RETIREMENT CONTRIBUTIONS	54,633.13	(278,271.92)	30,500.00	10,936.74	<u>50,000.00</u>
555-15650-512600	UNEMPLOYMENT INSURANCE	-	-	8,400.00	-	<u>8,000.00</u>
555-15650-512700	WORKER'S COMPENSATION	5,808.74	3,908.84	7,920.00	2,759.18	<u>8,000.00</u>
555-15650-512850	HRA REIMBURSEMENT	-	1,579.74	6,000.00	-	<u>6,000.00</u>
555-15650-521222	IT Services for MMCC	6,431.94	-	-	-	<u>-</u>
555-15650-521340	WEB-SITE	645.00	645.00	1,000.00	545.00	<u>1,000.00</u>
555-15650-522200	REPAIRS & MAINTENANCE	705.77	52.24	25,000.00	-	<u>1,000.00</u>
555-15650-522210	MAINTENANCE AGREEMENTS	457.30	457.30	3,500.00	228.65	<u>500.00</u>
555-15650-522213	CLEANING	-	-	22,000.00	-	<u>-</u>
555-15650-522220	MAINTENANCE & CLEANING	682.00	-	-	-	<u>-</u>
555-15650-522230	EQUIPMENT REPAIRS	-	1,279.17	3,000.00	-	<u>3,000.00</u>
555-15650-522251	AUTO EXPENSE	-	3,791.48	3,000.00	-	<u>3,000.00</u>
555-15650-522320	RENTAL OF EQUIP & VEHICLE	5,220.00	7,068.00	3,000.00	589.00	<u>3,000.00</u>
555-15650-522341	COPIER RENTAL	203.72	2,700.57	2,000.00	1,037.23	<u>2,000.00</u>
555-15650-523231	CELL PHONES	1,870.50	-	-	-	<u>-</u>
555-15650-523245	CBEYOND COMMUNICATIONS	10,802.31	10,809.57	7,000.00	5,368.37	<u>7,000.00</u>
555-15650-523400	PRINTING & BINDING	747.29	(307.42)	500.00	-	<u>1,500.00</u>
555-15650-523500	TRAVEL	2,529.47	-	3,000.00	-	<u>3,000.00</u>
555-15650-523600	DUES & FEES	566.56	1,230.35	700.00	1,071.00	<u>1,200.00</u>
555-15650-523700	EDUCATION & TRAINING	2,410.00	-	3,500.00	-	<u>3,500.00</u>
555-15650-523850	Personnel Services	4,943.76	995.00	35,000.00	200.00	<u>5,000.00</u>
555-15650-523851	CLIENT EVENT ATTENDANT	1,164.26	-	-	-	<u>2,000.00</u>
555-15650-523902	MERCHANT FEES CREDIT CARD	739.52	270.00	2,550.00	-	<u>2,550.00</u>
555-15650-523933	LINEN	11.00	362.00	6,000.00	679.54	<u>5,000.00</u>
555-15650-523940	POSTAGE	-	-	250.00	-	<u>500.00</u>
555-15650-531110	COMPUTER EXPENSE	5,018.22	-	-	-	<u>-</u>
555-15650-531130	OFFICE SUPPLIES	889.53	699.80	2,500.00	89.12	<u>2,500.00</u>
555-15650-531140	SUPPLIES & MATERIALS	376.21	452.73	4,000.00	114.43	<u>1,000.00</u>
555-15650-531142	HAND TOOLS & SMALL EQUIP.	892.06	163.13	1,000.00	-	<u>4,000.00</u>
555-15650-531213	NATURAL GAS	3,634.80	4,876.94	2,500.00	2,148.57	<u>2,500.00</u>
555-15650-531232	GEORGIA POWER	20,127.25	19,889.86	25,000.00	7,862.68	<u>25,000.00</u>
555-15650-531271	FUEL	304.53	2,359.50	600.00	1,621.02	<u>600.00</u>
555-15650-531708	FOOD AND BEVERAGE	-	84.98	2,500.00	-	<u>500.00</u>
555-15650-531710	CHRISTMAS DECORATIONS	137.65	3,832.00	5,000.00	4,350.00	<u>10,000.00</u>
555-15650-531720	SIGNS	-	-	-	-	<u>1,500.00</u>

555-15650-531740	TIRE EXPENSE	-	-	1,000.00	-	<u>-</u>
555-15650-531750	UNIFORMS	603.34	814.29	1,000.00	510.93	<u>1,000.00</u>
555-15650-541200	SITE IMPROVEMENTS	900.00	-	150,000.00	44,214.00	<u>50,000.00</u>
555-15650-542300	FURNITURE & FIXTURES	-	-	3,500.00	-	<u>5,000.00</u>
555-15650-542400	Computer Software	5,355.00	1,875.00	4,000.00	-	<u>1,000.00</u>
555-15650-542500	EQUIPMENT	17,580.00	2,240.00	2,250.00	63.98	<u>2,250.00</u>
555-15650-561000	DEPRECIATION	91,963.24	96,179.47	40,000.00	-	<u>40,000.00</u>
Division: 15650 - GOVERNMENT BUILDINGS/PROPERTY Total:		639,116.15	238,336.94	902,634.74	278,469.40	735,607.18

Budget Worksheet



Fund: 565 - AMPHITHEATER COMPLEX

Expense

Division: 61800 - AMPHITHEATER

Account Number	Account Description	FY 2020	FY 2021	FY 2022	FY 2022 YTD	FY 2023
		ACTUAL	ACTUAL	BUDGET	ACTUAL	PROPOSED EXPENDITURES
565-61800-521100	CONSULTANT FEES	-	-	5,000.00	-	180,000.00
565-61800-521201	PROFESSIONAL FEES	-	-	5,000.00	-	20,000.00
565-61800-521204	ENTERTAINMENT/TALENT FEE	-	-	-	-	900,000.00
565-61800-521205	PRODUCTION SERVICES	-	-	-	-	250,000.00
565-61800-521206	SECURITY	-	-	-	-	42,500.00
565-61800-521207	USHER/BOX OFFICE	-	-	-	-	22,500.00
565-61800-521300	TECHNICAL SERVICES	-	-	5,000.00	-	10,000.00
565-61800-522210	MAINTENANCE AGREEMENTS	-	-	10,000.00	-	5,000.00
565-61800-522219	LANDSCAPING	-	-	70,000.00	30,925.00	75,000.00
565-61800-522220	MAINTENANCE & CLEANING	-	-	10,000.00	-	10,000.00
565-61800-522230	EQUIPMENT REPAIRS	-	-	10,000.00	-	10,000.00
565-61800-522320	RENTAL OF EQUIP & VEHICLE	-	-	-	23,936.53	30,000.00
565-61800-523240	AT&T CLUB SERVICE	-	-	10,000.00	-	10,000.00
565-61800-523300	ADVERTISING	-	-	-	815.00	10,000.00
565-61800-531140	SUPPLIES & MATERIALS	-	-	10,000.00	2,052.32	10,000.00
565-61800-531143	SECURITY UPGRADES	-	-	15,000.00	261.33	-
565-61800-531222	GA POWER ELECTRICITY	-	-	15,000.00	-	15,000.00
565-61800-531233	STREET LIGHTS, OUTSIDE	-	-	10,000.00	-	10,000.00
565-61800-541300	BUILDING IMPROVEMENTS	-	-	50,000.00	2,385.85	50,000.00
565-61800-541416	CONSTRUCTION COSTS	-	-	210,000.00	-	50,000.00
565-61800-542300	FURNITURE & FIXTURES	-	-	5,000.00	-	5,000.00
565-61800-542500	EQUIPMENT	-	-	10,000.00	-	60,000.00
Division: 61800 - AMPHITHEATER Total:		-	-	450,000.00	60,376.03	1,775,000.00

Capital Improvement Plan



The City of Stockbridge

Police Department	32100 - Police	Expenditure for the Planning Years							
Requested Item/Project	Justification	FY2023	FY2024	FY2025	FY2026	FY2027	Five Year Total	Funding Source	Notes
2023 Ford Interceptor Hybrid x 12	Vehicles to accommodate 12 additional police positions. Cost per vehicle = \$41,500	\$ 498,000					498,000	General Fund	
2023 Ford F-150 Pickup Truck- Code Enforcement	Vehicle to accommodate 1 additional code enforcement position. Cost per vehicle = \$38,000	\$ 38,000					38,000	General Fund	
Federal Signal Emergency Equipment x 12	Emergency equipment for 12 patrol vehicles. Cost per vehicle = \$20,000	\$ 240,000					240,000	General Fund	
In-Car Radio x 12	In-car radio for 12 patrol vehicles. Cost per vehicle = \$6,300	\$ 75,600					75,600	General Fund	
Axon Fleet 3 in car camera system x 12	In-car camera systems for 12 patrol vehicles. Cost per vehicle = \$3,500	\$ 42,000					42,000	General Fund	
Panasonic Toughbook Computer x 16	In-car computer for 12 additional positions & 4 code enforcement positions. Cost per vehicle = \$3,500	\$ 56,000					56,000	General Fund	
All Terrain Vehicle x 2	ATV's to patrol the city's parks and trail systems. Cost per ATV = \$30,000	\$ 60,000					60,000	General Fund	
Utility Trailer	Trailer to tow ATV's and other miscellaneous equipment.	\$ 10,000					10,000	General Fund	
Mobile Radio x 16	Mobile radios for 12 additional positions & 4 code enforcement positions. Cost per officer = \$5,793	\$ 92,688					92,688	General Fund	
Axon Body Worn camera x 16	Body worn camera system for 12 additional positions & 4 code enforcement positions. Cost per officer = \$2,500.	\$ 40,000					40,000	General Fund	
Uniforms & Equipment x 12	Uniforms and associated equipment for 12 additional positions. Cost per officer = \$5,000	\$ 60,000					60,000	General Fund	
Rifle Plates x 40	Rifle plates to provide enhanced ballistic protection for officers. Cost per officer = \$300	\$ 12,000					12,000	General Fund	
Ballistic Helmets x 40	Ballistic helmets to provide enhanced ballistic protection for officers. Cost per officers = \$285	\$ 11,400					11,400	General Fund	
Rifle Suppressors x 40	Rifle suppressors to suppress sound associated with rifle firing. Cost per rifle = \$1,000	\$ 40,000					40,000	General Fund	
Trijicon RMR Pistol Sights x 55	Ruggedized miniature reflex sights for pistols. Cost per officer = \$455	\$ 25,000					25,000	General Fund	
Taser x 12	Tasers for 12 additional positions. Cost per officer = \$700	\$ 8,400					8,400	General Fund	

Exterior Car Port/Storage Building for Police Headquarters	Exterior structure to hold and process vehicles in inclement weather and to store vehicles, equipment and other items that cannot be stored in the elements.	\$ 60,000						60,000	General Fund	
Police Canine Program	Police canine and associated equipment and training for police canine.	\$ 40,000						40,000	General Fund	
Multi-Jurisdictional SWAT Team	Weapons, armor and associated equipment for 8 SWAT operators. Cost per operator = \$5,000	\$ 40,000						40,000	General Fund	
Reserve Officer Program	Uniforms and equipment for reserve/volunteer officer program for six (6) reserve officers.	\$ 60,000						60,000	General Fund	
Bicycle Patrol Program	Bicycles and associated equipment for 5 officers to implement a bicycle patrol program.	\$ 27,500						27,500	General Fund	
Police Drone Program	All purpose drone and associated equipment and training.	\$ 12,000						12,000	General Fund	
Rapid ID x4	Mobile fingerprinting device for rapid identification of individuals. Cost per device = \$6,500	\$ 26,000						26,000	General Fund	
Accurint Virtual Crime Center	Investigative analysis and research software program.	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500		62,500	General Fund	
Cop-Logic	Citizen online reporting and analytic program.	\$ 28,000	\$ 2,550	\$ 2,550	\$ 2,550	\$ 2,550		38,200	General Fund	
Cellebrite	Cellular forensic tool	\$ 8,000						8,000	General Fund	
Promotional Assessment Center	Promotional Assessment Center for Police Supervisory Positions.	\$ 15,000						15,000	General Fund	
Peace Officers Annuity & Benefit Fund of Georgia (POAB)	Supplemental pension program for sworn police personnel.	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000		100,000	General Fund	
FOP Legal Defense Fund	Legal defense fund and educational reimbursement program.	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500		37,500		
<i>Funding Source(s)</i>	Total Proposed Police Expenditures	\$ 1,665,588	\$ 42,550	\$ 42,550	\$ 42,550	\$ 42,550	\$ 1,835,788			
	General Fund	1,665,588	42,550	42,550	42,550	42,550	1,835,788			
	Condemned Funds	-	-	-	-	-	-			
	Grant Funds	-	-	-	-	-	-			
	Total Proposed Funding Source	\$ 1,665,588	\$ 42,550	\$ 42,550	\$ 42,550	\$ 42,550	\$ 1,835,788			

Public Works		Expenditures For Planning Years						
42200 - Public Works								
Requested Item	Justification	FY2023	FY2024	FY2025	FY2026	FY2027	Five Year Total	Funding Source
TSPLOST (Streets & Highways)		\$ 5,500,000	\$ 5,500,000	\$ 5,500,000	\$ 5,500,000	\$ 5,500,000	\$ 27,500,000	TSPLOST
LMIG (Road Resurfacing)		\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 5,000,000	SPLOST/GDOT
Sidewalk		\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 1,500,000	SPLOST
Funding Source(s)	Total Proposed Roads, Sidewalks, & Resurfacing	\$ 6,800,000	\$ 6,800,000	\$ 6,800,000	\$ 6,800,000	\$ 6,800,000	\$ 34,000,000	
	General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	GDOT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	TSPLOST	\$ 5,500,000	\$ 5,500,000	\$ 5,500,000	\$ 5,500,000	\$ 5,500,000	\$ 27,500,000	
	SPLOST	\$ 1,300,000	\$ 1,300,000	\$ 1,300,000	\$ 1,300,000	\$ 1,300,000	\$ 6,500,000	
	Total Proposed	\$ 6,800,000	\$ 6,800,000	\$ 6,800,000	\$ 6,800,000	\$ 6,800,000	\$ 34,000,000	

MMCC		Expenditure for the Planning Years							
Requested Item	Justification	FY2023	FY2024	FY2025	FY2026	FY2027	Five Year Total	Funding Source	Notes
Audio/Visual Equipment Upgrade in all areas of the Merle Manders Conference Center	Old and outdated equipment. Need upgrade to be competitive in market. New and improved state of the art sound and visual systems needed for weddings, receptions, meetings, presentations, training and seminars.	\$ 195,000	\$ -	\$ -	\$ -	\$ -	\$ 195,000	General Fund	
Events Department Admin Building - Furnishings, paint, flooring, breakroom	Update the office space to be a showcase to bring clients in to generate business.	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$ 35,000	ARPA	
Equipment for MMCC kitchen - Stand up freezer and dishwasher	In need of freezer and dishwasher that works properly.	\$ 9,000	\$ -	\$ -	\$ -	\$ -	\$ 9,000	General Fund	
<i>Funding Source(s)</i>	Total Proposed MMCC Expenditures	\$ 239,000		\$ -	\$ -	\$ -	\$239,000		
	ARPA	\$ 35,000	\$ -	\$ -	\$ -	\$ -	\$35,000		
	General Fund	\$ 204,000	\$ -	\$ -	\$ -	\$ -	\$204,000		
	Total Proposed MMCC Expenditures	\$ 239,000	\$ -	\$ -	\$ -	\$ -	\$239,000		

Government Building & Property	15650 - Grounds BLDG & Property	Expenditure for the Planning Years						
Requested Item/Project	Justification	FY2023	FY2024	FY2025	FY2026	FY2027	Five Year Total	Funding Source
Johnson Control	Access/Security Upgrade	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 575,000	ARPA
<i>Funding Source</i>	Total Proposed Expenditures	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 575,000	
	ARPA	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 575,000	
	General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	Total Proposed Funding Source	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 575,000	

WATER		Expenditures For Planning Years						
Requested Item	Justification	FY2023	FY2024	FY2025	FY2026	FY2027	Five Year Total	Funding Source
44200 - Water								
Water System Improvements	Infrastructure Upgrade	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 1,750,000	SPLOST/Fund Balance/ARPA
Water Service Line Replacement	Infrastructure Upgrade	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 1,250,000	SPLOST/Fund Balance/ARPA
Funding Source	Total Proposed Water	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 3,000,000	
	ARPA	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 2,400,000	
	SPLOST							
	Water Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	Total Proposed Funding Source	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 600,000	\$ 2,400,000	

Sewer		Expenditures For Planning Years						
Requested Item	Justification	FY2023	FY2024	FY2025	FY2026	FY2027	Five Year Total	Funding Source
43300 - Sewer								
Mays Crossing Lift Station Rehab and Force Main	Infrastructure Improvements	\$ 806,000	\$ -	\$ -	\$ -	\$ -	\$ 806,000	SPLOST/Fund Balance/ARPA
Northbridge Station Sanitary Sewer Rehabilitation	Infrastructure Improvements	\$ 2,030,100	\$ -	\$ -	\$ -	\$ -	\$ 2,030,100	SPLOST/Fund Balance/ARPA
Walter Way, Pineview, Memorial Park Lift Station Rehabilitation	Infrastructure Improvements	\$ -	\$ 1,235,000	\$ -	\$ -	\$ -	\$ 1,235,000	SPLOST/Fund Balance/ARPA
WWTP Pole Barn	Storage Addition	\$ -	\$ 675,000	\$ -	\$ -	\$ -	\$ 675,000	SPLOST/Fund Balance/ARPA
WWTP Improvements	Infrastructure Improvements	\$ 550,000	\$ -	\$ -	\$ -	\$ -	\$ 550,000	SPLOST/Fund Balance/ARPA
WWTP Expansion	Infrastructure Improvements		\$ -	\$ 3,500,000	\$ -	\$ -	\$ 3,500,000	SPLOST/Fund Balance
<u>Funding Source</u>	Total Proposed Water	\$ 3,386,100	\$ 1,910,000	\$ 3,500,000	\$ -	\$ -	\$ 8,796,100	
	ARPA	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	SPLOST	\$ -	\$ -	\$ -	\$ -	\$ -		
	Sewer Fund Balance	\$ 3,386,100	\$ 1,910,000	\$ 3,500,000	\$ -	\$ -	\$ 8,796,100	
	Total Proposed Funding Source	\$ 3,386,100	\$ 1,910,000	\$ 3,500,000	\$ -	\$ -	\$ 8,796,100	

Storm Water		Expenditure for the Planning Years						
	42500 - Storm Water							
Requested Item	Justification	FY2023	FY2024	FY2025	FY2026	FY2027	Five Year Total	Funding Source
Stormwater Maintenance	Infrastructure Improvements	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 1,750,000	SPLOST
	Total Proposed Storm Water	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,750,000	
	Total SPLOST Fund	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,750,000	
	Total Proposed Expenditures	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000	\$ 1,750,000	

Court		Expenditure for the Planning Years							
Requested Item	Justification	FY2023	FY2024	FY2025	FY2026	FY2027	Five Year Total	Funding Source	Notes
Court Renovation	Renovation of the Municipal Court building's 1st floor to add workspace for add'l court staff, secure detention cell, modify judge's bench, modify existing work area for optimal efficiency	\$84,000					\$84,000	ARPA Funds	
	Total Proposed Court Expenditures	\$84,000	\$0	\$0	\$0	\$0	\$84,000		
	ARPA	\$84,000							
	General Fund	\$84,000	\$0	\$0	\$0	\$0	\$0		
	Total Proposed Court Expenditures	\$84,000	\$0	\$0	\$0	\$0	\$84,000		

CAPITAL IMPROVEMENT SUMMARY								Expenditures For Planning		
Years										
	Requested Item	Justification	FY 2023	FY2024	FY2025	FY2026	FY2027	Five Year Total	Funding Source	
42200 - Public Works	TSPLOST		\$5,500,000	\$5,500,000	\$5,500,000	\$5,500,000	\$5,500,000	\$27,500,000	TSPLOST	
42200 - Public Works	LMIG (Road Resurfacing)		\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$5,000,000	SPLOST/GDOT	
42200 - Public Works	Sidewalk		\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000	SPLOST	
15650 - Grounds BLDG & Property	Johnson Control	Access/Security Upgrade	\$115,000	\$115,000	\$115,000	\$115,000	\$115,000	\$575,000	ARPA	
62200 - Parks	Parks Master Plan	Update Parks	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000	SPLOST	
44200 - Water	Water System Improvements	Infrastructure Upgrade	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,750,000	SPLOST/Fund Balance/ARPA	
44200 - Water	Water Service Line Replacement	Infrastructure Upgrade	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000	SPLOST/Fund Balance/ARPA	
43300 - Sewer	Mays Crossing Lift Station Rehab and Force Main	Infrastructure Improvements	\$806,000	\$0	\$0	\$0	\$0	\$806,000	SPLOST/Fund Balance/ARPA	
43300 - Sewer	Northbridge Station Sanitary Sewer Rehabilitation	Infrastructure Improvements	\$2,030,100	\$0	\$0	\$0	\$0	\$2,030,100	SPLOST/Fund Balance/ARPA	
43300 - Sewer	Walter Way, Pineview, Memorial Park Lift Station Rehabilitation	Infrastructure Improvements	\$0	\$1,235,000	\$0	\$0	\$0	\$1,235,000	SPLOST/Fund Balance/ARPA	
43300 - Sewer	WWTP Pole Barn	Storage Addition	\$0	\$675,000	\$0	\$0	\$0	\$675,000	SPLOST/Fund Balance/ARPA	
43300 - Sewer	WWTP Improvements	Infrastructure Improvements	\$550,000	\$0	\$0	\$0	\$0	\$550,000	SPLOST/Fund Balance/ARPA	
43300 - Sewer	WWTP Expansion	Infrastructure Improvements	\$0	\$0	\$3,500,000	\$0	\$0	\$3,500,000	SPLOST/Fund Balance	
42500 - Storm Water	Stormwater Maintenance	Infrastructure Improvements	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,750,000	SPLOST	
MMCC	Audio/Visual Equipment Upgrade in all areas of the Merle Manders Conference Center	Old and outdated equipment. Need upgrade to be competitive in market. New and improved state of the art sound and visual systems needed for weddings, receptions, meetings, presentations, training and seminars.	\$195,000	\$0	\$0	\$0	\$0	\$195,000	General Fund	
MMCC	Events Department Admin Building - Furnishings, paint, flooring, breakroom	Update the office space to be a showcase to bring clients in to generate business.	\$35,000	\$0	\$0	\$0	\$0	\$35,000	ARPA	
MMCC	Equipment for MMCC kitchen - Stand up freezer and dishwasher	In need of freezer and dishwasher that works properly.	\$9,000	\$0	\$0	\$0	\$0	\$9,000	General Fund	
25000 - Courts	Court Renovation	Renovation of the Municipal Court building's 1st floor to add workspace for add'l court staff, secure detention cell, modify judge's bench, modify existing work area for optimal efficiency	\$84,000					\$84,000	ARPA	

32100 - Police	2023 Ford Interceptor Hybrid x 12	Vehicles to accommodate 12 additional police positions. Cost per vehicle = \$41,500	\$498,000					\$498,000	General Fund
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32100 - Police	2023 Ford F-150 Pickup Truck- Code Enforcement	Vehicle to accommodate 1 additional code enforcement position. Cost per vehicle = \$38,000	\$38,000					\$38,000	General Fund
32100 - Police	Federal Signal Emergency Equipment x 12	Emergency equipment for 12 patrol vehicles. Cost per vehicle = \$20,000	\$240,000					\$240,000	General Fund
32100 - Police	In-Car Radio x 12	In-car radio for 12 patrol vehicles. Cost per vehicle =\$6,300	\$75,600					\$75,600	General Fund
32100 - Police	Axon Fleet 3 in car camera system x 12	In-car camera systems for 12 patrol vehicles. Cost per vehicle = \$3,500	\$42,000					\$42,000	General Fund
32100 - Police	Panasonic Toughbook Computer x 16	In-car computer for 12 additional positions & 4 code enforcement positions. Cost per vehicle = \$3,500	\$56,000					\$56,000	General Fund
32100 - Police	All Terrain Vehicle x 2	ATV's to patrol the city's parks and trail systems. Cost per ATV = \$30,000	\$60,000					\$60,000	General Fund
32100 - Police	Utility Trailer	Trailer to tow ATV's and other miscellaneous equipment.	\$10,000					\$10,000	General Fund
32100 - Police	Mobile Radio x 16	Mobile radios for 12 additional positions & 4 code enforcement positions. Cost per officer = \$5,793	\$92,688					\$92,688	General Fund
32100 - Police	Axon Body Worn camera x 16	Body worn camera system for 12 additional positions & 4 code enforcement positions. Cost per officer = \$2,500.	\$40,000					\$40,000	General Fund
32100 - Police	Uniforms & Equipment x 12	Uniforms and associated equipment for 12 additional positions. Cost per officer = \$5,000	\$60,000					\$60,000	General Fund
32100 - Police	Rifle Plates x 40	Rifle plates to provide enhanced ballistic protection for officers. Cost per officer = \$300	\$12,000					\$12,000	General Fund
32100 - Police	Ballistic Helmets x 40	Ballistic helmets to provide enhanced ballistic protection for officers. Cost per officers = \$285	\$11,400					\$11,400	General Fund
32100 - Police	Rifle Suppressors x 40	Rifle suppressors to suppress sound associated with rifle firing. Cost per rifle = \$1,000	\$40,000					\$40,000	General Fund
32100 - Police	Trijicon RMR Pistol Sights x 55	Ruggedized miniature reflex sights for pistols. Cost per officer = \$455	\$25,000					\$25,000	General Fund
32100 - Police	Taser x 12	Tasers for 12 additional positions. Cost per officer = \$700	\$8,400					\$8,400	General Fund
32100 - Police	Exterior Car Port/Storage Building for Police Headquarters	Exterior structure to hold and process vehicles in inclement weather and to store vehicles, equipment and other items that cannot be stored in the elements.	\$60,000					\$60,000	General Fund
32100 - Police	Police Canine Program	Police canine and associated equipment and training for police canine.	\$40,000					\$40,000	General Fund
32100 - Police	Multi-Jurisdictional SWAT Team	Weapons, armor and associated equipment for 8 SWAT operators. Cost per operator = \$5,000	\$40,000					\$40,000	General Fund

32100 - Police	Reserve Officer Program	Uniforms and equipment for reserve/volunteer officer program for six (6) reserve officers.	\$60,000					\$60,000	General Fund
32100 - Police	Bicycle Patrol Program	Bicycles and associated equipment for 5 officers to implement a bicycle patrol program.	\$27,500					\$27,500	General Fund
32100 - Police	Police Drone Program	All purpose drone and associated equipment and training.	\$12,000					\$12,000	General Fund
32100 - Police	Rapid ID x4	Mobile fingerprinting device for rapid identification of individuals. Cost per device = \$6,500	\$26,000					\$26,000	General Fund
32100 - Police	Accurint Virtual Crime Center	Investigative analysis and research software program.	\$12,500	\$12,500	\$12,500	\$12,500	\$12,500	\$62,500	General Fund
32100 - Police	Cop-Logic	Citizen online reporting and analytic program.	\$28,000	\$2,550	\$2,550	\$2,550	\$2,550	\$38,200	General Fund
32100 - Police	Cellebrite	Cellular forensic tool	\$8,000					\$8,000	General Fund
32100 - Police	Promotional Assessment Center	Promotional Assessment Center for Police Supervisory Positions.	\$15,000					\$15,000	General Fund
32100 - Police	Peace Officers Annuity & Benefit Fund of Georgia (POAB)	Supplemental pension program for sworn police personnel.	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$100,000	General Fund
32100 - Police	FOP Legal Defense Fund	Legal defense fund and educational reimbursement program.	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500	\$37,500	General Fund
	<u>Funding Source(s)</u>	Total Proposed Capital	\$ 13,539,688	\$ 10,117,550	\$ 11,707,550	\$ 8,207,550	\$ 8,207,550	\$ 51,779,888	
		General Fund	\$ 1,869,588	\$ 42,550	\$ 42,550	\$ 42,550	\$ 42,550	\$ 2,039,788	
		ARPA	\$ 234,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 694,000	
		Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
		GDOT	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
		TSPLOST	\$ 5,500,000	\$ 5,500,000	\$ 5,500,000	\$ 5,500,000	\$ 5,500,000	\$ 27,500,000	
		SPLOST	\$ 950,000	\$ 950,000	\$ 950,000	\$ 950,000	\$ 950,000	\$ 4,750,000	
		COMBINATION	\$ 4,986,100	\$ 3,510,000	\$ 5,100,000	\$ 1,600,000	\$ 1,600,000	\$ 16,796,100	
		Total Proposed	\$ 13,539,688	\$ 10,117,550	\$ 11,707,550	\$ 8,207,550	\$ 8,207,550	\$ 51,779,888	

Parks		Expenditure for the Planning Years						
Requested Item	Justification	FY2023	FY2024	FY2025	FY2026	FY2027	Five Year Total	Funding Source
62200- Parks								
Parks Master Plan	Update Parks	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$1,500,000	SPLOST
	Total Proposed Parks Expenditures	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000	
	Total General Fund	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$1,500,000	
	Total Proposed	\$ 600,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 1,800,000	

Appendix

Stockbridge

Where Community Connects



The City of Stockbridge

Approved Plan
2022

DEPARTMENT	REPORTS TO	CLASS TITLE	Pay Grade	Min	Mid	Max
City Clerk	City Manager	Receptionist	101	\$31,200.31	\$39,780.39	\$48,360.47
MMCC	Conference Center Manager	Public Works Technician	102	\$32,760.32	\$41,769.41	\$50,778.50
Public Works	General Maintenance Supervisor	Public Works Technician	102	\$32,760.32	\$41,769.41	\$50,778.50
Unassigned	Unassigned	Unassigned	103			
Police	Administrative Manager	Records Clerk	104	\$36,118.25	\$46,050.77	\$55,983.29
Sanitation	Utility Billing Supervisor	Utility Billing Clerk	104	\$36,118.25	\$46,050.77	\$55,983.29
Sewer	Utility Billing Supervisor	Utility Billing Clerk	104	\$36,118.25	\$46,050.77	\$55,983.29
Sewer	Wastewater Superintendent	Wastewater Collections Operator I	104	\$36,118.25	\$46,050.77	\$55,983.29
Sewer	Wastewater Superintendent	Wastewater Systems Operator I	105	\$37,924.17	\$48,353.31	\$58,782.46
Sewer	Wastewater Superintendent	Wastewater Technician I	105	\$37,924.17	\$48,353.31	\$58,782.46
Water	Water Systems Superintendent	Water Systems Technician I	105	\$37,924.17	\$48,353.31	\$58,782.46
City Clerk	City Manager	Administrative Assistant	106	\$39,820.37	\$50,770.98	\$61,721.58
Public Works	Public Works Administrative Assistant	Administrative Assistant	106	\$39,820.37	\$50,770.98	\$61,721.58
Public Works	Facility Maintenance Supervisor	Facility Maintenance Technician	106	\$39,820.37	\$50,770.98	\$61,721.58
Public Works	General Maintenance Supervisor	Mechanic	106	\$39,820.37	\$50,770.98	\$61,721.58
Stormwater	Stormwater Supervisor	Stormwater Technician	106	\$39,820.37	\$50,770.98	\$61,721.58
Administration	Senior Accountant	Accounts Payable Clerk	107	\$41,811.39	\$53,309.53	\$64,807.66
Business Services	Business Services Supervisor	Occupational Tax Clerk	107	\$41,811.39	\$53,309.53	\$64,807.66
Administration	Procurement Manager	Procurement Clerk	107	\$41,811.39	\$53,309.53	\$64,807.66
Public Works	General Maintenance Supervisor	Public Works Crew Leader	107	\$41,811.39	\$53,309.53	\$64,807.66
Sewer	Wastewater Superintendent	Wastewater Systems Operator II	107	\$41,811.39	\$53,309.53	\$64,807.66
Water	Water Superintendent	Water Systems Technician II	107	\$41,811.39	\$53,309.53	\$64,807.66
Information Technology	Information Technology Director	IT Technician/Help Desk	107	\$41,811.39	\$53,309.53	\$64,807.66
Code Enforcement	Community Development Director	Code Enforcement Officer	108	\$43,901.96	\$55,975.00	\$68,048.04
Main Street	Main Street Manager	Main Street Coordinator	108	\$43,901.96	\$55,975.00	\$68,048.04
Police	Administrative Manager	Records Coordinator	108	\$43,901.96	\$55,975.00	\$68,048.04
Water	Water Superintendent	Water Systems Technician III	108	\$43,901.96	\$55,975.00	\$68,048.04
Permitting	Community Development Director	Building Permit Coordinator	109	\$46,536.08	\$59,333.50	\$72,130.92
Business Services	Community Development Director	Business Services Supervisor	109	\$46,536.08	\$59,333.50	\$72,130.92
Police	Police Sergeant	Crime Scene Investigator	109	\$46,536.08	\$59,333.50	\$72,130.92
MMCC	Conference Center Manager	Conference Center Coordinator	109	\$46,536.08	\$59,333.50	\$72,130.92
Municipal Court	Court Clerk	Deputy Court Clerk	109	\$46,536.08	\$59,333.50	\$72,130.92
Human Resources	Human Resources Manager	Human Resources Coordinator	109	\$46,536.08	\$59,333.50	\$72,130.92

Approved Plan
2022

Administration	Treasurer/CFO	Payroll Specialist	109	\$46,536.08	\$59,333.50	\$72,130.92
Police	Police Sergeant	Police Officer	109	\$46,536.08	\$59,333.50	\$72,130.92
Human Resources	Human Resources Manager	Risk Mangement Specialist	109	\$46,536.08	\$59,333.50	\$72,130.92
Water	Treasurer/CFO	Utility Billing Clerk Supervisor	109	\$46,536.08	\$59,333.50	\$72,130.92
Police	Police Sergeant	Detective	110	\$49,328.24	\$62,893.51	\$76,458.78
MMCC	Conference Center Manager	Events Coordinator	110	\$49,328.24	\$62,893.51	\$76,458.78
Executive	City Manager	Executive Assistant	110	\$49,328.24	\$62,893.51	\$76,458.78
Police	Police Chief	Executive Assistant to Chief of Police	110	\$49,328.24	\$62,893.51	\$76,458.78
Governing Body	Mayor & Council	Executive Assistant to Mayor & Council	110	\$49,328.24	\$62,893.51	\$76,458.78
Planning	Senior Planner	GIS Technician	110	\$49,328.24	\$62,893.51	\$76,458.78
Police	Police Sergeant	Senior Crime Scene Investigator	110	\$49,328.24	\$62,893.51	\$76,458.78
Police	Police Sergeant	Senior Police Officer	110	\$49,328.24	\$62,893.51	\$76,458.78
Administration	Senior Accountant	Accountant	111	\$52,287.94	\$66,667.12	\$81,046.31
City Clerk	City Clerk	Deputy City Clerk	111	\$52,287.94	\$66,667.12	\$81,046.31
Planning	Senior Planner	Planner 1	112	\$55,425.22	\$70,667.15	\$85,909.08
Police	Police Sergeant	Police Corporal	112	\$55,425.22	\$70,667.15	\$85,909.08
Finance	Procurement Manager	Procurement Specialist	112	\$55,425.22	\$70,667.15	\$85,909.08
Executive	City Manager	Public Information Officer	112	\$55,425.22	\$70,667.15	\$85,909.08
Stormwater	Public Works Director	Stormwater Supervisor	112	\$55,425.22	\$70,667.15	\$85,909.08
Administration	Treasurer/CFO	Budget Analyst	113	\$58,750.73	\$74,907.18	\$91,063.63
MMCC	City Manager	Conference Center Manager	113	\$58,750.73	\$74,907.18	\$91,063.63
Municipal Court	City Manager	Court Clerk	113	\$58,750.73	\$74,907.18	\$91,063.63
Main Street	Economic Development Director	Main Street Manager	113	\$58,750.73	\$74,907.18	\$91,063.63
Community Development	Community Development Director	Permits & License Manager	113	\$58,750.73	\$74,907.18	\$91,063.63
Administration	Treasurer/CFO	Senior Accountant	113	\$58,750.73	\$74,907.18	\$91,063.63
Sewer	Wastewater Superintendent	Wastewater Collections Chief Operator	113	\$58,750.73	\$74,907.18	\$91,063.63
Sewer	Wastewater Superintendent	Wastewater Systems Chief Operator	113	\$58,750.73	\$74,907.18	\$91,063.63
Water	Water Superintendent	Water Systems Chief Operator	113	\$58,750.73	\$74,907.18	\$91,063.63
Unassigned	Unassigned	Unassigned	114			
Information Technology	Information Techology Director	Network Administrator	115	\$66,012.32	\$84,165.71	\$102,319.09
Executive	City Manger	Management Analyst	115	\$66,012.32	\$84,165.71	\$102,319.09
Code Enforcement	Community Development Director	Code Enforcement Supervisor	115	\$66,012.32	\$84,165.71	\$102,319.09
Public Works	Public Works Director	Facilities Maintenance Supervisor	115	\$66,012.32	\$84,165.71	\$102,319.09
Public Works	Public Works Director	General Maintenance Supervisor	115	\$66,012.32	\$84,165.71	\$102,319.09

Approved Plan
2022

Police	Police Lieutenant	Police Sergeant	115	\$66,012.32	\$84,165.71	\$102,319.09
Planning	Community Development Director	Senior Planner	115	\$66,012.32	\$84,165.71	\$102,319.09
Police	Police Captain	Administrative Manager	116	\$69,973.06	\$89,215.65	\$108,458.24
Public Works	Public Works Director	Assistant Public Works Director	116	\$69,973.06	\$89,215.65	\$108,458.24
Executive	City Manager	Grants Administrator	116	\$69,973.06	\$89,215.65	\$108,458.24
Police	Police Captain	Police Lieutenant	116	\$69,973.06	\$89,215.65	\$108,458.24
Sewer	Public Works Director	Wastewater Plant Superintendent	116	\$69,973.06	\$89,215.65	\$108,458.24
Water	Public Works Director	Water Superintendent	116	\$69,973.06	\$89,215.65	\$108,458.24
Executive	City Manager	Information technology Director	117	\$74,171.44	\$94,568.59	\$114,965.73
Econ Development	City Manager	Economic Development Director	117	\$74,171.44	\$94,568.59	\$114,965.73
Police	Police Major	Police Captain	117	\$74,171.44	\$94,568.59	\$114,965.73
Finance	Treasurer/CFO	Procurement Manager	117	\$74,171.44	\$94,568.59	\$114,965.73
Executive	City Manager	Project Manager	117	\$74,171.44	\$94,568.59	\$114,965.73
Permitting	Community Development Director	Fire Marshal	118	\$79,363.44	\$101,188.39	\$123,013.34
Police	Police Chief	Police Major	118	\$79,363.44	\$101,188.39	\$123,013.34
City Clerk	Mayor & Council	City Clerk	119	\$84,918.88	\$108,271.58	\$131,624.27
Human Resources	City Manger	Human Resources Manager	119	\$84,918.88	\$108,271.58	\$131,624.27
Executive	City Manager	Community Development Director	120	\$90,863.21	\$115,850.59	\$140,837.97
Public Works	City Manger	Public Works Director	120	\$90,863.21	\$115,850.59	\$140,837.97
Executive	Mayor & Council	Treasurer/CFO	121	\$97,223.63	\$123,960.13	\$150,696.63
Executive	City Manager	Assistant City Manager	122	\$104,029.28	\$132,637.34	\$161,245.39
Executive	City Manager	Police Chief	123	\$111,311.33	\$141,921.95	\$172,532.57
Executive	Mayor & Council	City Manager	125	\$127,440.35	\$162,486.44	\$197,532.54

***Revised* CITY OF STOCKBRIDGE PLANNING AND ZONING 2023 FEE SCEHDULE**
Community Development Department

Acreage	Single-Family Residential		Multi-Family Residential		Commercial - Industrial		Mixed Use/ PUD		Development of Regional Impact (DRI)	
Acreage Numbers	Single-Family Residential Base Fee	Plus Acreage Tariff (per acre)	Multi-Family Residential Base Fee	Plus Acreage Tariff (per acre)	Commercial - Industrial Base Fee	Plus Acreage Tariff (per acre)	Mixed Use/PUD Base Fee	Plus Acreage Tariff (per acre)	DRI Pre-Application: (no zoning action)	DRI Application (Zoning Action)
0-5	\$ 250.00	\$ 50.00	\$ 500.00	\$ 50.00	\$ 750.00	\$ 50.00	\$ 1,000.00	\$ 50.00	\$ 100.00	add'l \$400
5.001-10.00	\$ 500.00	\$ 50.00	\$ 750.00	\$ 50.00	\$ 1,000.00	\$ 50.00	\$ 1,500.00	\$ 50.00	\$ 100.00	add'l \$400
10.001-20.00	\$ 750.00	\$ 50.00	\$ 1,250.00	\$ 50.00	\$ 1,500.00	\$ 50.00	\$ 2,000.00	\$ 50.00	\$ 100.00	add'l \$400
20.001-50.00	\$ 1,250.00	\$ 25.00	\$ 1,500.00	\$ 25.00	\$ 2,000.00	\$ 25.00	\$ 2,500.00	\$ 25.00	\$ 100.00	add'l \$400
50.001-100.00	\$ 1,750.00	\$ 25.00	\$ 2,250.00	\$ 25.00	\$ 3,500.00	\$ 25.00	\$ 4,000.00	\$ 25.00	\$ 100.00	add'l \$400
100.001+	\$ 3,000.00	\$ 25.00	\$ 2,500.00	\$ 25.00	\$ 3,500.00	\$ 25.00	\$ 4,500.00	\$ 25.00	\$ 100.00	add'l \$400

**City of Stockbridge Revised 2023 Planning, Zoning & GIS
Fee Schedule**

Type	Fee	
	Current	Proposed
Administrative Variance	\$300	\$300
Appeal To Admin Decision	\$500	\$500
Applicant Request To Propone Case	\$300	\$300
Annexation	\$300	\$400
Comprehensive Land Use Amendment	\$300	\$600
Concept Plan Review -PUD	\$50	\$100
Conditional Use	\$500, plus \$5/ac.	\$600
Final Plat	N/A	\$200
Lot Split/Combination/Replat /Address Plat Review	\$150	\$200
Minor Modification to PUD Master Dev. Plan	\$300	\$300
Major Modification to Site Plan/Zoning Conditions/Development Agreements	\$300	\$400
Planning Commission Address List	\$25	\$25
Preliminary Plat	N/A	\$500
Sign Permit Zoning Review	\$50	\$100
Special Use Permit	\$300	\$300
Temporary Permit for Special Event	\$50	\$75
Unified Development Code Text Admendment	\$300	\$400
Variance	\$500	\$600
Wireless Communications Facilities (WCF) Co-location Zoning Review	\$50	\$100
WCF Conditional Use Application (New)	\$7,000	\$7,000
Zoning Review for New Business	N/A	\$25
Zoning Verification Letter	\$50	\$150
Geographic Information Systems (GIS) - Maps & Plans	Current	Proposed
A-Size 8 1/2" x 11"	\$5	\$5
B-Size (11"x17")	\$10	\$10
C-Size (14"x22")	\$15	\$15
D-Size (24"x36")	\$20	\$20
E-Size (36"x44")	\$25	\$25
Comprehensive Plan Document	N/A	\$100
Livable Centers Initiative Document	N/A	\$50
Any other Community Development Plans	N/A	\$50

PROPOSED 2023 PARK PAVILION GAZEBO RENTAL FEES

CLARK PARK	FULL DAY		FULL DAY		FULL DAY		FULL DAY	
	CITY RESIDENT		NON-CITY RESIDENT		CITY RESIDENT		NON-CITY RESIDENT	
	APR - OCT		APR - OCT		NOV - MAR		NOV - MAR	
PAVILION 1	\$	250.00	\$	300.00	\$	200.00	\$	250.00
PAVILION 2	\$	250.00	\$	300.00	\$	200.00	\$	250.00
PAVILION 3	\$	250.00	\$	300.00	\$	200.00	\$	250.00

MEMORIAL PARK	FULL DAY		FULL DAY		FULL DAY		FULL DAY	
	CITY RESIDENT		NON-CITY RESIDENT		CITY RESIDENT		NON-CITY RESIDENT	
	APR - OCT		APR - OCT		NOV - MAR		NOV - MAR	
PAVILION 1	\$	250.00	\$	300.00	\$	200.00	\$	250.00
PAVILION 2	\$	250.00	\$	300.00	\$	200.00	\$	250.00
GAZEBO	\$	150.00	\$	200.00	\$	125.00	\$	150.00

GARDNER PARK	FULL DAY		FULL DAY		FULL DAY		FULL DAY	
	CITY RESIDENT		NON-CITY RESIDENT		CITY RESIDENT		NON-CITY RESIDENT	
	APR - OCT		APR - OCT		NOV - MAR		NOV - MAR	
PAVILION 1	\$	250.00	\$	300.00	\$	200.00	\$	250.00
PAVILION 2	\$	250.00	\$	300.00	\$	200.00	\$	250.00

The recommendation is to eliminate the half-day reservations of the pavillions and gazebo.





CITY OF

Stockbridge

GEORGIA

STOCKBRIDGE/BURKE CEMETERY

Cemetery Fee Schedule

5.16.050 - Rules for interment.

B.) The city clerk and public works director shall be authorized to impose an administrative fee to cover the cost of processing all applications for burials in municipal cemeteries and monitoring compliance with the regulations contained herein.

Administration Fee: \$200.00



CITY OF

Stockbridge

GEORGIA

STOCKBRIDGE/BURKE CEMETERY

Unauthorized Interment Penalty

1.04.080 - General penalty for code violations.

- A. Whenever in this code or in any ordinance of the city any act is prohibited or is made or declared to be unlawful or an offense, or whenever in such code or ordinance the doing of any act is required or the failure to do any act is declared to be unlawful, where no specific penalty is provided therefor, such violation of any such provision of this code or any ordinance shall be punishable by a fine not exceeding one thousand (\$1000) dollars, by sentence of imprisonment not exceeding three hundred sixty-five (365) days and to work on the streets or public works for a period not exceeding three hundred sixty-five (365) days, any or all such penalties in the discretion of the recorder.
- B. The imposition of any such punishment shall not prevent the forcible removal or abatement of unlawful conditions and the imposition of a lien on the subject property for the cost thereof.

(Amended during 1991 codification; Code 1971, Sec. 1-8)

Penalty (Unauthorized Interment): \$1000.00

Effective January 1, 2023

PUBLIC WORKS TECHNICIAN LEVEL SERIES

Public Works Technician I

This is the entry level class in the Public Works Technician series. This class is distinguished from the Public Works Technician II, III and IV by the performance of the more routine tasks and duties assigned to workers in this series. Employees at this level are not expected to perform with the same independence of direction and judgment on matters related to established procedures and guidelines as are positions allocated to the II, III and IV levels. Since this class is typically used as a training class, employees may have only limited or no directly related work experience. Employees work under immediate supervision while learning job tasks.

Public Works Technician II

This is the first working level in the Public Works Technician series and employees at this level are experienced and proficient in the operation of dump trucks, backhoes, tractors, mowers and other light, medium and heavy-duty vehicles, and equipment. Incumbents are expected to have a thorough knowledge of the streets in the City of Stockbridge and its service area.

Public Works Technician III

This classification is distinguished from the lower-level classes of the Public Works Technician I and II by the level of responsibility assumed and the complexity of duties assigned. Employees perform the more difficult and responsible types of duties assigned to classes within this series including the maintenance, repair and rehabilitation of City streets, sidewalks, stormwater infrastructure, landscaping, grounds, rights-of-way, cemeteries and related facilities and infrastructure. Incumbents are expected to operate a full range of light, medium and heavy-duty vehicles and equipment with only occasional instruction or assistance. Employees at this level are fully trained in the procedures related to area of responsibility.

Public Works Technician IV

This is the advanced journeyman level class in the Public Works Technician series. Employees at this level are distinguished from other classes within the series by the level of responsibility assumed and complexity of duties assigned. Employees perform the most difficult and responsible types of technical duties assigned to classes within this series including performing technically complex maintenance duties related to area of assignment, performing administrative duties, operating the full range of light, medium and heavy-duty vehicles and equipment, and performing the full range of duties with only occasional instruction or assistance and may supervise a crew in the absence of the Public Works Technician Crew Leader. Employees at this level are fully trained in all procedures related to assigned area of responsibility. The employee works under general supervision with leeway allowed for the use of independent judgment in carrying out the details of the work.

Job Title: Budget Analyst

PG: 112 Min: \$55,425.22

Mid: \$70,667.15

Max: \$85,909.08

Job Summary: This position is responsible for conducting complex accounting functions involving research, analysis, and preparation of financial reports; assist in the preparation of budget and financial forecast, reconciliation of various general ledger accounts, entries into the general ledger, document management, grant reporting, and other financial activities. This position will be heavily involved in ad hoc special projects as they develop, such as budget documents, unique financial reports, and financial analysis/interpretation. This position requires knowledge of and experience complying with generally acceptable accounting principles (GAAP) standard governmental fund accounting principles, practices, and procedures.

Position Classification: This is an exempt level position.

Essential Job Functions:

- Responsible for the development of the annual operating and Capital Improvement Program (CIP) budgets.
- Assists department staff in various divisions with their budgetary needs and directs them on the proper financial management including year to date spending.
- Conducts meetings with department heads and prepares them for budget meetings.
- Establishes and maintains budget records and files.
- Performs other related duties as required.
- Work collaboratively and effectively with various departments.
- Excellent customer service skills and a positive attitude.

Knowledge, Skills and Abilities:

- Knowledge of financial systems and capital budgets and its composition, process and impact on various business and government operations
- Knowledge of government funding sources and the applicability of these sources
- Knowledge of technical methodologies, verbiage, discussion, etc. associated with budget operations
- Knowledge of organizational operational procedures, outcomes, and impact on financial strength
- Skill in managing a broad range of time sensitive deadlines to include budget preparation, attending meetings, and communicating vital information
- Skill in analyzing complex data related to general funds, appropriations, expenditures, salaries, risk management, grant management and other areas
- Skill in interpreting a wide range of information including financial statements, operating budgets, laws, ordinances and policies and procedures
- Skill in effectively communicating complex data and information to many different audiences

- Ability to perform complex financial, statistical, budgetary, and cost analyses.
- Ability to use independent and professional judgment.
- Ability to interpret laws and regulations, ensure compliance with accounting practices and procedures, make sound recommendations and/ or implement appropriate accounting mechanisms.
- Ability to develop a structural balance between revenue and cost categories.
- Ability to accurately assess financial system needs and implement procedures for efficient financial management.
- Ability to pursue and justify new funding sources for the city
- Ability to monitor time effectively.
- Ability to work with a diverse group of people.
- Ability to communicate effectively, clearly, and concisely.
- Ability to envision a broad organizational vision.

Supervisory Controls: This position reports directly to the Finance Director/Treasurer.

Guidelines: Guidelines include Generally Accepted Accounting Principles (GAAP), Governmental, State and Federal laws and regulations governing municipal budget and financial administration, City and departmental rules and regulations, and City ordinances, policies, and procedures. These guidelines are clear and specific but may require interpretation in application.

Complexity: Work requires analysis and judgment in accomplishing diversified and complex duties. Work requires the exercise of independent judgment within the limits of guidelines, policies, standards, and precedents.

Personal Contacts: Contacts are typically with the co-workers, auditors, City employees, other local government officials and the public.

Purpose of Contacts: Contacts are typically to give and exchange information, resolve problems and provide services.

Physical Demands: Work is typically performed with the employee sitting, standing, walking, hearing, using hands to handle operate tools or controls. The employee may be required to lift objects. Moderate weight of (10 pounds).

Work Environment: Incumbent works in a safe and secure work environment.

Supervisory and Management Responsibility: There are no supervisory responsibilities.

Minimum Qualifications:

Bachelor's degree in accounting, finance, business administration or a related field. Must have budgeting experience in a local government environment. Must have a minimum of three to five years of budget preparation, analysis, administration in a government service which provides the requisite knowledge, skills and abilities to perform the job. Must have a Georgia's Drivers License.

Job Title: Network Administrator

PG: 115 Min: \$66,973.06 Mid: \$84,165.71 Max: 108,458.24

Job Summary: This position is responsible for the design, configuration, installation, maintenance, and support of the local land wide area network for the city and provide technical assistance regarding the network to end users. The work is performed under the general supervision of the IT Director.

Position Classification: This is an exempt level position.

Essential Job Functions:

- Install, configure, test, maintain, monitor, troubleshoot and backup all network devices including switches, load balancers, firewalls, and other network devices.
- Recommend, schedule, and perform network improvements, upgrades, and repairs.
- Participate in the evaluation and purchase of security and network related products with other IT staff.
- Maintains network performance by performing network monitoring and analysis, and performance tuning; troubleshooting network problems; escalating problems to vendor(s).
- Research current and emerging technology as it relates to network administration and suggest changes, upgrades, and improvements as appropriate.
- Aid in design of disaster recovery plan and maintain current knowledge of plan and respond to emergencies in accordance with plan.
- Ensures security of the network; manages transmission control and internet protocols (TCP/IP), Domain Name Servers (DNS), Dynamic Host Configuration Protocols (DHCP); and maintains end user permission security and access.
- Monitors network system hardware and proactively troubleshoots hardware, and software systems; ensures all systems, and environments are operating at optimal levels.
- Performs related duties, maintains operational, configuration, or other procedural documentation; drafts reports, participates in presentations, discusses concepts and deliverables with clients; serves as Network Administrator as needed and participates in quality control checks.
- Processes a variety of documentation associated with department/division operations, within designated timeframes and per established procedures receives and reviews various documentation; reviews, completes, processes, forwards or retains as appropriate; prepares or completes various forms, reports, correspondence, and other documentation; compiles data for further processing or for use in preparation of department reports; and maintains computerized and/or hardcopy records.
- Operates a personal computer to enter, retrieve, review, or modify data, utilizing word processing, spreadsheet, database, presentation, Internet, e-mail, or other software; and operates general office or other equipment as necessary to complete essential functions.
- Communicates with supervisor, other city employees, and other individuals as needed to coordinate work activities, review status of work, exchange information, or resolve problems.
- Perform other related duties as necessary.

Job Title: Network Administrator (continued)

Knowledge Required by the Position:

- Various Windows operating systems and alternate operating systems such as Mac, IOS, or other
- Microsoft Office, database concepts, multimedia applications.
- Standard business applications such as financial management applications, Adobe PDF and Document management systems.
- Security software such as Enterprise Antivirus software.
- Help desk support and ticketing software.
- Basic network services, including DNS, TCPIP, WINS, DHCP, and World Wide Web.
- PC Imaging software.
- VoIP systems and telephone device maintenance.
- Basic teaching and training techniques.
- Work collaboratively and effectively with various departments.
- Excellent customer service skills and a positive attitude.

Supervisory Controls: None

Guidelines: Guidelines include City and departmental policies and procedures. These guidelines require sound judgment and interpretation in application.

Complexity: The work consists of a variety of administrative and technical duties.

Personal Contacts: Contacts are typically with the City Manager, Mayor, co-workers, vendors, other City employees and the public.

Purpose of Contacts: Contacts are typically to give and exchange information and provide services.

Physical Demands: Work is typically performed with the employee sitting, standing, bending, crouching, crawling, or kneeling. The employee must occasionally lift light and heavy objects and use tools that require a high degree of dexterity. Moderate weight of (25-50 pounds).

Work Environment: Incumbent works in a safe and secure work environment that may periodically have unpredicted requirements or demands.

Supervisory and Management Responsibility: There are no supervisory responsibilities.

Minimum Qualifications:

Bachelor's degree in management information systems, Network Communications, or a related field preferred; supplemented by three to five years of progressively responsible experience in network administration; or any equivalent combination of education, training, and experience which provides the requisite knowledge, skills, and abilities for this job. Must have a Georgia's Drivers License.

Specific License or Certification Required: Possession and maintenance of the following certifications or licensures is preferred: Microsoft Certified Expert, Network+, and Cisco Certified Network Associate Certifications.

Job Title: IT Technician/Help Desk

PG 107: Min: \$41,811.39 Mid: \$53,309.53 Max: \$64,807.66

Job Summary: This position is responsible for maintaining the daily operations of and provides user support for desktop computing, including all associated peripherals, computer hardware, software, and cellphones. Work is performed under the general supervision of the IT Director.

Position Classification: This is a non-exempt level position.

Essential Job Functions:

- Provides primary help desk support; proactively monitors and manages the Helpdesk ticketing system.
- Provides day to day support for users, hardware and software within the city at multiple sites. Ensures network, PC hardware, software and peripherals are maintained.
- Maintains and troubleshoots workstations and applications. Sets up new computers (workstations and laptops), mobile devices, tablets, cell phones, printers, scanners, copiers, projectors, and other assorted hardware, software, and network devices. Performs maintenance and upgrades. Images and reimages PCs as needed for deployment.
- Maintains security and protection of systems with standard AV and Malware protection. Monitors and removes threats
- Assists with the maintenance of VoIP telephone systems.
- Provides troubleshooting, problem analysis assistance, and instruction to City staff with computer and other IT equipment problems.
- Maintains the City's information technology inventory, monitors hardware, warranty and support information, software programs and licensing compliance.
- Troubleshoots and configures the user's printing environment.
- Assign user IDs, access cards and monitoring security hardware and communications.
- Perform other related duties as necessary.

Knowledge Required by the Position:

- Various Windows operating systems and alternate operating systems such as Mac, IOS, or other
- Microsoft Office, database concepts, multimedia applications.
- Standard business applications such as financial management applications, Adobe PDF and Document management systems.
- Security software such as Enterprise Antivirus software.
- Help desk support and ticketing software.
- Basic network services, including DNS, TCP/IP, WINS, DHCP, and World Wide Web.
- PC Imaging software.
- VoIP systems and telephone device maintenance.
- Basic teaching and training techniques.
- Work collaboratively and effectively with various departments.
- Excellent customer service skills and a positive attitude.

Supervisory Controls: None

Guidelines: Guidelines include City and departmental policies and procedures. These guidelines

Job Title: IT Technician/Help Desk (continued)

require sound judgment and interpretation in application.

Complexity: The work consists of a variety of administrative and technical duties.

Personal Contacts: Contacts are typically with the City Manager, Mayor, co-workers, vendors, other City employees and the general public.

Purpose of Contacts: Contacts are typically to give and exchange information and provide services.

Physical Demands: Work is typically performed with the employee sitting, standing, bending, crouching, crawling, or kneeling. The employee must occasionally lift light and heavy objects and use tools that require a high degree of dexterity.

Work Environment: Incumbent works in a safe and secure work environment that may periodically have unpredicted requirements or demands.

Supervisory and Management Responsibility: There are no supervisory responsibilities.

Minimum Qualifications:

Requires an associate degree in Computer Science; and two (2) years of work experience in related field; equivalent combination of education and experience.

Job Title: Risk Management Specialist

PG: 112 Min: \$55,425.22 Mid: \$70,667.15 Max: \$85,909.08

Job Summary: This is the main point of contact for the risk management programs within Human Resources. This is an essential position that will analyze potential financial exposures; develops, implements, and monitors the adjustment of liability, subrogation, and property loss issues, and assist in development presentations to communicate risk management policies. Assists with negotiating insurance contracts and financing programs for liability, workers compensation, and diverse multi-location properties; monitors the performance of internal and outsourced claims services. Coordinates city-wide safety programs, Workers' compensation administration, Family Medical Leave (FMLA), vehicle/property and general liability insurance programs, and training. Assists departments with specific safety related issues pertinent to their operations; ensures compliance with all federal, state, and local regulations; ensures regulatory changes that may affect City operations are disseminated and provides recommendations and monitors compliance. Responsible for ensuring City compliance with the safety and health standards promulgated by the Occupation Safety & Health Administration (OSHA) Office.

Class Characteristics: This is the full-performance exempt classification level.

Major Duties:

- Participate in the development and implementation of the Department's new or revised risk management programs, systems, procedures, and methods of operation.
- Assists departmental safety representatives, employees and management in understanding safety regulations, standards, and proper reporting.
- Oversees periodically safety and loss prevention audits and inspections; evaluates city facilities to detect existing or potential accident and health hazards to lessen city liability in lawsuits and injuries to employees and citizens.
- Assists departments with recommendation of corrective action or preventive measures, safety policies, procedures and practices; assists in developing and implementing policies and procedures; provides assistance in eliminating or minimizing losses with all operating departments.
- Oversees the Workers' Compensation programs. Works with departments and the insurance carrier in reducing the lost time on workers compensation.

- Participate in the annual renewal negotiations with workers compensation and insurance liability policies, as needed.
- Develop and coordinate city-wide safety training programs.
- Administers and coordinates the City's Alcohol/Drug Testing and Employee Assistance Program in compliance with established policies.
- Oversees, develops, implements, and provides guidance on workers compensation, vehicle, property and general accident/incident claims processing.
- Overviews city accident statistics and makes recommendations for correction of problem areas.
- Interpret personnel policies and procedures; respond to requests for information and assistance from employees, management, outside agencies and the public.
- Prepare claims reports, and other required correspondence; perform necessary research, data collection and analysis.
- Identifies, develops training policies and coordinates training programs (i.e., seat belts & defensive driving) and seminars for employees, supervisors and managers of city departments. Schedules training activities and notifies attendees of the date (s), times and place. Prepares a bi-monthly training report which includes topics, costs and number of attendees participating.
- Compiles and updates the safety manual and safety files.
- Assist the HR Manager in compliance with requirements of Family & Medical Leave Act (FMLA), Americans with Disabilities Act (ADA), Occupational Safety & Health Administration (OSHA), Consolidated Omnibus Budget Reconciliation Act (COBRA), Health Insurance Portability & Accountability Act (HIPAA), and all other applicable federal, state, and local policies, procedures, laws, rules, regulations, and standards: ensures compliance of human resources programs with record keeping, reporting, and other regulatory requirements; initiates any actions necessary to correct deviations or violations; researches/reviews employment laws and legislative updates to maintain compliance and clarify issues.
 - Assists the HR Manager in managing services provided by contracted vendors: obtaining competitive insurance quotes for all insurances to include ordering loss reports, review proposals specifications, completion of applications for new policies, and canceling old policies, recommends and/or selects vendors; ensures proper administration of programs by vendors; monitors quality of work and ensures compliance with terms of contracts.

Job Title: Risk Management Manager (continued)

- Coordinate assigned activities with those of other departments and outside agencies and organization; respond to requests for information and advice City departments, outside agencies, and the general public on City personnel rules and regulations.
- Participate in special projects i.e., Safety Committees, Safety Training Programs, etc.
- Establish and maintain effective working relationships with those contacted in the course of work.
- Communicate clearly and concisely, both orally and in writing.
- Maintain prompt and regular attendance.
- Perform any other tasks or functions deemed necessary to the daily operations of the city.

Knowledge, Skills and Abilities:

- Requires extensive knowledge of the principles, practices, and legal requirements associated with safety/risk management and with administration of various human resources programs.
- Requires extensive knowledge of state/federal laws affecting safety/risk and human resources management operations of local governments; requires thorough knowledge of loss prevention and safety/training programs, workers compensation, insurance coverages to include self-funding and fully funded programs.
- Requires thorough knowledge of methods and practices of employment drug testing (state/federal laws); requires knowledge of the principles of management, budget administration, and supervision.
- Must have the ability to comprehend, interpret, explain, and apply applicable laws, regulations, policies, and procedures.
- Requires the ability to function in a managerial capacity for a division or organizational unit; includes the ability to make decisions on procedural and technical levels; requires the ability to utilize a wide variety of reference, descriptive, advisory and/or design data and information.
- Requires the ability to exercise judgment, decisiveness and creativity in situations involving broader aspects of organizational programs and operations, moderately unstable situations, or the direction, control and planning of an entire program or set of programs.

- Skilled in using a variety of computer programs Microsoft Word; Excel, PowerPoint, Outlook for administrative functions.

Supervisory Controls: Supervises and administers the Safety/Risk Management Program for the city. The work of this position is under the general supervision, direction and approval of the Human Resources Manager.

Guidelines: Guidelines include City and departmental manuals, policies and procedures.

Complexity: The work consists of administrative duties.

Personal Contacts: Contacts are typically with co-workers, vendors and the general public.

Purpose of Contacts: Contacts typically occur in order to give and exchange information and provide services.

Physical Demands: This work is performed indoors in an office setting and involves occasional moderate lifting (25 lbs.) and occasional use of equipment. Reasonable accommodations may be made to enable individuals with disabilities to perform the essential functions.

Work Environment: The work environment characteristics described are representative of those an employee encounters while performing the essential functions of this job. Reasonable accommodations may enable individuals with disabilities to perform the essential functions.

Supervisory and Management Responsibility: None.

Minimum Qualifications: Associate degree from an accredited college or university, or a Degree in Public or Business Administration, Safety/Risk Management, Human Resource Management, or closely related field required, Bachelor's degree preferred; and Minimum of four years (4) to (6) years of work experience in risk management, human resources, workers compensation or a closely related field; and Must possess or be able to obtain a Certified Workers' Compensation Professional (CWCP) Certification, and Associates in Risk Management for Public Entities (ARM-P) within established time frame.

Job Title: Permit/License Manager

PG: 115

Min: \$66,973.06

Mid: \$84,165.71

Max: \$102,458.24

Job Summary: The purpose of this classification is to manage the daily operations of the Permits and License Divisions of Community Development. Responsibilities include intake, review, and issuance of Building Permits, Mechanical Permits, Electrical Permits, Plumbing Permits, Certificates of Occupancy, Occupational Tax Certificates (Business License), Alcohol Licenses, and Special Event Licenses, etc. Works as the Division's liaison to Planning and Zoning, Commercial Plans Review, Building Inspections, and Geographic Information System (GIS) staff to ensure that permitting and license data entry and processing are conducted efficiently, accurately and in accordance with SOPs. Work is performed under general supervision of the Director of Community Development.

Position Classification: This is an exempt level position.

Essential Job Functions:

- Manages, directs, and evaluates assigned staff, processing employee concerns and problems, manages and directs work, counsels, recommend disciplinary action, and complete employee performance appraisals; provides training and guidance for new staff on system operations; resolves work-place issues before escalating to Director.
- Coordinates daily work activities; organizes, prioritizes, and assigns work; monitors status of work in progress and inspects completed work; conducts staff meetings; consults with assigned staff, assists with complex/problem situations, and provides technical expertise. Coach and mentor division managers & employees to ensure they have the necessary knowledge and skills to perform their jobs.
- Serves as liaison between department management and other departments, customers and/or employees; responds to questions regarding department activities and services; explains policies and procedures, operations, and follows up to obtain additional information. Assists department employees with permit/license computer software application.
- Assists department administration with budget related activities; reviews monthly financial reports; provides information on past budgets and expenditures for use in developing budget proposals and retrieves and reports information on expenditures and current fund balances.
- Performs administrative functions associated with department operations; assists in developing policies and procedures for the department.
- Manages and assists with issuance of permits for commercial/residential construction projects; issues building/electrical/HVAC/plumbing permits, issues house moving permits, house moving performance bonds, and lot clean up bonds; issues temporary utility permits; maintains monthly permit reports.
- Manages and performs customer service functions in person and via telephone;

Job Title: Permit/License Manager

provides information and assistance related to codes, licenses, renewals, procedures, fees, forms, or other issues; responds to questions, complaints or requests for service from contractors, builders, developers, citizens, and other individuals; research problems and initiate resolutions problems and initiates problem resolution.

- Reviews permit and license applications/system intake for accuracy/completeness; discusses permit applications with contractors/customers; verifies proper business licensure; calculates permit and business license fees; requests refunds as appropriate.
- Supervises and assists with collection and verification of alcohol excise taxes, alcohol sales taxes, hotel/motel room taxes, and banking/savings occupational licenses.
- Supervises and performs customer service functions in person and by telephone; resolves unusual/difficult problems and/or complaints involving contractors, builders, or the general public; provides information and assistance related to licenses, permits, permit applications, review procedures, inspections, utility approvals, fees, or other issues; research problems and initiates problem resolution.
- Manages and works with senior inspection staff to ensure timely flow of permits concerning inspections and any problem situations; assists with inspection requests and schedule.
- Assists with ensuring that final inspections are recorded into computer; verifies final approvals; prepares final inspection approvals; releases approvals to utility companies.
- Generates and maintains various monthly/yearly financial, performance, business license, permits, sales/excise tax reports; prepares/completes various forms, reports, correspondence, budget recommendations, certificate of occupancy or other documents.
- Interprets/applies County business license, alcohol license, hotel/motel, sales/excise tax codes; interprets/applies SIC or NAICS classification codes and international code council codes; establish licensing procedures or other applicable codes to ensure proper issuance of licenses and permits.
- Receives various forms, reports, correspondence, time sheets, job applications, subdivision plats, permit applications, business licenses, lot plat surveys, subcontractor forms, construction plans, septic tank permits, grading permits, fire marshal inspection reports, zoning maps, policies, manuals, reference materials, or other documentation; reviews, completes, processes, forwards or retains as appropriate.
- Consults with departments and outside agencies to determine various types of information needed and coordinates to generate and share data.

- Assists in Designing permits/license workflow improvements, modifies permit/license job types, prepares operational/policy instructions, and trains employees on the modified systems and procedures.
- Serves as contact person for the general public requesting County data; supports GIS data entry and documentation needs.
- Analyzes permit/license data spatially and determine how to best display the information using

GIS. Analyzes geographic relationships among varying types of building permit and business license data. Maintains file system of departmental records; prepares departmental files.

- Manages/reviews financial data for accuracy, completeness, and adherence to the cash handling procedures; verify daily revenue intake; analyze financial data for areas of concern, improvement, etc. Maintain and track daily, weekly, monthly, and yearly revenue target goals.
- Operates system software to enter, retrieve, review, or modify data; verifies accuracy of entered data and makes corrections; utilizes word processing, database, or other software programs.
- Maintains inventory of department supplies; stocks and arranges supplies; initiates requests for new/replacement materials.
- Answers the telephone; provides information and assistance; takes/relays messages or directs calls to appropriate personnel; returns calls as necessary; responds to requests for service or assistance.
- Communicates with supervisor, employees, other departments, contractors, developers, engineers, customers, the public, outside agencies, and other individuals as needed to coordinate work activities, review status of work, exchange information, resolve problems, or give/receive advice/direction.
- Performs other related duties as required.

KNOWLEDGE, SKILLS, AND ABILITIES

- Ability to think comprehensively and propose new processes, applications, or services.
- Ability to interpret, analyze report to be used for resource and workload management. Excellent writing and communications skills.

ADA COMPLIANCE

Physical Ability: Tasks require the ability to exert light physical effort in sedentary to light work, but which may involve some lifting, carrying, pushing and/or pulling of objects and materials of light weight (5-10 pounds). Tasks may involve extended periods of time at a keyboard or workstation.

Sensory Requirements: Some tasks require the ability to perceive and discriminate visual cues or signals. Some tasks require the ability to communicate orally.

Environmental Factors: Essential functions are regularly performed without exposure to adverse environmental conditions.

MINIMUM QUALIFICATIONS

Bachelor's degree in Business Administration, Public Administration, Accounting, or closely related field; supplemented by three (3) years previous experience and/or training that includes supervision, knowledge of business license/building permit processing; or any equivalent combination of education, training, and experience which provides the requisite knowledge, skills, and abilities for this job. Must possess and maintain valid Georgia Appointment of Notary Public certification.

SYC 2022

BUDGET PROPOSAL

Presented By Ericka Harvey

First Quarter Georgia Cities Summit March Madness Adopt - A - Road

During the first quarter the
SYC attended Georgia Cities
Summit, Hosted a
Basketball Tournament
promoting college readiness
and Adopted its first road in
a Stockbridge.



SATURDAY MAR 19TH 10:00AM FIRST GAME START TIME	HIGH SCHOOL PLAYERS FREE REGISTRATION TEAMS - TEAM SPONSORS - REFEREES - COACHES - ENTERTAINMENT NEEDED	JIMMIE LEE SMITH COMMUNITY CENTER 5883 HIGHWAY 155 N, STOCKBRIDGE, GA 30281
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THE NEXT STEP
COLLEGE READINESS
INFORMATIONAL
OPPORTUNITIES
[HTTPS://RB.GY/WVZVYI](https://rb.gy/wvzvii)
@STOCKBRIDGEYC

SCAN TO REGISTER



Second Quarter SYC Leadership Retreat

The second quarter was dedicated to Leadership development and team building. The SYC hosted a Leadership Retreat. The purpose of the retreat was to introduce the SYC to our community leaders and to give them a look at the work done at City Hall. It was also a day for them to be pagers at the State Capital. During the retreat the SYC discussed current calendar items, characteristics of good leaders, the importance of working together for community impact and future program goals.



Third Quarter Back 2 School Drive

During the third quarter the SYC purchased school supplies and participated in the fill the bus school supply drive. This event and initiatives like this provided supplies and backpacks to hundreds of families in and around our community.



Fourth Quarter Fall Festival Needy Individual Service Project

During the Fourth Quarter the SYC purchased treats/supplies and had the pleasure of serving the community at the Fall Festival. Items were also purchased for a needy individual service project scheduled for the close of the year.



2023 Calendar

The proposed calendar for 2023 will continue to focus on student development and community impact. The calendar will have a combination of community events, service projects, increased governmental literacy opportunities and trainings.

STOCKBRIDGE YOUTH COUNCIL 2023 CALENDAR

Each student is required to obtain 30 community service hours per year
Regularly Scheduled Meetings will be held the 2nd Wednesday of every month @ 5:30pm.

Quarter 1 January/February/March

- Retreat - Team Building
- Beautification
- Literacy Day
- City Event- Community Service
- Georgia Cities Summit

Quarter 2 April/May

- College Tour
- Beautification
- STEM Day- Community Service- City Event
- Senior Banquet

June & July Summer Break! We encourage you to obtain your community service hours if you can.

Quarter 3 August/September/October

- Retreat - Leadership
- Beautification
- Voters Registration Awareness - Bridgefest
- Community Forum - State of the City
- Modern Art Expo

Quarter 4 November/December

- Beautification
- HCPS partnership
- City Event - Community Service
- Job/Business Fair

GMA YOUTH SYMPOSIUM TBD

*Fundraiser Opportunities *(bridgefest)

Budget Proposal

Outlined is the proposed budget for 2023.

Stockbridge Youth Council 2023 Budget

Meals/Snacks	\$1,500
Lodging	\$2,500
Training	\$4,000
Advertisement	\$600
Transportation	\$1,360
Office Supplies	\$360
Personnel	\$480
Apparel	\$1,260
Beautification	\$600
Special Events	\$7,840
Misc	\$1,000
Total—	\$21,500

Stockbridge

Where Community Connects



City of Stockbridge
4640 N. Henry Blvd.
Stockbridge, GA 31281
Phone: (770) 389-7900
Fax: (770) 389-7912

Information Technology Salary Survey

Information Technology Dept. Positions	Jurisdiction	Population	Starting Salary		Maximum Salary	
Information Technology Director	Statesboro	33,204	35.95/hr		53.93/hr	
	Carrollton	27,450	\$	56,517.00	\$	77,564.00
	Canton	32,347	\$	66,064.37	\$	99,096.55
	Woodstock	33,625	\$	81,598.40	\$	104,873.60
	Douglasville	34,036	\$	70,971.28	\$	117,102.61
	Rome	36,764	\$	80,000.00	\$	110,000.00
	East Point	35,042	\$	71,200.00	\$	111,159.00
	Duluth	29,676	\$	86,611.00	\$	134,222.00
	Lawrenceville	30,842	\$	84,764.70	\$	144,195.70
	LaGrange	30,741	\$	83,077.00	\$	160,722.00
	McDonough	28,808	\$	65,050.27	\$	104,503.27
	Dalton	33,368	35.93/hr		56.24/hr	
	Stockbridge	30,000+	\$	74,171.44	\$	114,965.73
Network Administrator	Statesboro	33,204	25.66/hr		38.49/hr	
	Woodstock	33,625	\$	67,433.60	\$	105,802.80
	Kennesaw	34,712	\$	55,564.41	\$	83,346.62
	Rome	36,764	\$	45,000.00	\$	68,000.00
	Duluth	29,676	\$	58,635.00	\$	90,834.00
	McDonough	28,808	\$	41,931.98	\$	67,363.74
	Lawrenceville	30,842	\$	70,462.85	\$	107,217.56
	Stockbridge	30,000+	\$	66,012.32	\$	102,319.09
Help Desk/IT Technician	Forest Park	20,224	\$	36,244.88	\$	54,399.33
	Rome	36,764	\$	30,000.00	\$	60,000.00
	McDonough	28,808	\$	39,935.22	\$	64,155.94
	Woodstock	33,625	16.61/hr		25.91/hr	
	Lawrenceville	30,842	\$	47,465.53	\$	72,224.42
	East Point	35,042	\$	39,688.00	\$	61,896.00
	Douglasville	34,036	\$	38,102.27	\$	59,067.42
	Stockbridge	30,000+	\$	39,820.37	\$	61,721.58
Budget Analyst	Statesboro	33,204	31.26/hr		46.69/hr	
	Woodstock	33,625	\$	63,024.00	\$	96,966.40
	Chamblee	30,824	\$	41,634.37	\$	64,533.43
	Douglasville	34,036	21.21/hr		33.93/hr	
	Peachtree City	36,763	\$	51,628.00	\$	77,443.00
	McDonough	28,808	\$	41,931.98	\$	67,363.74
	East Point	35,042	\$	53,183.00	\$	82,948.00
	Lawrenceville	30,842	\$	63,835.87	\$	97,133.82
	Stockbridge	30,000+	\$	55,425.22	\$	85,909.08
Risk Management Specialist	Covington		\$	54,995.20	\$	80,787.20
Salary.com (private industry)			\$	54,000.00	\$	92,000.00
Gov HR			\$	58,067.00	\$	84,194.00
	Stockbridge	30,000+	\$	55,425.22	\$	85,909.08

The following text is from the Redevelopment Powers Law, addressing requirements for public hearings for adopting redevelopment plans.

§ 36-44-7. Approval of redevelopment plans

(a) A redevelopment plan may be proposed by the redevelopment agency of a political subdivision, but such plan may not be implemented until it is approved by the adoption of a resolution of the local legislative body of the political subdivision as provided in this chapter.

(b) When a proposed redevelopment plan is prepared, it shall be submitted by the redevelopment agency to the local legislative body. Within the 60-day period after the plan is submitted, the local legislative body shall hold at least one public hearing on the proposed redevelopment plan. The local legislative body shall cause the time, date, place, and purpose of each such public hearing to be advertised in one or more newspapers of general circulation within the area of operation of the political subdivision at least once during a period of five days immediately preceding the date of each public hearing.

(c) Within 45 days after completing the public hearings required by subsection (b) of this Code section, the local legislative body of the political subdivision shall schedule and hold a meeting of the local legislative body for the purpose of considering the approval of the redevelopment plan. The local legislative body shall cause the date, time, place, and purpose of such meeting to be advertised in one or more newspapers of general circulation within the area of operation of the political subdivision at least once during a period of five days immediately preceding the date of such meeting. At such meeting the redevelopment plan shall be approved as submitted, amended and approved, or rejected and returned to the redevelopment agency for further consideration. Any redevelopment plan rejected by the local legislative body shall be returned to the redevelopment agency and shall be subject to the public hearing requirements of subsection (b) of this Code section if it is again submitted to the local legislative body for approval, either in the same or amended form.

(d) Once approved by the local legislative body, a redevelopment plan may be amended only by the local legislative body of the political subdivision. The local legislative body shall cause the date, time, place, and purpose of any meeting of the local legislative body at which an amendment to a redevelopment plan is to be considered to be advertised in the same manner as prescribed by subsection (c) of this Code section for a meeting to consider the adoption of a redevelopment plan.

*(NOTE: FIRST PUBLIC NOTICE TO BE PUBLISHED AT LEAST ONCE NO EARLIER THAN 5 DAYS
PRIOR TO THE PUBLIC HEARING)*

CITY OF STOCKBRIDGE

**NOTICE OF PUBLIC HEARING COMMENT ON PROPOSED
STOCKBRIDGE REDEVELOPMENT PLAN FOR (TAX
ALLOCATION DISTRICT #1 - DOWNTOWN AND NORTH
HENRY BOULEVARD CORRIDOR)**

NOTICE IS HEREBY GIVEN that the City of Stockbridge will hold a public hearing, for the purpose of accepting public comment regarding the proposed Stockbridge Redevelopment Plan, that has been prepared for Tax Allocation District Number One within the City of Stockbridge.

The hearing will be held by the Stockbridge City Council at its regularly scheduled work session meeting on Tuesday, November 29 at x:xx p.m. in the City Council Chambers, 2nd floor of Stockbridge City Hall located at 4620 North Henry Boulevard, Stockbridge, GA 30281.

A draft copy of the Draft Stockbridge Redevelopment Plan is on file and may be obtained from the Office of the City Clerk, located in Stockbridge City Hall at the same address.

PERSONS INTERESTED IN THIS MATTER are invited to attend the public hearing at the date, time and place provided in this notice, to express their opinion on this matter. Written comments may also be received in lieu of testimony during the public hearing. For more information, contact Frederick Gardiner, City Manager, at 770-389-7904.

This advertisement is posted in compliance with O.C.G.A. §36-44-7.

Vanessa Holiday
City Clerk
City of Stockbridge, Georgia

(NOTE: SECOND PUBLIC NOTICE TO BE PUBLISHED AT LEAST ONCE NO EARLIER THAN 5 DAYS PRIOR TO THE SECOND PUBLIC HEARING AND VOTE)

PUBLIC NOTICE

CITY OF STOCKBRIDGE

NOTICE OF PUBLIC HEARING AND MEETING OF THE STOCKBRIDGE CITY COUNCIL AT WHICH A RESOLUTION PROPOSING THE ADOPTION OF THE STOCKBRIDGE REDEVELOPMENT PLAN AND CREATION OF TAX ALLOCATION DISTRICT NUMBER ONE – DOWNTOWN AND NORTH HENRY BOULEVARD CORRIDOR IS TO BE HEARD FOR PUBLIC COMMENT AND IS TO BE CONSIDERED FOR APPROVAL.

A Resolution proposing to adopt the City of Stockbridge Redevelopment Plan and create Tax Allocation District Number One is scheduled to be considered by the Stockbridge City Council at its regular meeting on Monday, December 12 at x:xx p.m. in the City Council Chambers, 2nd floor of Stockbridge City Hall located at 4620 North Henry Boulevard, Stockbridge, GA 30281.

A hearing will be held immediately prior to the Council's consideration of this resolution where the public is invited to attend and comment. Following the public hearing, it is anticipated the City Council will vote to officially approve, amend and approve, or reject the Redevelopment (Tax Allocation District) Plan.

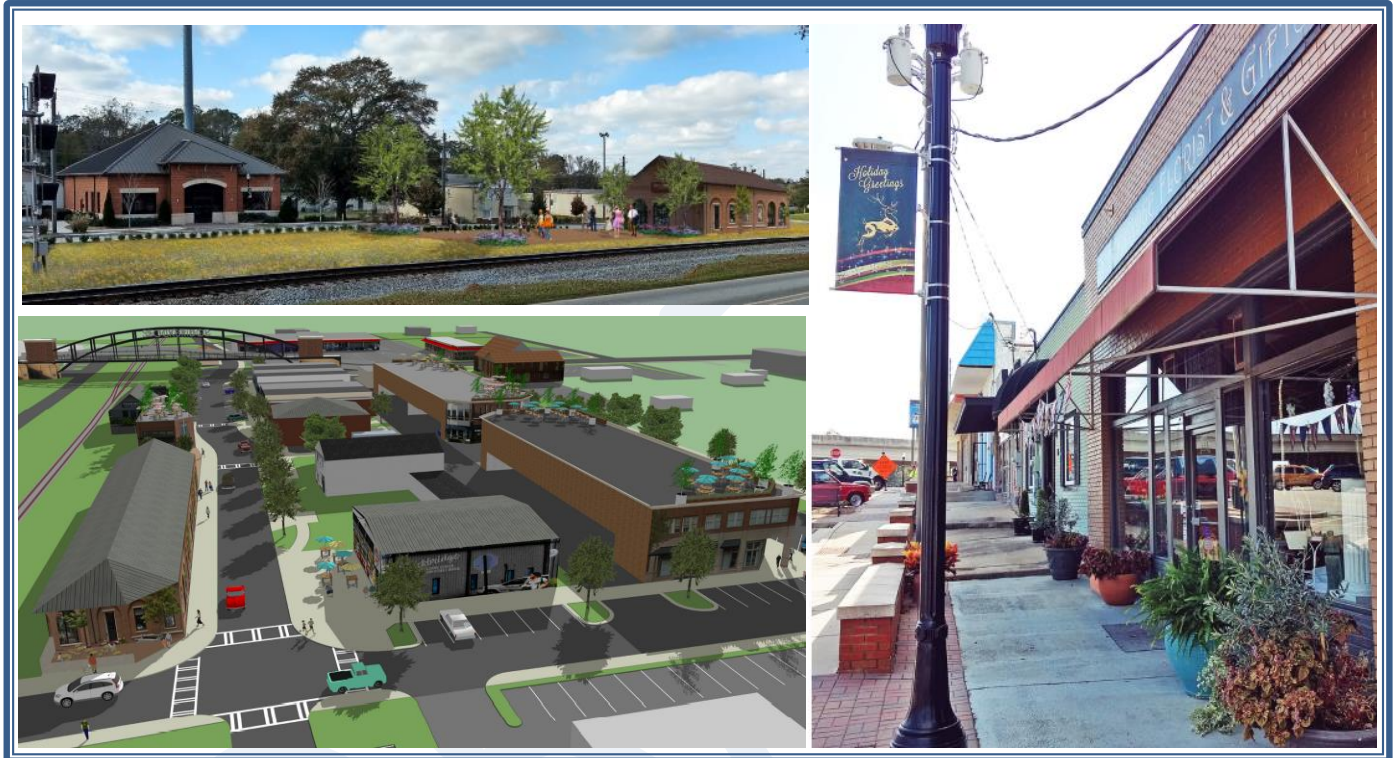
PERSONS INTERESTED IN THIS MATTER are invited to attend the public hearing at the date, time and place provided in this notice, to express their opinion on this matter. Written comments may also be submitted in lieu of testimony during the public hearing.

Copies of the Stockbridge Redevelopment Plan and Resolution are on file and may be obtained from the Office of the City Clerk, located in Stockbridge City Hall at the same address. For more information, contact Frederick Gardiner, City Manager, at 770-389-7904.

This advertisement is posted in compliance with O.C.G.A. §36-44-7.

Vanessa Holiday
City Clerk
City of Stockbridge, Georgia

CITY OF STOCKBRIDGE REDEVELOPMENT PLAN: TAX ALLOCATION DISTRICT #1 - DOWNTOWN AND NORTH HENRY BLVD. CORRIDOR



NOVEMBER 2022

Prepared for:
The City of Stockbridge, Georgia



Prepared by:



KB | ADVISORY GROUP

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* Headings followed by a letter in parenthesis [e.g. (A)] denote information required per Georgia Code Chapter 36, Title 44.

EXECUTIVE SUMMARY

PURPOSE AND INTENT OF THE REDEVELOPMENT PLAN

This Plan presents the rationale, boundaries, fiscal data, and proposed projects which could result from the formation of the City of Stockbridge, Tax Allocation District #1– Downtown and North Henry Boulevard Corridor.¹ The City of Stockbridge has the authority to exercise all redevelopment and other powers authorized or granted municipalities pursuant to the Redevelopment Powers Law (Chapter 44 of Title 36 of the O.C.G.A.), as approved by Stockbridge voters by a referendum held in 2020. This Redevelopment Plan was prepared by KB Advisory Group, Inc. (KBA) for the City of Stockbridge in conformance with the provisions of the Georgia Redevelopment Powers Law.

What is a Tax Allocation District?

A tax allocation district is a financing mechanism that can be used to pay for public infrastructure or to reduce private development costs, to make an underutilized area attractive to private investment and development, at no additional cost to local taxpayers. Establishing a TAD does not create a tax increase for either the community or property owners within the District. Nor does a TAD reduce tax revenues to the community, below levels that existed at the time the District was certified. In many cases, TADs can increase general fund revenues—from new business personal property taxes, added county sales taxes, hotel/motel taxes, excise taxes, occupational/business license fees, and other revenues which are not pledged for redevelopment purposes and/or would not otherwise occur.

The general boundaries, goals, development opportunities and proposed public improvements, as well as the broad economic/market forces impacting the redevelopment area are addressed in this report. Previous City plans have also been relied upon in part to provide the economic justification, rationale, and related background data to designate this redevelopment Area and TAD. This Plan also identifies a list of redevelopment projects with nearer term potential and defines desired uses of TAD revenues that would result from implementing those projects. The Redevelopment Plan concludes with a “School District Impact Analysis,” which is a statutory requirement of the Redevelopment Powers Law.

The City of Stockbridge 2005 Urban Redevelopment Plan, the 2012 Stockbridge Livable Centers Initiative (LCI) 10-Year Update, the 2018 Stockbridge Renaissance Strategic

Vision and Plan and the Shaping Stockbridge Together for 2038 Comprehensive Plan, also adopted in late 2018, have identified similar community and economic development objectives for various portions of the proposed Redevelopment Area. Over the past two decades Stockbridge has completed or planned more than \$100 million in public improvements within this same targeted area, including a new city hall, municipal court, amphitheater, conference center, community center, public parks, a new city police department on the site of the former Henry County, North Precinct

¹ S36-44-8 (3) (C) requires that a resolution adopting the redevelopment plan “name the [tax allocation] district for identification purposes. The first district created shall be known as “Tax Allocation District Number 1, followed by the name of the political subdivision within whose area of operation the district is located.” This TAD is the first created by Stockbridge and is thus identified as “City of Stockbridge Tax Allocation District Number 1 – Downtown and North Henry Boulevard Corridor.”

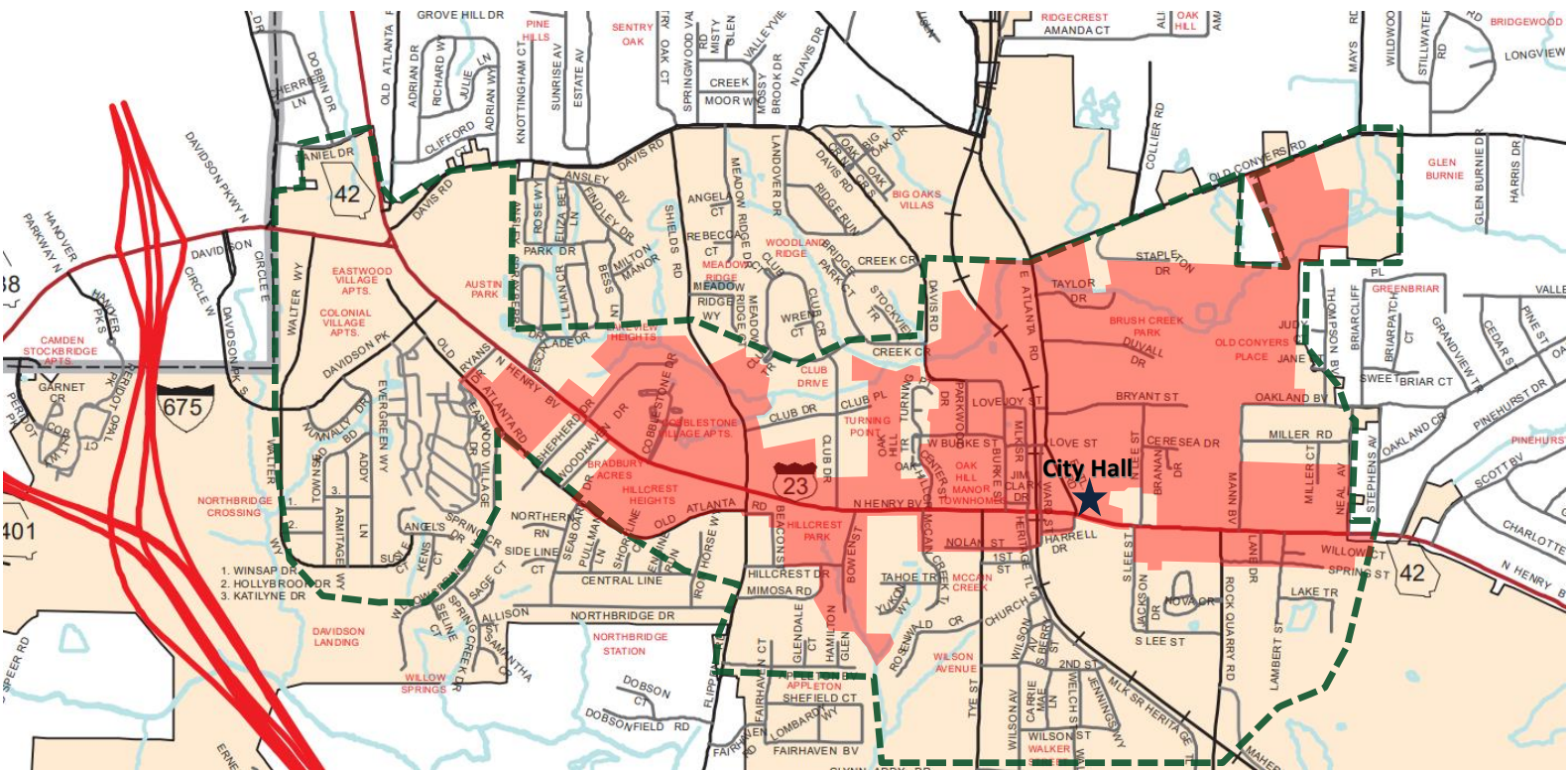
facility, and a proposed cultural arts center. The area is also served by nearby County and School District facilities including elementary, middle, and high schools, County library, and nearby recreational amenities.

The primary economic development objective of this concentrated public investment has been the creation of a new city center and community identity for Stockbridge, where cultural attractions, supportive public amenities, governmental and private institutions will attract privately financed residential, commercial, and mixed-use development on nearby sites. However, the new private development that was expected to follow these extensive public investments has not yet occurred. The purpose of this redevelopment plan is to provide the City with the added tool of tax increment financing to help achieve the community's long-standing vision for Downtown Stockbridge, as well as accomplish the community's economic development objectives that have been established for the area. The "vision and goal" of this plan is to attract more private investment to the redevelopment area, which has been prioritized in prior planning efforts and consistently supported by residents.

WHY THE REDEVELOPMENT AREA QUALIFIES AS A TAD

The boundaries of the proposed Redevelopment Area and TAD are shown on the following map. The Redevelopment Area shown totals roughly 1,350 acres and was drawn to include the historic commercial center of Stockbridge and its immediately surrounding neighborhoods, plus commercial frontage along North Henry Boulevard both east and west of downtown. The redevelopment area contains roughly 25 percent of the City's total population. The proposed Tax Allocation District Number One contains 344 tax parcels located within the area shaded in red. Measured using GIS, these proposed TAD parcels total approximately 501 acres or 37% of the redevelopment area. The area within TAD #1 also includes both sides of all streets and public rights of way which are located either inside or form an outer boundary of the TAD. The inclusion of rights of way is intended to give the City maximum flexibility to use TAD revenues as needed and available to improve roads, utilities and other pedestrian amenities serving Downtown Stockbridge and the main gateways to downtown.

Several significant factors defining this part of Stockbridge strongly suggest that the area qualifies as a Redevelopment Area under Section 36-44-3(7). The four most significant qualifying factors include: (a) substandard, vacant, deteriorated, or deteriorating buildings in several locations, particularly certain residential rental properties, older shopping centers and free-standing commercial buildings near the gateways to Downtown, (b) inadequate street, utility, and parking infrastructure currently serving Downtown Stockbridge; (c) "evidence of pervasive poverty," and (d) under-performing commercial properties, measured in terms of higher vacancy rates and lower market rents compared to the City as a whole.

MAP E-1: APPROXIMATE BOUNDARIES OF THE REDEVELOPMENT AREA AND TAX ALLOCATION DISTRICT #1

The Redevelopment Area formed by the dashed line encompasses approximately 1,350 acres inside the City of Stockbridge, extending along the north and south sides of North Henry Boulevard between Interstate 675 and the Vulcan Materials Company facility located to the east of Rock Quarry Road. The Redevelopment Area closely approximates the study area for the 2012 Stockbridge Livable Centers Initiative (LCI) 10-Year Update. The proposed Tax Allocation District is located within the portion of the Redevelopment the area that is shaded in red. **The proposed Tax Allocation District #1 includes 344 tax parcels totaling roughly 501 acres including rights of way.** The TAD boundaries also include both sides of all public streets which are located inside or form the outer boundary of TAD #1.

The area shown on this map complies with the statutory definition of a Redevelopment Area under several specific provisions of the Redevelopment Powers Law. Conditions may not be equally applicable or prevalent throughout the entire 501 acres, but satisfy the statute's intent under the following provisions, which are discussed in more detail in Section B:

1. A(ii) – The area “a predominant number of substandard, vacant, deteriorated, or deteriorating structures; the predominance of a defective or inadequate street layout or transportation facilities; or faulty lot layout in relation to size, accessibility, or usefulness.”
2. A(iii)- Evidence of “pervasive poverty, defined as being greater than 10 percent of the population in the area as determined by current data from the United States Bureau of the Census.”

3. B (i,iii) – The area includes many “older buildings that have no historic significance” and “structures or buildings of relatively low value compared to the surrounding vicinity.”
4. B (iv) – Several prominent commercial properties exhibit “declining or stagnant rents or sales prices compared to the political subdivision as a whole” and are candidates for redevelopment to higher uses.
5. C (i, ii) – The portion of the Redevelopment Area that includes the historically recognized center of Stockbridge also qualifies as an “area with inadequate infrastructure,” if not “at present,” then likely “following redevelopment.”

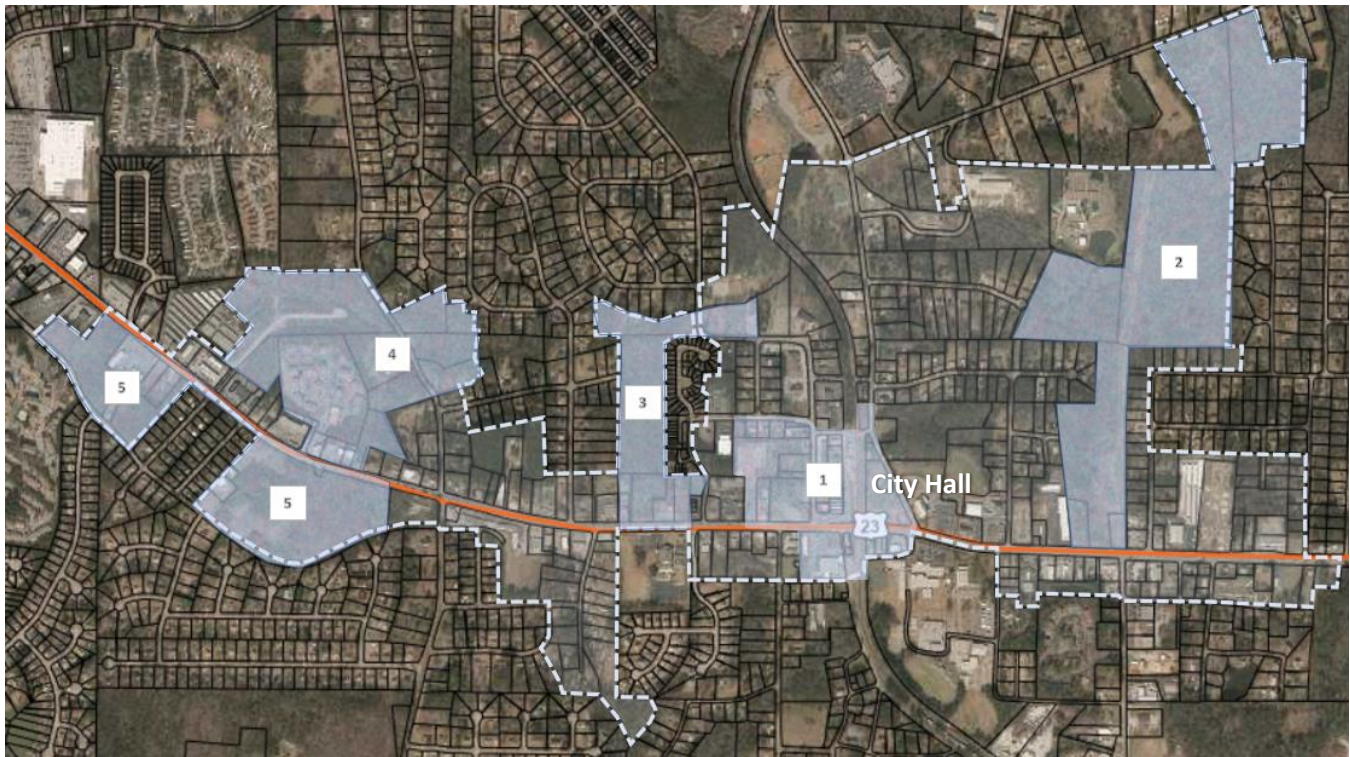
More detailed justification under these provisions is provided in the full report.

REDEVELOPMENT PROJECTS

Prior plans undertaken by the city have identified both general and specific types of private redevelopment projects or project areas within TAD #1 where redevelopment efforts should be prioritized. Most of this effort has focused on Downtown Stockbridge, with some attention paid to encouraging more commercial investment along North Henry Boulevard.

The following map identifies the most likely locations for potential future investment within TAD #1. KBA estimates that these areas could support the net addition of 581 single-family and townhome units, 405 multi-family units and 208,600 SF of new commercial space in commercial or mixed-use buildings. If this new construction occurs, it is realistic to expect that another 128 existing apartments and nearly 57,000 SF of aging and under-valued commercial space could be substantially rehabilitated in response to improving market conditions within the TAD. This investment would impact a footprint of roughly 224 acres or 45% of the total acreage within the TAD, leaving significant opportunities for individual, smaller scale investments to occur elsewhere over time.

If fully implemented within 10 to 12 years, projects identified in this report would have an aggregate market value of more than \$350 million in 2022\$. Achieving this build-out value is based on an average current taxable market value of just under \$380,000 per unit for new single-family and townhome construction, \$211,000 per unit for apartments in new multi-family and mixed-use developments, and \$101 per SF for new and rehabilitated commercial space. These average values are well within the range of other new construction occurring elsewhere in Stockbridge and Henry County and may be conservative. The cumulative effects of this new development should also positively impact property values in the balance of the TAD, which have a current combined taxable full value of \$64.2 million. In total, KBA estimates that the build out of the 5 project areas could achieve a taxable full value for the entire TAD of \$414.2 million in 2022\$, resulting in a gross TAD digest of nearly \$165.7 million. This level of investment would increase the current estimated TAD digest by \$129.8 million or 362% over existing conditions, before considering value appreciation and the likely “halo effects” on surrounding properties located inside the balance of the district.

MAP E-2: POTENTIAL REDEVELOPMENT PROJECT LOCATIONS

This map shows the locations where proposed investments could generate TAD proceeds and/or qualify for the use of TAD revenues to offset eligible redevelopment project costs.

POTENTIAL TAD REVENUES AND BONDING CAPACITY

This Plan estimates total tax allocation increments that TAD #1 could potentially generate assuming (a) projects identified in this plan are successfully built out over a 10 to 12-year period to a taxable full value of roughly \$350 million, (b) the city implements a 2.0 mil property tax by no later than 2024, (c) millage rates for all jurisdictions remain stable over the forecast period, (d) the county and school district will continue to provide annual deductions for homestead exemptions applied to owner-occupied housing units and (e) both Henry County and the Henry County School District will consent to contribute their respective tax allocation increments without restriction. Relying on these assumptions, total annual property tax collections from real estate (excluding commercial personal property) within TAD #1 could exceed \$5.1 million annually by 2032. Assuming full county and school participation, roughly 80% or \$4.15 million of that total would be treated as tax allocation increment and the balance of just over \$1.0 million would continue to flow to the respective jurisdictions' general funds. Cumulative tax allocation increments to the TAD fund range from roughly \$65 million (20 years) to \$118 million over a full 30 years.

In addition to nominal dollars, this report provides estimates of those proceeds' net present value if discounted at rates ranging from 4% to 8%. Calculating the net present value of future cash flow provides an indicator of the actual capacity of those long-term revenues to reduce development costs that will obviously be incurred during the projects' construction.

Applying lower discount rates of 4% or 5% illustrate the capacity of TAD proceeds to help repay city-issued bonds at interest rates that are typically available for financing public works projects. Discount rates in the 6% to 8% range (or higher) are more realistic in situations where a local government simply agrees to issue TAD bonds with no credit enhancement, or to deliver future TAD revenues, as available, to a developer under prescribed conditions and over a negotiated period of years. It is estimated that over a 20- to 30-year period the TAD could potentially deliver a net present value range of \$23 to \$40 million depending on the terms of intergovernmental agreements with the County and School District, and the specific financing methods used.

REDEVELOPMENT COSTS - PROPOSED USES OF TAD PROCEEDS

Potential uses for the estimated potential TAD funding are itemized in this table, using a reasonable total estimated capital budget of roughly \$30 million. Future TAD proceeds could be used for many purposes in numerous combinations. The table illustrates a representative

Priority Uses/Eligible Redevelopment Costs for Tax Allocation Increment - Stockbridge TAD #1

Eligible Redevelopment Costs	Estimated % Allocation	Total Capital Cost
1 Roads and Infrastructure Improvements	15%	\$4,500,000
2 Public Parks & Amenities	5%	\$1,500,000
3 Contributions to Structured Parking	25%	\$7,500,000
4 Rental Housing Rehabilitation Incentives	15%	\$4,500,000
5 Direct Incentives - Catalyst Projects	40%	\$12,000,000
TOTALS: (Rounded)	100%	\$30,000,000

Source: City of Stockbridge and KB Advisory Group, Inc.

distribution of fund uses among the priorities described in the redevelopment plan. In practice, TAD proceeds will be allocated to specific public and private purposes as development opportunities arise and as specific agreements are negotiated between applicants and the city.

REDEVELOPMENT AGENT

Pursuant to O.C.G.A. §34-44-3(a), the Stockbridge City Council will act as the redevelopment agent to exercise redevelopment powers needed to implement this Plan. As redevelopment agent, the City Council may, if necessary, enter into or delegate responsibility to enter into agreements, or perform other related duties as further detailed in Section E of this report.

TAX ALLOCATION INCREMENT BASE

On or before December 31, 2022, the City of Stockbridge, acting as the redevelopment agent, will apply to the State Revenue Commissioner to determine the tax allocation increment base of the proposed TAD. The estimated gross base digest of the TAD totals \$39.89 million or 3.4% of the city's estimated M&O tax digest of \$1.06 billion. As the result of a recent voter referendum authorizing a major annexation of unincorporated county property, the city's M&O digest is expected to increase substantially in 2023, making the TAD a much smaller percentage of the total digest than indicated here.

Tax Allocation Increment Base	
Number of Parcels	344
Total Acres	501.1
2021 Fair Market Value	\$108,099,159
2021 TAD Digest	\$35,893,424
2021 Stockbridge Tax Digest	\$1,057,233,581
TAD Percent of City Digest	3.4%

Stockbridge did not levy a property tax in 2022. By agreement, the County Police SSD millage of 1.904 levied on Stockbridge taxpayers will be transferred to the City to fund police department operations. It is expected that the city will eventually institute its own property tax to fund the police department which, in turn, will end the existing County Police SSD millage. The following table assumes the creation of an average 2.0 mil City property tax beginning no later than 2024. With the elimination of police services, the maximum county millage available to provide tax allocation increment is the sum of the general fund, fire protection and recreation special service districts millage rates, less the county sales tax credit, or a net of 10.511 mills. This plan assumes that the city will only request the general fund portion of the millage rate, less a proportional deduction of future county sales tax credit be pledged to the TAD.

Applicable millage rates for computing tax allocation increment and resulting property tax collections associated with the estimated base real estate value of TAD #1 are calculated in the following table. These amounts would be reduced by current and future deductions of homestead exemptions granted to homeowners living within the TAD.²

Estimated Tax Collections Associated with the Estimated TAD # Base Digest

Jurisdiction	TAD Digest x	Millage Rate =	Total Tax Levy	Property Tax/Acre
City of Stockbridge*	\$35,893,424	2.000	\$71,787	\$143.27
Henry County School District	\$35,893,424	20.000	\$717,868	\$1,432.70
Henry County (General Fund Portion)**	\$35,893,424	9.155	\$328,609	\$655.83
Total:		31.155	\$1,118,264	\$2,231.80

* Stockbridge did not levy a property tax in 2022. This analysis anticipates that the city will institute a property tax in 2023 or 2024 to fund the new police department.

** See previous table for the calculation of the portion of county millage that is requested to be pledged to the TAD.

Source: Henry County tax assessment records, Georgia Department of Revenue and KB Advisory Group.

SCHOOL DISTRICT IMPACTS

Georgia's Redevelopment Powers Law was amended during the 2009 legislative session to include a new provision under section 36-44-3(9)(R) for preparation of a "School System Impact Analysis." The scope of this impact analysis should, at minimum, include "an estimate of the number of net new public school students that could be anticipated as redevelopment occurs; the location of school facilities within the proposed redevelopment area; an estimate of educational special purpose local option sales taxes projected to be generated by the proposed redevelopment, if any; and a projection of the average value of residential properties resulting from redevelopment compared to current property values in the redevelopment area."

² The City of Stockbridge has no plans to include commercial personal property within the base value of the TAD or to use tax allocation increments from personal property for redevelopment purposes. Also, the estimated TAD base digest does not include deductions for homestead exemptions. KBA did not have sufficient information to determine the total value of homestead exemptions currently granted to homeowners in the TAD.

Today, an estimated 323 housing units exist within the proposed TAD #1, including 134 single-family homes and 189 units in small and large multi-family housing, plus 16 mobile homes. From tax assessment records, KBA estimates that 85 units or only 26.3% of these units are owner occupied. The remaining 73.7% of these units, including 36.6% of existing single-family homes, are either renter occupied or available for rent. Aside from one managed apartment community, rental units are owned by individual small investors. Excluding mobile homes that are assessed as personal property, these individual investor-owned rentals have an average age of more than 61 years, are valued for tax purposes at less than \$79.00 per SF and appear to be among the lowest-cost rental housing available in Henry County.

There are several types of redevelopment projects that have been identified on roughly 224 acres of the 501-acre Stockbridge TAD #1. If these projects are developed as forecast over the next decade or longer, they could result in the eventual addition of approximately 580 new single-family and for-sale townhomes, 400 apartment units in multi-family and mixed-use buildings, and the potential rehabilitation of 128 existing rental units. The plan may also result in the addition or rehabilitation of 275,500 SF of retail/office development where specific projects and land uses have been quantified, plus other smaller investments throughout the balance of the TAD.

KBA relied on the US Census, American Community Survey (ACS) to set baseline demographic multipliers for the City of Stockbridge. ACS estimates that 6,028 Stockbridge residents were enrolled in public school in 2020, resulting in an overall enrollment “multiplier” of 0.54 students per unit across all housing and household types. Multipliers calculated to 0.68 students per occupied single-family home and 0.29 students per multi-family rental.

Using this information as a baseline, KBA distributed residential build-out estimates for the TAD among a representative mix of single-family detached, townhome, and multi-family rental housing in conventional and mixed-use buildings. KBA then applied respective average school enrollment multipliers for each housing type that were in line with the ACS data, while reflecting appropriate adjustments to account for the different nature and pricing of the proposed new housing compared to existing products inside the city. KBA estimates that the TAD could be reasonably expected to contain a total population of more than 2,200 at build out, including 378 children under the age of 18 who would likely be of school age and enrolled in public schools. Approximately 87% of those children are tied to the proposed single-family and townhome developments, while the expected number of children residing in the multi-family housing is estimated at only 50. The potential addition of 378 students represents a 6.3% increase to existing (2020 ACS estimated) city resident enrollment in Henry County Schools. This addition also represents a 0.87% increase to current HCSD enrollment of 43,417, phased over a decade or more of new construction.

The resulting fiscal and economic impacts to the Henry County School District from participating in the proposed TAD are detailed in the full report and summarized as follows:

1. The TAD will affect future appreciation on 0.42 percent of the School District’s tax digest. The current amount of property taxes generated from real estate within the TAD, totaling roughly \$717,800 per year, will continue to go to the school system—only taxes associated with incremental real estate digest growth above the current base amount are pledged to the TAD.

2. Residential development proposed for TAD #1 has the physical potential to add 378 students to the School District when fully built out. In the context of a school district with more than 43,400 students, increases of this magnitude, phased over a decade or longer construction period, should have a negligible effect on enrollment.
3. No Henry County School District facilities are located inside the boundaries of the TAD.
4. Upon completion of these projects and while the TAD is still in effect, the School District could receive roughly \$745,700 in annual property taxes from within the TAD, including certified base real estate taxes and \$27,800 per year in increased commercial personal property taxes at build-out. Also, future school bond millage assessed to new development will not be pledged to the TAD. If successful, the TAD could also generate \$470,000 in increased annual E-LOST revenues when the commercial and mixed-use components are fully completed.
5. The School District would receive more than \$3.5 million per year in real estate taxes from the TAD once all redevelopment costs are paid, and the TAD is dissolved.

This report concludes that the potential gains to the Henry County Public Schools from participating in the proposed TAD will be positive due to the future growth in its tax digest and sales tax revenues, with resulting limited impacts on the demand for school services.

The following report explains the Plan's findings in more detail.

INTRODUCTION

This Plan presents the rationale, boundaries, fiscal data, and proposed projects which could result from the formation of the City of Stockbridge Tax Allocation District #1: Downtown and North Henry Boulevard Corridor. This Redevelopment Plan was prepared in conformance with the provisions of the Georgia Redevelopment Powers Law (O.C.G.A. Title 36 Chapter 44), which governs the creation of Tax Allocation Districts (TAD) in the state.³

This Plan was prepared by KB Advisory Group, Inc. (KBA) for the City of Stockbridge. This Plan's goal is to enable the funding mechanism of a TAD to help finance eligible public and private redevelopment costs and to attract more private investment to the historic center of the City. Adopting this plan makes the tool of tax increment financing available to help accomplish the ambitious public policy objectives which have already been established for the area and have been consistently supported by Stockbridge residents over the past two decades.

OVERVIEW OF TAX ALLOCATION DISTRICTS

Tax allocation districts are Georgia's version of tax increment financing. Tax increment financing is a redevelopment funding mechanism that reinvests the future taxes from real estate development back into a project as an incentive to attract new private investment into an area. As described by the Council of Development Finance Agencies. (www.cdfa.net), TIF was created and first used in California in 1952. Hundreds of TIF districts have helped spur urban redevelopment in cities across the country. Today, all 50 states and the District of Columbia use tax increment financing.

In 1985, the Georgia General Assembly authorized Georgia's form of tax increment financing within Tax Allocation Districts (TAD). The purposes of a Georgia tax allocation district are comparable to tax increment financing used in other states. A TAD uses the increased property taxes generated by new development within a

Definition and Contents of a Redevelopment Plan

Sec. 36-44-3(9) of the Redevelopment Powers Law defines a redevelopment plan as "a written plan of development for a redevelopment area or a designated portion thereof which:"

- (A) Specifies the boundaries of the proposed redevelopment area;
- (B) Explains the grounds for a finding by the local legislative body that the redevelopment area on the whole has not been subject to growth and development through private enterprise and would not reasonably be anticipated to be developed without the approval of the redevelopment plan;
- (C) Explains proposed uses after redevelopment of real property;
- (D) Describes proposed redevelopment projects and explains the proposed method of financing;
- (E) Describes any contracts, agreements, or other instruments which are proposed to be entered into for the purpose of implementing the plan;
- (F) Describes the type of relocation payments proposed to be authorized, if any;
- (G) Includes a statement that the proposed redevelopment plan conforms to the local comprehensive plan, master plan, zoning ordinance, and building codes of the political subdivision;
- (H) Estimates redevelopment costs to be incurred or made during the course of implementing the redevelopment plan;
- (I) Recites the last known assessed valuation of the redevelopment area and estimates the assessed valuation after redevelopment;
- (J) Provides that property which is to be redeveloped and which is either designated as a historic property under the "Georgia Historic Preservation Act" or listed on or been determined to be eligible for listing on the National Register of historic places will not be
 - (i) substantially altered in any way that is inconsistent with technical standards for rehabilitation; or
 - (ii) demolished unless feasibility for reuse has been evaluated based on technical standards for the review of historic preservation projects;

(Continued on next page)

³ Required information to support the creation of Tax Allocation Districts in Georgia is outlined in this text box. This redevelopment plan follows that general outline. Section headings followed by a letter in parenthesis [e.g. (A)] refer to the relevant section in Georgia Code Chapter 36, Title 44, § 3(9), which defines the required contents of redevelopment plans.

designated redevelopment area to finance costs related to the development, such as building construction, demolition, public infrastructure, land acquisition, relocation, utilities, debt service, and planning costs. Eligible redevelopment costs a TAD might cover include but are not limited to:

- Sewer expansion and repair
- Storm drainage
- Street construction and repair
- Water supply
- Park improvements
- Bridge construction and repair
- Curbs, sidewalks, and streetscapes
- Building construction or rehabilitation
- Grading and earthwork
- Traffic control
- Parking structures, etc.

Sec. 36-44-3(9) continued:

- (K) Specifies the proposed effective dates for the creation and termination of the TAD;
- (L) Contains a map specifying the boundaries of the proposed TAD and showing existing uses and conditions of real property;
- (M) Specifies the estimated tax allocation increment base of the proposed TAD;
- (N) Specifies ad valorem property taxes to be used for computing tax allocation increments, supported by a required resolution;
- (O) Specifies the amount of the proposed tax allocation bond issue or other financing and the term and assumed interest rate for such financing;
- (P) Estimates positive tax allocation increments for the period covered by the term of the proposed tax allocation bonds or other financing;
- (Q) Specifies the property proposed to be pledged for payment or security for payment of tax allocation bonds;
- (R) Includes a school system impact analysis if the plan proposes to include in the tax allocation increment, ad valorem taxes levied by a board of education; and
- (S) Includes such other information as may be required by resolution of the political subdivision whose area of operation includes the proposed redevelopment area.

Cities and counties throughout Georgia have created TADs to stimulate major new construction or rehabilitation in blighted or underdeveloped areas. More than 80 Georgia cities and counties have created TADs in their communities. A TAD offers local governments the opportunity to promote worthwhile development or redevelopment projects that would not otherwise be financially feasible or are in locations/markets which would otherwise be unattractive to private investment.

Several Georgia tax allocation districts, such as Atlantic Station and the Eastside and West Side TADs in Atlanta, Camp Creek Marketplace (East Point), and other suburban TADs including Duluth, Gainesville, Columbus, Conyers, Woodstock, Smyrna, LaGrange and others have demonstrated the economic benefits a TAD can generate. These benefits include:

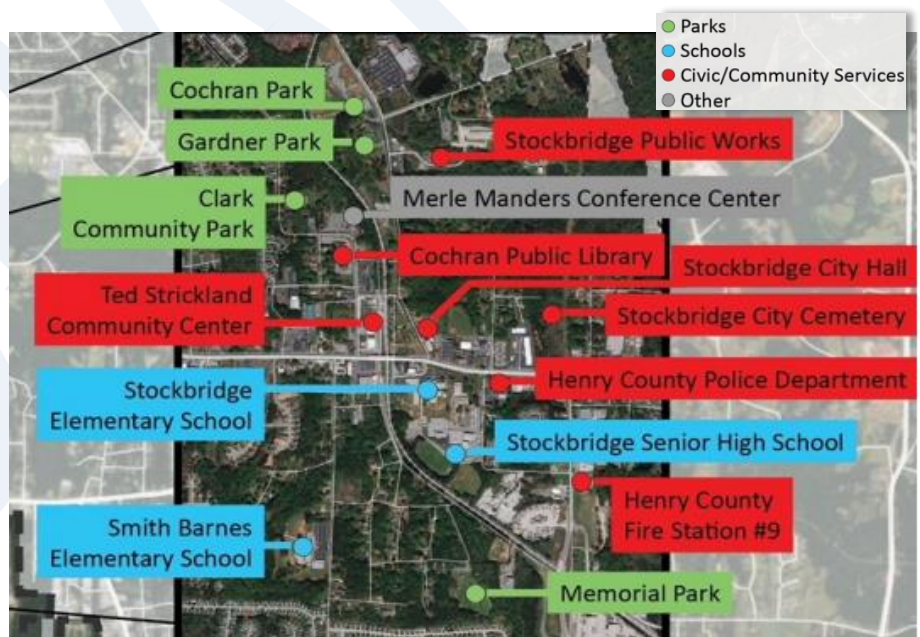
- **A stronger economic base**— Tax increment financing can attract private development that would otherwise not have occurred or enable developers to support a higher level of investment in density or design quality than would have otherwise been financially feasible absent of the incentive.
- **The halo effect**—Several Georgia TADs have generated significant new investment in areas surrounding the TAD as well as within the tax allocation districts, further expanding positive economic impacts to the host taxing jurisdictions.

- **No impact on current tax revenues**—Redevelopment is effectively promoted without tapping into existing general governmental revenues or levying special assessments on property owners.
- **Expands the local tax base**—By stimulating economic activity, TADs expand the local tax digest, create additional demand for retail sales, and as a result, local sales taxes.
- **Is self-financing**—A TAD is self-financing since it is funded by the increased tax revenues from new development within the District.
- **High leverage**—Typically TAD funds represent between 5-15% of project costs, leveraging 7-20 times their value in private investment.

In summary, a tax allocation district is a financing mechanism that can be used to pay for public infrastructure or to reduce private development costs, to make an underutilized area attractive to private investment and development, at no additional cost to local taxpayers. Establishing a TAD does not create a tax increase for either the community or property owners within the District. Nor does a TAD reduce tax revenues to the community, below levels that existed at the time the District was certified. In many cases, TADs can increase general fund revenues—from new business personal property taxes, added county sales taxes, hotel/motel taxes, excise taxes, occupational/business license fees, and other revenues which are not pledged for redevelopment purposes or would not otherwise occur.

PURPOSE AND VISION FOR THE PROPOSED TAX ALLOCATION DISTRICT

The City of Stockbridge 2005 Urban Redevelopment Plan, the 2012 Stockbridge Livable Centers Initiative (LCI) 10-Year Update, the 2018 Stockbridge Renaissance Strategic Vision and Plan and the Shaping Stockbridge Together for 2038 Comprehensive Plan, also adopted in late 2018, have identified similar community and economic development objectives for various portions of the proposed Redevelopment Area. Over the past two decades Stockbridge has completed or planned more than \$100 million in public improvements within this same targeted area, including a new city hall, municipal court, amphitheater, conference center, community center, public parks, a new city police department on the site of the former Henry County, North Precinct facility, and a proposed cultural



Public facilities located within and surrounding Downtown Stockbridge, as reported in the 2038 Comprehensive Plan (p.24). Since that plan was adopted in late 2018, the city has constructed a new amphitheater next to City Hall and replaced the Henry County Police Precinct with the new Stockbridge Police Department.

arts center. The area is also served by nearby County and School District facilities including elementary, middle, and high schools, County library, and nearby recreational amenities.

The primary economic development objective of this concentrated public investment has been the creation of a new city center and community identity for Stockbridge, where cultural attractions, supportive public amenities, governmental and private institutions will attract privately financed residential, commercial, and mixed-use development on nearby sites. As will be documented later in this report, the new private development that was expected to follow these extensive public investments has not yet occurred. The purpose of this redevelopment plan is to provide the City with the added tool of tax increment financing to help achieve the community's long-standing vision for Downtown Stockbridge, as well as accomplish the community's economic development objectives that have been established for the area. The "vision and goal" of this plan is to attract more private investment to the redevelopment area, which has been prioritized in prior planning efforts and consistently supported by residents.

These goals have been expressed and reinforced over time and are briefly addressed in the following paragraphs.

- In December of 2004 the Stockbridge City Council adopted resolutions adopting an Urban Redevelopment Plan (URP), designating an Urban Redevelopment Area (URA) containing approximately 23 acres, and authorizing the City's Urban Development Agency to assemble those properties which today include Stockbridge City Hall and the new amphitheater. The "Stockbridge URP" was created under the Georgia Urban Redevelopment Law (O.C.G.A. 36-61-1 et. seq.). The Urban Redevelopment Law, which is a different statute than the Redevelopment Powers Law which authorizes Tax Allocation Districts, defines a redevelopment area as a "slum area which the local governing body designates as appropriate for an urban redevelopment project." The original URP, which was later amended in 2013, proposed demolishing and replacing 14 existing properties with civic buildings, commercial and office space, new residential development in multi-family and mixed-use buildings, new single-family house lots, associated public amenity space and parking facilities. The boundaries of the proposed Tax Allocation District #1 include the entire designated URA, which is identified on the next page.
- In 2012 Stockbridge updated its 2001 Livable Centers Initiative (LCI) Plan for a large study area that extended north and south along the SR 138 and SR 23 corridors, from I-75 to Rock Quarry Rd. The LCI Plan, as well as the market analysis which supported it, identifies several redevelopment sites and an extensive list of "priority projects" which are also referenced in this report. As part of that effort the city later adopted "Downtown Village Overlay" (DTV) and "Parkway Mixed Use Overlay" (PMU) Zoning Districts to encourage development that conforms to the objectives of the LCI Plan.



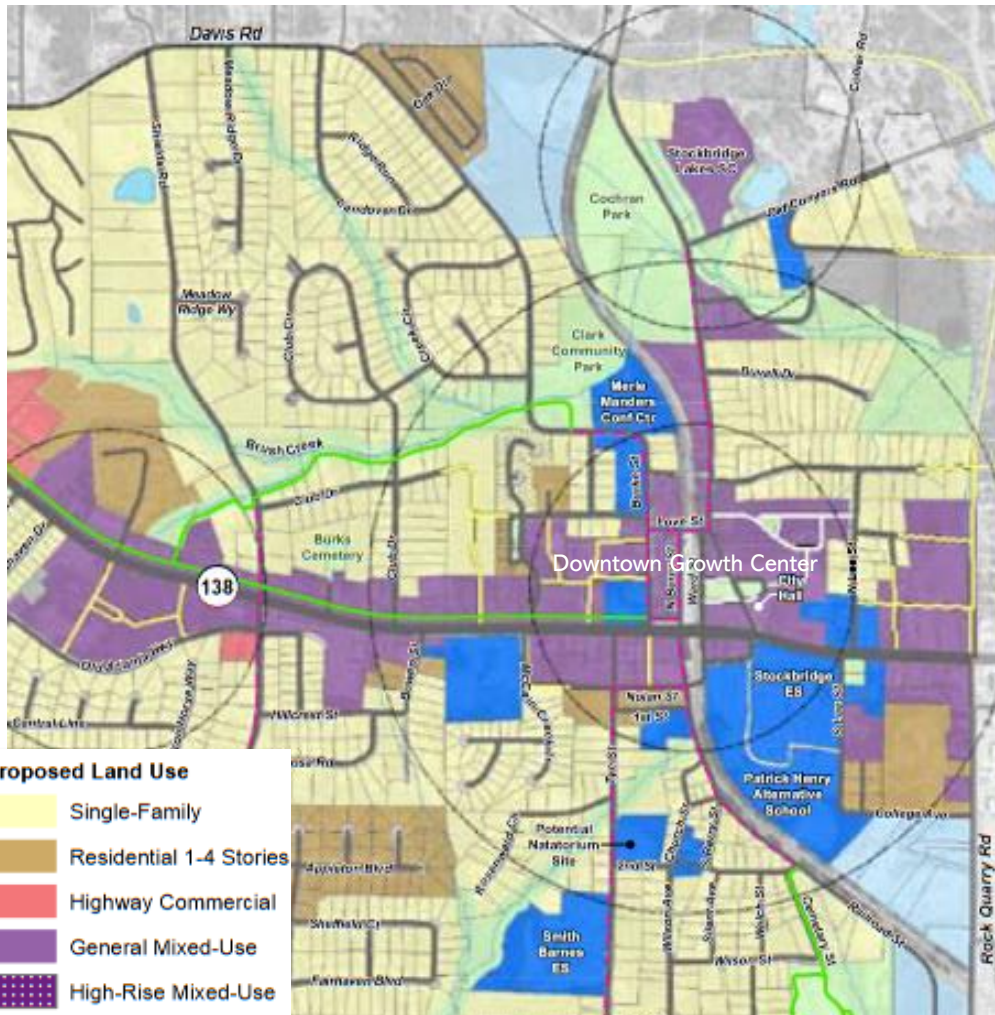
This exhibit shows the boundaries and original development concept for the 2005 Stockbridge Urban Redevelopment Plan (URP) prepared by the Sizemore Group. The concept plan called for the creation of a 12.6-acre civic space for a new City Hall and related public buildings totaling nearly 55,000 SF, structured parking, 131,500 SF of retail and office space in multi-story commercial and mixed-use buildings, 389,000 SF of residential space (350 to 375 units) including apartments, townhomes, and units above retail plus 38 single-family house lots. The original proposed City Hall site was eventually moved to its current location and an amphitheater and municipal court building were added. The extensive planned commercial and mixed-use development fronting Ward St. and East Atlanta Rd. has not materialized. Much of that land is now used for stormwater detention, amphitheater parking, public parks, and open space.



Source: Urban Redevelopment Plan, City of Stockbridge, prepared for the City of Stockbridge Redevelopment Authority by The Sizemore Group, Burnside, Inc. and Town Center Realities, LLC, January 2005.



City of Stockbridge Redevelopment Plan: Downtown and North Henry Blvd Corridor



This exhibit (left) shows a portion of the “Framework Plan” proposed in the 2012 Stockbridge Livable Centers Initiative (LCI) 10-Year Update. The SR 138 frontage and area designated as “Downtown Growth Center” in the LCI Plan have also been incorporated into the proposed Redevelopment Area for this report. The Framework Plan emphasizes “general mixed-use” development within and near downtown. “Development Concept B” (below) for the Town Center proposed a central park and 3,000-seat amphitheater, accompanied by retail, office, residential development, and park space. The public amenity components illustrated in Concept B have been largely implemented, but the hoped-for private investment has not followed.

Source: Stockbridge Livable Centers Initiative (LCI) 10-Year Update prepared by Tunnell-Spangler-Walsh & Associates, July 2012, pages 75 to 82.



- In 2018 the city followed the LCI Plan with a master plan that concentrated on the historic “core” of Downtown Stockbridge. The 2018 Stockbridge Strategic Vision & Plan (RSVP) was led by the Carl Vincent Institute of the University of Georgia and focused on a study area located along the Martin Luther King Sr. Heritage Trail between the Food Depot shopping center on the south side of North Henry Boulevard, northward to Love Street. That plan addressed parking, pedestrian and streetscape improvements, adaptive reuse and infill development opportunities, plus related design recommendations for outdoor spaces and several existing buildings.

Source: Illustrations from the 2018 Stockbridge “RSVP” including (right) the Concept Master Plan (page 13) and (below) “Downtown Fly Through” illustrations (page 46).



INFILL SQUARE FOOTAGE

BURKE STREET INFILL BUILDING

>North Burke Infill

Commercial: 9,254 sq. ft.
Residential: 13,195 sq. ft.
(14 private parking spaces)

>South Burke Infill

Commercial: 11,913 sq. ft.
Residential: 17,564 sq. ft.
(21 private parking spaces)

MARTIN LUTHER KING, SR. HERITAGE TRAIL

>North Plaza/Corner Building
Commercial: 7,841 sq. ft.

SOUTH PLAZA BUILDING

Commercial: 2,110 sq. ft.

RECONSTRUCTED DEPOT

Commercial: 2,265 sq. ft.



4. BIRD'S EYE VIEW OF BURKE STREET INFILL BUILDINGS WITH ROOFTOP GARDENS

5. BURKE STREET PLAZA LOOKING THROUGH TO MARTIN LUTHER KING, SR. HERITAGE PLAZA

6. BURKE STREET INFILL BUILDINGS

- Also in late 2018 the Stockbridge City Council adopted a new Comprehensive Plan entitled “Shaping Stockbridge Together for 2038.” As will be addressed in more detail later in this report, the 2038 Comprehensive Plan contains numerous goals, policy statements and implementation strategies involving the downtown area, which came out of the earlier plans cited above. The availability of tax increment financing made possible by the creation of TAD #1 can help to implement several of the strategies outlined in the Comprehensive Plan.

In summary, the vision, purpose and need for the TAD is to help attract private investment to the “Downtown Growth Center” identified in the 2012 LCI Plan, to encourage reinvestment in vacant or underutilized sites and buildings along nearby sections of North Henry Boulevard which serve as the main “gateway” to Downtown, and to overcome financial barriers to support mixed-use and infill development in the area. TAD #1 is being established as an additional tool to help to leverage higher property tax collections within an area which, despite substantial public investments already made to enhance the area, still exhibits evidence of decline and is under-performing in terms of existing property values and generation of tax revenues. The commercial, housing, and mixed-use development proposed for the tax allocation district, in accordance with established City plans and policy objectives, will increase Stockbridge’s existing property tax digest. This revenue increase will be captured through the TAD mechanism to incentivize redevelopment and help finance further improvements and public amenities, at no additional cost to Stockbridge taxpayers.

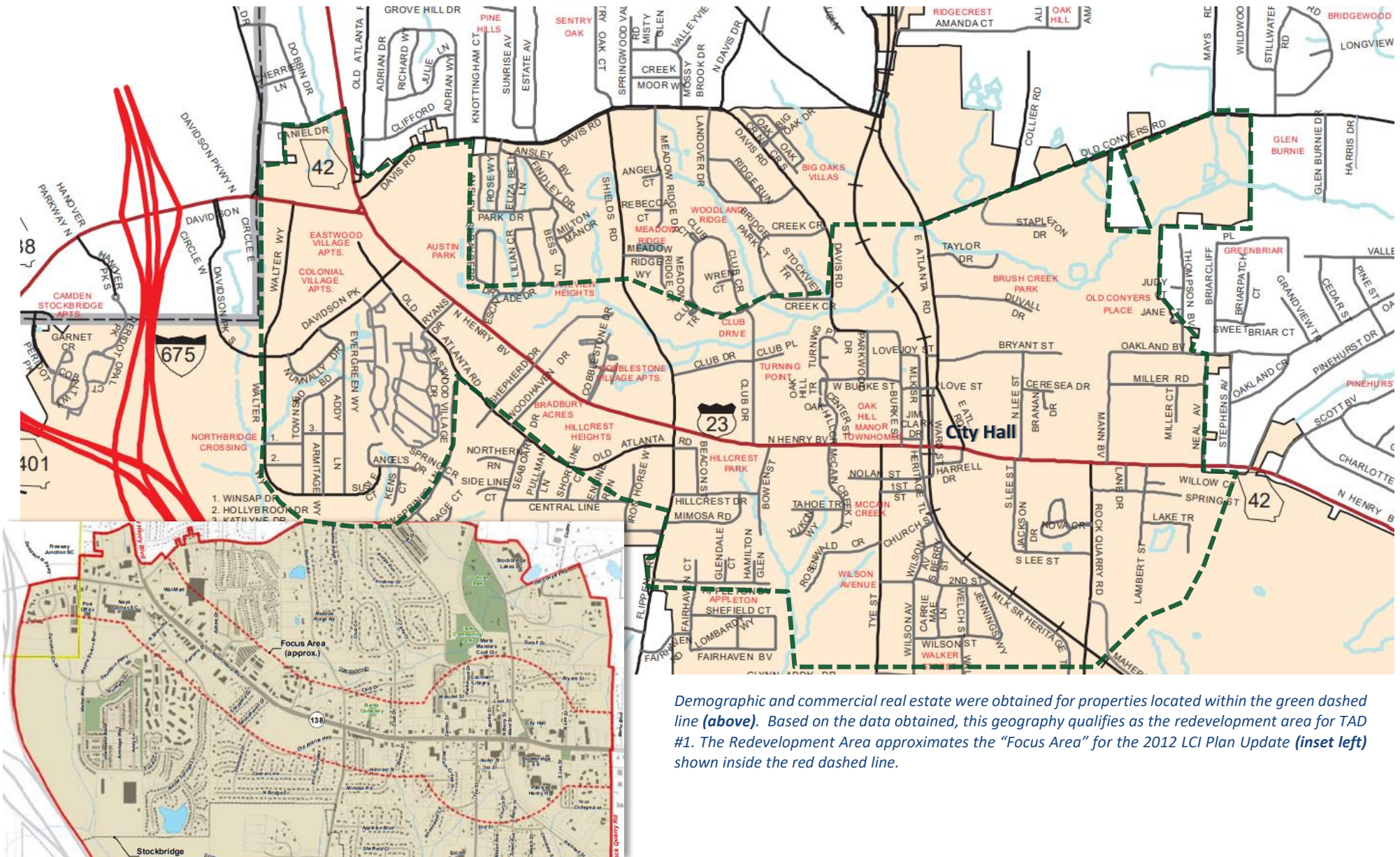
GEOGRAPHIC BOUNDARIES OF THE PROPOSED REDEVELOPMENT AREA (A)

The first task in the analysis involves designating an area within the City of Stockbridge which satisfies the statutory definition of a “Redevelopment Area” under O.C.G.A Section 36-44-3(7) and would enable the City Council to exercise redevelopment powers and form a TAD within its boundaries. Although a TAD must be located entirely within a qualified redevelopment area, the two geographies may, but are not required to share the same boundaries. A redevelopment area can be significantly larger than a proposed TAD, and it is not unusual for two or more TADs to exist within a single redevelopment area as part of a coordinated economic development strategy.

The following section identifies the boundaries of a redevelopment area within Stockbridge and addresses the City’s rationale or grounds for exercising redevelopment powers. The section concludes with a discussion of how and why the geography satisfies the definition of a redevelopment area. To determine whether the proposed geography complies with the statute, KBA collected commercial property information and compiled demographic data for the population living in this same general area, for the City of Stockbridge as a whole, Henry County and the Atlanta MSA.

The boundaries of the proposed Redevelopment Area shown on the following map are based in part on the 2012 LCI Plan’s “Focus Area.” The area was drawn to include frontage in both sides of North Henry Boulevard, the historic commercial center of Stockbridge, and its immediately surrounding neighborhoods. The area contains an estimated 2022 population of roughly 7,700 or 25 percent of the City’s total population of more than 29,700. The proposed Tax Allocation District Number 1, shown on Map 2 contains roughly 494 acres.

MAP 1: Proposed Stockbridge Redevelopment Area



Demographic and commercial real estate were obtained for properties located within the green dashed line (above). Based on the data obtained, this geography qualifies as the redevelopment area for TAD #1. The Redevelopment Area approximates the "Focus Area" for the 2012 LCI Plan Update (inset left) shown inside the red dashed line.

MAP 2: Proposed City of Stockbridge TAD #1 – Downtown and North Henry Boulevard Corridor



Note: *TAD boundaries include both sides of all public rights of way which abut TAD parcels. All TAD Parcels are located inside the Stockbridge City limits, as well as the Redevelopment Area shown on Map 1.

GROUNDS FOR EXERCISE OF REDEVELOPMENT POWERS (B)

Tax Allocation Districts (TAD) are authorized in Georgia under the Redevelopment Powers Law, O.C.G.A. Title 36, Chapter 44. In 2009, the Redevelopment Powers Law was amended, to include the following definition of a “redevelopment area” under Section 36-44-3(7).

‘Redevelopment area’ means an urbanized area as determined by current data from the US Bureau of the Census or an area presently served by sewer that qualifies as a ‘blighted or distressed area’, a ‘deteriorating area,’ or an ‘area with inadequate infrastructure’ as follows:

(A) A ‘blighted or distressed area’ is an area that is experiencing one or more conditions of blight as evidenced by:

- (i) The presence of structures, buildings, or improvements that by reason of dilapidation; deterioration; age; obsolescence; inadequate provision for ventilation, light, air, sanitation, or open space; overcrowding; conditions which endanger life or property by fire or other causes; or any combination of such factors, are conducive to ill health, transmission of disease, infant mortality, high unemployment, juvenile delinquency, or crime and are detrimental to the public health, safety, morals, or welfare;*
- (ii) The presence of a predominant number of substandard, vacant, deteriorated, or deteriorating structures, the predominance of a defective or inadequate street layout, or transportation facilities; or faulty lot layout in relation to size, accessibility, or usefulness;*
- (iii) Evidence of pervasive poverty, defined as being greater than 10 percent of the population in the area as determined by current data from the U.S. Bureau of the Census, and an unemployment rate that is 10 percent higher than the state average;*
- (iv) Adverse effects of airport or transportation related noise or environmental contamination or degradation or other adverse environmental factors that the political subdivision has determined to be impairing the redevelopment of the area; or*
- (v) The existence of conditions through any combination of the foregoing that substantially impair the sound growth of the community and retard the provision of housing accommodations or employment opportunities;*

(B) A ‘deteriorating area’ is an area that is experiencing physical or economic decline or stagnation as evidenced by two or more of the following:

- (i) The presence of a substantial number of structures or buildings that are 40 years old or older and have no historic significance;*
- (ii) High commercial or residential vacancies compared to the political subdivision as a whole;*
- (iii) The predominance of structures or buildings of relatively low value compared to the value of structures or buildings in the surrounding vicinity or significantly slower growth in the property tax digest than is occurring in the political subdivision as a whole;*
- (iv) Declining or stagnant rents or sales prices compared to the political subdivision as a whole;*
- (v) In areas where housing exists at present or is determined by the political subdivision to be appropriate after redevelopment, there exists a shortage of safe, decent housing that is not substandard and that is affordable for persons of low and moderate income;*
- (vi) Deteriorating or inadequate utility, transportation, or transit infrastructure; and*

(C) An ‘area with inadequate infrastructure’ means an area characterized by:

- (i) Deteriorating or inadequate parking, roadways, bridges, pedestrian access, or public transportation or transit facilities incapable of handling the volume of traffic into or through the area, either at present or following redevelopment; or
- (ii) Deteriorating or inadequate utility infrastructure either at present or following redevelopment.

WHY THE PROPOSED REDEVELOPMENT AREA QUALIFIES UNDER THE REDEVELOPMENT POWERS LAW

The City of Stockbridge has the authority to exercise all redevelopment and other powers authorized or granted municipalities pursuant to the Redevelopment Powers Law (Chapter 44 of Title 36 of the O.C.G.A.), as previously approved in 2020 by Henry County and Stockbridge voters by referendum. The proposed Redevelopment Area is also within an “urbanized area,” the Atlanta-Sandy Springs-Roswell Metropolitan Statistical Area, as defined by the US Census Bureau.

The above definition of a Redevelopment Area does not require every condition to be present, every property to be blighted, or every parcel to require redevelopment; nor does it require redevelopment projects to be restricted to

blighted property. However, several significant factors defining this part of Stockbridge strongly suggest that qualifying conditions in fact exist. Evidence documenting these conditions has been reported in previous City plans, particularly the market analysis contained in the 2012 LCI Study. The “Downtown Stockbridge Residential and Retail Market Analysis,” which was recently completed by the Georgia Tech Center for Economic Development Research, also provides useful comparative data. (Readers interested in obtaining baseline demographic and market conditions within the proposed Redevelopment Area are encouraged to review those documents.)

A summary comparison of relevant demographic, housing and income data for the proposed redevelopment area compared to the city, county and Atlanta MSA is provided in Table 1. This information, along with tax assessment records and commercial property research compiled by

TABLE 1: Comparative Demographic Profile				
Indicator	Stockbridge (city)	Redevelopment Area	Henry County	Atlanta MSA
Population, Age and Racial Characteristics				
Total Population - 2022	29,711	7,714	245,681	6,206,533
Population Growth Since 2010 (%)	15.9%	15.0%	20.5%	17.4%
Median Age: 2022	37.1	35.8	37.8	37.5
Percent Children Under 18	24.4%	26.7%	23.8%	26.7%
Percent Population Over Age 65	11.8%	10.6%	13.2%	15.7%
% Minority (Non-white) Population	76.6%	70.5%	60.3%	50.0%
% Hispanic or Latino	11.6%	21.0%	7.8%	11.3%
Household Composition				
Total Households - 2022	10,896	2,979	84,145	2,294,025
Average Household Size: 2022	2.72	2.59	2.91	2.67
Families	7,583	1,942	65,226	1,562,041
Non-Family Households	3,313	1,037	18,919	731,984
% Families	69.6%	65.2%	77.5%	68.1%
Housing				
Total Housing Units	11,705	3,234	90,554	2,527,879
Owner-Occupied	6,664	1,520	64,722	1,517,994
Renter-Occupied	4,232	1,459	19,423	776,031
Vacant	809	255	6,409	233,854
Vacancy Rate	6.9%	7.9%	7.1%	9.3%
Percent Renters	38.8%	49.0%	23.1%	33.8%
2022 Median Value: All Owner Occupied	\$221,843	\$155,980	\$238,295	\$304,366
Percent of Homes Valued Under \$150,000	21.3%	47.0%	14.6%	13.2%
Percent of Homes Valued Over \$300,000	21.9%	7.8%	30.3%	50.9%
Income Levels				
2022 Median H'hold Income	\$67,203	\$58,536	\$79,795	\$78,991
% of Families Below Poverty - All	7.7%	10.7%	5.8%	8.2%
% of Families Below Poverty - With Children	12.0%	18.0%	8.3%	12.1%
Employment Characteristics - Population Age 16+				
Employed Persons	15,818	4,142	122,329	3,139,989
Estimated % White Collar Occupations	52.1%	41.5%	50.9%	55.6%
Estimated % Blue Collar Occupations	47.9%	58.5%	49.1%	44.4%

Source: Environics Analytics, Demographic Spotlight Reports and KB Advisory Group, Inc.

CoStar, was relied upon to determine whether the redevelopment area and proposed TAD satisfy the definitional requirements of the Redevelopment Powers Law.

The following summary findings show that the area identified on Map 1 (and particularly the proposed TAD #1) exhibits four characteristics of a “deteriorating area” (only two conditions are required) with some pockets meeting the definition of a “blighted or distressed area” (only one condition is required). It can also be argued that this area possesses “inadequate infrastructure” to support the type of mixed-use development and resulting density that is encouraged by the city’s applied zoning overlay districts and future land use plan.

The geography shown in Map 1 satisfies the statutory definition of a ‘blighted or distressed area’ under the following provisions:

A (ii) - *The redevelopment area “contains a predominant number of substandard, vacant, deteriorated, or deteriorating structures; the predominance of a defective or inadequate street layout or transportation facilities; or faulty lot layout in relation to size, accessibility, or usefulness”*

While not all buildings within the redevelopment area meet this definition, demographic data obtained from Environics Analytics indicate that owner-occupied housing values are much lower than for Stockbridge as a whole. At less than \$156,000, the median value of owner-occupied housing in the redevelopment area is nearly \$65,900 (29.7%) lower than the city-wide median and 37% less than the county median, suggesting that a significant percentage of those units could be substandard. The median age of housing is also 3 years older than the city total, with more than 13% of all units being more than 40 years old compared to less than 9% city wide. Finally, 49% of all housing units in the redevelopment area are renter-occupied and the rate of home ownership is a full 10 percentage points below the city-wide average. This is not entirely attributable to the presence of multi-family housing. KBA analyzed a sample of 131 single-family homes using tax assessment records and found that only 64% of those units were owner occupied. The remaining units were investor-owned rentals, with an average assessed full value of only \$133,740. The average value of rented single-family housing was found to be a \$20,000 less than the average of owner-occupied homes in those same neighborhoods.

KBA also sampled 103 commercial properties in the area and found that the taxable full value of 86 acres and nearly 600,000 SF of buildings classified under “commercial” land uses averaged less than \$77 per building SF. The average age of commercial buildings was also more than 50 years. We were unable to identify any new commercial construction since 2010 and found only 11 parcels with roughly 108,000 SF of building space that was less than 20 years old.

Although the redevelopment area includes a quarter of the city’s population and is the recognized center of Stockbridge, current conditions fall far short of “desired” future conditions expressed in vision statements and policies contained in adopted City plans. For example, there remains a significant inventory of acreage that is either vacant or remains significantly under-developed due to topography, access, or other constraints. Within the proposed TAD alone, tax assessment records identify 48 parcels and more than 79 acres with no building or accessory improvements. These undeveloped/vacant parcels have an average full market value of less than \$60,000 per acre. This acreage applies to privately-owned, taxable real estate only. Tax exempt entities, including the City of Stockbridge, own another 17 parcels and 48.5 vacant acres which do not appear to be in active use for recreation, parking, or related purposes.

A (iii) - *“Evidence of pervasive poverty, defined as being greater than 10 percent of the population in the area as determined by current data from the United States Bureau of the Census, and an unemployment rate that is 10 percent higher than the state average.”*

As unemployment data is generally not reported for geographies smaller than counties, it is not possible to determine whether unemployment among redevelopment area households is “10 percent higher than the state average.” However, Envionics Analytics estimates that of the 2,600 families living in the redevelopment area, 10.7% (208 in total) have incomes below the poverty level, compared to 7.7% of Stockbridge families and 5.8% of all families in Henry County. The poverty rate among area families with children is even higher at 18%. The 2022 median household income within the redevelopment area is estimated to be \$58,536, which is 12.9% lower than median household income level city-wide (\$67,203) and nearly 38% lower than the median household income (\$79,795) in Henry County. More than 15% of all households currently living in the redevelopment area are estimated to earn annual incomes below \$35,000.

The geography shown in Map 1 satisfies the statutory definition of a ‘deteriorating area’ area under the following provisions:

B (i) - *“The presence of a substantial number of structures or buildings that are 40 years old or older and have no historic significance”*

Within the portion of the redevelopment area that contains the proposed TAD #1, KBA identified 176 privately owned residential and commercial properties containing a combined 480,000 SF of “structures or buildings” that are more than 40 years old. The average age of these buildings was 62.5 years (1959) and the average assessed full value of the improvements (excluding land value) was only \$50.84 per SF. The average year built of residentially classified properties (only) was 1966 and the average assessed home value was just under \$157,400. Tax records identify only 10 housing units within the proposed TAD that were built before 1950, suggesting that most older homes in the area “have no historic significance.”

B (ii) - *“High commercial or residential vacancies compared to the political subdivision as a whole”*

B (iii) - *“The predominance of structures or buildings of relatively low value” or “significantly slower growth in the property tax digest than is occurring in the political subdivision as a whole”*

B (iv) - *“Declining or stagnant rents or sales prices compared to the political subdivision as a whole”*

These conditions are related and have already been partly addressed in the previous paragraphs. As

TABLE 2: Comparative Retail, Office and Multi-Family Apartment Indicators

Market Indicators	Redevelopment Area	Henry County
Retail		
Total Buildings (2022)	146	1,076
Total SF Inventory (2022 YTD)	1,496,505	12,752,751
Current Vacant Available SF	27,872	176,543
Vacancy Rate	1.9%	1.4%
Average NNN Rent (2022)	\$14.83	\$18.98
SF Inventory Added - Past 10 Years	20,000	902,717
Percent Change	1.4%	7.6%
SF Currently Under Construction	-	23,048
Office		
Total Buildings (2022)	33	499
Total SF Inventory (2022 YTD)	175,177	4,113,113
Current Vacant Available SF	-	185,381
Vacancy Rate	NA	4.5%
Average NNN Rent (2022)	-	\$20.12
SF Inventory Added - Past 10 Years	-	144,168
Percent Change	0.0%	1.2%
SF Currently Under Construction	-	48,000
Multi-Family Apartments		
Total Buildings (2022)	6	62
Total Unit Inventory (2022 YTD)	270	10,778
Current Vacant Available Units	19	942
Vacancy Rate	7.0%	8.7%
Average Effective Monthly Rent (2022)	\$1,349	\$1,544
Effective Monthly Rent/SF (2022)	\$1.21	\$1.40
Units Added - Past 10 Years	-	1,697
Percent Change	0.0%	18.7%
Units Currently Under Construction	-	1,622

Source: CoStar and KB Advisory Group, Inc.

shown in Table 1, Environics Analytics estimates the vacancy rate for all types of housing in the redevelopment area at 7.9%, a full percentage point higher than city-wide vacancy. CoStar monitors trends in total inventory growth, vacancy rates and rents since 2000 for managed retail, office, and multi-family apartment communities. A summary comparison of current market data for the redevelopment area and Henry County appears in Table 2. CoStar estimates the current vacancy rate for 6 redevelopment area multi-family properties and 270 apartments at 7.0%. Because the total number of area apartments has not changed since 2000, apartment vacancy is slightly lower than the 8.7% average for all of Henry County.

According to CoStar, existing vacancy rates for commercial development are at or near historic lows in Henry County, with retail and office space currently exhibiting vacancy rates of 1.4% and 4.5%, respectively. The redevelopment area contains 11.7% of Henry County's total retail space and only 4.3% of its office space inventory. The area's most striking characteristic has been the near absence of new construction over the past decade. In part because buildings are older, retail rents in the redevelopment area are nearly 22% below the county average, while the area's office inventory is so small, CoStar does not publish rent or vacancy data. The redevelopment area also contains 2.5% of the county's apartment inventory, with effective monthly rents running 13% below the county average. As with commercial space, no apartment inventory has been added to the redevelopment area over the past decade, despite favorable zoning to allow such development, and a future land use map that encourages increased density in multi-family and mixed-use buildings.

C (i, ii) - *Deteriorating or inadequate parking, roadways, bridges, pedestrian access, or public transportation or transit facilities incapable of handling the volume of traffic into or through the area, either at present or following redevelopment...or deteriorating or inadequate utility infrastructure either at present or following redevelopment.*

The Stockbridge 2038 Comprehensive Plan's list of development strategies for Downtown Stockbridge and North Henry Boulevard include improving conditions [to attain higher quality] among commercial developments, encouraging mixed-use development, supporting increased density "in areas where available infrastructure capacities can satisfactorily accommodate it" and "creating a sense of place for our community." Achieving these desired characteristics requires selective public investment in transportation improvements, structured parking, pedestrian amenities, and related investments that help to increase market values and make private investment in infill development financially feasible. The 2012 LCI Study identified several connectivity issues and proposed a series of public improvements to address them. The 2018 RSVP proposed similar improvements. That study also focused on improving the Martin Luther King, Sr. Memorial Bridge, which it characterized as "a Stockbridge landmark" [with] "heavy, rapid vehicular traffic, limited safe crossings, and only a narrow sidewalk to accommodate pedestrians, the bridge creates a major barrier that severely restricts downtown connectivity." Thus, all three of these prior plans acknowledge that the redevelopment area currently lacks adequate infrastructure to support desired land use objectives "at present or following redevelopment". Those plans have laid out an ambitious program of public improvements that include civic spaces, parks, trails, parking, pedestrian amenities, and the remediation of



proposed in the 2018 Stockbridge RSVP, pages 77 and 81.

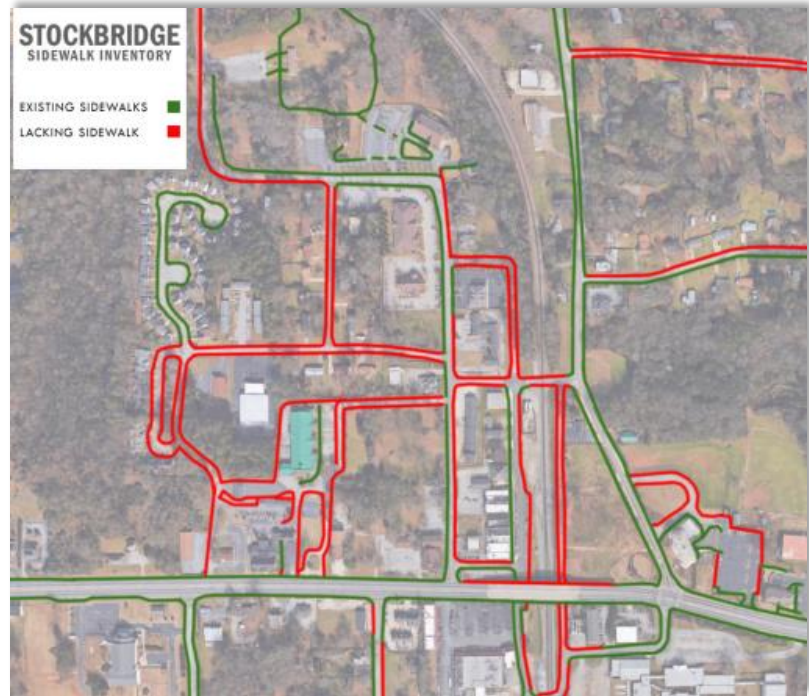
“inadequate infrastructure” that currently makes redevelopment of some individual properties cost prohibitive.

Illustrations of ‘Inadequate Infrastructure’

(Right) The 2018 RSVP (p.62) concluded that “Stockbridge suffers from a lack of continuous sidewalks due, in part, to the railroad bisecting downtown.” The map at right illustrates how “connecting existing sidewalks would better accommodate pedestrian traffic in the area.” The same report also proposed options for improving the Martin Luther King, Sr. Memorial Bridge.

(Below Right) TSW’s ongoing work on the Stockbridge Parks System Master Plan has proposed new multi-use trails to help mitigate the railroad’s impact on pedestrian access and to better connect downtown to nearby neighborhoods, city parks and the new amphitheater.

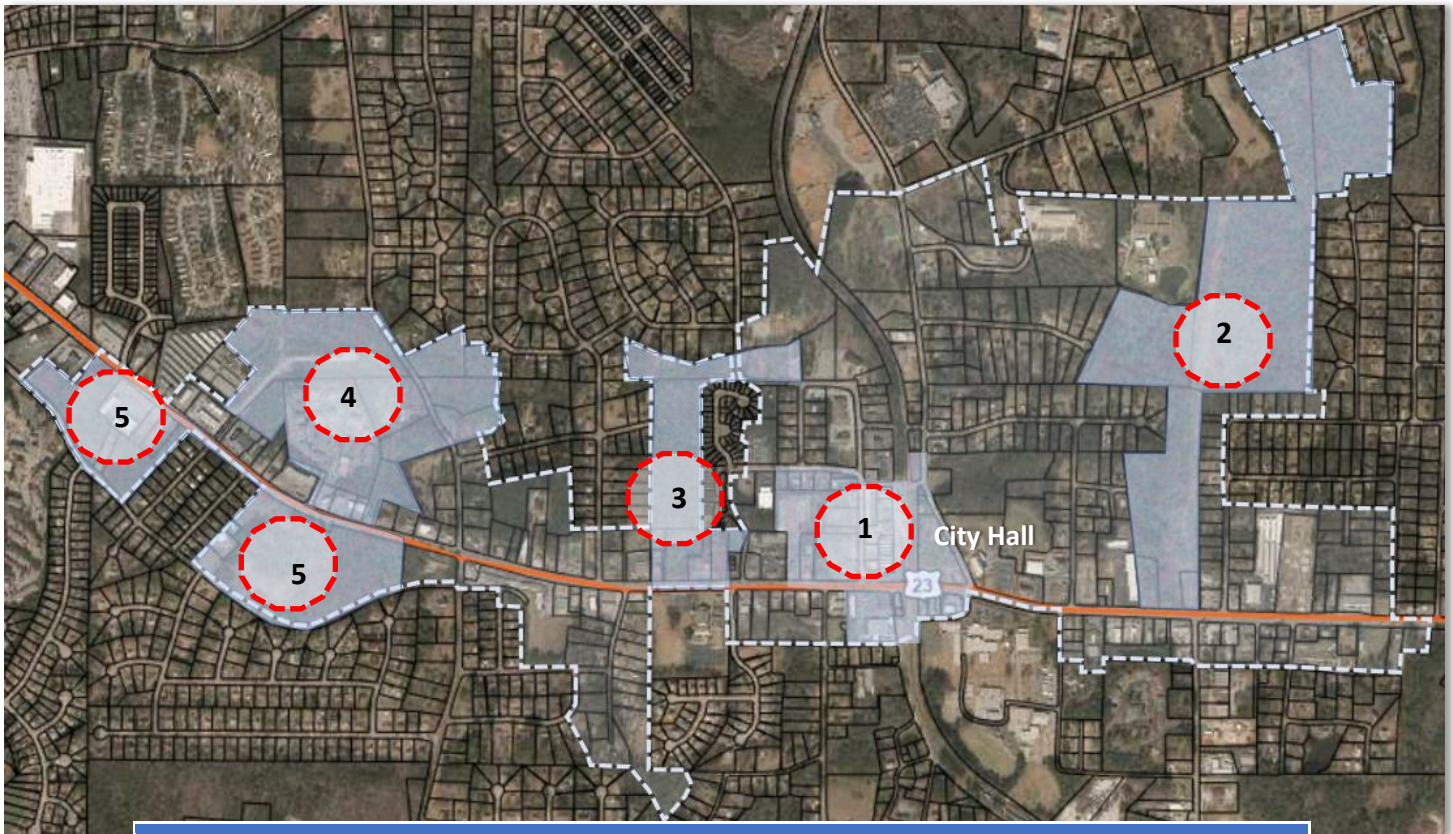
In summary, the City’s vision for its downtown area and North Henry Boulevard is to be an attractive civic, entertainment, cultural, commercial, and residential node, supported by more diverse housing options and price points, higher density, mixed use development and supportive public recreational and cultural amenities. TAD #1 would assist Stockbridge in generating the financial resources to (a) incentivize developers to rehabilitate existing buildings, (b) construct new infill development where appropriate, or (c) help finance the cost of additional infrastructure and public amenities as needed. Demographic characteristics which provide evidence to conclude that that the area outlined in this report fully qualifies as a redevelopment area under criteria established by the Redevelopment Powers Law.



PROPOSED REDEVELOPMENT PROJECTS AND METHOD OF FINANCING (D)

Working with City staff and relying in part on previous plans, KBA has identified several potential redevelopment sites or general locations within the proposed TAD #1 where significant future private investment could occur. General project locations are shown on Map 3 and summarized in this section. Although the disposition of privately-owned parcels for development is not under the City's control, the timing of such development and the characteristics of end uses could be enhanced with additional financial resources generated by the TAD. These development "opportunities" are in various stages of planning and could be started and/or completed within the next 5 to 10 years. The following summaries reflect reasonable estimates of future development potential within TAD #1, based on possible actions by the city, the response of property owners and developers to those actions, and the market/financial feasibility of those investments with and without the availability of TAD funds.

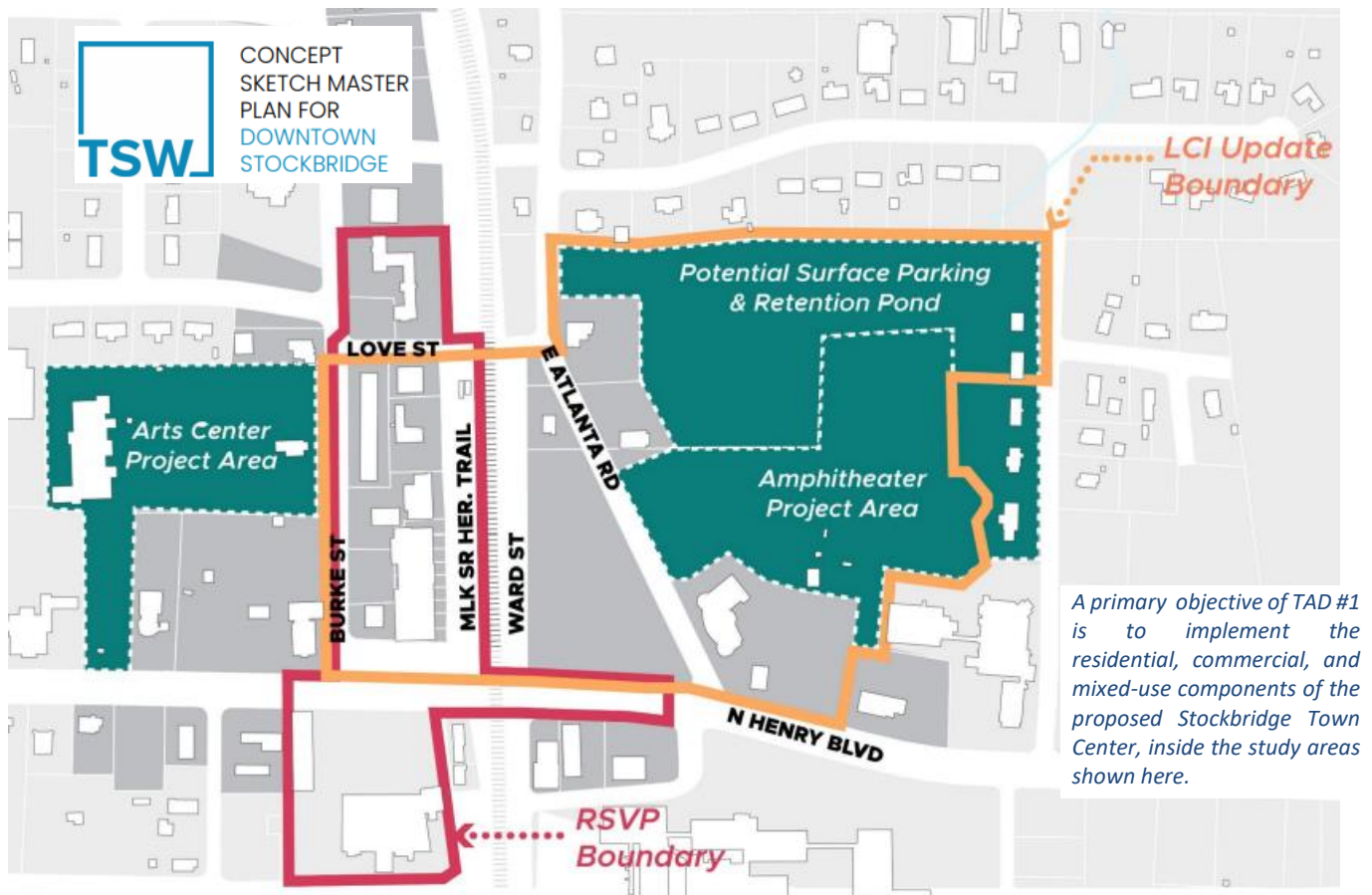
MAP 3: Potential Redevelopment Project Areas/Sites



Potential Future Redevelopment Area/Sites

1	Core Downtown and 'Town Center Project' Commercial and Mixed-Use
2	Rock Quarry Rd. Extension (Residential for Sale)
3	Downtown West (Residential for Sale)
4	North side of N. Henry Blvd. (Commercial and Multi-Family Rehabilitation)
5	South side of N. Henry Blvd. (Commercial and Multi-Family)

1. **Core Downtown and ‘Town Center Project’ Area.** Since the early 2000’s Stockbridge has considered multiple plans for creating a new “Town Center” that was originally envisioned for the area designated in the 2005 Urban Redevelopment Plan. The 2012 LCI Plan Update called for the city to “prioritize the project’s completion” and proposed two development concepts (pages 78-83) for the URA located to the west of Ward Street, that includes and surrounds City Hall. The [LCI] plan did not recommend a specific development program but did outline several “minimum components” including: [a] new open spaces, including one serving the entire city, [b] new housing, including potentially small lot single-family houses, townhouses, senior housing, and above-shop flats, [c] retail and office space, [d] new pedestrian-friendly streets and sidewalks and [e] sufficient parking for the development program. Since 2012 the city has focused on implementing the open space and public components of “Concept B” illustrated earlier in this report but has yet to attract private investment to build the plan’s residential, commercial, and mixed-use components. In the 2018 RSVP described previously, the city authorized a similar study of the area located immediately to the west of the rail line and the Martin Luther King Sr. Heritage Trail. The city has similarly proceeded to implement portions of that plan by acquiring key parcels and planning for the construction of a performing arts center on the west side of Burke Street.

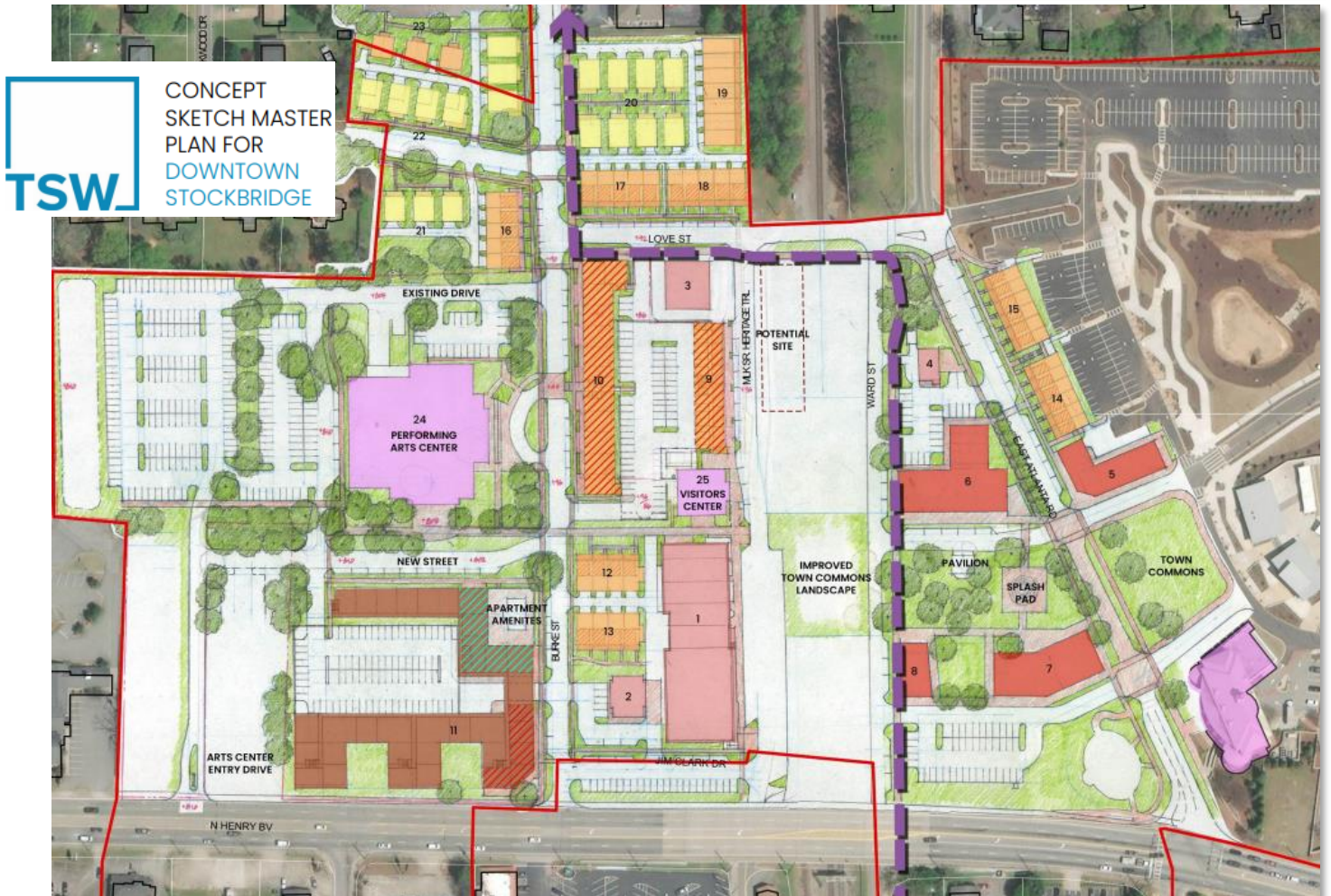
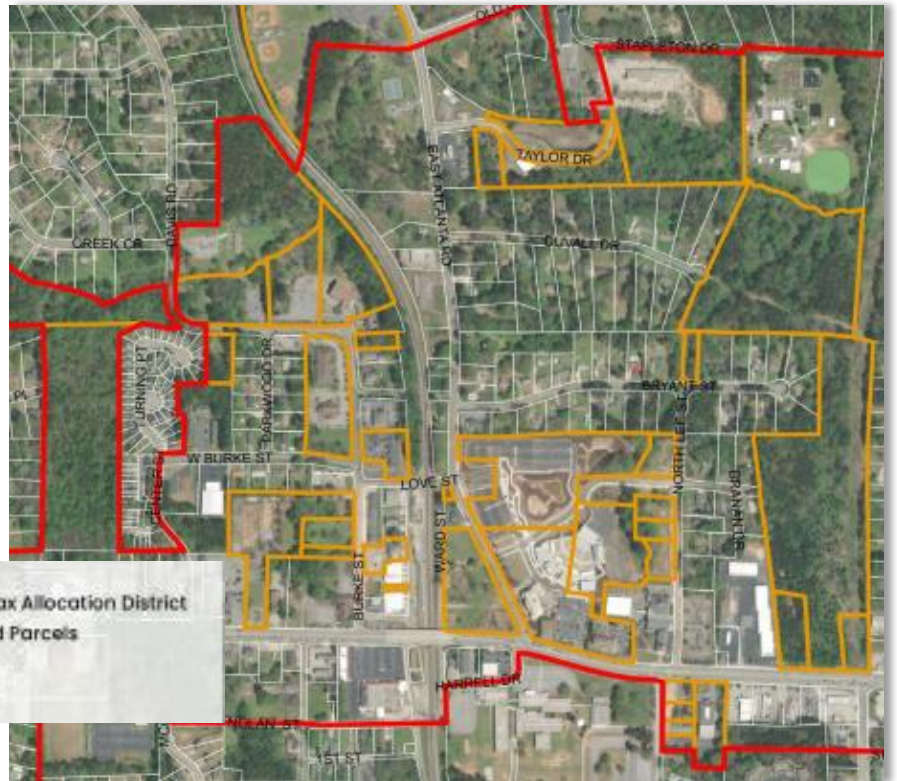


These combined study areas illustrated in the above exhibit form the approximate boundaries of ‘Downtown Stockbridge’, consisting of roughly 37 parcels, 27 acres and 172,000 SF of existing public and privately owned buildings. The City retained TSW to consolidate and update prior plans to reflect recent property acquisitions and the possible impacts of the proposed Performing Arts Center. The combined plan is illustrated on the next page and shows that under current zoning the area is physically capable of supporting the construction of nearly 167,000 SF of existing and new commercial space, plus 283 new for sale and rental housing units.

City of Stockbridge Redevelopment Plan: Downtown and North Henry Blvd Corridor

(Right) The city and its various authorities own more than 130 acres within or near Downtown Stockbridge, including parcels which are identified on this map prepared by TSW. Some city-owned parcels were acquired for the purpose of holding and eventually offering them to the private sector to implement the “Town Center Project” envisioned in the 2012 LCI Plan Update and the 2018 RSVP.

(Below) This updated concept plan prepared by TSW indicates that the core downtown area can physically accommodate nearly 530,000 square feet of new and existing private development in residential, commercial, and mixed-use buildings.



KBA estimated the taxable full value of the above concept plan based on the square footage and unit counts provided by TSW. We then added the balance of privately owned parcels in 'Project Area 1' that were not included within the TSW plan to estimate the taxable full market value (FMV) and resulting tax digest (40% value) that could be

Future Development Summary: Concept Plan for Downtown Stockbridge

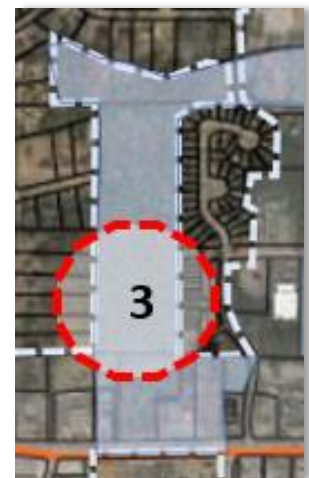
Land Use	Housing Units	Total Taxable SF	Taxable Full Market Value	Taxable Digest	Full Value per Unit or SF
Existing Conditions	16	114,251	\$5,964,200	\$2,385,680	\$52.20
Proposed Development					
Rehabilitation of Existing Commercial Space		30,900	\$2,163,000	\$865,200	\$70.00
New Free Standing Commercial Buildings		35,100	\$4,738,500	\$1,895,400	\$135.00
Mixed Use Buildings- Commercial SF		20,150	\$2,317,250	\$926,900	\$115.00
Mixed Use Buildings - Residential Units	220	214,500	\$49,500,000	\$19,800,000	\$225,000
Live/Work Townhomes	27	56,700	\$10,800,000	\$4,320,000	\$400,000
Conventional Townhomes	15	36,000	\$5,625,000	\$2,250,000	\$375,000
Single Family Cottage Homes	21	54,600	\$8,400,000	\$3,360,000	\$400,000
DEVELOPMENT TOTALS:	283	447,950	\$83,543,750	\$33,417,500	\$186.50
Balance of Project Area 1	16	80,639	\$4,814,900	\$1,407,920	\$59.71
DEVELOPMENT TOTALS AT BUILD OUT:	299	528,589	\$88,358,650	\$34,825,420	\$167.16

Source: TSW Design and KB Advisory Group, Inc.

created if the concept plan was fully implemented. The resulting development quantities and property values are shown in this table. At build out, KBA estimates that Area 1 could have a potential taxable FMV of nearly \$88.4 million (in 2022\$). If achieved, the tax digest associated with this development could increase from less than \$2.4 million currently, to more than \$34.8 million when completed.

- Rock Quarry Road Extension.** Page 47 of the City's 2038 Comprehensive Plan discusses the proposed "Rock Quarry Road Extension (two lanes), from SR 138/US 23 (North Henry Boulevard) to the intersection of East Atlanta Road and Valley Hill Road (0.8 miles)." The project has been approved as part of the Atlanta Regional Commission's Regional Transportation Plan (RTP) and ROW acquisition has already begun. The area surrounding the proposed extension includes 6 parcels and 94.3 acres of which, nearly 33 acres are already owned by the city. Two privately owned parcels totaling 61.5 acres surrounding the north end of the extension contain only one existing housing unit. The combined current tax digest associated with these 94.3 acres is less than \$198,000. With improved access created by the new roadway and the sites' proximity to an expanded and revitalized Downtown Stockbridge, this area could become a prime location for new single-family and/or townhome development.
- "Downtown West" Development Site.** Nine tax parcels totaling 23.4 acres are located just to the west of the proposed performing arts center, between North Henry Boulevard and City owned property at Brush Creek. Of these, 5 parcels and 15.6 acres are owned by a single entity, 6.6 acres are owned by the city and the remaining two lots contain a residence and accessory building on 1.16 acres. The 2022 tax digest associated with this acreage is less than \$704,300. TSW's work on the Parks System Master Plan illustrated on page 24 of this report proposes a new multi-use trail through this area, connecting downtown to the proposed Brush Creek Trail and the Clark and Gardner Parks. With improved pedestrian access provided by the proposed multi-use trail to both downtown and the city's largest public parks, this area should also become a prime location for future single-family and/or townhome development.

Together, Areas 2 and 3 total 117.8 acres, located within walking distance to downtown, city parks and the new amphitheater. The area is currently developed with only 7,200 SF of existing buildings and has a current tax digest of only \$891,000 (\$7,566 per acre). Over time, these two areas provide what is perhaps the City's best opportunity to attract new homeowners to Stockbridge,



to support the types of new commercial and mixed-use development that residents desire for Downtown and North Henry Boulevard.

If Downtown Stockbridge is developed as suggested by the concept plan, it can be reasonably assumed that these nearby undeveloped areas could support a significant amount of new for-sale housing. The table at right estimates the potential taxable full value of the combined locations

Future Development Summary: Project Areas 2 and 3

Land Use	Acres	Housing Units	Total Taxable SF	Taxable Full Market Value	Taxable Digest	Average Full Value/Unit
Existing Conditions	117.8	3	7,716	\$1,755,900	\$702,360	\$377,800
Proposed Development						
SF Detached	60.9	304	639,318	\$120,252,615	\$48,101,046	\$395,000
Conventional Townhomes	20.3	162	324,733	\$56,016,408	\$22,406,563	\$345,000
Amenities, Common Area & ROW*	34.8	0	-	\$173,964	\$69,586	NA
DEVELOPMENT TOTALS:	116.0	467	964,051	\$176,442,987	\$70,577,195	\$183.02
Balance of Project Areas 2 & 3	1.78	3	7,716	\$843,200	\$337,280	\$109.28
DEVELOPMENT TOTALS AT BUILD OUT:	117.754	470	971,767	\$177,286,187	\$70,914,475	\$182.44

* Estimated at an average of \$5,000 per acre.

Source: KB Advisory Group, Inc.

assuming that 70% of the total acreage is developable at average densities of 5 units per acre for single-family homes and 8 units per usable acre for townhomes. If 75% of new construction is allocated to single-family homes, the combined areas could support the construction of 470 housing units over a multi-year period. At a reasonable average market value of just under \$340,000 per unit and \$182 per SF, this build-out would produce a total taxable full value of \$177.3 million in 2022\$. The associated gross tax digest at build-out represents a 79-fold increase over the areas' current tax digest of \$891,000.

4. **North Henry Boulevard, North Side.** The identified area shown here on the north side of N. Henry Boulevard consists of 13 parcels that currently contain a 128-unit apartment complex surrounded by 6 small commercial and residential parcels, plus 22 acres of undeveloped land. The apartment complex is more than 30 years old and the average full value per unit is 10% lower than the nearby Southwinds Point and Eastwood Village complexes, which are located further to the west, just outside of the TAD. If TAD funds become available to incentivize improvements to the apartment complex, the city may also be able to positively influence the nature and value of future development on the surrounding 22 acres.



5. **North Henry Boulevard, South Side.** Highlighted on the south side of N. Henry Boulevard are another 11 tax parcels containing roughly 28,000 SF of retail space, two older residential units, 29.8 acres of undeveloped land and the municipal water tower. The two largest parcels in the area are sufficiently deep to enable commercial uses on the N. Henry Boulevard frontage, with residential development fronting Old Atlanta Road to the south. One or both sites could support future retail or multi-family development, possibly including mixed-use.

If Downtown Stockbridge is developed as suggested by the concept plan, and the two large residential areas are developed in response, the remaining under-developed portions of North Henry Boulevard identified as Areas 4 and 5 should eventually follow after more than two decades of minimal change. A modest build out of new commercial space supported by multi-family apartments and some for-sale

housing, coupled with the upgrade of the remaining existing land uses, could produce a conservative build out of nearly 625,000 SF of housing and commercial space. As shown in this table, the development could have an estimated full value of \$91.1 million (in 2022\$) at build out.

Future Development Summary: Project Areas 4 and 5

Land Use	Acres	Housing Units	Total Taxable SF	Taxable Full Market Value	Taxable Digest	Average Full Value/SF
Existing Conditions	77.9	133	198,815	\$22,705,300	\$9,082,120	\$114.20
Proposed Development						
Multi-Family Rehab	12.8	128	144,878	\$17,280,000	\$6,912,000	\$119.27
Commercial Rehab	2.7	0	26,018	\$2,341,620	\$936,648	\$90.00
New Multi-Family/Mixed-Use	19.6	185	170,912	\$36,030,101	\$14,412,040	\$210.81
New Commercial	25.0	0	163,350	\$16,335,000	\$6,534,000	\$100.00
New Residential For-Sale	12.1	51	105,276	\$17,973,918	\$7,189,567	\$170.73
DEVELOPMENT TOTALS:	72.1	364	610,434	\$89,960,639	\$35,984,256	\$147.37
Balance of Project Areas 2 & 3	5.75	2	14,205	\$1,159,500	\$463,800	\$81.63
DEVELOPMENT TOTALS AT BUILD OUT:	77.9	366	624,639	\$91,120,139	\$36,448,056	\$145.88

Source: KB Advisory Group, Inc.

This level of investment could increase the tax digest within these 77.9 acres from just under \$9.1 million currently to nearly \$36.5 million (a 300% increase) at completion.

The above list represents a mix of projects/sites ranging from imminent to highly conceptual and provides a reasonable indicator of the TAD's aggregate redevelopment potential over a multi-year phasing schedule. Not all of these are likely to be developed as described, while other projects not listed here may be proposed on other TAD parcels in the future. Given that minimal new construction has occurred within TAD #1 in more than 20 years, this projected level of growth is not achievable absent of implementing the Town Center Plan in the short term. These estimates also assumes that the city will aggressively support redevelopment by leveraging TAD revenues to either (a) incentivize projects directly or (b) make significant and timely public improvements in the vicinity of these sites. Value estimates and a forecast of future tax allocation increment generated by these projects are presented in the next section.

Development Summary: Combined Project Areas

Development Estimates in Project Areas	Total FMV @ Build Out	Housing Units	Total SF	Average Full Mkt. Value/SF	FMV/Housing Unit
New Commercial/Retail Buildings	\$21,073,500		198,450	\$106.19	
New Commercial SF in Mixed-Use Buildings	\$2,317,250		20,150	\$115.00	
Rehabilitation - Existing Commercial Buildings	\$4,504,620		56,918	\$79.14	
New Multi-Family Rental (Mixed-Use & Apts)	\$85,530,101	405	385,412	\$221.92	\$211,306
New Residential for Sale (SF & Townhomes)	\$219,305,652	581	1,216,626	\$180.26	\$377,360
Rehabilitation - Existing Multi-Family Units	\$17,280,000	128	144,878	\$119.27	\$135,000
Total New/Rehab Construction	\$350,011,122	1,114	2,022,434	\$173.06	\$314,214
Balance of TAD	\$64,196,559		784,876	\$81.79	
Taxable FMV at Build Out	\$414,207,681		2,807,310	\$147.55	
Gross Tax Digest at Build Out	\$165,683,073				
2022 Existing Tax Digest	\$35,893,424				
Digest Change	\$129,789,649				
Percent Change	362%				

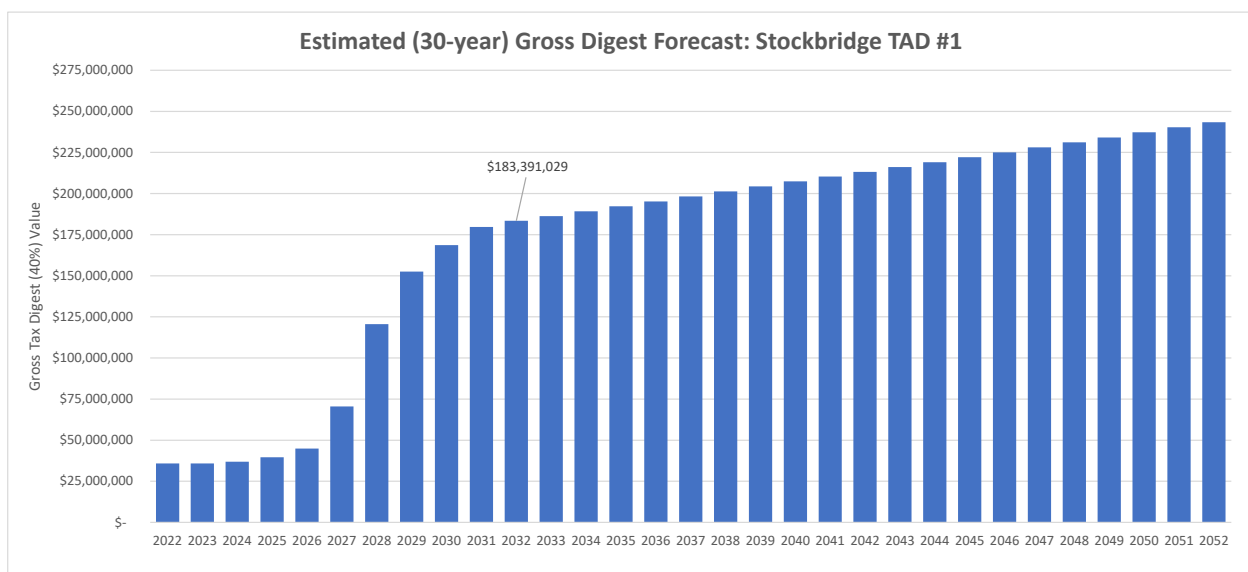
Source: KB Advisory Group, Inc.

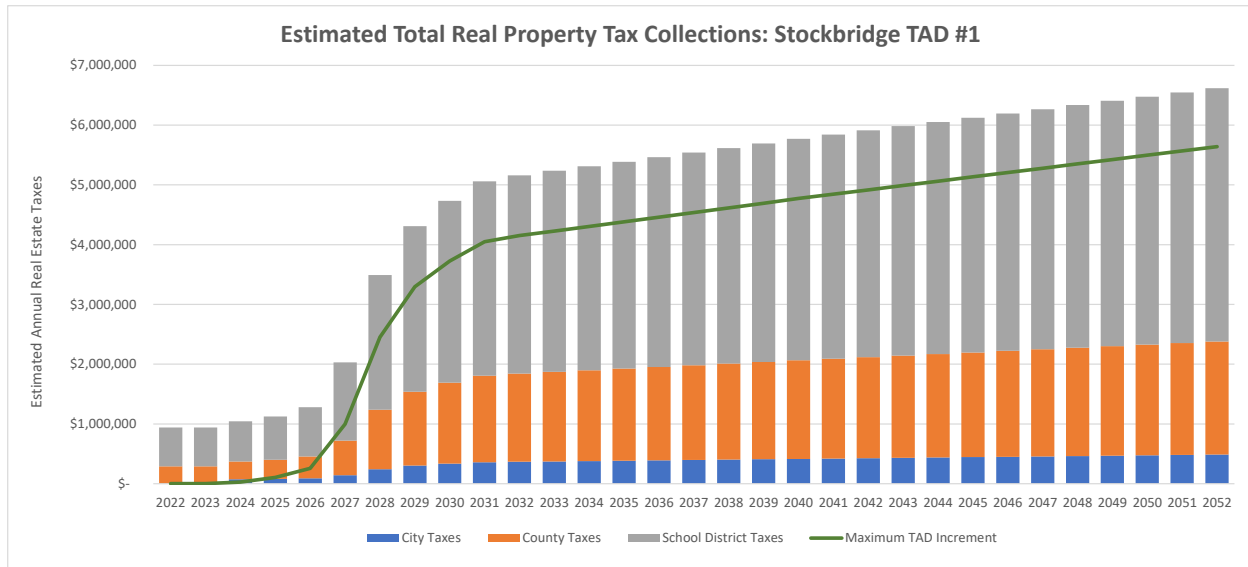
This table summarizes the combined impacts of potential future investment within the five areas described in this section. KBA estimates that these areas could support the net addition of 581 single-family and townhome units, 405 multi-family units and 208,600 SF of new commercial space in commercial or mixed-use buildings. If this new construction occurs, it is realistic to expect that another 128 existing apartments and nearly 57,000 SF of aging and under-valued commercial space could be substantially rehabilitated in response to improving market conditions within the TAD. This investment would impact a footprint of roughly 224 acres or 45% of the total acreage within

the TAD, leaving significant opportunities for individual, smaller scale investments to occur elsewhere over time.

If fully implemented within 10 to 12 years, these identified projects would have an aggregate market value of more than \$350 million in 2022\$. Achieving this build-out value is based on an average current taxable market value of just under \$380,000 per unit for new single-family and townhome construction, \$211,000 per unit for apartments in new multi-family and mixed-use developments, and \$101 per SF for new and rehabilitated commercial space. These average values are well within the range of other new construction occurring elsewhere in Stockbridge and Henry County and may be conservative. The cumulative effects of this new development should also positively impact property values in the balance of the TAD, which have a current combined taxable full value of \$64.2 million. In total, KBA estimates that the build out of the 5 project areas could achieve a taxable full value for the entire TAD of \$414.2 million in 2022\$, resulting in a gross TAD digest of nearly \$165.7 million. This level of investment would increase the current estimated TAD digest by \$129.8 million or 362% over existing conditions, before considering value appreciation and the likely “halo effects” on surrounding properties located inside the balance of the district.

The following graph 1 summarizes the phasing of these impacts, including an allowance for value inflation over the construction period. *It should be noted that this aggregate forecast assumes that the city will move aggressively to attract private development to the Town Center (Area 1) and will achieve build-out of TSW’s concept plan, or a comparable version of that plan, within the next 6 to 8 years.* Absent of that catalyst, it is highly unlikely that development forecasts for the four other project areas will be achieved. However, if the build out of Project Area 1 is successful, KBA forecasts that the aggregate full value of all taxable real estate within TAD #1 could grow to \$458.5 million by 2032, resulting in an increase to the TAD’s gross digest of \$147.5 million over the estimated 2022 base digest of just under \$35.9 million. As a result of this growth the total TAD digest could potentially reach \$183.4 million by 2032, representing a 411% increase over existing conditions. Annual changes to the TAD digest are graphed below.





Based on digest growth, the above graph forecasts resulting annual property tax collections and the maximum resulting annual tax allocation increment generated within TAD #1 assuming: (a) the city implements a 2.0 mil property tax by no later than 2024, (b) millage rates for all jurisdictions remain stable over the forecast period, (c) the county and school district will continue to provide annual deductions for homestead exemptions applied to owner-occupied housing units and (d) both Henry County and the Henry County School District will consent to contribute their respective tax allocation increments without restriction. As shown, total annual property tax collections from real estate (excluding commercial personal property) within TAD #1 could exceed \$5.1 million annually by 2032. Assuming full county and school participation, roughly 80% or \$4.15 million of that total would be treated as tax allocation increment and the balance of just over \$1.0 million would continue to flow to the respective jurisdictions' general funds.

Estimated Nominal and Net Present Value of Projected Tax Allocation Increment*: Stockbridge TAD #1

All Projects	Annual @ Build Out	10 Years	15 Years	20 Years	25 Years	30 Years
Total TAD Increments (all Jurisdictions)	\$4,150,611	\$19,058,316	\$40,964,513	\$64,803,338	\$90,472,098	\$117,951,865
Cash Flow Discounted @	6.0%	\$11,351,692	\$21,053,778	\$28,945,017	\$35,295,745	\$40,376,758

* Totals assume full County and School District consent.

Source: Henry County Property Records, City of Stockbridge and KB Advisory Group, Inc.

The above table forecasts resulting cumulative revenues to the city's TAD fund under this scenario. The top row shows that total nominal revenues generated from the TAD could range from \$64.8 million to \$117.9 million over a 20 to 30-year life of the district. The second row "discounts" the value of future revenues using a 6% discount rate to illustrate the equivalent present value of the TAD's ability to deliver "up front" revenues to either directly incentivize or fund public improvements to support redevelopment projects. Applying a 6% discount rate is a reasonable proxy for deducting issuance costs and interest on future financing, depending on the funding source/method used and the timing and term of such financing. Based on total forecasted TAD revenues, KBA estimates that TAD revenues could enable the city could finance roughly \$35 to \$40 million in capital costs over 20 to 30 years of total debt service payments.

County and School District policies and prior practices regarding Tax Allocation Districts suggest that it would be difficult for Stockbridge to secure consent without restrictive terms and conditions specified in intergovernmental agreements with each entity. Such terms would have the effect of lowering future TAD revenues below the levels estimated here. In summary, there are several unknowns at this time which could greatly impact future revenues to the TAD Fund even if development forecasts are achieved. It would therefore be speculative to adjust forecasted TAD revenues until specific terms of agreements with the County and School District are negotiated and the financial impact of those terms are known.

It is anticipated that the primary method of financing redevelopment within the TAD will be through private equity and debt. Investment of TAD proceeds would be prioritized to support downtown development and used to supplement private financing and reduce overall development costs to make proposed projects financially feasible. TAD proceeds would be applied to address on- and off-site development costs, including internal infrastructure, structured parking, internal amenities that will be available to the public, as well as to help reduce site and building construction costs to levels that can be supported by sales prices and prevailing market rents. Proposed uses of TAD proceeds are addressed later in this report.

CONTRACTUAL RELATIONSHIPS (E)

Pursuant to O.C.G.A. §34-44-3(a), the Stockbridge City Council will act as the redevelopment agent and will exercise redevelopment powers as needed to implement this Plan. As redevelopment agent, the City Council, whether directly or delegating responsibility to designated authorities may, if necessary, conduct the following activities and enter into the following contracts:

1. Coordinate redevelopment plan implementation activities with other significant participants and their individual development and planning entities to implement this redevelopment plan.
2. Enter into development agreements with private developers to construct infrastructure and buildings to implement the redevelopment plan.
3. Negotiate and enter into commercial financing agreements and intergovernmental agreements as needed.
4. Coordinate public improvement planning, design, and construction among City, County, and State agencies and departments.
5. Prepare economic and financial analyses, project-specific feasibility studies, and assessments of tax base increments supporting the issuance of tax allocation bonds or other forms of financing by the City. Either directly or through a subcontract to other appropriate entities.
6. The City will enter into contractual relationships with qualified vendors to provide professional and other services required in qualifying and issuing the bonds or other forms of financing, including, but not limited to, legal, underwriting, financial analysis, and other related services.
7. The City will perform other duties as necessary to implement the redevelopment plan.

RELOCATION PLANS (F)

As currently foreseen, no existing residences or businesses will need to be involuntarily relocated to implement the redevelopment plan. Should the future relocation of any residences or businesses be required as a result of implementing future projects or activities not anticipated in this Plan, relocation expenses may be provided under all applicable federal, state, and local guidelines.

CONFORMANCE WITH LOCAL COMPREHENSIVE PLANS, ZONING & LAND USE CODES (G)

The Redevelopment Powers Law requires that a redevelopment plan demonstrate that it “conforms to the local comprehensive plan, master plan, zoning ordinance, and building codes of the political subdivision.” This section documents that the appropriate zoning, development regulations and design standards exist to support the implementation of future development within the proposed TAD. The following maps show existing zoning and future land use for the area. The first map shows the city’s current adopted Zoning Map from the Community Development Department’s web page. The future land use map appears in the Stockbridge 2038 Comprehensive Plan (“the Comprehensive Plan” or “the Plan”). Relevant observations from these maps include the following:

EXISTING ZONING - TAD #1

A portion of the existing zoning map for the City of Stockbridge, focused on TAD #1, is provided on the next page. Existing commercial zoning along/near Downtown Stockbridge is a mix of Downtown District (DT), Commercial (C1, C2 and C3), Office Institutional (OI), Suburban Residential (SR) and City Center Residential (CCR). Isolated parcels are also zoned multi-family. Substantial portions of the proposed TAD also lie within Downtown Village Overlay (DTV) and Parkway Mixed Use (PMU) Overlay Districts. This Redevelopment Plan’s consistency with existing zoning is reflected in the following stated purposes of the most relevant of these zoning classifications, which are directly quoted from the City’s Zoning Code (with emphasis added).

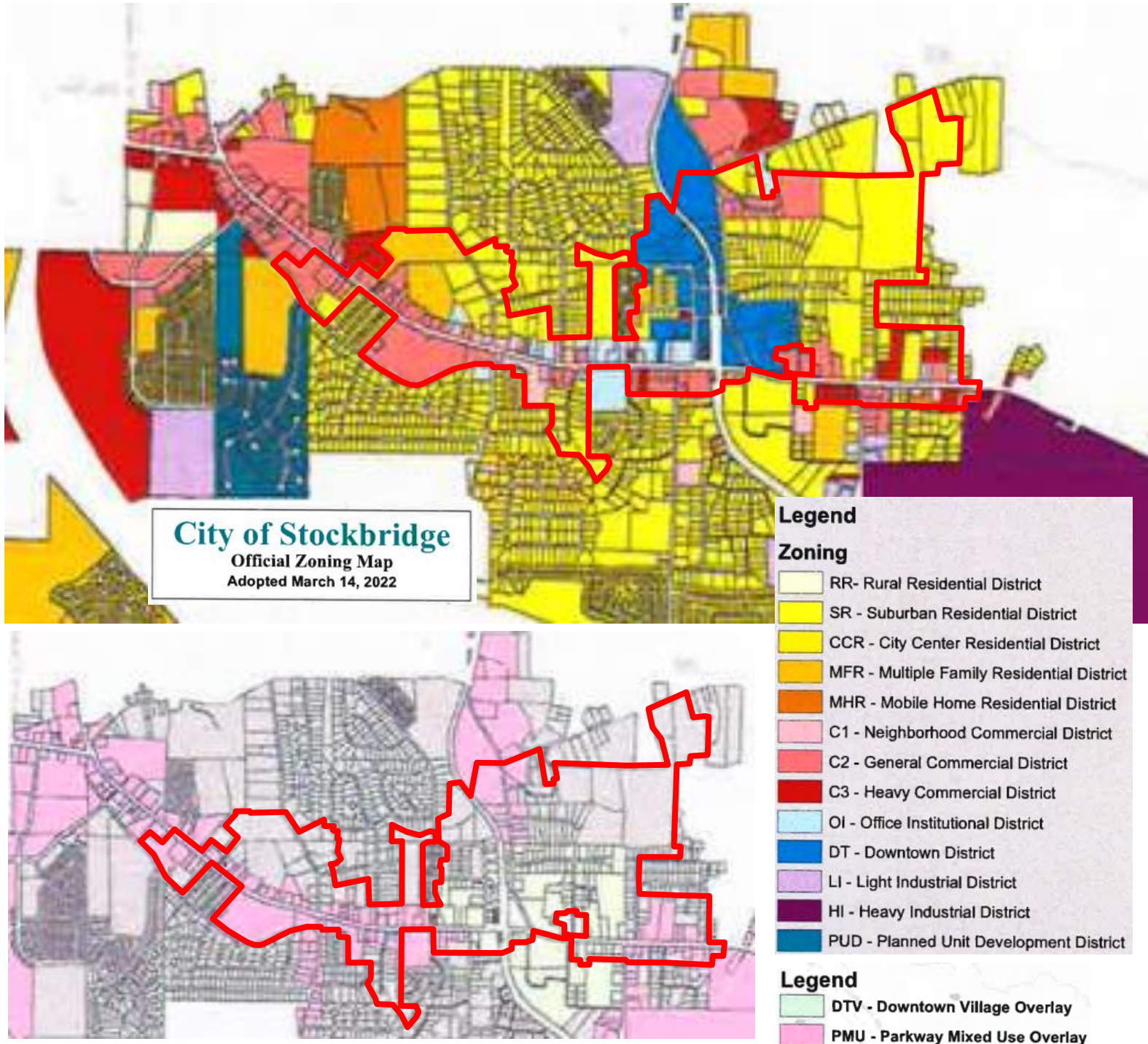
DT Downtown District. The DT District intends to “maintain, enhance, and expand the development patterns and mixed use and open space character of Downtown Mainstreet, [to] *encourage compatible infill and redevelopment opportunities*. Development standards within the district are intended to continue historic development patterns and *promote a predominant land use activity for retail, dining, entertainment, cultural events, community festivals, and residential options*, while still allowing for other uses to locate in the district.”

General Commercial (C2) District. “The purpose of the C-2 district is to provide locations for a wide variety of retail and service uses and wholesale establishments to satisfy the common and frequent needs of residents in large sections of the county and of the traveling public. It is the intent of this district *to encourage businesses to be part of planned commercial convenience centers, neighborhood or community shopping centers.*”

Office Institutional (OI) District. The intent of the OI district is to allow a land use category for offices, banks, and personal business services which can serve as a *transitional area between residential and commercial districts*.

MAP 4: Applicable Zoning

(Approximate Boundaries of Proposed TAD #1 are inside the Red Line)



Suburban Residential (SR) and City Center Residential (CCR) Districts. The intent of the Suburban Residential district is to *provide for single-family dwellings of a low to moderate density character on individual lots* while the City Center Residential district intends *“to provide a diversity of residential housing types on smaller lots where public sewer systems are present, when they are a part of a planned development project.”*

Downtown Village Overlay (DTV) District. The Downtown Village Overlay District mainly consists of the Historic City of Stockbridge. Its purposes are to recognize and *affirm the function of the existing traditional downtown as the central focus of commercial, artisan, and civic activities* within the community, to *allow the existing downtown to flourish, intensify, and expand wherever it may be appropriate*, in a manner that is consistent with its traditional character, and to *provide a local retail, service, artisan and civic center for the community.*

Parkway Mixed Use Overlay (PMU) District. The Parkway Mixed Village Overlay District incorporates most of the commercial frontage along North Henry Boulevard to the east and west of the Downtown Village Overlay. (The PMU Overlay also applies to other commercial corridors within the city.) Uses allowed in the C1, C2, OI, CCR, and MFR districts are also allowed in the PMU Overlay, but are subject to additional architectural, site development and streetscape design requirements that are intended to *“create an attractive gateway that is aesthetically appealing and environmentally responsible”* to *“establish consistent and harmonious design standards for new development”* and to *unify the distinctive visual quality of the City.”*

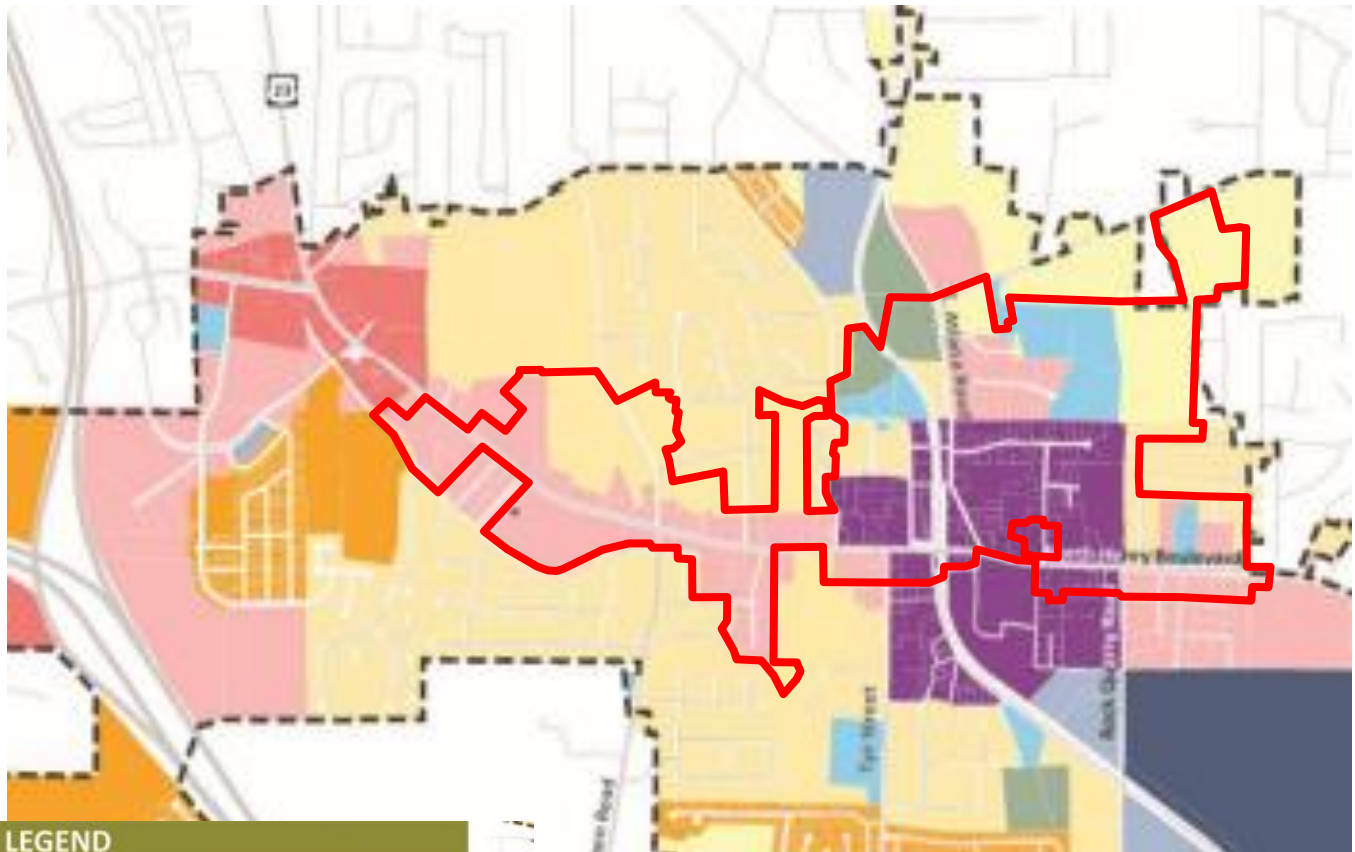
The City’s zoning objectives within and surrounding the proposed TAD are to encourage higher density, more infill development, and a broader mix of residential and commercial land uses, with an emphasis on promoting higher quality building architecture and site design. Despite the City’s substantial investment in public facilities and improvements over the past two decades, zoning alone has not provided sufficient financial incentives to stimulate new (private) construction within these overlay zones. Incentives made available through the TAD are intended to support existing zoning by enabling prospective developers to overcome financial impediments that have made investing in the area financially unfeasible.

FUTURE LAND USE - TAD #1

It is significant several of the most important identified needs, opportunities and community goals articulated in the City’s 2038 Comprehensive Plan focus on redevelopment, specifically in Downtown Stockbridge and along North Henry Boulevard east and west of downtown. In discussing opportunities and needs, the Plan notes that Stockbridge residents want the City *“to be more proactive in [attracting] growth and development”* and they *“encourage the redevelopment of existing and underutilized sites.”* Resident *“desire more aesthetically pleasing development”* and *“would like to see revitalization and/or redevelopment of aging commercial and vacant building stock into high quality mixed-use developments”* [which] *“encourage walking and social interaction.”* Residents also oppose and desire to correct *“the precedent of strip commercial developments that has been set along Highway 138 and North Henry Boulevard,”* by requiring *“higher quality commercial developments having a consistent look of quality design to encourage a sense of community throughout the city.”*⁴

⁴*Shaping Stockbridge Together for 2038*: City of Stockbridge Comprehensive Plan, adopted November 2018, page 25.

MAP 5: Stockbridge 2038 Comprehensive Plan - Future Development Map
(Approximate Boundaries of Proposed TAD #1 are inside the Red Line)



LEGEND

- STOCKBRIDGE CITY LIMITS
- DOWNTOWN DISTRICT
- LIGHT INDUSTRIAL
- HEAVY INDUSTRIAL
- LOW DENSITY VERTICAL MIXED-USE
- MEDIUM DENSITY VERTICAL MIXED-USE
- LOW DENSITY RESIDENTIAL (1.25-2 UNITS/ACRE)
- MEDIUM DENSITY RESIDENTIAL (2-3.6 UNITS/ACRE)
- HIGH DENSITY RESIDENTIAL (6-16 UNITS/ACRE)
- PARK/RECREATION/CONSERVATION
- PUBLIC/INSTITUTIONAL
- TRANSPORTATION/COMMUNICATION/UTILITIES
- EXPRESSWAY ATLANTA REGION
- MAJOR ROADS
- RAILROADS
- OTHER ROADS

Community goals for future land use notably “*encourage mixed-use development*” to promote a live, work, play concept, “*support increases in residential density*” in areas where community design standards, environmental constraints and available infrastructure capacities can satisfactorily

accommodate higher density, and “create a sense of place” for the community along our major commercial corridors.” Many of the above objectives and needs have already been incorporated into the City’s zoning regulations as summarized in the previous section.

The Future Land Use Map for the area that includes TAD #1 foresees it as predominantly “Downtown District,” “Low Density Vertical Mixed-Use” and “Public/Institutional,” surrounded by and “Low Density” and “Medium Density” Residential. Visual representations of desired forms of development within these character areas are provided on the next page.

The Comprehensive Plan calls for the **Downtown District** to be “redeveloped in a pedestrian friendly, walkable manner with attractive streetscapes incorporating sidewalks, landscaping, lighting, and street furniture, as well as vertical mixed-use buildings. “The historic downtown area – bounded by Love Street to the north, Martin Luther King, Sr. Heritage Trail/Norfolk Southern Railroad to the east; Jim Clark Drive to the south; and Burke Street to the west - *should become a focal point for city events as well as a day-to-day destination and gathering place for the community.*”

The **Low Density Vertical Mixed-Use** character area designation is intended for commercial/retail areas located along various corridors and intersections located throughout the city including North Henry Boulevard east and west of the Downtown District. These areas mainly serve the residents of the surrounding residential neighborhoods and “*future development and redevelopment should focus on creating small mixed-use areas combining locally owned retail, low intensity office uses, and apartment/condo/loft uses in two story buildings in a pedestrian friendly environment.*”

The above information, excerpted from the Comprehensive Plan, clearly demonstrates that the Projects identified in this Redevelopment Plan are consistent with City policy objectives for Downtown Stockbridge and the North Henry Boulevard Corridor. It is also important to note that while the Comprehensive Plan obviously encourages the future development of more diverse, and higher density housing and mixed-use development, it is less specific in terms of addressing the excess cost and risk associated with such investments, and how to make them financially feasible. Achieving these land use goals in the near-term is likely to require continued city investment in public improvements, combined with the targeted use of financial incentives and redevelopment tools, including a tax allocation district.⁵

In summary, the proposed TAD #1 would provide a supplemental funding mechanism to assist the City in encouraging and making financially feasible in the near term: the rehabilitation or infill of vacant sites and buildings, the location of new residential development within walking distance to services, the expansion and improvement of cultural facilities, and open space; and the improvement of public infrastructure to accommodate this growth. If successful, TAD #1 will help to achieve the City’s desired future vision for the area as articulated in its Comprehensive Plan. This redevelopment plan and the proposed TAD #1 are therefore fully consistent with the City’s current zoning and future land use policies.

⁵ *ibid*, pages 40 through 46.

Preferred Development Examples – Downtown District Character Area



Low Density Vertical Mixed Use and Public/Institutional



ESTIMATED REDEVELOPMENT COSTS (H)

The law requires that Redevelopment Plans estimate “redevelopment costs to be incurred or made during implementing the plan.” Estimating potential costs requires estimating the amount of TAD revenues that may be realistically generated from the Plan’s successful implementation. Once estimated, available revenues can be assigned to eligible redevelopment costs. Most of the cost of developing the Project(s) identified in this Plan will be privately financed and paid for through revenues generated by home sales and/or tenant leases. However, current market rents and achievable housing prices in this part of Stockbridge may not be sufficient to carry the added cost of parcel assembly, structured parking, environmental remediation, amenities, or other “extraordinary” cost items which are often necessary to successfully market high-quality mixed-use developments in urban settings. Financial assistance through the TAD could be used selectively to cover the gap between actual eligible redevelopment costs invested in a Project, and the percentage of those costs that can be supported by sales and leasing activity. The city also has the flexibility to “contribute” previously assembled land at low or zero cost to help make parcel assembly financially feasible for the private sector.

REVENUE POTENTIAL OF TAX ALLOCATION DISTRICT #1

In Section D of this report, KBA estimated total tax allocation increments that TAD #1 could potentially generate assuming the City, County and School District all agree to fully contribute their respective tax allocation increments, and the TAD remains in existence for a full 30 years. Those calculations show that future redevelopment could potentially generate a maximum of nearly \$118 million in **total tax allocation increments** over the full 30 years, accruing to the TAD Special fund. Estimated total tax increments generated over periods from 10 to 30 years are illustrated in the following table. These shorter-term projections are provided to illustrate possible scenarios whereby redevelopment costs are repaid early, and the TAD is dissolved at the city’s discretion, sooner than 30 years.

Estimated Increment and Bonding Capacity: Proposed TAD #1						
Cumulative T Increment	Annual @	Forecast Beginning January 1, 2022				
	Build Out	10 Years	15 Years	20 Years	25 Years	30 Years
Cumulative TAD Increment - Nominal \$	\$4.2	\$19.1	\$41.0	\$64.8	\$90.5	\$118.0
Cash Flow Discounted @	4.0%	\$13.4	\$26.1	\$37.4	\$47.4	\$56.2
	4.5%	\$12.9	\$24.7	\$35.0	\$44.0	\$51.6
* Assumes full City, County and	5.0%	\$12.3	\$23.4	\$32.9	\$40.8	\$47.5
School District Participation	5.5%	\$11.8	\$22.2	\$30.8	\$37.9	\$43.8
	6.0%	\$11.4	\$21.1	\$28.9	\$35.3	\$40.4
	6.5%	\$10.9	\$20.0	\$27.2	\$32.9	\$37.3
	7.0%	\$10.5	\$19.0	\$25.6	\$30.6	\$34.5
	7.5%	\$10.0	\$18.0	\$24.1	\$28.6	\$32.0
	8.0%	\$9.6	\$17.1	\$22.7	\$26.7	\$29.7

Source: KB Advisory Group, Inc.

Note: Amounts inside the red box are the most likely equivalent range of net revenues that a TAD could deliver “up-front” to reduce Project construction costs over the 20-to 30-year life of an agreement.

This table also approximates the ability of a TAD to “leverage” funds to pay for redevelopment costs, which are incurred during the Project’s construction, with revenues that may not fully materialize until several years into the future. Future TAD revenues dedicated to pay debt service on loans or bonds (often referred to as “TAD financing”) obviously include interest and issuance

costs, which reduce the effective principal that can be directly applied to offset construction costs. It may also not be possible to fund all eligible redevelopment costs from a single TAD financing. In such cases TAD financing may need to be issued in two or more tranches as projects are built out over time and more revenues become available.

KBA approximated the ability of future TAD revenues to generate “up front” capital to pay redevelopment costs by “discounting” future revenues to present value using different discount rates. Discount rates of 4% or 5% may be representative of a local government that decides to finance public improvements using general obligation or tax-exempt revenue bonds at low interest rates. In such cases TAD funds may be designated as a repayment source, but the debt is covered by the full faith and credit of the local government. That type of scenario could be used selectively in TAD #1 for capital improvements the city might undertake, such as a downtown parking deck, knowing that a portion of future debt service costs could be funded through TAD revenues.

Depending on market conditions, a 6% or 7% discount rate may be representative of a local government that issues a conventional tax-exempt “TAD bond” with no pledge of repayment outside of future TAD revenues, but where cash flow to the TAD is well established. In that case, 20- to 30-year TAD bonds issued by the City of Stockbridge in 2 or 3 tranches might leverage the equivalent of \$25 to \$40 million to offset eligible redevelopment costs.

Discount rates above 7% may be more realistic in situations where a local government simply agrees to deliver future TAD revenues, as available, to individual developers under prescribed conditions over a negotiated period of years. In this type of TAD reimbursement or “pay-as-you-go” scenario, the local government assumes no responsibility for any debt incurred by a developer, and it becomes the developer’s responsibility to use the negotiated agreement with the local government to secure private equity or debt financing at prevailing market interest rates. Using this type of pay-go scenario, the TAD could potentially deliver a range of \$22 to \$32 million over a 20- to 30-year period. Reimbursement agreements can deliver an equivalent contribution of roughly 6% to 10% to reduce a project’s total development cost depending on the term.

Within the range of discount rates illustrated above, potential TAD #1 revenues appear to be significant enough to encourage the redevelopment area’s desired transition toward more diverse, higher-density, mixed-use development encouraged by zoning and the City’s future land use map. Again, tax allocation increments exclude additional general fund real estate taxes associated with the TAD’s base digest value at the time it is certified. It is also important to note that these forecasts exclude business personal property digest associated with future commercial development, as well as incremental gains in local option sales taxes. These gains in other revenues will partially offset “foregone” general fund real estate taxes over the life of the TAD.

PROPOSED REDEVELOPMENT COSTS (USES OF TAD PROCEEDS)

In several locations within the proposed TAD, prevailing market rents for commercial and multi-family property may not be inadequate to support the City’s vision of creating high-quality commercial, residential, and mixed-use development nodes. In essence, rents tenants can pay often make it very difficult to finance the cost of new construction. TAD proceeds would be applied to eligible activities to lower development costs to an amount that can be supported by market conditions. Priorities for the use of TAD proceeds would evolve as project planning proceeds, more

detailed site development budgets are prepared, and actual costs become better known. The intent is to employ TAD proceeds as available and necessary to make site development financially feasible and to attract the types of end-users that would positively impact the redevelopment area, Stockbridge, and the County's economy. Potential uses of TAD proceeds allowed under the Redevelopment Powers Law may include (a) supporting on- and off-site development costs (including buildings, access, signage, site preparation, utility improvements, parking, etc.), (b) paying for desired public amenities that cannot otherwise be afforded based on prevailing rents; and (c) funding potential incentives to attract high-quality commercial tenants. Given the age and condition of many residential rental properties, including investor-owned single-family homes, TAD funding could also be used selectively to encourage the rehabilitation or expansion of existing rental properties or provide incentives to improve the condition of existing housing.

Estimated TAD proceeds could be used for several purposes and delivered by various means. This table illustrates a representative distribution of uses among the priorities described in this report, using a realistic capital budget (excluding interest payments and issuance costs) of roughly \$30 million over 25 to 30 years.

**Priority Uses/Eligible Redevelopment Costs
for Tax Allocation Increment - Stockbridge TAD #1**

Eligible Redevelopment Costs	Estimated % Allocation	Total Capital Cost
1 Roads and Infrastructure Improvements	15%	\$4,500,000
2 Public Parks & Amenities	5%	\$1,500,000
3 Contributions to Structured Parking	25%	\$7,500,000
4 Rental Housing Rehabilitation Incentives	15%	\$4,500,000
5 Direct Incentives - Catalyst Projects	40%	\$12,000,000
TOTALS: (Rounded)	100%	\$30,000,000

Source: City of Stockbridge and KB Advisory Group, Inc.

In practice, TAD proceeds will be allocated to specific purposes as development opportunities arise and/or as specified in terms of a development agreements between developers and the city, and with prospective end users.

The calculations made here provide one reasonable forecast of possible future redevelopment within the proposed TAD, resulting in gains in the area's real estate tax digest, corresponding tax allocation increments, supportable TAD financing proceeds, and potential uses for those proceeds to reduce redevelopment costs. As noted above, numerous combinations of equally reasonable inputs and assumptions could be applied to produce different results. This report sets a realistic expectation for the TAD's future financial performance, intended to help the City make decisions moving forward.

ASSESSED VALUATION FOR TAD (I)

TAD #1 identified in this Redevelopment Plan includes 345 tax parcels with a 2022 full market value of \$110,522,058 including government-owned and other private tax-exempt property. Of the total acreage in TAD #1, we estimate that 48 parcels and roughly 137 acres were exempt from taxation in 2022.⁶ BAG estimates that the remaining 295 taxable parcels within the proposed TAD have a 2022 market value of \$89.73 million and an assessed (40%) taxable digest of \$35,893,424. Pursuant to the Redevelopment Powers Law, upon adoption of the Redevelopment Plan and the creation of the tax allocation district, the City will request that the Georgia Commissioner of Revenue certify

⁶ County assessment data used for this analysis was obtained from the Henry County Assessors' Office, on-line GIS tool, which may not be current as of 12/31. The taxable digest estimated above is therefore preliminary and may be changed by the County Assessor at the time the TAD is certified.

the tax base of TAD #1 as of December 31, 2022, as the base year for the district. This value could change before the TAD is certified.

HISTORIC PROPERTY WITHIN BOUNDARIES OF TAD (J)

Within the proposed TAD #1 KBA identified 30 properties with 63,000 of building area that are 75 years old or older. Most of these older and potentially historic properties are located near the rail line along Martin Luther King Sr. Heritage Trail, North Henry Boulevard, Burke Street and East Atlanta Road. Stockbridge has an established Historic Preservation Commission and Main Street Program focused on the Downtown Area. The City has also adopted design guidelines which are intended to support the preservation of historic properties. Stockbridge can therefore state that if any identified historic properties are proposed for redevelopment within TAD #1, they will not be substantially altered in any way inconsistent with technical standards for rehabilitation, nor demolished unless feasibility for reuse has been evaluated based on technical standards for reviewing historic preservation projects, which technical standards for rehabilitation and review shall be those used by the state historic preservation officer.

CREATION & TERMINATION DATES FOR THE TAD (K)

The redevelopment area's Tax Allocation District #1 will be created effective December 31, 2022. The Redevelopment Powers Law provides that the TAD will exist until all redevelopment costs, including debt service, are paid in full. For analysis purposes, this report has based calculations on a 30-year term and assumes that the TAD will remain in existence for 30 years. Future elected officials could either dissolve or extend the TAD's existence based on future circumstances within the District.

TAD BOUNDARIES EXISTING USES OF REAL PROPERTY (L)

The proposed TAD #1 boundaries were shown on Map 2. (The list of TAD parcels also appears in Appendix A.) For any section of roadway that abuts a TAD parcel or used as a boundary in the TAD map, the entire section of ROW is intended to be included inside the TAD boundary to give the City maximum flexibility to use TAD revenues as needed and available to improve roads, utilities and streetscapes serving Downtown Stockbridge and the gateways to downtown.

TAX ALLOCATION INCREMENT BASE (M)

On or before December 31, 2022, the City of Stockbridge acting as the redevelopment agent, will apply to the State Revenue Commissioner to certify the tax allocation increment base for the proposed TAD #1. The tax allocation increment base and resulting annual property tax collections associated with the base value of the TAD are estimated in Table 4.⁷

⁷ The estimated base value of TAD #1 assumes that current values will not significantly change prior to 12/31/2022.

Estimated TAD #1 Base Value

TAD Parcel Summary	
Parcels	344
Acres (Including internal Roads & ROW)	501.1
Fair Market Value (Including Tax Exempt)	\$108,099,159
Real Estate Tax Digest	\$35,893,424
Total Assessed Fair Market Value/Acre	\$215,741
Total Taxable Value/Taxable Acre	\$246,633
2021 Stockbridge M&O Tax Digest	\$1,057,233,581
TAD Percent of City Digest	3.40%

The Redevelopment Powers Law caps the percentage of tax digest of any taxing jurisdiction, which can be located within one or more Tax Allocation Districts, at 10% of that jurisdiction's total net M&O tax digest.⁸ If the proposed TAD #1 is adopted, based on (latest available) digest values, the taxable digest of TAD #1, as of 12/31/2022 would total \$35.89 million and consume 3.4% of Stockbridge's 2021 net M&O tax digest. Stockbridge could add another \$69.8 million in real estate digest to other future TADs before reaching the 10% cap. Approval of TAD #1 as proposed would leave the City with ample flexibility to address other future priorities as needed.

In a November 2022 referendum, a majority of residents of several unincorporated subdivisions located adjacent to the existing city limits of Stockbridge voted to be annexed into the city, effective January 1. The annexation is expected to increase the city's population by close to 7,000 and expand the city's tax digest by a significant amount to be determined in 2023. The percentage of the city's tax digest contained within TAD #1 will therefore be reduced accordingly after the authorized annexation takes effect.

AD VALOREM PROPERTY TAXES FOR COMPUTING TAX ALLOCATION INCREMENTS (N)

The Redevelopment Powers Law requires that the Redevelopment Plan identify those taxes and millage rates that will be included when calculating the base and annual tax allocation increments for the proposed tax allocation district. Associated county and school district millage rates to be applied to TAD #1 are based on 2022 actual rates, subject to change in future years. In 2022 Stockbridge property owners are subject to a School District M&O millage rate of 20.0. Henry County imposes a general fund millage, plus additional millage rates for police, fire protection and recreation special service districts (SSD's). These combined rates are offset by a county sales tax credit equating to -3.356 mils. The net 2022 County millage rate for all M&O services provided to Stockbridge taxpayers, including SSD's, is 12.415 mils.⁹

⁸ The 10% cap is calculated against the jurisdictions net M&O (maintenance & operations) tax digest, after deducting exemptions.

⁹ Stockbridge property owners are also assessed a school bond millage, water supply millage and stormwater management fee, which are not included for the purpose of forecasting tax allocation increment.

As previously noted, Stockbridge did not levy a property tax in 2022. By agreement, the County Police SSD millage of 1.904 levied on Stockbridge taxpayers will be transferred to the City to fund police department operations in 2023. It is expected that the city will eventually institute its own property tax to fund the police department which, in turn, will end the existing County Police SSD millage. The following table assumes the creation of an average 2.0 mil City property tax beginning no later than 2024. With the elimination of police services, the maximum county millage available to provide tax allocation increment is the sum of the general fund, fire protection and recreation special service districts millage rates, less the county sales tax credit, or a net of 10.511 mills. This plan assumes that the city will only request the general fund portion of the millage rate, less a proportional deduction of future county sales tax credit be pledged to the TAD. Resulting applicable millage rates for computing tax allocation increment are estimated as follows:

Applicable Millage Rates for Stockbridge TAD #1*

City of Stockbridge (Estimated)**	2.000
Henry County School District M&O (2022)	20.000
Henry County Incorporated General Fund (Gross)	12.235
Less share of county sales tax rebate (2022) = -3.56 mills x 87.1%***	-3.07987
Net Henry County Incorporated	9.155
Total:	31.155

* Millage rates represent general fund millage only. Levies for bonded indebtedness are not included in the calculation of millage rates for TAD purposes.

** Stockbridge did not levy a property tax in 2022. This analysis anticipates that the city will institute a city property tax by no later than 2024 to fund the new police department.

*** After elimination of the County police SSD, the general fund will represent 87.1% of county M&O millage charged to Stockbridge taxpayers. The total county sales tax rebate is multiplied by that percentage to determine the portion of the rebate that is deducted from the general fund millage rate.

Source: Henry County tax billing records and KB Advisory Group.

Resulting property tax collections associated with the estimated base real estate value of TAD #1 are calculated in the following table. These amounts would be reduced by current and future deductions of homestead exemptions granted to homeowners living within the TAD.

Estimated Tax Collections Associated with the Estimated TAD # Base Digest

Jurisdiction	TAD Digest x	Millage Rate =	Total Tax Levy	Property Tax/Acre
City of Stockbridge*	\$35,893,424	2.000	\$71,787	\$143.27
Henry County School District	\$35,893,424	20.000	\$717,868	\$1,432.70
Henry County (General Fund Portion)**	\$35,893,424	9.155	\$328,609	\$655.83
Total:		31.155	\$1,118,264	\$2,231.80

* Stockbridge did not levy a property tax in 2022. This analysis anticipates that the city will institute a property tax in 2023 or 2024 to fund the new police department.

** See previous table for the calculation of the portion of county millage that is requested to be pledged to the TAD.

Source: Henry County tax assessment records, Georgia Department of Revenue and KB Advisory Group.

TAX ALLOCATION BOND ISSUES (O, P, Q)

AMOUNT OF BOND ISSUE

Upon adopting this Redevelopment Plan, the City of Stockbridge would possess the authority to issue tax allocation bonds or other financing instruments in one or more tranches. As previously estimated, if all jurisdictions consent to participate in the TAD, supportable levels of future publicly issued financing could exceed \$30 million. Actual amounts would depend on terms available at the time of issuance, and the type(s) of financing methods used. Adoption of the redevelopment plan does not obligate the City to issue bonds and any decision to do so would be determined in the future as conditions warrant.

TERM OF THE BOND ISSUE OR ISSUES

If exercised, the City of Stockbridge would possess the authority to issue tax allocation bonds or alternative forms of financing for a maximum term of 30 years.

RATE OF BOND ISSUE

The City of Stockbridge seeks the authority to either (a) issue tax-exempt bonds; (b) obtain comparable forms of commercial financing as available, or (c) enter into development agreement(s) to reimburse specific tax allocation increments to qualified developer(s) to enable such developer(s) to secure commercial financing or make improvements on a pay-as-you-go basis. Should bonds or related financing be sought in the future, the actual rate, terms, and issuance costs would be determined at the time of issuance based upon general market conditions, anticipated development within the TAD, assessed taxable property values, and federal tax law considerations. The City reserves the right to consider a range of potential financing options, as appropriate.

PROPERTY PROPOSED TO BE PLEDGED FOR PAYMENT OF TAX ALLOCATION INCREMENTS FINANCING

Bonds or reimbursement agreements will be secured by the positive tax allocation increments from eligible ad valorem taxes levied for these purposes. Based on current millage rates and commercial property values, positive tax allocation increments calculated in this report are based on real estate values and general fund taxes levied on that real estate. The actual amount of future collected tax allocation increments will depend upon the pace at which the Redevelopment Plan is implemented, the overall impact of redevelopment activities on taxable property values, and other economic factors impacting the tax digest of the TAD. The City is not proposing to pledge ad valorem tax increments on business personal property or its share of local option sales taxes to the TAD.

SCHOOL SYSTEM IMPACT ANALYSIS (R)

Georgia's Redevelopment Powers Law, which governs the operation of tax allocation districts in the State, was amended during the 2009 legislative session to include a new provision under section 36-44-3(9) for preparation of a "School System Impact Analysis." Required contents listed under Section (9)(R) and (S) are quoted as follows:



"(R) If the plan proposes to include in the tax allocation increment ad valorem taxes levied by a board of education, the plan shall contain a school system impact analysis addressing the financial and operational impact on the school system of the proposed redevelopment, including but not limited to an estimate of the number of net new public school students that could be anticipated as redevelopment occurs; the location of school facilities within the proposed redevelopment area; an estimate of educational special purpose local option sales taxes projected to be generated by the proposed redevelopment, if any; and a projection of the average value of residential properties resulting from redevelopment compared to current property values in the redevelopment area; and (S) Includes such other information as may be required by resolution of the political subdivision whose area of operation includes the proposed redevelopment area."

This section presents the school system impacts of the City of Stockbridge Tax Allocation District #1, as required by this section of the statute. Stockbridge is served by the Henry County School District, ("HCSD" or the "School District") so the following discussion focuses on potential impacts on that school system.

CURRENT VALUE OF THE TAD VERSES THE HENRY COUNTY SCHOOL DISTRICT TAX DIGEST

The estimated taxable M&O digest for the proposed TAD #1 – Downtown and North Henry Boulevard Corridor is just over \$35.89 million. According to the Georgia Department of Revenue, the most recent published value for the HCSD's net (2021 M&O) digest approached \$8.56 billion.¹⁰ The proposed TAD #1 contains a maximum of 0.42 percent of the School District's total current tax digest. Should the Board of Education consent to the TAD, the amount of ad valorem school taxes collected from existing and future real estate within the designated TAD, as determined by the tax assessor on December 31, 2022, will continue to flow to the School District throughout the TAD's operation. At the current School District millage rate, that total is estimated at \$717,868 or \$1,433 per acre from the 501.1 total acres located within the proposed district. These same parcels generated an estimated \$130,200 in school bond taxes, which would not be subject to consent.

In the future, the TAD Special Fund will receive any additional property taxes from real property collected above the 2021 base amount, for use to attract redevelopment within the TAD. The HCSD would receive additional tax revenues from any future taxes not pledged to the TAD, including (a) increased business personal property digest resulting from commercial development, (b) educational sales tax revenues from increased taxable retail sales and local retail spending from future residents of the TAD, (c) 100% of future bond millage assessed within the TAD, or (d) any property tax increment returned to the School District under terms negotiated in an

¹⁰ The total tax digest information used for this report is for 2021. TAD digest values were compiled from the County Board of Assessors' parcel records and are believed to be current. The taxable digest reported in this table is for general fund (M&O) expenditures.

intergovernmental agreement with the City. The School District would also benefit from any additional tax base attracted to nearby sections of Downtown Stockbridge as a result of new development within the TAD.

Base School District M&O Revenues Associated with the Proposed TAD

TAD #1 Tax Digest	x 2022 Millage	= Total School District Taxes
\$35,893,424	20.000	\$717,868
School Tax Collections (M&O) /Acre:		\$1,433

ESTIMATED SCHOOL ENROLLMENT IMPACTS FROM TAD #1

Today, an estimated 323 housing units exist within the proposed TAD #1, including 134 single-family homes and 189 units in small and large multi-family housing, plus 16 mobile homes. From tax assessment records, KBA estimates that 85 units or only 26.3% of these units are owner occupied. The remaining 73.7% of these units, including 36.6% of existing single-family homes, are either renter occupied or available for rent. Aside from one managed apartment community, rental units are owned by individual small investors. Excluding mobile homes that are assessed as personal property, these individual investor-owned rentals have an average age of more than 61 years, are valued for tax purposes at less than \$79.00 per SF and appear to be among the lowest-cost rental housing available in Henry County. Nearby subdivisions abutting the TAD contain a larger percentage of owner occupants and have marginally higher unit values but are also in danger of also turning into predominantly rental neighborhoods if existing conditions are not improved.

The consequences of existing conditions to the HCSD are more rapid student turnover due to higher mobility rates among rental households, attendant educational challenges of serving children living in poverty, and stagnant local sources of school tax revenue from residential property taxes. These conditions can be expected to remain as is or worsen if no action is taken to reverse recent trends. The financial consequences to the School District of continuing the status quo could become a more costly fiscal outcome than a scenario which contributes school taxes for redevelopment and successfully implements redevelopment strategies proposed in this plan.

As detailed earlier in this report, there are several types of redevelopment projects that have been identified on roughly 224 acres of the 501-acre Stockbridge TAD #1: new for-sale single-family and townhome developments, rental apartments in multi-family and mixed-use buildings, and commercial development projects. The Redevelopment Plan also calls for building out vacant or under-developed infill sites and providing incentives to rehabilitate existing buildings. The balance of TAD proceeds would be used to fund public infrastructure, parks, streetscapes, and parking improvements that are designed to make the area more attractive as a residential location. These public improvements would be a catalyst to encourage more owner-occupied housing within an area of Stockbridge that is currently dominated by investor-owned rentals and older, low-cost rental housing.

If these project areas are developed as forecast over the next decade or longer, they could result in the eventual addition of approximately 580 new single-family and for-sale townhomes, 400

apartment units in multi-family and mixed-use buildings, and the potential rehabilitation of 128 existing rental units. The plan may also result in the addition or rehabilitation of 275,500 SF of retail/office development where specific projects and land uses have been quantified, plus other smaller investments throughout the balance of the TAD. Based on the proposed plan, by 2032 new development could increase the total gross digest (40%) value of taxable property within TAD #1 by roughly \$129.8 million over current levels, before considering possible appreciation these investments may cause within the balance of the TAD.

A school impact analysis requires “an estimate of the number of net new public-school students that could be anticipated as redevelopment occurs.” Most of the new rental housing product in Stockbridge TAD #1 would be multi-family apartments or mixed-use in nature, targeted to Millennials and empty nester renter households that are currently under-represented in Downtown Stockbridge. These household types tend to have fewer school-aged children and lower student enrollment impacts. Households occupying new single-family and townhome developments on the edge of Downtown could be more comparable demographically and generate similar numbers of school-aged children per household, as other owner-occupied housing located elsewhere in Stockbridge.

Due to small sample sizing from census household surveys addressing housing type, there is relatively little available recent or localized research on demographic multipliers for new housing by type and cost, from government data sources. However, the U.S. Census, through the American Community Survey (ACS), makes “current” estimates of the number of children in households by cities and counties in baseline data from the 2010 Census. The ACS estimates how many Stockbridge children were enrolled in kindergarten through 12th grade in 2020, the most recent year of the estimates, including the percentage enrolled in public schools. Other ACS tables address the distribution of owner and renter households by housing type, as well as the total population living in owner and renter-occupied housing by housing type. From these various tables it is possible to construct a reasonable distribution of existing public-school enrollment by housing type and tenure among city residents.

These various ACS tables provide the following information about 2020 Henry County School enrollment within the City of Stockbridge.

- Of an estimated 11,136 total households living in the city in 2020, only 4,057 or 36% had children under 18 living in the home. The majority of city households consisted of families without children, unrelated individuals and persons living alone.
- Although a small majority of the city’s total population (52%) lives in owner-occupied housing, there are more renter households than homeowners. The average household size was 3.03 for owners and 2.33 for renters.
- Among city households with children under 18, only 1,714 (42%) were homeowners and 2,343 (58%) were renters in 2020.
- A total of 6,466 children in all households were enrolled grades PK through 12. Of that number, 93.2% or 6,028 students were enrolled in public schools and the balance in private schools or were home schooled.

- The 6,028 Stockbridge children enrolled in Henry County Schools represented an average enrollment multiplier of 0.54 per occupied unit for all city households and 1.49 per occupied unit among households with children.
- Of the City's total estimated population of 29,441, 19,699 persons or 66.8% lived in single-family homes, 28.1% lived in multi-family housing and the remaining 5.1 percent in mobile homes.
- Among the total population living in single-family homes (detached and townhomes), 71% were homeowners and 29% were renters. The average household size for the population living in single-family homes was the same for both owners and renters at 2.97 persons per occupied unit.
- All of the city's multi-family housing is renter occupied as are 23% of mobile homes. The average household size for multi-family rentals is 2.0 persons, while mobile homes contain the city's largest households at an average of 3.86 persons per unit.

Based on the above inputs, KBA generated the following distribution of HCSD student population within the City of Stockbridge by household type as

Estimated Distribution of Stockbridge Resident Public School Students by Housing Type

Housing Type	Stockbridge Households	H'holds w/ Children <18	HCSD Enrollment	2020 HCSD Multipliers	
				All H'holds	H'holds w/ Children <18
SF Attached & Detached	6,617	2,710	4,521	0.68	1.67
Multi Family	4,128	1,139	1,206	0.29	1.06
Mobile Homes & Other	391	208	301	0.77	1.45
All Households	11,136	4,057	6,028	0.54	1.49

Source: ACS, 2015-2019 5-Year Estimates; PUMS 2015-2019 5-Year-Estimates; KB Advisory Group.

estimated by the ACS in 2020. Because the average household size for single-family homes was the same for owner and renter households, it was assumed that school enrollment impacts did not vary by tenure. It can also be assumed that all enrollment impacts from multi-family housing were entirely attributable to renters. Mobile home development is not proposed within TAD #1 and is not relevant to this analysis.

While the above multipliers are representative of the occupancy of existing housing in Stockbridge, they may not be an accurate representation for new construction, which will necessarily target higher price points and different age and income groups than the city's existing housing stock. Private Research has shown that renter household characteristics, particularly households with children under age 18, vary between existing and new construction, unit size, number of bedrooms and monthly rents. Smaller, more expensive rental units in densely developed settings tend to have much lower student multipliers than other types of rental housing.¹¹

The National Association of Home Builders did an analysis of children and school aged children (age 5-17) using the US Census Bureau's 2015 American Community Survey (national sample) as base data. Among NAHB's conclusions:

- "For most residential types, there are fewer children (age 0-17) in new construction compared to existing units." New multi-family construction generated an average of 21.9 children per 100 units, which was nearly 17% lower than existing units.

¹¹ Community Data Analytics (CDA), Sydney Wong, PhD, May 2017 presentation to the National Planning Conference.

- “Large multi-family developments have fewer children than other housing types.” Multi-family developments with 20+ units generated an average 16.7 children per 100 units, which was less than half the average of other types of rental housing.
- “Multifamily units with 1 bedroom or less have the least number of children.” One-bedroom multi-family units averaged only 7.7 children per 100 units, roughly one-tenth the number associated with three- or more bedroom rentals.
- “For new rental construction, one-bedroom units contained 3.5 school-aged children per 100 units, two-bedroom units contained 22.1 school-aged children per 100 units, and 3 or more-bedroom units contained 100.6 school-aged children per 100 units.”

Based in part on this research, KBA prepared an estimate of total population and school-aged population associated with potential residential development projects in Stockbridge TAD #1. This estimate assumes the following:

- New rental construction will appeal primarily to empty nesters, singles, and couples without children, seeking a walkable downtown living environment. The average school enrollment multipliers associated with these units should average roughly half the average of 0.29 students per unit for all existing multi-family housing in Stockbridge, due to both their location and higher price points.
- New for-sale housing will include a variety of products in settings both within and near downtown, at substantially higher price points than existing development in the area, making it more likely that these units would be owner occupied rather than investor owned. There is also a larger percentage of townhome products in the unit mix than currently exists in Stockbridge, which is likely to lower the overall school enrollment multiplier for all for-sale housing. Assuming that some of these units will be designed for empty nesters and retirees, the average school enrollment multipliers associated with for-sale housing should also average well below the average of 0.68 students per unit for all existing single-family homes in Stockbridge.

Estimated Residents and School Aged Children Associated with the Proposed Residential Components of TAD #1 - at Build Out							
Housing Type	Mix	Units	Avg. Value	Resident Multiplier	Estimated Residents	School Aged Children Multiplier	Estimated School Aged Children
For Sale Housing		581					
<i>Town homes*</i>		225	\$340,000				
2 bedroom	85%	192	\$306,000	1.7	326	0.24	47
3 bedroom	15%	34	\$374,000	2.85	96	0.45	15
<i>Single-Family Detached *</i>		356	\$390,000				
3 bedroom	35%	125	\$370,500	2.61	325	0.65	81
4 bedroom	65%	231	\$399,750	3.1	717	0.80	185
Rental mixed-Use Housing *		405	\$220,000				
1 bedroom	40%	162	\$187,000	1.49	241	0.04	6
2 bedroom	55%	223	\$220,000	2.03	452	0.11	24
3 bedroom	5%	20	\$231,000	3.01	61	1.00	20
Total Units		986	\$309,000				
Estimated Total Residents and Total Public School Students					2,218		378
verage Residents and Students Per Unit - All Housing Types					2.25		0.38

* The distribution of units by number of bedrooms is estimated by KB Advisory Group.

Sources: ACS, 2015-2019 5-Year Estimates; PUMS 2015-2019 5-Year-Estimates; Fannie Mae Foundation Residential Demographic Multipliers for Georgia, National Association of Home Builders and KB Advisory Group.

The above table shows a total inventory of 986 new residential units distributed among single-family detached, townhome, and multi-family rental housing in conventional and mixed-use buildings. The mix of units shown here could be reasonably expected to contain a total population of more than 2,200 at build out, including 378 children under the age of 18 who would likely be of school age and enrolled in public schools. Approximately 87% of those children are tied to the proposed single-family and townhome developments, while the expected number of children residing in the multi-family developments is estimated at 50. The respective average school enrollment multipliers are 0.56 for for-sale housing and 0.12 for the multi-family units, respectively. These reflect appropriate downward adjustments to account for the different nature and pricing of the proposed housing compared to existing products inside the city. The potential addition of 378 students represents a 6.3% increase to the estimated 6,028 Stockbridge resident public school enrollment estimated in the ACS. This addition also represents a 0.87% increase to current HCSD enrollment of 43,417, phased over a decade or more of new construction.

THE LOCATION OF SCHOOL FACILITIES WITHIN THE REDEVELOPMENT AREA

No Henry County Schools are located within the proposed Tax Allocation District. However, Stockbridge Elementary School and Patrick Henry High School are inside the boundaries of the Redevelopment Area shown on Map 1, while Stockbridge Middle School abuts the northern boundary at Old Conyers Road. While no TAD-funded improvements to school property are proposed in this plan, public improvements to the surrounding areas should benefit future students who attend these facilities.

PROPOSED REDEVELOPMENT IN TAD #1

The proposed Tax Allocation District will support the construction of new residential, commercial, and mixed-use development in buildings or parcels that are mostly vacant or undeveloped at present. The nature of proposed redevelopment is detailed on pages 25 through 32 of this report.

ESTIMATE OF SCHOOL DISTRICT REVENUE IMPACTS FROM TAD DEVELOPMENT

In 2022 parcels within the proposed TAD #1 generated a maximum of \$717,868 in M&O property taxes levied on real estate for the school system.¹² Annual real estate taxes associated with the base value of the TAD would continue to flow to the School District's general fund, as would current and future gains in personal property taxes levied on business furnishings, inventories, and equipment. The HCSD's existing commercial tax base has a total net digest of \$1.54 billion after exemptions. The net taxable value of personal property after exemptions makes up 11% of that total commercial digest. After deducting exemptions granted to inventory and equipment, the value of all commercial, personal property within the School District adds about \$0.12 for every \$1.00 of commercial real estate digest that exists within the School District.

¹² This revenue estimate is based on the area's gross digest. KBA did not have sufficient information to deduct the impact of homestead exemptions granted to an estimated 171 homeowners living within the TAD, which would reduce the amount of school property taxes collected.

A similar ratio could also apply to the value of additional commercial real estate value created from the planned commercial and mixed-use developments within TAD #1.¹³ At completion of the planned commercial and mixed-use buildings, KBA estimates the (40%) digest of the commercial real estate at \$11.16 million. If the ratio of School District business personal property to commercial real estate digest applies to those projects, the associated personal property digest assessed to tenant businesses, which is not pledged to the TAD Special Funds, could approach \$1.4 million net, after exemptions. At the 2021 School millage rate, a personal property digest of \$1.4 million would raise \$27,800 per year in personal property taxes for the School District.

New retail development and new residents living within the TAD could also generate additional sales taxes for the School District. Within the past 12 months through September 30, roughly \$55.5 million in educational local option sales taxes (E-LOST) were distributed to the HCSD. New resident population and increased retail and restaurant sales within the TAD #1 would have a modest total impact on future E-LOST collections for the School District. The estimated 275,000 gross SF of new and rehabilitated commercial development within TAD #1 would be predominantly retail and dining oriented. It is reasonable to forecast roughly \$78.1 million in annual taxable retail sales from this development (in 2022\$) at build out, of which a majority would be net new to the county and not likely to occur absent of implementing the redevelopment plan. KBA estimates that up to \$470,000 in annual E-LOST could be generated by the projected commercial and mixed-use development components within TAD #1.

In summary, by agreeing to forego incremental gains in future real estate taxes within the TAD, the School District could expect to receive offsetting increases in personal property taxes and ELOST revenues, in addition to the annual real estate taxes associated with the certified base – while the TAD is still in effect. After the TAD is dissolved, the School District would also receive the incremental annual property taxes on real estate pledged to the TAD, which could exceed \$3.5 million per year when construction is fully complete.

CONCLUSION REGARDING SCHOOL DISTRICT IMPACTS

As demonstrated in the preceding analysis, the economic impacts to the Henry County Public Schools from participating in the proposed TAD are as follows:

1. The TAD will affect future appreciation on only 0.42 percent of the School District's tax digest. The current amount of property taxes generated from real estate within the TAD, totaling roughly \$717,800 per year, will continue to go to the school system—only taxes associated with incremental real estate digest growth above the current base amount are pledged to the TAD.
2. Residential development proposed for TAD #1 has the physical potential to add 378 students to the School District when fully built out. In the context of a school district with more than

¹³ Approximately \$730 million in total business personal property tax exemptions for inventories and equipment were granted within the School District in 2021. Exemptions are not divided between industrial and commercial property classifications. KBA used a methodology that deducted exemptions based on the relative percentage of existing industrial and commercial personal property digest within the County, which is roughly 76% industrial.

- 43,400 students, increases of this magnitude, phased over a decade or longer construction period, should have a negligible effect on enrollment.
3. No Henry County School District facilities are located inside the boundaries of the TAD.
 4. Upon completion of these projects and while the TAD is still in effect, the School District could receive roughly \$745,700 in annual property taxes from within the TAD, including certified base real estate taxes and \$27,800 per year in increased commercial personal property taxes at build-out. If successful, the TAD could also generate \$470,000 in increased annual E-LOST revenues when the commercial and mixed-use components are fully completed.
 5. The School District would receive more than \$3.5 million per year from real estate taxes from the TAD once all redevelopment costs are paid, and the TAD is dissolved.

This report concludes that the potential gains to the Henry County Public Schools from participating in the proposed TAD should be positive due to the future growth in its tax digest and sales tax revenues, with resulting limited impacts on the demand for school services.

APPENDIX A. LIST OF TAX PARCEL ID NUMBERS (PROPERTIES WITHIN STOCKBRIDGE TAD #1)

Note: Total TAD acreage (501 acres) reported here is from GIS data and is believed to be accurate. Downloaded parcel size information obtained by the City of Stockbridge did not attribute values to many small lots. Many undeveloped residential lots were not assigned street addresses.

Parcel ID	Address	Acres	Owner	Fair Market Value	Tax Digest
S18-03012000	4740 NORTH HENRY BLVD	3.104	STOCKBRIDGE PRESBYTERIAN CHURCH	\$1,123,600	\$0
S18-03014000	126 BURKE ST	NA	STOCKBRIDGE PUBLIC FACILITIES AUTHORITY	\$15,000	\$0
S18-03015000	128 BURKE ST	NA	STOCKBRIDGE PUBLIC FACILITIES AUTHORITY	\$18,000	\$0
S18-03017000	150 BURKE ST	0.550	PROMASTERS AUTOMOTIVE LLC	\$110,100	\$44,040
S18-03018000	BURKE ST	0.330	COGGINS MARION L	\$12,900	\$5,160
S18-03001000	104 W BURKE ST	NA	TAH 2017-1 BORROWER LLC	\$154,100	\$61,640
S18-03002000	106 W BURKE ST	NA	HY SAING L & TRACY P	\$155,600	\$62,240
S18-03003000	108 W BURKE ST	NA	ROUSE, SONYA Y	\$134,000	\$53,600
S18-03004000	110 W BURKE ST	NA	GILBERT JAMES T	\$130,300	\$52,120
S18-03006000	114 W BURKE ST	1.000	THE REDEEMER HOUSE, INC	\$198,100	\$0
S18-03005000	112 W BURKE ST	2.523	EUROASIAN LOGISTICS, LLC	\$613,590	\$245,436
S18-03010000	146 BURKE ST	4.800	STOCKBRIDGE PUBLIC FACILITIES AUTHORITY	\$380,000	\$0
S18-03008000	4822 N HENRY BLVD	0.524	LENG SOVANNARA & CHENG CHANTHOL	\$192,100	\$76,840
S18-03009000	4806 N HENRY BLVD	2.110	HAMILTON STATE BANK	\$2,072,500	\$829,000
S18-03010005	4778 N HENRY BLVD	0.677	PODOBNIKAR MICHAEL F & MARTHA M	\$364,000	\$145,600
S18-06001000	147 BURKE ST	0.689	MASSEY HENRY E	\$353,000	\$141,200
S18-06012000	130 MLK SR HERITAGE TRL	0.620	CITY OF STOCKBRIDGE	\$350,300	\$0
S18-06002000	115 BURKE ST	0.275	CITY OF STOCKBRIDGE	\$59,900	\$0
S18-06003000	101 BURKE ST	0.191	FLETCHER GLENROY B	\$233,000	\$93,200
S18-06015000	132 MLK SR. HERITAGE TRL	0.207	SYLVAIN REGINOLD A	\$100,000	\$40,000
S18-06013000	140 MLK SR. HERITAGE TRL	0.413	MASONIC LODGE NO 691	\$171,500	\$0
S18-06011000	122 MLK SR. HERITAGE TRL	0.069	JONES CHARLIE	\$123,200	\$49,280
S18-06010008	120 MLK SR. HERITAGE TRL	0.069	RENEHAN EDWARD G	\$147,000	\$58,800
S18-06010006	118 MLK SR. HERITAGE TRL	0.069	MEEKS MARK & REGINA	\$167,400	\$66,960
S18-06010004	116 MLK SR. HERITAGE TRL	0.069	CERTIFIED ENVIRONMENTAL CONSULTANTS INC	\$123,400	\$49,360

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S18-06010000	114 MLK SR. HERITAGE TRL	0.069	CITY OF STOCKBRIDGE	\$119,500	\$0
S18-06009000	112 MLK SR. HERITAGE TRL	0.062	MITCHELL THOMAS A	\$121,400	\$48,560
S18-06008000	110 MLK SR. HERITAGE TRL	0.062	PRINCE JONATHAN B	\$124,500	\$49,800
S18-06007000	108 MLK SR. HERITAGE TRL	0.083	BARNBEAUTIFUL PROPERTIES LLC	\$173,700	\$69,480
S18-06006000	106 MLK SR. HERITAGE TRL	0.050	OGLESBY RODDY H JR	\$122,300	\$48,920
S26-03004002	NA	0.080	CITY OF STOCKBRIDGE	\$14,000	\$0
S26-03004000	110 EAST ATLANTA RD	0.320	RITTENHOUSE KATHRYN	\$133,600	\$53,440
S26-03008000	NA	3.280	URBAN REDEVELOPMENT AGENCY OF CITY OF STOCKBRIDGE	\$410,000	\$164,000
S26-02027000	4640 N HENRY BLVD	6.250	STOCKBRIDGE PUBLIC FACILITIES AUTHORITY	\$4,787,400	\$0
S26-02002000	110 N LEE ST	0.730	STOCKBRIDGE PUBLIC FACILITIES AUTHORITY	\$15,000	\$0
S26-02003000	112 N LEE ST	NA	STOCKBRIDGE PUBLIC FACILITIES AUTHORITY	\$15,000	\$0
S26-02004000	114 N LEE ST	NA	STOCKBRIDGE PUBLIC FACILITIES AUTHORITY	\$15,000	\$0
S26-02006000	118 N LEE ST	NA	STOCKBRIDGE PUBLIC FACILITIES AUTHORITY	\$18,000	\$0
S26-02001001	N HENRY BLVD	3.860	STOCKBRIDGE PUBLIC FACILITIES AUTHORITY	\$2,203,100	\$0
S26-02023000	113 E ATLANTA RD	7.550	STOCKBRIDGE PUBLIC FACILITIES AUTHORITY	\$151,000	\$0
S26-03005000	NA	0.184	MUSSELL LONNIE K	\$10,000	\$4,000
S25-01058000	124 E ATLANTA RD	NA	GARLAND TOM	\$56,500	\$22,600
S25-01059000	NA	0.220	R&H PARTNERS LLC	\$19,200	\$7,680
S25-01060000	128 E ATLANTA RD	NA	WRIGHT JOHN E & TERRY G	\$103,800	\$41,520
S25-01061000	130 E ATLANTA RD	NA	WRIGHT JOHN E & TERRY G	\$82,600	\$33,040
S17-02011000	134 E ATLANTA RD	1.120	IRVIN PROPERTIES LLC	\$386,100	\$154,440
S17-02012000	136 E ATLANTA RD	0.660	CRESCENT PROPERTY GROUP LLC	\$435,300	\$174,120
S17-02013000	138 E ATLANTA RD	NA	JURIC DIJANDA	\$72,900	\$29,160
S17-02014000	NA	1.930	BROWN ROBERT H	\$84,100	\$33,640
S17-02014000	305 E ATLANTA RD	9.870	CITY OF STOCKBRIDGE	\$409,200	\$0
S17-02008001	DAVIS RD	7.680	CITY OF STOCKBRIDGE	\$328,700	\$0
S17-02007000	NA	NA	CITY OF STOCKBRIDGE	\$132,500	\$0
S17-02008000	BURKE ST	NA	CITY OF STOCKBRIDGE	\$138,700	\$0
S17-02009000	101 DAVIS RD	3.920	CITY OF STOCKBRIDGE	\$966,200	\$0
S17-02009001	111 DAVIS RD	0.690	CITY OF STOCKBRIDGE	\$191,500	\$0
S18-05001000	175 BURKE ST	NA	CITY OF STOCKBRIDGE	\$78,900	\$0

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S18-05002000	173 BURKE ST	NA	EDDINGS JOE R SR	\$95,200	\$38,080
S18-05003000	169 BURKE ST	NA	TRAN VAN T	\$120,000	\$48,000
S18-05004000	165 BURKE ST	0.570	165 BURKE STREET LLC	\$671,200	\$268,480
S18-05007000	102 LOVE ST	0.931	PHALANX HOLDINGS LLC	\$435,100	\$174,040
S18-05006000	100 LOVE ST	0.260	PHALANX HOLDINGS LLC	\$20,200	\$8,080
S18-04009000	164-174 BURKE ST	3.290	CITY OF STOCKBRIDGE	\$1,381,000	\$0
S18-02033000	116 DAVIS RD	NA	CITY OF STOCKBRIDGE	\$24,000	\$0
S18-02025000	111 W BURKE ST	NA	BURKE STREET PROPERTIES LLC	\$1,531,300	\$612,520
S18-02002000	4900 N HENRY BLVD	10.620	QMS ENTERPRISES LB & QUILLIAN GEORGE W & CYNTHIA	\$148,700	\$59,480
S18-02004009	NA	0.559	QMS ENTERPRISES LB & QUILLIAN GEORGE W & CYNTHIA	\$85,200	\$34,080
S18-02003000	4884 N HENRY BLVD	1.200	QMS ENTERPRISES LB & QUILLIAN GEORGE W & CYNTHIA	\$250,900	\$100,360
S18-02002005	4882 N HENRY BLVD	1.087	QMS ENTERPRISES LB & QUILLIAN GEORGE W & CYNTHIA	\$366,400	\$146,560
S18-02002006	4900 HIGHWAY 42	2.210	QMS ENTERPRISES LB & QUILLIAN GEORGE W & CYNTHIA	\$462,100	\$184,840
S18-02001000	NA	0.470	RAINFORD CHALCIA L	\$98,300	\$39,320
S18-02001001	4920 N HENRY BLVD	0.691	RIANFORD CHALCIA L	\$344,300	\$137,720
S18-02004000	NA	0.341	ARCH-DENT PROPERTY HOLDINGS LLC	\$89,100	\$35,640
S18-02004004	107 CENTER ST	0.030	ARCH-DENT PROPERTY HOLDINGS LLC	\$47,500	\$19,000
S18-02004003	105 CENTER ST	0.023	ARCH-DENT PROPERTY HOLDINGS LLC	\$39,200	\$15,680
S18-02004002	103 CENTER ST	0.023	ARCH-DENT PROPERTY HOLDINGS LLC	\$39,200	\$15,680
S18-02004001	101 CENTER ST	0.032	ARCH-DENT PROPERTY HOLDINGS LLC	\$54,500	\$21,800
S18-01019000	4938 N HENRY BLVD	1.040	FOREST RESTAURANT INC	\$670,700	\$268,280
S18-01018000	NA	0.901	AUSBAND SARA C, ROBERT E JR, ANDREW C & JOSEPH B	\$176,600	\$70,640
S18-01017000	4952 N HENRY BLVD	0.865	LEWIEL PILAR C	\$304,000	\$121,600
S18-01016000	103 CLUB DR	NA	VELASQUEZ-LOPEZ JAIRO A	\$110,400	\$44,160
S18-02024000	NA	6.580	CITY OF STOCKBRIDGE	\$9,900	\$0
S19-01021000	4827 N HENRY BLVD	0.978	HALL FRANKLIN D JR	\$369,100	\$147,640
S19-01020000	4813 N HENRY BLVD	1.250	NORTH 42 LLC	\$384,300	\$153,720
S19-01019000	4801 N HENRY BLVD	0.427	GIUVEN JASON	\$209,200	\$83,680
S19-01018000	4791 N HENRY BLVD	0.389	STEELE DANIEL LEE JR & COOK WILLIAM R III	\$174,700	\$69,880

S19-01017000	4779 N HENRY BLVD	0.250	WILLIAMS CHARLOTTE DAVIS	\$65,300	\$26,120
S19-01016000	4767 N HENRY BLVD	0.312	WILLIAMS CHARLOTTE DAVIS	\$190,200	\$76,080
S19-01015000	103 TYE ST	NA	MCMULLEN ALICIA & DAISHAUN	\$118,100	\$47,240
S19-02010001	4747 N HENRY BLVD	0.720	CAR WASH HEADQUARTERS INC	\$200,000	\$80,000
S19-02004000	4605 N HENRY BLVD	3.500	GM & S TAYLOR FAMILY LLP	\$1,706,600	\$682,640
S19-02009000	107 NOLAN ST	0.609	ROUILLIER KIA M & SHONEL R	\$88,900	\$35,560
S19-02009001	NA	0.095	PATRICK DANIEL E & ET AL	\$15,000	\$6,000
S19-02001000	100 MLK SR HERITAGE TRL	0.080	QUALITY PROPERTIES	\$84,900	\$33,960
S19-02002000	102 MLK SR HERITAGE TRL	0.059	TAYLOR GERALD & RAYMOND J	\$53,400	\$21,360
S26-04002000	202 WARD ST	0.193	JACKSON KIM KRAMER	\$56,900	\$22,760
S26-04004000	101-119 HARRELL DR	0.393	SGC ENTERPRISES LLC	\$430,600	\$172,240
S26-04005000	4655 N HENRY BLVD	0.515	STRATUS RENTALS LLC	\$513,400	\$205,360
S26-04013000	4557 N HENRY BLVD	0.442	CITY OF STOCKBRIDGE	\$163,600	\$0
S26-04012000	102 S LEE ST	NA	CITY OF STOCKBRIDGE	\$12,000	\$0
S26-04011000	NA	NA	CITY OF STOCKBRIDGE	\$12,000	\$0
S26-04010000	106 S LEE ST	NA	CITY OF STOCKBRIDGE	\$12,000	\$0
S26-04014000	4545 N HENRY BLVD	1.698	STOCKBRIDGE PUBLIC FACILITIES AUTHORITY	\$1,474,300	\$0
S26-04015001	4543 N HENRY BLVD	0.792	AUTOZONE INC	\$590,600	\$236,240
S26-04015002	4541 N HENRY BLVD	0.750	SRI REAL ESTATE PROPERTIES LLC	\$532,100	\$212,840
S26-04015003	4509 N HENRY BLVD	0.470	SHELTON GARY EDGAR & VICKY	\$413,400	\$165,360
S26-04019000	4491 N HENRY BLVD	0.426	PIZZA HUT OF AM C/O ATLANTA PIZZA	\$398,700	\$159,480
S26-04016000	4475 N HENRY BLVD	0.870	STATION TWO LP	\$586,300	\$234,520
S26-04016001	4477 N HENRY BLVD	0.377	QUARRY FORTY-TWO LP	\$124,000	\$49,600
S26-0417000	NA	0.440	QUARRY FORTY-TWO LP	\$19,000	\$7,600
S26-04015000	NA	1.464	QUARRY FORTY-TWO LP	\$100,600	\$40,240
S33-01010000	101 ROCK QUARRY RD	0.357	MOSS ROGER J	\$68,500	\$27,400
S33-01009002	4467 N HENRY BLVD	0.650	CITY SQUARE OF STOCKBRIDGE LLC	\$686,100	\$274,440
S33-01009001	4431 N HENRY BLVD	0.512	EPS1 PROPERTIES LLC	\$473,500	\$189,400
S33-01010002	SPRING ST	0.322	ESP1 PROPERTIES LLC	\$61,700	\$24,680
S33-01009000	4221 N HENRY BLVD	1.027	RX ATLANTA RE LLC	\$677,000	\$270,800
S26-01015000	4498 N HENRY BLVD	1.318	CITY OF STOCKBRIDGE	\$245,400	\$0

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S26-01014000	4482 N HENRY BLVD	16.120	CITY OF STOCKBRIDGE	\$902,700	\$0
S26-01013000	N HENRY BLVD	0.809	CITY OF STOCKBRIDGE	\$140,600	\$0
S26-01002000	4444 N HENRY BLVD	0.746	SAM & LUKE INC	\$248,300	\$99,320
S26-01003000	102 MANN BLVD	0.918	THURMAN ROBERT G	\$200,000	\$80,000
S26-01020000	109 N LEE ST	NA	CARRABELLE REAL ESTATE LLC	\$86,400	\$34,560
S26-01021001	111 N LEE ST	NA	SINYARD DONALD W JR	\$138,900	\$55,560
S26-01021000	103 BRANNAN DR	NA	HOLLOWAY IV CHARLES W & ANNA	\$146,000	\$58,400
S26-01027000	100 BRANNAN DR	NA	DONNA EDDINGTON REALTY LLC	\$127,600	\$51,040
S26-01022000	113 N LEE ST	NA	DRILLOT KRISTIE BECK	\$156,900	\$62,760
S26-01023000	115 N LEE ST	NA	GROCE MARVIN F	\$148,200	\$59,280
S26-01030000	101 BRANNON DR	NA	ALAIMO PETER D & ANN FRANCIS	\$111,200	\$44,480
S26-01024000	117 N LEE ST	NA	SANDERS JUNE T M	\$121,000	\$48,400
S26-01025000	102 CERESSEA DR	NA	STORY JOSEPH	\$116,100	\$46,440
S26-01026000	104 CERESSEA DR	NA	HOLT WILLIAM Z	\$127,800	\$51,120
S25-01009000	OFF DUVAL DR	14.600	CITY OF STOCKBRIDGE	\$367,900	\$0
S25-01008001	STAPLETON DR	14.180	CITY OF STOCKBRIDGE	\$324,800	\$0
048-02030000	479 OLD CONYERS RD	49.390	PERRY JR HUELON D	\$422,600	\$169,040
S32-01001000	101 OAKLAND BLVD	NA	BAKER COREY	\$10,000	\$4,000
S32-01014000	OAKLAND BLVD	NA	RESIDUAL TRUST U/W FRANK T DILLARD	\$10,000	\$4,000
S32-01015000	124 MANN BLVD	NA	CARBUCCIA WENDY	\$191,200	\$76,480
S32-01016000	122 MANN BLVD	NA	JOHNSON ILLYA T	\$152,000	\$60,800
S26-01012000	120 MANN BLVD	NA	HOME SFR BORROWER III LLC	\$157,800	\$63,120
S26-01011000	118 MANN BLVD	NA	JONES ASHLEY N	\$164,300	\$65,720
S26-01010000	116 MANN BLVD	NA	SFR XII ATL OWNERS 3 LP	\$146,600	\$58,640
S26-01009000	114 MANN BLVD	NA	LAVANT RAMOAN	\$165,300	\$66,120
S26-01008000	112 MANN BLVD	NA	ORDONEZ RICHARD A & REBA S	\$143,400	\$57,360
S26-01007000	110 MANN BLVD	NA	ASHRAF MOHAMMAD U	\$207,700	\$83,080
S26-01006000	MANN BLVD	NA	JACKSN JOSEPH & GAIL	\$10,000	\$4,000
S26-01005000	106 MANN BLVD	NA	ALLEN MARK & MELINDA	\$143,600	\$57,440
S25-01047000	BRYANT ST	NA	GRIFFIN SHAWN P JR	\$13,200	\$5,280
S25-01045000	121 BRYANT ST	NA	HUERTA SAUL & OSORES-GONZAGA VICENTE	\$169,600	\$67,840

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S25-01044000	123 BRYANT ST	NA	HAFLEY CHRISTY W & MICHAEL R	\$154,000	\$61,600
S25-01043000	125 BRYANT ST	NA	MCCONLEY LINDA J	\$134,800	\$53,920
S25-01042000	127 BRYANT ST	NA	PERPALL BRUQUESHAT	\$155,500	\$62,200
S25-01041000	129 BRYANT ST	NA	TAYLOR LARRY P & HELEN M	\$131,900	\$52,760
S25-01040000	130 BRYANT ST	NA	PAULL CHRISTOPHER M	\$133,200	\$53,280
S25-01039000	128 BRYANT ST	NA	FKH SFR PROPOCO H LP	\$166,800	\$66,720
S25-01038000	126 BRYANT ST	NA	HOWZE ERNEST L JR	\$163,300	\$65,320
S25-01037000	124 BRYANT ST	NA	DODGEN BONNIE R & TAYLOR LISA L	\$125,800	\$50,320
S25-01036000	122 BRYANT ST	NA	GREGORY JOHN M	\$155,600	\$62,240
S25-01035000	BRYANT ST	NA	CITY OF STOCKBRIDGE	\$13,200	\$0
S25-01001001	100 STAPLETON RD	13.470	CITY OF STOCKBRIDGE	\$452,900	\$0
S33-01021000	4399 NORTH HENRY BLVD	0.475	GEORGE CONNIE BROWN	\$174,200	\$69,680
S33-01022000	4387 NORTH HENRY BLVD	0.276	JTJ RESOURCES INC	\$94,400	\$37,760
S33-01020000	108 LANE DR	NA	BLACKWELL RUTH W	\$104,200	\$41,680
S33-01024000	105 LAMBERT DR	NA	EVANS LAWRENCE C JR	\$17,300	\$6,920
S33-01023000	103 LAMBERT DR	NA	GROCE AZILE W	\$117,500	\$47,000
S33-01027000	WILLOW CT	2.072	MHLC LLC	\$104,900	\$41,960
S33-01025000	4367 N HENRY BLVD	0.510	EDDHIMA BOUCHAIB & ABDERRAHIM FAHMI	\$97,600	\$39,040
S33-01026000	4355 N HENRY BLVD	0.267	PHILLIPS STOCKBRIDGE LLC	\$130,800	\$52,320
S33-01026005	4335 N HENRY BLVD	NA	PHILLIPS KIMBERLY A & KALLY L	\$112,200	\$44,880
S33-01049000	4323 N HENRY BLVD	2.323	SUPERSPORT MOTORS LLC	\$328,100	\$131,240
S33-01050000	4297 N HENRY BLVD	NA	HENDERSON PHILIP & BESSIE	\$109,600	\$43,840
S33-01051000	4275 N HENRY BLVD	0.977	JAYAKUMAR BHANUMATHI	\$162,709	\$65,084
S19-01027000	4929 N HENRY BLVD	0.073	AUSBAND ROBERT E JR	\$64,900	\$25,960
S19-01028000	4933 N HENRY BLVD	0.250	ALI MOHAMMED A & RUBIA	\$105,600	\$42,240
S19-01031000	104 BOWEN ST	NA	KELKER DAVID O	\$148,400	\$59,360
S19-01032000	106 BOWEN ST	NA	LEON VIDANA JOSE	\$110,200	\$44,080
S19-01033000	108 BOWEN ST	NA	GOGGINS GRADY JR & CAROLYN D	\$92,300	\$36,920
S19-01034000	110 BOWEN ST	NA	SLATEN JAMES H JR	\$164,800	\$65,920
S19-01035000	112 BOWEN ST	NA	BOTELLO MARIBEL & BOTELLO CARRANZA CRUZ	\$177,900	\$71,160
S19-01036000	114 BOWEN ST	NA	BOTELLO MARIBEL & BOTELLO CARRANZA CRUZ	\$108,200	\$43,280

S19-01037000	116 BOWEN ST	NA	BROWN LINDA G & LARRY G	\$20,000	\$8,000
S13-01011000	118 BOWEN ST	NA	FIGUEROA RAUL N & NUNEZ SANDRA D	\$144,060	\$57,624
S13-01011005	120 BOWEN ST	NA	MAUGER EDWARD M, THOMAS A & JG	\$133,600	\$53,440
S13-01012001	119 BOWEN ST	NA	MULLINS BEN A	\$146,300	\$58,520
S13-01012000	102 MIMOSA DR	NA	ANDERSON SEAN W & KAREN R	\$145,300	\$58,120
S12-04001000	100 MIMOSA DR	NA	MCCLAIN RUBY KATE & CLIFFORD	\$152,400	\$60,960
S12-03014000	111 BOWEN ST	NA	TURNER NICHELLE	\$134,500	\$53,800
S12-03015000	109 BOWEN ST	NA	BRANNAN CATHY S	\$134,900	\$53,960
S12-03016000	107 BOWEN ST	NA	FORBUS LINDA ANN	\$143,800	\$57,520
S12-03001000	4955 N HENRY BLVD	1.022	MGS VENTURE LLC	\$350,000	\$140,000
S12-03002000	4961 N HENRY BLVD	0.814	BEST BREAKFAST INC	\$507,100	\$202,840
S12-03003000	4971 N HENRY BLVD	0.330	CERTIFIED PROPERTY MANAGEMENT LLC	\$212,200	\$84,880
S12-03004001	1981 N HENRY BLVD	0.890	CA BARGE PROP-HENRY BLVD LLC	\$702,200	\$280,880
S12-03004000	4995 N HENRY BLVD	6.950	STOCKBRIDGE COMMERCIAL PLAZA LLC	\$1,800,100	\$720,040
S12-03005000	5047 N HENRY BLVD	0.380	SASS HENRY LLC	\$350,000	\$140,000
S12-01001000	N HENRY BLVD	NA	AT&T	\$0	\$0
S12-01002000	N HENRY BLVD	22.417	DAVIS MIKE B ETAL	\$645,600	\$258,240
S12-01002001	OLD ATLANTA RD	0.910	CITY OF STOCKBRIDGE	\$237,800	\$0
S12-01003000	OLD ATLANTA RD	0.230	CITY OF STOCKBRIDGE	\$30,100	\$0
S07-02001000	100 WOODHAVEN DR	NA	HUDSON GLORIA	\$118,900	\$47,560
S07-03019000	101 WOODHAVEN DR	NA	HERNANDEZ RAUL CAMELA	\$22,000	\$8,800
S07-03001000	SHEPHERD DR	NA	HERNANDEZ RAUL CAMELA	\$22,000	\$8,800
S07-04021000	101 SHEPHERD DR	NA	GARMON LEROY E JR	\$22,000	\$8,800
S07-04022000	5319 N HENRY BLVD	3.610	ODEGARD LEROY C	\$60,100	\$24,040
S07-04023000	5329 N HENRY BLVD	1.190	RAVIL LLC	\$258,900	\$103,560
S07-04024000	5341 N HENRY BLVD	0.791	BUI JAMES	\$137,800	\$55,120
S07-04025000	5353 N HENRY BLVD	2.657	GEORGIA CASH AMERICA INC	\$1,700,000	\$680,000
S07-04011000	300 OLD ATLANTA RD	NA	ODEGARD LEROY C	\$104,000	\$41,600
S07-04028000	5393 N HENRY BLVD	6.610	TMG PROPERTIES LLC	\$793,200	\$317,280
S07-01006002	5270 N HENRY BLVD	0.736	RI SE LLC	\$699,500	\$279,800
S07-01006001	5260 N HENRY BLVD	1.693	THOMAS SAM E & ETAL	\$1,600,000	\$640,000

City of Stockbridge Redevelopment Plan: Downtown and North Henry Blvd Corridor

S07-01006005	SHIELDS RD	15.895	PIVOTAL ENTERPRISES LLC	\$413,000	\$165,200
S11-04016000	SHIELDS RD	NA	KERSEY WAYNE	\$30,000	\$12,000
NO DATA	OFF CLUB DR	1.377	NO DATA	\$0	\$0
S11-04017000	SHIELDS RD	NA	KERSEY WAYNE	\$20,000	\$8,000
S11-04018000	130 SHIELDS RD	NA	SOTS ANTONIO & OFELIA G	\$154,200	\$61,680
S07-01006000	BRUSH CREEK CT	2.530	PIVOTAL ENTERPRISES LLC	\$91,100	\$36,440
S07-01006003	5248 N HENRY BLVD	1.624	YUN JOHN	\$1,411,300	\$564,520
S07-01006032	5244 N HENRY BLVD	0.467	LEVANS SOLUTIONS II LLC	\$609,700	\$243,880
S07-01007000	5238 N HENRY BLVD	0.752	WAGGONER ROBERT M, GORDON E & RESMONDO LYRIC D	\$499,900	\$199,960
S07-01008000	5226 N HENRY BLVD	0.758	THE RCC GROUP PROPERTIES & MANAGEMENT LLC	\$410,600	\$164,240
S12-01012001	5222 N HENRY BLVD	2.084	OCEAN VIEW GROUP INC	\$1,994,300	\$797,720
S12-01012000	5200 N HENRY BLVD	12.790	13 OLIVIA HOLDINGS LLC	\$16,215,900	\$6,486,360
S12-01012003	5180 N HENRY BLVD	0.490	AJAB CORPORATION	\$432,300	\$172,920
S12-01012002	5150 N HENRY BLVD	0.680	TRAN KHIEM & NGUYEN CHIN	\$412,200	\$164,880
S12-01012004	5128 N HENRY BLVD	0.330	HONG SONNY	\$315,000	\$126,000
S12-01011000	N HENRY BLVD	2.282	PARR 7 LLC	\$278,300	\$111,320
S12-01004000	5124 N HENRY BLVD	0.800	PARR 7 LLC	\$318,800	\$127,520
S12-01005000	5104 N HENRY BLVD	0.750	SWIMMERMAN LLC	\$325,100	\$130,040
S12-01006000	5092 N HENRY BLVD	0.635	KHAN ABDUL R	\$318,000	\$127,200
S12-01007000	5070 N HENRY BLVD	0.504	MUELLER MATTHEW A	\$169,700	\$67,880
S12-01008000	103 SHIELDS RD	NA	KHAN SQQIB	\$99,000	\$39,600
S12-01009000	105 SHIELDS RD	NA	FERRER KEVIN C	\$138,100	\$55,240
S12-01010000	121 SHIELDS RD	3.160	ASHMEADE YASMIN R	\$169,700	\$67,880
S11-05001000	131 SHIELDS RD	NA	WATSON STEVE W	\$181,600	\$72,640
S11-05002000	141 SHIELDS RD	4.250	BREWSTER-CLARK DARLENE & CLARK FREDDIE C JR	\$277,200	\$110,880
S12-02001000	5050 N HENRY BLVD	0.690	AWS PROPERTY HOLDINGS LLC	\$219,300	\$87,720
S12-02002000	5046 N HENRY BLVD	0.804	AWS PROPERTY HOLDINGS LLC	\$125,000	\$50,000
S12-02004000	5028 N HENRY BLVD	NA	MOSELEY SARA L	\$123,000	\$49,200
S12-02005000	5018 N HENRY BLVD	0.520	MOSELEY SARA L	\$353,200	\$141,280
S12-02007000	5008 N HENRY BLVD	0.868	FINCHLEY & ATLANTA LLC	\$342,300	\$136,920
S12-02008000	4998 N HENRY BLVD	0.786	DUNAMED VENTURES LLC	\$285,800	\$114,320

S12-02010000	4986 N HENRY BLVD	1.610	AFN ABSPROP002 LLC C/O AMERICAN FINANCE TRST INC	\$958,900	\$383,560
S12-02012000	4966 N HENRY BLVD	0.830	BENTLEY ROBIN	\$351,600	\$140,640
S12-02011000	OFF N HENRY BLVD	NA	MOSELEY SARA L	\$22,500	\$9,000
S12-02006000	OFF N HENRY BLVD	NA	BURKE CEMETERY	\$15,000	\$6,000
S12-02003000	OFF N HENRY BLVD	NA	MOSELEY SARA L	\$24,000	\$9,600
S18-02032000	110 PARKWOOD DR	NA	AVERY BRADLEE & DEBORAH	\$171,000	\$68,400
S18-02031000	108 PARKWOOD DR	NA	SRP SUB LLC	\$170,800	\$68,320
S18-02030000	106 PARKWOOD DR	NA	MONTGOMERY STREET HOMES LLC	\$197,300	\$78,920
S18-02028000	104 PARKWOOD DR	NA	RESICAP GEORGIA OWNER LLC	\$100,000	\$40,000
S18-02027000	102 PARKWOOD DR	NA	SALAZAR LANTO LUIS A & ARREDONDO TAPIA ANA A	\$158,300	\$63,320
S18-02026000	100 PARKWOOD DR	NA	ROBENS MALINA & BARNETT KEITH	\$189,500	\$75,800
S18-04006000	101 PARKWOOD DR	NA	ROACH JOE BOYD SR	\$164,800	\$65,920
S18-04005000	103 PARKWOOD DR	NA	LASIEWSKI NICOLE	\$180,000	\$72,000
S18-04004000	105 PARKWOOD DR	NA	SFR ACQUISITIONS 1 LLC	\$198,600	\$79,440
S18-04003000	107 PARKWOOD DR	NA	AIKENS DANIEL IV	\$180,300	\$72,120
S18-04002000	109 PARKWOOD DR	NA	COOK ANN T & DONALD F	\$153,700	\$61,480
S18-04001000	106 DAVIS RD	NA	CITY OF STOCKBRIDGE	\$30,900	\$0
S24-01018000	105 OLD CONYERS RD	2.000	SOLUTIONS DEVELOPMENT LLC	\$2,300	\$920
S25-01001004	201 E ATLANTA RD	0.985	IRWINTON ENTERPRISES INC	\$251,000	\$100,400
S25-01001003	321 TAYLOR DR	1.934	CITY OF STOCKBRIDGE	\$126,400	\$0
S25-01001000	321 TAYLOR DR	2.210	CITY OF STOCKBRIDGE	\$0	\$0
S24-01015001	351 TAYLOR DR	0.203	CITY OF STOCKBRIDGE	\$0	\$0
S24-01017000	111 OLD CONYERS RD	1.280	SOLUTIONS DEVELOPMENT LLC	\$45,300	\$18,120
S24-01016000	113 OLD CONYERS RD	2.100	SOLUTIONS DEVELOPMENT LLC	\$34,900	\$13,960
S25-01001005	155 E ATLANTA RD	1.122	C&M OIL CO	\$496,200	\$198,480
S25-01001061	TAYLOR DR	0.845	MAY & CARTER OIL CO	\$49,700	\$19,880
S25-01002000	145 E ATLANTA RD	NA	PETREE JAMES L	\$145,800	\$58,320
S25-01003000	106 DUVALL DR	NA	GIBBY VICKI	\$175,000	\$70,000
S25-01004000	108 DUVALL DR	NA	BUTCHER SANDRA K & JAMES E	\$187,100	\$74,840
S25-01004005	DUVALL DR	NA	CUPP PAIGE G & ETAL	\$13,200	\$5,280
S25-01005000	118 DUVALL DR	NA	CROSBY JAMES P & VALERIE C	\$174,600	\$69,840

City of Stockbridge Redevelopment Plan: Downtown and North Henry Blvd Corridor

S25-01006000	120 DUVALL DR	NA	BANKS PEONIA	\$188,100	\$75,240
S25-01007000	122 DUVALL DR	NA	BARGE PHILIP A & DONNA B	\$146,100	\$58,440
S25-01008000	124 DUVALL DR	NA	SAMS JOANNE	\$171,300	\$68,520
S25-01010000	123 DUVALL DR	NA	PEREZ FERNANDO & CABRERA MIGDALIA J	\$141,500	\$56,600
S25-01011000	121 DUVALL DR	NA	CUSTIN ROGER & HORTON GREGORY W	\$174,200	\$69,680
S25-01012000	119 DUVALL DR	NA	DOBBS MARK R	\$154,200	\$61,680
S25-01013000	117 DUVALL DR	NA	SANDERS ZACHARY	\$254,300	\$101,720
S25-01013001	115 DUVALL DR	NA	BURNETT WILLIE M	\$167,200	\$66,880
S25-01014000	113 DUVALL DR	NA	CLARK ARIUS L	\$153,300	\$61,320
S25-01015000	111 DUVALL DR	NA	KET SOKHAN & SOVANNARY	\$172,500	\$69,000
S25-01016000	109 DUVALL DR	NA	PEADEN BRITTNEY KAY	\$136,300	\$54,520
S25-01017000	107 DUVALL DR	NA	KELLI HAYES LLC	\$146,400	\$58,560
S25-01018000	105 DUVALL DR	NA	GARRETT EDDIE	\$132,600	\$53,040
S25-01019000	E ATLANTA RD	NA	CLARY SARAH D & ALLEN LAURA M	\$7,500	\$3,000
S25-01020000	139 E ATLANTA RD	NA	ORTEGA CELENE D M & MURULLO MA L ORTEGA	\$98,000	\$39,200
S25-01021000	137 E ATLANTA R	NA	GIPSON DARLENE R & KENNETH B	\$123,400	\$49,360
S25-01022000	135 E ATLANTA RD	NA	I R C INC	\$81,400	\$32,560
S25-01022005	E ATLANTA RD	NA	I R C INC	\$1,500	\$600
S25-01023000	131 E ATLANTA RD	1.230	WATCH ME GROW LEARNING CENTER II	\$211,000	\$84,400
S25-01024000	129 E ATLANTA RD	NA	STANSELL LARRY GENE & PAMELA ANN JOYNER	\$105,300	\$42,120
S25-01026000	98 BRYANT ST	NA	TURNER FAMILY REVC TRUST	\$156,300	\$62,520
S25-01027000	100 BRYANT ST	NA	DRAYTON HENRY JR & JOYCE	\$201,700	\$80,680
S25-01028000	102 BRYANT ST	NA	SMITH JERRY & LINDA	\$132,700	\$53,080
S25-01029000	104 BRYANT ST	NA	COLOCHO AMILCAR & NAYDA A	\$170,000	\$68,000
S25-01030000	106 BRYANT ST	NA	CHAMBERS CHARLES G	\$131,700	\$52,680
S25-01031000	108 BRYANT ST	NA	CAPERS CORDELL	\$167,000	\$66,800
S25-01032000	110 BRYANT ST	NA	WILLEY SHANE & HARMON STACIE	\$144,800	\$57,920
S25-01033000	112 BRYANT ST	NA	CHAVEZ EDITH	\$151,400	\$60,560
S25-01034000	114 BRYANT ST	NA	SEALS WAYNE	\$197,800	\$79,120
S25-01025000	127 E ATLANTA RD	NA	FORTE SARA BELL	\$80,300	\$32,120
S25-01057000	123 E ATLANTA RD	0.505	EAST ATLANTA ROAD LLC	\$226,300	\$90,520

S25-01056000	99 BRYANT ST	NA	BELL MARCUS	\$121,900	\$48,760
S25-01055000	101 BRYANT ST	NA	ENTRUST REALTY LLC	\$132,600	\$53,040
S25-01054000	103 BRYANT ST	NA	ENTRUST REALTY LLC	\$133,000	\$53,200
S25-01053000	105 BRYANT ST	NA	DEAMUES JANE	\$172,700	\$69,080
S25-01052000	107 BRYANT ST	NA	LERMA RAQUEL & LILIANA	\$176,000	\$70,400
S25-01051000	109 BRYANT ST	NA	HORACE SHAWN B	\$175,400	\$70,160
S25-01050000	111 BRYANT ST	NA	RANDAZZO SUNNY & TYLER	\$123,800	\$49,520
S25-01049000	113 BRYANT ST	NA	FOSTER JEFFREY N	\$154,500	\$61,800
S25-01048000	115 BRYANT ST	NA	JOHNSON ALFRED M	\$13,200	\$5,280
S32-01003000	105 OAKLAND BLVD	NA	STEPHENS ASHLEY D & MCLEAN GEORGE H	\$146,400	\$58,560
S32-01004000	OAKLAND BLVD	NA	RICHARDSON CANDACE AVRIL	\$10,000	\$4,000
S32-01005000	109 OAKLAND BLVD	NA	SOLIS BRENDA P C	\$176,700	\$70,680
S32-01006000	111 OAKLAND BLVD	NA	LINTON SHEILA A & JONES KIARA A	\$154,700	\$61,880
S32-01007000	113 OAKLAND BLVD	NA	HUDSON SFR PROPERTY HOLDINGS II LLC	\$214,400	\$85,760
S32-01008000	115 OAKLAND BLVD	NA	QUIROZ MARIA F	\$167,400	\$66,960
S32-01009000	OAKLAND BLVD	NA	PERRY JR HUELON D	\$3,600	\$1,440
S26-01018000	4534 N HENRY BLVD	0.056	BRIDGE VILLAGE II LLC	\$70,700	\$28,280
S26-01017001	4528 N HENRY BLVD	0.491	BRIDGE VILLAGE II LLC	\$218,700	\$87,480
S26-01016000	4518 N HENRY BLVD	3.590	JHJ BRIDGE VILLAGE LLC	\$1,815,000	\$726,000
S26-01001000	4428 N HENRY BLVD	0.353	NORTH HENRY AUTOMOTIVE INC	\$147,000	\$58,800
S32-03029000	4400 N HENRY BLVD	5.590	DOUG COKER PROPERTIES LLLP	\$3,253,200	\$1,301,280
S32-03028000	105 MANN BLVD	NA	ESTRELLA MARISOL M & MIRANDA YAMILE	\$138,600	\$55,440
S32-03027000	107 MANN BLVD	NA	GLADIS DANIEL & WILLIAM T	\$137,800	\$55,120
S32-03024000	113 MANN BLVD	NA	YEAROUT HELEN	\$176,000	\$70,400
S33-01003000	N HENRY BLVD	5.040	CITY OF STOCKBRIDGE	\$504,000	\$0
S32-03015000	MILLER CT	NA	FRAZIER CRYSTAL L	\$10,000	\$4,000
S32-03015002	204 MILLER CT	NA	REDDICK MAURICE & VICTORIA	\$177,200	\$70,880
S33-01006000	MILLER CT	2.380	JHJ BROOKLYN PAVILION LLC	\$75,000	\$30,000
S33-01004000	4362 N HENRY BLVD	0.639	AGATHA NWIZU LLC	\$192,500	\$77,000
S33-01005000	4350 N HENRY BLVD	0.537	THE NATIVE AMERICAN PRESERVATION TRUST	\$122,100	\$48,840
S32-03030000	4340 N HENRY BLVD	2.000	JHJ BROOKLYN PAVILION LLC	\$1,803,600	\$721,440

S32-03014000	205 MILLER CT	NA	ENGLISH STACY H	\$186,200	\$74,480
S32-03013000	203 MILLER CT	NA	ENGLISH STACY H & RANDY	\$171,600	\$68,640
S32-03012000	105 MILLER CT	NA	NORTON NADINE & BENJAMIN	\$132,300	\$52,920
S32-03007000	NEAL AVE	NA	MOYERS HUBERT & ANNIE M	\$10,000	\$4,000
S32-03006000	111 NEAL AVE	NA	SISON-SPIERS AMOR & SPIERS ROBERT J	\$164,500	\$65,800
S32-03005000	109 NEAL AVE	NA	HOWARD DEBRA Y	\$185,800	\$74,320
S32-03004000	107 NEAL AVE	NA	MILES LILLIAN FAYE	\$136,700	\$54,680
S32-03002000	105 NEAL AVE	NA	WILSON LARRY	\$115,500	\$46,200
S32-03001000	NEAL AVE	NA	AL BARAKA TIRE LLC	\$10,000	\$4,000
S33-01008000	4312 N HENRY BLVD	0.535	AL BARAKA TIRE LLC	\$69,900	\$27,960
048-02027000	OLD CONYERS RD	12.100	PRYCE ANTHONY N & LISA a	\$49,000	\$19,600
<u>Parcels</u>		<u>Acres</u>		<u>Market Value</u>	<u>Tax Digest</u>
344		501.1		\$108,099,159	\$35,893,424

APPENDIX B. LOCAL OFFICIALS

The following elected and appointed officials will have responsibility to consider, in the case of the City of Stockbridge, adoption of the redevelopment plan and creation of the proposed Tax Allocation District and in the case of the Henry County Commission and Board of Education, consent to pledge respective County and School tax increments to the TAD.

STOCKBRIDGE CITY COUNCIL

Anthony S. Ford, Mayor
Alphonso Thomas, Mayor Pro Tem
Councilwoman LaKeisha T. Gantt
Councilman Elton Alexander
Councilman John Blount
Councilwoman Yolanda Barber
Frederick Gardiner, City Manager

HENRY COUNTY BOARD OF COMMISSIONERS

Carlotta Harrell, Chair
Johnny Wilson, Commissioner, District 1
Dee Clemmons, Commissioner, District 2
Dee Anglyn III, Commissioner, District 3
Vivian Thomas, Commissioner, District 4
Bruce B. Holmes, Commissioner, District 5
Cheri Hobson-Matthews, County Manager

HENRY COUNTY BOARD OF EDUCATION

Mrs. Holly Cobb, School Board Chair (District 3)
Mrs. Annette Edwards, Vice-Chair (District 5)
Dr. Pam Nutt (District 1)
Mr. Makenzie McDaniel (District 2)
Mrs. Sophe Pope (District 4)
Mary Elizabeth Davis, PhD, Superintendent of Schools

STATE OF GEORGIA
HENRY COUNTY
CITY OF STOCKBRIDGE

Resolution 22-1505

RESOLUTION TO AUTHORIZE THE CITY OF STOCKBRIDGE TO PUBLISH A NOTICE OF INTENT TO TAKE ACTION TO INCREASE THE COMPENSATION OF THE MAYOR AND CITY COUNCIL OF THE CITY OF STOCKBRIDGE, GEORGIA - EFFECTIVE JANUARY 1, 2024; AUTHORIZING THE MAYOR TO EXECUTE ALL DOCUMENTS NECESSARY TO EFFECTUATE THE PURPOSES OF THIS RESOLUTION; AUTHORIZING THE CITY CLERK TO ATTEST SIGNATURES AND AFFIX THE OFFICIAL SEAL OF THE CITY, AS NECESSARY; PROVIDING FOR SEVERABILITY; REPEALING INCONSISTENT RESOLUTIONS; PROVIDING FOR AN EFFECTIVE DATE; AND FOR OTHER PURPOSES.

WHEREAS, the City of Stockbridge ("City") is a municipal corporation located within Henry County, Georgia duly organized and existing under the laws of the State of Georgia and is charged with providing public services to residents located within the corporate limits of the City; and

WHEREAS, pursuant to section 2.04.010 of the City Code of the City of Stockbridge, the mayor and council shall receive as compensation for services as governing body members an amount, which may be determined from time to time by majority vote of the Council and;

WHEREAS, before increasing, decreasing or otherwise modifying the amounts previously established by the City, the city must comply with all applicable state laws governing such action, and;

WHEREAS, the city hereby authorizes the publishing of the notice of intent to take action in the legal organ of the county and the city, at least once a week for three consecutive weeks, and;

WHEREAS, the city has confirmed that the proposed action will not be taken during the period of time beginning with the date that candidates for election to membership on the municipal governing authority may first qualify as candidates and ending with the date members of the municipal governing authority take office following their election. .

NOW THEREFORE, THE COUNCIL OF THE CITY OF STOCKBRIDGE HEREBY RESOLVES AS FOLLOWS:

SECTION 1. Approval - The Mayor and City Council of the City of Stockbridge hereby authorizes the publishing of the Notice of Intent to Take Action to Increase Compensation of the Mayor and City Council of the City of Stockbridge to become effective January 1, 2024.

SECTION 2. Approval of Execution. The Mayor is hereby authorized to sign all documents necessary to effectuate this Resolution.

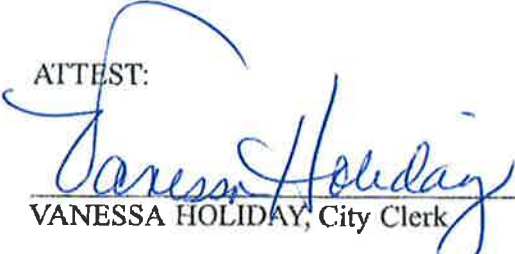
SECTION 3. Attestation. The City Clerk is authorized to execute, attest to, and seal any documents which may be necessary to effectuate this Resolution, subject to approval as to form by the City Attorney.

SECTION 4. Effective Date. This Resolution shall become effective immediately upon its adoption by the Mayor and City Council of the City of Stockbridge as provided in the City Charter.

SO BE IT RESOLVED this 14th day of Nov. 2022.


ANTHONY S. FORD, Mayor

ATTEST:


VANESSA HOLIDAY, City Clerk (SEAL)

APPROVED AS TO FORM:


QUINTON G. WASHINGTON, City Attorney

**PUBLIC NOTICE
CITY OF STOCKBRIDGE, GEORGIA**

Notice of Intent to Take Action to Increase the Compensation of the Mayor and the Council of the City of Stockbridge, Georgia – PLEASE TAKE NOTICE that at 6:00 p.m., December 12, 2022, in the Council Chambers at the Stockbridge City Hall, 4640 North Henry Boulevard, Stockbridge, Georgia 30281, during the regularly scheduled meeting of the governing authority for the City of Stockbridge, Georgia, in accordance with the terms of O.C.G.A. § 36-35-4, the governing authority for the City intends to consider and to vote upon an ordinance that will provide for an increase in compensation for the members of the governing authority, and will provide that said increase for Councilmembers shall be \$20,000 annually and for the Mayor shall be \$22,400 annually. If so approved on December 12, 2022, the annual salaries will become effective in January 2024. Copies of the proposed ordinance are available at the office of the City Clerk, Stockbridge City Hall, for inspection and copying in accordance with the Georgia Open Records Act. The meeting shall be open to all members of the public in accordance with the Georgia Open Meetings Act. Vanessa Holiday, City Clerk for the City of Stockbridge, Georgia.

Notice filed for advertisement (publishing) on Wednesday, November 23, 2022.

Vanessa Holiday
City Clerk, City of Stockbridge

☐ **PROOF O.K. BY:** _____ ☐ **O.K. WITH CORRECTIONS BY:** _____

PLEASE READ CAREFULLY • SUBMIT CORRECTIONS ONLINE

GP-87703 (100%)

ADVERTISER: CITY OF STOCKBRIDGE (DIS PROOF CREATED AT: 11/17/2022 10:03:49 AM
SALES PERSON: GPJ04 NEXT RUN DATE: 11/23/22
SIZE: 3X4 PROOF DUE: 11/21/22 12:00:00
PUBLICATION: GP-HENRY HERALD

**PUBLIC NOTICE
CITY OF STOCKBRIDGE, GEORGIA**

Notice of Intent to Take Action to Increase the Compensation of the Mayor and the Council of the City of Stockbridge, Georgia – PLEASE TAKE NOTICE that at 6:00 p.m., December 12, 2022, in the Council Chambers at the Stockbridge City Hall, 4640 North Henry Boulevard, Stockbridge, Georgia 30281, during the regularly scheduled meeting of the governing authority for the City of Stockbridge, Georgia, in accordance with the terms of O.C.G.A. § 36-35-4, the governing authority for the City intends to consider and to vote upon an ordinance that will provide for an increase in compensation for the members of the governing authority, and will provide that said increase for Councilmembers shall be \$20,000 annually and for the Mayor shall be \$22,400 annually. If so approved on December 12, 2022, the annual salaries will become effective in January 2024. Copies of the proposed ordinance are available at the office of the City Clerk, Stockbridge City Hall, for inspection and copying in accordance with the Georgia Open Records Act. The meeting shall be open to all members of the public in accordance with the Georgia Open Meetings Act. Vanessa Holiday, City Clerk for the City of Stockbridge, Georgia.

Notice filed for advertisement (publishing) on Wednesday, November 30, 2022.

Vanessa Holiday
City Clerk, City of Stockbridge

☐ PROOF O.K. BY: _____ ☐ O.K. WITH CORRECTIONS BY: _____

PLEASE READ CAREFULLY • SUBMIT CORRECTIONS ONLINE

GP-87704 (100%)

ADVERTISER: CITY OF STOCKBRIDGE (DIS PROOF CREATED AT: 11/17/2022 10:26:46 AM

SALES PERSON: GPJ04

NEXT RUN DATE: 11/30/22

SIZE: 3X4

PROOF DUE: 11/28/22 12:00:00

PUBLICATION: GP-HENRY HERALD

**PUBLIC NOTICE
CITY OF STOCKBRIDGE, GEORGIA**

Notice of Intent to Take Action to Increase the Compensation of the Mayor and the Council of the City of Stockbridge, Georgia – PLEASE TAKE NOTICE that at 6:00 p.m., December 12, 2022, in the Council Chambers at the Stockbridge City Hall, 4640 North Henry Boulevard, Stockbridge, Georgia 30281, during the regularly scheduled meeting of the governing authority for the City of Stockbridge, Georgia, in accordance with the terms of O.C.G.A. § 36-35-4, the governing authority for the City intends to consider and to vote upon an ordinance that will provide for an increase in compensation for the members of the governing authority, and will provide that said increase for Councilmembers shall be \$20,000 annually and for the Mayor shall be \$22,400 annually. If so approved on December 12, 2022, the annual salaries will become effective in January 2024. Copies of the proposed ordinance are available at the office of the City Clerk, Stockbridge City Hall, for inspection and copying in accordance with the Georgia Open Records Act. The meeting shall be open to all members of the public in accordance with the Georgia Open Meetings Act. Vanessa Holiday, City Clerk for the City of Stockbridge, Georgia.

Notice filed for advertisement (publishing) on Wednesday, December 7, 2022.

Vanessa Holiday
City Clerk, City of Stockbridge

☐ **PROOF O.K. BY:** _____ ☐ **O.K. WITH CORRECTIONS BY:** _____

PLEASE READ CAREFULLY • SUBMIT CORRECTIONS ONLINE

GP-87705 (100%)

ADVERTISER: CITY OF STOCKBRIDGE (DIS PROOF CREATED AT: 11/17/2022 10:29:28 AM

SALES PERSON: GPJ04 NEXT RUN DATE: 12/07/22

SIZE: 3X4 PROOF DUE: 12/05/22 12:00:00

PUBLICATION: GP-HENRY HERALD



City of Stockbridge

Meeting Date

December 12, 2022

Staff Recommendation Form For Council Approval/Review

- ☒ Action requested by City Council
- ☐ For informational purposes only
- ☐ Discussion Item
- ☐ Budget Amendment Required
- ☐ Presentation

FUNDING SOURCE

- ☐ GENERAL FUND
- ☐ FUND BALANCE
- ☐ SPLOST
- ☐ CDBG
- ☐ GRANT FUNDING
- ☐ COUNCIL INITIATIVE
- ☐ SPONSORSHIP
- ☐ DEPT. FUND BALANCE

FROM ACCOUNT: N/A

TO ACCOUNT:

PRESENTER: John Wiggins

DEPARTMENT: Finance Department

ITEM/PROJECT/EVENT: 2021 Utility Billing Write-Off's

DESCRIPTION:

The 2021 Utility Billing Write-Off's in the amount of \$45,649.83 is a increased from last year of \$31,538.05. Last year Council approved the writ-off in the amount of \$14,111.78.

APPROVED BY:

Staff is asking Council consideration to approve the Utility Billing Write-Off of \$45,649.83.

APPROVED BY:

FINANCE

John Wiggins

CITY MANAGER

CITY ATTORNEY

AMOUNT

\$

N/A

ATTACHMENT(S:)

☒



City of Stockbridge

Collection Register

Lien Detail

Packet: UBPKT02803 - YEAR 2021

Type: Send For Lien - Write Off

Account #	Name	Site Address	** Current Acct. Balance	Total Amount
001-04500-007	FLORENCE GAILLARD	114 MILLER RD	3,408.39	3,255.44
DISBURSEMENT --	Liens From: 100 - Water Residential Base	To: 505-43300-573110 - BAD DEBT EXP...	28.71	
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP...	293.30	
	102 - Water Residential Consumpti	505-43300-573110 - BAD DEBT EXP...	2933.43	
001-06500-011	BRANDON T WOODY	110 OAKLAND BLVD	154.99	154.99
DISBURSEMENT --	Liens From: 102 - Water Residential Consumpti	To: 505-43300-573110 - BAD DEBT EXP...	126.38	
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP...	14.09	
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP...	14.52	
001-21600-016	REBECCA H. GEIGER	109 ROCK QUARRY RD	333.18	333.18
DISBURSEMENT --	Liens From: 202 - Sewer Residential Consumpti	To: 505-43300-573110 - BAD DEBT EXP...	100.49	
	102 - Water Residential Consumpti	505-43300-573110 - BAD DEBT EXP...	100.49	
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP...	30.33	
	200 - Sewer Residential Base	505-43300-573110 - BAD DEBT EXP...	50.93	
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP...	50.94	
001-24300-011	DAWN VANNELL	101 WILLOW CT	506.84	506.84
DISBURSEMENT --	Liens From: 100 - Water Residential Base	To: 505-43300-573110 - BAD DEBT EXP...	54.51	
	200 - Sewer Residential Base	505-43300-573110 - BAD DEBT EXP...	54.18	
	102 - Water Residential Consumpti	505-43300-573110 - BAD DEBT EXP...	177.71	
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP...	44.07	
	202 - Sewer Residential Consumpti	505-43300-573110 - BAD DEBT EXP...	176.37	
002-04000-003	DAVID E. PILGRIM	105 SHIELDS RD	286.60	286.60
DISBURSEMENT --	Liens From: 200 - Sewer Residential Base	To: 505-43300-573110 - BAD DEBT EXP...	18.02	
	102 - Water Residential Consumpti	505-43300-573110 - BAD DEBT EXP...	112.25	
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP...	26.06	
	202 - Sewer Residential Consumpti	505-43300-573110 - BAD DEBT EXP...	112.25	
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP...	18.02	
003-01401-013	KENDRAL GLOVER	118 TYE ST	1,862.86	1,862.86
DISBURSEMENT --	Liens From: 195 - Water Penalty	To: 505-43300-573110 - BAD DEBT EXP...	140.52	
	102 - Water Residential Consumpti	505-43300-573110 - BAD DEBT EXP...	788.65	
	200 - Sewer Residential Base	505-43300-573110 - BAD DEBT EXP...	72.52	
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP...	72.52	
	202 - Sewer Residential Consumpti	505-43300-573110 - BAD DEBT EXP...	788.65	
003-02500-010	JERMAINE A CLARK	118B ROSENWALD CIR	959.35	959.35
DISBURSEMENT --	Liens From: 100 - Water Residential Base	To: 505-43300-573110 - BAD DEBT EXP...	125.12	
	200 - Sewer Residential Base	505-43300-573110 - BAD DEBT EXP...	125.12	
	202 - Sewer Residential Consumpti	505-43300-573110 - BAD DEBT EXP...	313.83	
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP...	81.47	
	102 - Water Residential Consumpti	505-43300-573110 - BAD DEBT EXP...	313.81	
003-10300-010	VFS INC.	108 WELCH ST	2,853.33	2,853.33
DISBURSEMENT --	Liens From: 195 - Water Penalty	To: 505-43300-573110 - BAD DEBT EXP...	2.40	
	102 - Water Residential Consumpti	505-43300-573110 - BAD DEBT EXP...	2778.93	
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP...	36.00	
	200 - Sewer Residential Base	505-43300-573110 - BAD DEBT EXP...	36.00	
003-12300-001	JOSIE PITTMAN	104 NOLAN ST	244.80	244.80
DISBURSEMENT --	Liens From: 195 - Water Penalty	To: 505-43300-573110 - BAD DEBT EXP...	16.80	
	200 - Sewer Residential Base	505-43300-573110 - BAD DEBT EXP...	114.00	
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP...	114.00	
004-03710-005	HARRISON PROPERTIES, LLC	5368 NORTH HENRY BLVD	246.40	246.40
DISBURSEMENT --	Liens From: 195 - Water Penalty	To: 505-43300-573110 - BAD DEBT EXP...	22.40	
	101 - Water Commercial Base	505-43300-573110 - BAD DEBT EXP...	200.00	
	201 - Sewer Commercial Base	505-43300-573110 - BAD DEBT EXP...	24.00	

004-13100-005	ALC GEORGIA LLC	5353 NORTH HENRY BLVD		434.48	434.48
DISBURSEMENT --	Liens From: 201 - Sewer Commercial Base	To: 505-43300-573110 - BAD DEBT EXP...	12.00		
	101 - Water Commercial Base	505-43300-573110 - BAD DEBT EXP...	343.44		
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP...	31.20		
	103 - Water Commercial Consumpti	505-43300-573110 - BAD DEBT EXP...	47.84		
006-05000-006	EDA IRIS JULBE	112 CLUB CIR		79.54	79.54
DISBURSEMENT --	Liens From: 195 - Water Penalty	To: 505-43300-573110 - BAD DEBT EXP...	7.24		
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP...	30.00		
	102 - Water Residential Consumpti	505-43300-573110 - BAD DEBT EXP...	6.15		
	200 - Sewer Residential Base	505-43300-573110 - BAD DEBT EXP...	30.00		
	202 - Sewer Residential Consumpti	505-43300-573110 - BAD DEBT EXP...	6.15		
006-07100-001	JAMES NEILSON	119 CREEK CIR		67.32	67.32
DISBURSEMENT --	Liens From: 102 - Water Residential Consumpti	To: 505-43300-573110 - BAD DEBT EXP...	24.60		
	202 - Sewer Residential Consumpti	505-43300-573110 - BAD DEBT EXP...	24.60		
	200 - Sewer Residential Base	505-43300-573110 - BAD DEBT EXP...	6.00		
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP...	6.00		
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP...	6.12		
007-00801-002	BETTY LUMSDEN	328 DAVIS RD		80.54	80.54
DISBURSEMENT --	Liens From: 100 - Water Residential Base	To: 505-43300-573110 - BAD DEBT EXP...	12.00		
	102 - Water Residential Consumpti	505-43300-573110 - BAD DEBT EXP...	24.60		
	200 - Sewer Residential Base	505-43300-573110 - BAD DEBT EXP...	12.00		
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP...	7.34		
	202 - Sewer Residential Consumpti	505-43300-573110 - BAD DEBT EXP...	24.60		
007-08700-003	TAMESHA BELL	125 MEADOW RIDGE DR		363.96	363.96
DISBURSEMENT --	Liens From: 195 - Water Penalty	To: 505-43300-573110 - BAD DEBT EXP...	33.10		
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP...	17.66		
	200 - Sewer Residential Base	505-43300-573110 - BAD DEBT EXP...	17.66		
	102 - Water Residential Consumpti	505-43300-573110 - BAD DEBT EXP...	147.77		
	202 - Sewer Residential Consumpti	505-43300-573110 - BAD DEBT EXP...	147.77		
007-14540-006	BRANDI S. CRANK	225 OAK CIR NORTH		4,580.46	4,580.46
DISBURSEMENT --	Liens From: 102 - Water Residential Consumpti	To: 505-43300-573110 - BAD DEBT EXP...	2026.47		
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP...	67.16		
	200 - Sewer Residential Base	505-43300-573110 - BAD DEBT EXP...	67.16		
	202 - Sewer Residential Consumpti	505-43300-573110 - BAD DEBT EXP...	2026.47		
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP...	393.20		
007-14900-006	ANNETTE SIERRA	221 OAK CIR NORTH		502.11	502.11
DISBURSEMENT --	Liens From: 202 - Sewer Residential Consumpti	To: 505-43300-573110 - BAD DEBT EXP...	221.72		
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP...	8.89		
	200 - Sewer Residential Base	505-43300-573110 - BAD DEBT EXP...	23.46		
	102 - Water Residential Consumpti	505-43300-573110 - BAD DEBT EXP...	224.58		
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP...	23.46		
007-17500-005	ROBERT ANDERSON	237 OAK CIR NORTH		322.60	322.60
DISBURSEMENT --	Liens From: 202 - Sewer Residential Consumpti	To: 505-43300-573110 - BAD DEBT EXP...	114.97		
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP...	31.65		
	200 - Sewer Residential Base	505-43300-573110 - BAD DEBT EXP...	31.65		
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP...	29.35		
	102 - Water Residential Consumpti	505-43300-573110 - BAD DEBT EXP...	114.98		
008-02200-027	ANGEL SINGLETON	105 FAIRHAVEN CT		121.20	121.20
DISBURSEMENT --	Liens From: 100 - Water Residential Base	To: 505-43300-573110 - BAD DEBT EXP...	7.08		
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP...	12.97		
	102 - Water Residential Consumpti	505-43300-573110 - BAD DEBT EXP...	47.04		
	200 - Sewer Residential Base	505-43300-573110 - BAD DEBT EXP...	7.08		
	202 - Sewer Residential Consumpti	505-43300-573110 - BAD DEBT EXP...	47.03		
008-05500-022	TORAH S. INGRAM	125C APPLETON BLVD		1,188.57	1,188.57
DISBURSEMENT --	Liens From: 202 - Sewer Residential Consumpti	To: 505-43300-573110 - BAD DEBT EXP...	488.54		
	102 - Water Residential Consumpti	505-43300-573110 - BAD DEBT EXP...	488.54		
	200 - Sewer Residential Base	505-43300-573110 - BAD DEBT EXP...	69.46		
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP...	72.58		
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP...	69.45		

008-12600-003	ALBERT L BARBER	696 FAIRHAVEN BLVD		142.90	142.90
DISBURSEMENT --	Liens From: 195 - Water Penalty	To: 505-43300-573110 - BAD DEBT EXP....	13.00		
	202 - Sewer Residential Consumpti	505-43300-573110 - BAD DEBT EXP....	52.95		
	200 - Sewer Residential Base	505-43300-573110 - BAD DEBT EXP....	12.00		
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP....	12.00		
	102 - Water Residential Consumpti	505-43300-573110 - BAD DEBT EXP....	52.95		
009-03800-003	JOHN R. HAMMOND	233 NORTH BRIDGE DR		94.32	16.62
DISBURSEMENT --	Liens From: 200 - Sewer Residential Base	To: 505-43300-573110 - BAD DEBT EXP....	8.31		
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP....	8.31		
009-03900-004	MICHAEL FALLIN	231 NORTH BRIDGE DR		1,987.04	1,987.04
DISBURSEMENT --	Liens From: 100 - Water Residential Base	To: 505-43300-573110 - BAD DEBT EXP....	45.03		
	202 - Sewer Residential Consumpti	505-43300-573110 - BAD DEBT EXP....	858.16		
	102 - Water Residential Consumpti	505-43300-573110 - BAD DEBT EXP....	858.16		
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP....	180.66		
	200 - Sewer Residential Base	505-43300-573110 - BAD DEBT EXP....	45.03		
009-04600-005	TALMADGE GILES	217 NORTH BRIDGE DR		206.68	206.68
DISBURSEMENT --	Liens From: 102 - Water Residential Consumpti	To: 505-43300-573110 - BAD DEBT EXP....	76.88		
	202 - Sewer Residential Consumpti	505-43300-573110 - BAD DEBT EXP....	76.29		
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP....	17.88		
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP....	17.78		
	200 - Sewer Residential Base	505-43300-573110 - BAD DEBT EXP....	17.85		
010-03500-006	LISA ROSE	110 SHEPHERD DR		167.67	167.67
DISBURSEMENT --	Liens From: 102 - Water Residential Consumpti	To: 505-43300-573110 - BAD DEBT EXP....	132.87		
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP....	15.25		
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP....	19.55		
010-03800-011	PAMELA BARNES	104 SHEPHERD DR		89.10	89.10
DISBURSEMENT --	Liens From: 102 - Water Residential Consumpti	To: 505-43300-573110 - BAD DEBT EXP....	68.95		
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP....	12.04		
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP....	8.11		
010-05600-003	PHILLIP PATTON ROBINSON	321 OLD ATLANTA RD		326.97	326.97
DISBURSEMENT --	Liens From: 102 - Water Residential Consumpti	To: 505-43300-573110 - BAD DEBT EXP....	255.31		
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP....	8.45		
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP....	63.21		
015-17500-009	LATONYA WATSON	305 SPRING CREEK DR		4,329.82	4,329.82
DISBURSEMENT --	Liens From: 200 - Sewer Residential Base	To: 505-43300-573110 - BAD DEBT EXP....	86.77		
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP....	98.11		
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP....	86.74		
	102 - Water Residential Consumpti	505-43300-573110 - BAD DEBT EXP....	3511.20		
	202 - Sewer Residential Consumpti	505-43300-573110 - BAD DEBT EXP....	547.00		
017-02800-010	TOMIKA WEST	154 GLYNN ADDY DR		69.76	69.76
DISBURSEMENT --	Liens From: 200 - Sewer Residential Base	To: 505-43300-573110 - BAD DEBT EXP....	10.01		
	102 - Water Residential Consumpti	505-43300-573110 - BAD DEBT EXP....	21.97		
	202 - Sewer Residential Consumpti	505-43300-573110 - BAD DEBT EXP....	21.96		
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP....	10.01		
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP....	5.81		
017-04200-010	SHANTEL ELLIS	182 GLYNN ADDY DR		2,073.94	2,073.94
DISBURSEMENT --	Liens From: 200 - Sewer Residential Base	To: 505-43300-573110 - BAD DEBT EXP....	14.52		
	102 - Water Residential Consumpti	505-43300-573110 - BAD DEBT EXP....	928.18		
	202 - Sewer Residential Consumpti	505-43300-573110 - BAD DEBT EXP....	928.18		
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP....	14.52		
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP....	188.54		
017-05000-014	BRYANT E. RAILLEY	800 TRAMORE DR		639.22	639.22
DISBURSEMENT --	Liens From: 102 - Water Residential Consumpti	To: 505-43300-573110 - BAD DEBT EXP....	280.16		
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP....	58.10		
	200 - Sewer Residential Base	505-43300-573110 - BAD DEBT EXP....	10.40		
	202 - Sewer Residential Consumpti	505-43300-573110 - BAD DEBT EXP....	280.16		
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP....	10.40		

017-05800-001	KIM & MARK DEJARNETTE	181 GLYNN ADDY DR		53.14	53.14
DISBURSEMENT --	Liens From: 200 - Sewer Residential Base	To: 505-43300-573110 - BAD DEBT EXP....	18.00		
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP....	18.00		
	102 - Water Residential Consumpti	505-43300-573110 - BAD DEBT EXP....	6.15		
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP....	4.84		
	202 - Sewer Residential Consumpti	505-43300-573110 - BAD DEBT EXP....	6.15		
017-05800-008	MICHAEL A/AISHA GOLDEN	181 GLYNN ADDY DR		512.24	512.24
DISBURSEMENT --	Liens From: 102 - Water Residential Consumpti	To: 505-43300-573110 - BAD DEBT EXP....	175.05		
	202 - Sewer Residential Consumpti	505-43300-573110 - BAD DEBT EXP....	175.05		
	200 - Sewer Residential Base	505-43300-573110 - BAD DEBT EXP....	59.98		
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP....	59.98		
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP....	42.18		
017-07900-006	SALLY BREENETH RAMIREZ	147 GLYNN ADDY DR		2,385.50	2,385.50
DISBURSEMENT --	Liens From: 102 - Water Residential Consumpti	To: 505-43300-573110 - BAD DEBT EXP....	986.81		
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP....	197.01		
	202 - Sewer Residential Consumpti	505-43300-573110 - BAD DEBT EXP....	986.81		
	200 - Sewer Residential Base	505-43300-573110 - BAD DEBT EXP....	107.44		
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP....	107.43		
017-08400-007	Lanisha C. Adams	137 GLYNN ADDY DR		172.12	172.12
DISBURSEMENT --	Liens From: 202 - Sewer Residential Consumpti	To: 505-43300-573110 - BAD DEBT EXP....	50.62		
	102 - Water Residential Consumpti	505-43300-573110 - BAD DEBT EXP....	50.62		
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP....	15.66		
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP....	27.61		
	200 - Sewer Residential Base	505-43300-573110 - BAD DEBT EXP....	27.61		
017-21000-014	ANTHONY ARMSTEAD JR	400 TINA HELY CT		2,194.96	2,194.96
DISBURSEMENT --	Liens From: 100 - Water Residential Base	To: 505-43300-573110 - BAD DEBT EXP....	112.58		
	200 - Sewer Residential Base	505-43300-573110 - BAD DEBT EXP....	112.58		
	102 - Water Residential Consumpti	505-43300-573110 - BAD DEBT EXP....	891.31		
	202 - Sewer Residential Consumpti	505-43300-573110 - BAD DEBT EXP....	891.31		
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP....	187.18		
017-22200-009	TANESHA HARVEY	424 TINA HELY CT		281.00	281.00
DISBURSEMENT --	Liens From: 200 - Sewer Residential Base	To: 505-43300-573110 - BAD DEBT EXP....	25.23		
	202 - Sewer Residential Consumpti	505-43300-573110 - BAD DEBT EXP....	102.49		
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP....	25.56		
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP....	25.23		
	102 - Water Residential Consumpti	505-43300-573110 - BAD DEBT EXP....	102.49		
017-24000-010	JAMEL L ALEXIS	500 KETTLETOFT CT		147.85	147.85
DISBURSEMENT --	Liens From: 195 - Water Penalty	To: 505-43300-573110 - BAD DEBT EXP....	13.47		
	202 - Sewer Residential Consumpti	505-43300-573110 - BAD DEBT EXP....	52.59		
	102 - Water Residential Consumpti	505-43300-573110 - BAD DEBT EXP....	52.80		
	200 - Sewer Residential Base	505-43300-573110 - BAD DEBT EXP....	14.48		
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP....	14.51		
017-27200-004	LOUIS WALKER	607 TRAMORE CT		368.78	368.78
DISBURSEMENT --	Liens From: 200 - Sewer Residential Base	To: 505-43300-573110 - BAD DEBT EXP....	18.02		
	102 - Water Residential Consumpti	505-43300-573110 - BAD DEBT EXP....	149.60		
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP....	33.54		
	202 - Sewer Residential Consumpti	505-43300-573110 - BAD DEBT EXP....	149.60		
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP....	18.02		
017-27300-006	COREY L. KELLEY	605 TRAMORE CT		77.33	77.33
DISBURSEMENT --	Liens From: 100 - Water Residential Base	To: 505-43300-573110 - BAD DEBT EXP....	10.54		
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP....	6.72		
	200 - Sewer Residential Base	505-43300-573110 - BAD DEBT EXP....	10.54		
	202 - Sewer Residential Consumpti	505-43300-573110 - BAD DEBT EXP....	24.77		
	102 - Water Residential Consumpti	505-43300-573110 - BAD DEBT EXP....	24.76		
018-01700-006	ANTONIA TONGE	132 MISTY RIDGE TRL		90.60	90.60
DISBURSEMENT --	Liens From: 206 - Sewer County	To: 505-43300-573110 - BAD DEBT EXP....	18.84		
	200 - Sewer Residential Base	505-43300-573110 - BAD DEBT EXP....	22.34		
	103 - Water Commercial Consumpti	505-43300-573110 - BAD DEBT EXP....	18.83		
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP....	22.34		
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP....	8.25		

018-03900-005	TYRONE LAMAR BARKER	176 MISTY RIDGE TRL		576.70	576.70
DISBURSEMENT --	Liens From: 103 - Water Commercial Consumpti	To: 505-43300-573110 - BAD DEBT EXP...	223.12		
	206 - Sewer County	505-43300-573110 - BAD DEBT EXP...	223.12		
	200 - Sewer Residential Base	505-43300-573110 - BAD DEBT EXP...	39.00		
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP...	52.46		
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP...	39.00		
018-10200-010	TONI L. MOULING	181 MISTY RIDGE TRL		58.70	58.70
DISBURSEMENT --	Liens From: 195 - Water Penalty	To: 505-43300-573110 - BAD DEBT EXP...	5.35		
	200 - Sewer Residential Base	505-43300-573110 - BAD DEBT EXP...	6.55		
	206 - Sewer County	505-43300-573110 - BAD DEBT EXP...	20.13		
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP...	6.54		
	103 - Water Commercial Consumpti	505-43300-573110 - BAD DEBT EXP...	20.13		
020-01900-008	CYNTHIA A THOMBS	136 TURNING PT		1,060.70	1,060.70
DISBURSEMENT --	Liens From: 195 - Water Penalty	To: 505-43300-573110 - BAD DEBT EXP...	89.61		
	102 - Water Residential Consumpti	505-43300-573110 - BAD DEBT EXP...	420.18		
	202 - Sewer Residential Consumpti	505-43300-573110 - BAD DEBT EXP...	420.19		
	200 - Sewer Residential Base	505-43300-573110 - BAD DEBT EXP...	65.36		
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP...	65.36		
020-03500-004	PAT EVANS	123 TURNING PT		147.20	147.20
DISBURSEMENT --	Liens From: 100 - Water Residential Base	To: 505-43300-573110 - BAD DEBT EXP...	30.00		
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP...	13.40		
	200 - Sewer Residential Base	505-43300-573110 - BAD DEBT EXP...	30.00		
	202 - Sewer Residential Consumpti	505-43300-573110 - BAD DEBT EXP...	36.90		
	102 - Water Residential Consumpti	505-43300-573110 - BAD DEBT EXP...	36.90		
020-04100-005	SAMUEL B. ASHE	111 TURNING PT		255.62	255.62
DISBURSEMENT --	Liens From: 202 - Sewer Residential Consumpti	To: 505-43300-573110 - BAD DEBT EXP...	81.28		
	102 - Water Residential Consumpti	505-43300-573110 - BAD DEBT EXP...	81.30		
	200 - Sewer Residential Base	505-43300-573110 - BAD DEBT EXP...	36.26		
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP...	20.52		
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP...	36.26		
047-10400-001	NICOLE SH'NELL MANNIS	4013 ANGEL'S DR		53.80	53.80
DISBURSEMENT --	Liens From: 202 - Sewer Residential Consumpti	To: 505-43300-573110 - BAD DEBT EXP...	18.45		
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP...	4.90		
	200 - Sewer Residential Base	505-43300-573110 - BAD DEBT EXP...	6.00		
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP...	6.00		
	102 - Water Residential Consumpti	505-43300-573110 - BAD DEBT EXP...	18.45		
051-09300-012	DONALD D. SMITH III	412 TOWNSEND BND		6,961.06	6,961.06
DISBURSEMENT --	Liens From: 100 - Water Residential Base	To: 505-43300-573110 - BAD DEBT EXP...	129.73		
	200 - Sewer Residential Base	505-43300-573110 - BAD DEBT EXP...	129.75		
	102 - Water Residential Consumpti	505-43300-573110 - BAD DEBT EXP...	3052.19		
	202 - Sewer Residential Consumpti	505-43300-573110 - BAD DEBT EXP...	3052.19		
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP...	597.20		
052-00900-007	BLANCH MURPHY	232 BALTIMORE AVE		161.84	161.84
DISBURSEMENT --	Liens From: 502 - RECONNECT FEE CONVERSIO	To: 505-43300-573110 - BAD DEBT EXP...	20.93		
	102 - Water Residential Consumpti	505-43300-573110 - BAD DEBT EXP...	62.79		
	200 - Sewer Residential Base	505-43300-573110 - BAD DEBT EXP...	9.37		
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP...	11.02		
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP...	14.73		
	202 - Sewer Residential Consumpti	505-43300-573110 - BAD DEBT EXP...	43.00		
052-02000-008	KRISTINA THOMPSON	317 NEWBURGH PL		541.66	541.66
DISBURSEMENT --	Liens From: 202 - Sewer Residential Consumpti	To: 505-43300-573110 - BAD DEBT EXP...	194.26		
	102 - Water Residential Consumpti	505-43300-573110 - BAD DEBT EXP...	194.26		
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP...	48.77		
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP...	52.19		
	200 - Sewer Residential Base	505-43300-573110 - BAD DEBT EXP...	52.18		
052-03200-007	SPARKLE M. HUBBARD	305 NEWBURGH PL		812.62	812.62
DISBURSEMENT --	Liens From: 202 - Sewer Residential Consumpti	To: 505-43300-573110 - BAD DEBT EXP...	281.15		
	200 - Sewer Residential Base	505-43300-573110 - BAD DEBT EXP...	101.99		
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP...	102.04		
	102 - Water Residential Consumpti	505-43300-573110 - BAD DEBT EXP...	281.41		
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP...	46.03		

052-28700-005	TEKILA GLASS	1697 GALLUP DR			140.80	140.80
DISBURSEMENT --	Liens From: 102 - Water Residential Consumpti	To: 505-43300-573110 - BAD DEBT EXP....	54.14			
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP....	16.11			
	202 - Sewer Residential Consumpti	505-43300-573110 - BAD DEBT EXP....	54.15			
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP....	8.20			
	200 - Sewer Residential Base	505-43300-573110 - BAD DEBT EXP....	8.20			
052-28700-006	ALBERT JEROME TAPP	1697 GALLUP DR			101.32	101.32
DISBURSEMENT --	Liens From: 102 - Water Residential Consumpti	To: 505-43300-573110 - BAD DEBT EXP....	34.05			
	100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP....	12.00			
	200 - Sewer Residential Base	505-43300-573110 - BAD DEBT EXP....	12.00			
	195 - Water Penalty	505-43300-573110 - BAD DEBT EXP....	9.22			
	202 - Sewer Residential Consumpti	505-43300-573110 - BAD DEBT EXP....	34.05			

** NOTE: The Current Acct. Balance does not include pending payments.

Totals: 45,649.83

Excluded

Account #	Name	Site Address	Reason	Total Amount
008-02600-019	ZUHAIR K. AHMED	109A APPLETON BLVD	OWNER OF DUPLEX 109A-D	67.00
Totals:				67.00

Lien Summary

Move from Revenue Code	Move to Revenue Code or GL Account	Total Amount
100 - Water Residential Base	505-43300-573110 - BAD DEBT EXP. W/S	1993.07
195 - Water Penalty	505-43300-573110 - BAD DEBT EXP. W/S	3319.95
101 - Water Commercial Base	505-43300-573110 - BAD DEBT EXP. W/S	543.44
102 - Water Residential Consumption	505-43300-573110 - BAD DEBT EXP. W/S	23298.27
103 - Water Commercial Consumption	505-43300-573110 - BAD DEBT EXP. W/S	309.92
200 - Sewer Residential Base	505-43300-573110 - BAD DEBT EXP. W/S	1853.01
201 - Sewer Commercial Base	505-43300-573110 - BAD DEBT EXP. W/S	36.00
202 - Sewer Residential Consumption	505-43300-573110 - BAD DEBT EXP. W/S	14013.15
206 - Sewer County	505-43300-573110 - BAD DEBT EXP. W/S	262.09
502 - RECONNECT FEE CONVERSION	505-43300-573110 - BAD DEBT EXP. W/S	20.93
Total:		45649.83

General Ledger Distribution

GL Posting Date: 12/12/2022

Fund	Account Number	Account Description	Total Amount	IFT
505 - WATER & SEWER				
	505-00000-111900	ACCOUNTS RECEIVABLE	-45387.74	
	505-00000-111906	WILDWIND REC	-262.09	
	505-43300-573110	BAD DEBT EXP. W/S	45649.83	
Fund Total:			0.00	
Distribution Total:			0.00	



City of Stockbridge

Staff Recommendation Form For Council Approval/Review

Meeting Date

December 12, 2022

- ☒ Action requested by City Council
- ☐ For informational purposes only
- ☐ Discussion Item
- ☐ Budget Amendment Required
- ☐ Presentation

FUNDING SOURCE

- ☐ GENERAL FUND
- ☐ FUND BALANCE
- ☐ SPLOST
- ☐ CDBG
- ☐ GRANT FUNDING
- ☐ COUNCIL INITIATIVE
- ☐ SPONSORSHIP
- ☐ DEPT. FUND BALANCE

FROM ACCOUNT: N/A

TO ACCOUNT:

PRESENTER: John Wiggins

DEPARTMENT: Finance Department

ITEM/PROJECT/EVENT: 2023 Water Deposit Change

DESCRIPTION:

The current water deposit required to have services connected is \$150.00 for renters only. UT Billing is requesting that we increase the water deposit to \$200.00 and charge anyone, such as a business operators, homeowners, property management companies, and tenants that is setting up a new account.

APPROVED BY:

Staff is asking Council consideration to approve the Utility Billing Water Deposit Increase.

APPROVED BY:

FINANCE

John Wiggins

CITY MANAGER

CITY ATTORNEY

AMOUNT

\$

N/A

ATTACHMENT(S:)

☒

The reason for this request is to:

- 1.) Change Ordinance 6.80.020 to include anyone applying for water services.
- 2.) Increase Water Deposit of \$150.00 to \$200.00 to help cover delinquent balances.
- 3.) Also, to come in line with the other cities in Henry County.

6.08.020 - Application for water service—Security deposit.

- A. The consumer shall make application for water and sewer service in person at the city hall pursuant to the following:
 1. All consumers who rent or lease property in the city must pay a security deposit of one hundred fifty dollars (\$150.00) at the time of application for water and sewer service.
 2. Service shall not be refused to the owner, occupant, or lessee of a single or multifamily residential property because of indebtedness to the county of a previous owner, occupant, or lessee provided that water has been furnished through a separate water meter for each residential unit.
- B. The city will waive the deposit requirement if the new customer provides proof of ownership of the property to which service is provided. The city refunds deposits when a final bill is requested and all charges are paid.
- C. The customer or a designee must be present at the water and/or sewer service location and sign the work order at the time of water connection.
- D. If water and sewer service applications and/or deposits are received after four (4:00) p.m., the service will be connected on the next business day before twelve (12:00) p.m. (noon).

(Ord. 07-192 § 1, 2007)

Water and Wastewater Rate Study For The City of Stockbridge

Henry County, Georgia

November 2022

C&S PROJECT NO.: S9100.030



Prepared By



Carter & Sloope

CONSULTING ENGINEERS

1031 Stonebridge Parkway, Watkinsville, Georgia 30677

Tel: 706.769.4119 Fax: 706.769.4546

Section 1.0 Executive Summary

The City of Stockbridge has authorized Carter & Sloope, Inc. to evaluate existing water rates and determine whether an adjustment to those rates is needed. This report focuses on this evaluation and includes recommended options for adjustments to existing water rates.

The Stockbridge water and sewer system serves approximately 2,750 customers and a total population of approximately 6,500. Based on current rates, the City charges \$61.20 for 4,000 gallons of water and sewer per month, which is higher than most systems in Georgia, primarily because Stockbridge purchases about 55%-70% of its water from the Henry County Water Authority at a rate of \$3.91 per 1,000 gallons to import water, compared to a cost of about \$0.40 per 1,000 gallons to produce water from the City's wells. When evaluated with other purchase water systems in the Metropolitan Atlanta area, Stockbridge's water and sewer rates are comparable.

Currently, the City's water and sewer bill for 4,000 gallons per month (average residential usage is 3,700 gallons per month) is approximately 1.26% of the Median Household Income (MHI). There is no universally accepted definition of what "affordable rates" means and other factors such as poverty rate will influence the affordability of rates. The U.S. Department of Agriculture considers utility rates that exceed 2% of median household income as an affordability concern. Therefore, raising the rates for the average residential customer may cause burden on its residents.

The biggest challenge for the City of Stockbridge is that their cost recovery (operating revenues divided by operating expenditures) has fallen below 1.0 in recent years. In general, this ratio must be higher than 1.0 for a self-sustaining enterprise. Many systems set a cost recovery goal of 1.2 to ensure financial viability and accommodate operations and capital improvements.

Carter & Sloope (C&S) evaluated detailed billing data for every customer account in Stockbridge's service area from the calendar year 2019. This included residential, commercial, and industrial accounts, as well as irrigation and hydrant meters. This information provided a detailed breakdown of usage by each customer type and the subsequent revenue generated by each customer type. In addition, C&S evaluated historical expenses and historical revenues to determine trend lines. Based on the customer evaluation, analyzing historical expenses and revenues, and projecting future expenses and revenues, three (3) rate adjustment options have been included in the report.



Additionally, a recommendation for adjustments to water and sewer impact fees has been included in this report.

It is our recommendation that the rate and fee adjustments be considered over the next five (5) fiscal years. The City should evaluate the effects of these adjustments at each interval to determine if projected trends are accurate and if additional increases are necessary. Further, increases in wholesale water rates from Henry County Water Authority should trigger the City to increase their rates accordingly.

Section 2.0 Existing Water and Sewer Rates

The City of Stockbridge operates under an “increasing block” rate structure. This rate structure defines itself by charging higher rates per unit of water and sewer as the volume of consumption increases. Consumers face a lower rate up to the first block of consumption and pay a higher price up to the limit of the second block, and so on until the highest block of consumption. The table below summarizes the City’s current rate structure for all customer classifications. Note that customers are billed the base charge plus usage except for irrigation and hydrant meters.

Table 1 – Existing Water and Sewer Rates		
Meter Size	Base Charge for Water	Base Charge for Sewer
¾"	\$6.00	\$6.00
1"	\$7.00	\$7.00
1.5"	\$37.00	\$12.00
2"	\$100.00	\$12.00
3"	\$175.00	\$12.00
4"	\$225.00	\$12.00
6"	\$300.00	\$12.00
8"	\$400.00	\$12.00
10"	\$700.00	\$12.00
Residential	Water Rate (per 1,000 gallons)	Sewer Rate (per 1,000 gallons)
0 through 4,000 gallons	\$6.15	\$6.15
4,001 through 9,000 gallons	\$9.45	\$9.45
9,001 gallons and up	\$12.69	\$12.69
Commercial, apartments, and mobile home parks	Water Rate (per 1,000 gallons)	Sewer Rate (per 1,000 gallons)
0 through 10,000 gallons	\$7.79	\$7.79



10,001 gallons and up	\$9.35	\$9.35
Irrigation	\$12.49	–
Hydrant Meter	\$12.49	–

Section 3.0 Comparison of Stockbridge to Other Systems

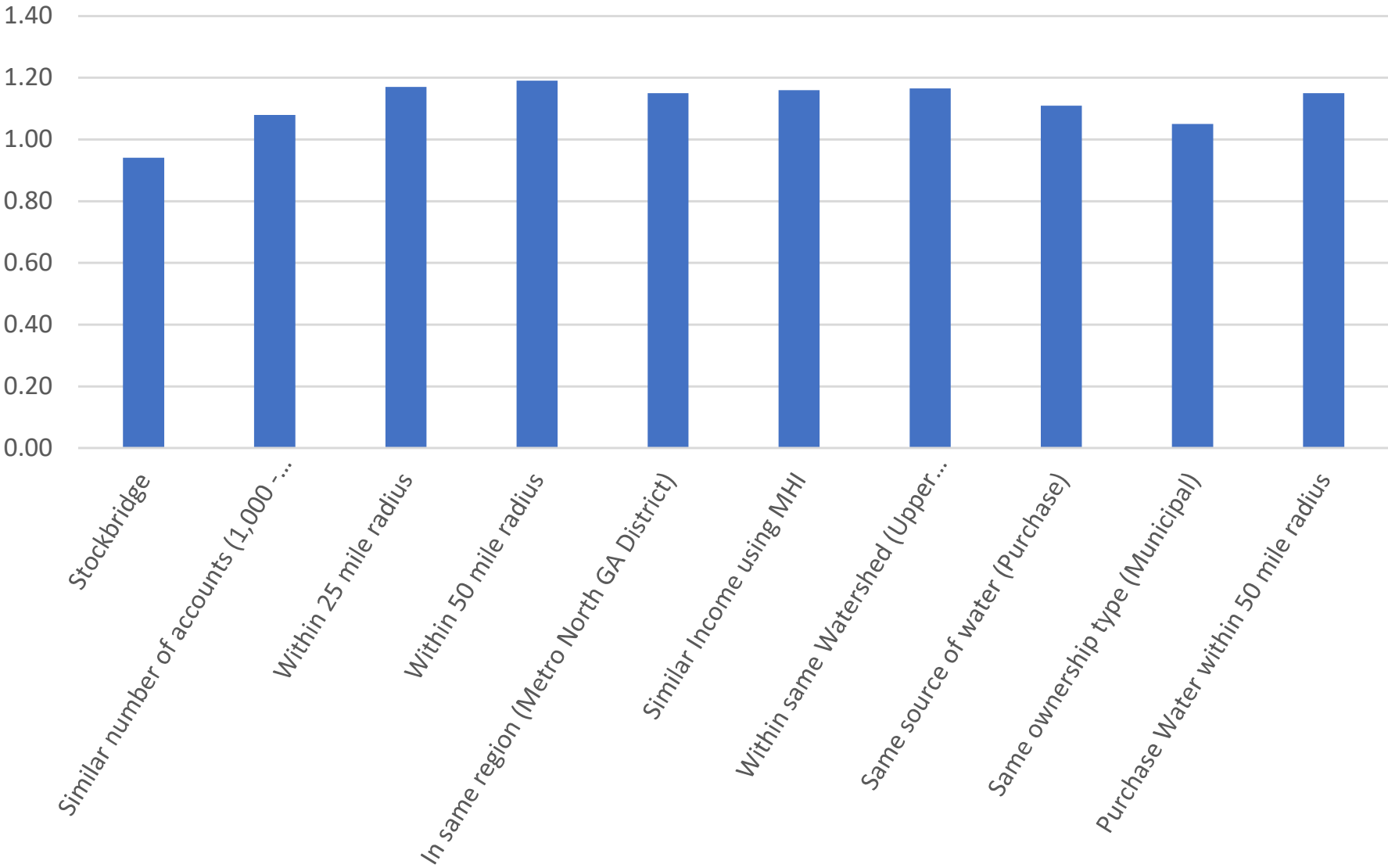
An in-depth analysis was completed comparing the City of Stockbridge's water and sewer rates to the rates of other water systems across the state. This analysis allowed for systems with similar characteristics (for example: similar region, purchase systems) to be compared to Stockbridge. Multiple categories and combinations of categories were used in the evaluation including the following:

- Systems with a similar number of accounts
- Systems within a 25-mile radius of Stockbridge
- Systems within a 50-mile radius of Stockbridge
- Systems in the same region of the state (Metropolitan North Georgia Planning District)
- Systems with similar income using Median Household Income (MHI)
- Systems within the same watershed (Upper Ocmulgee)
- Systems using the same source of water: Purchased
- Systems with the same ownership type: Municipal

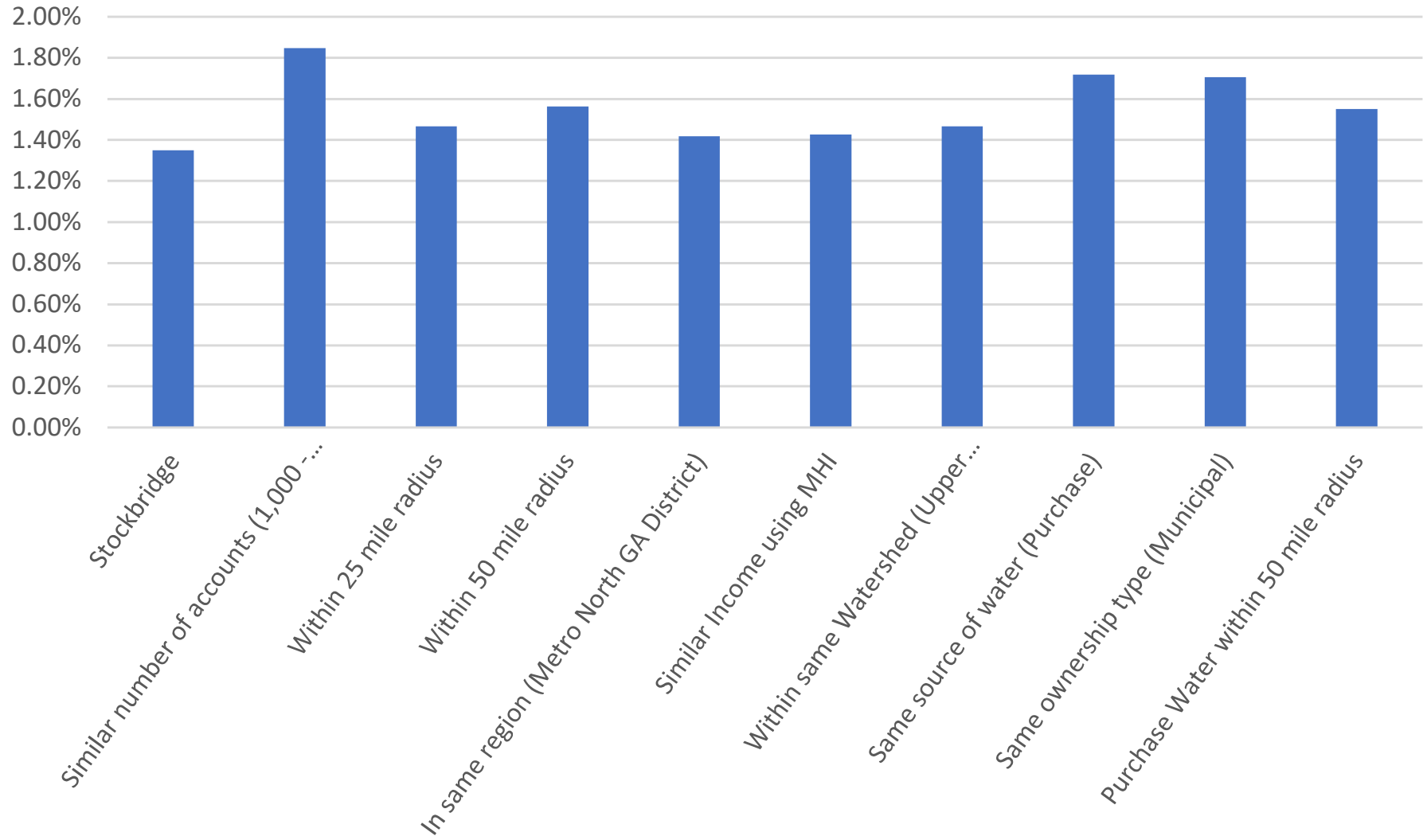
The following charts illustrate how Stockbridge's water and sewer rates based on 4,000 gallons per month consumption, water and sewer rates based on median affordability, and cost recovery compare with other systems.



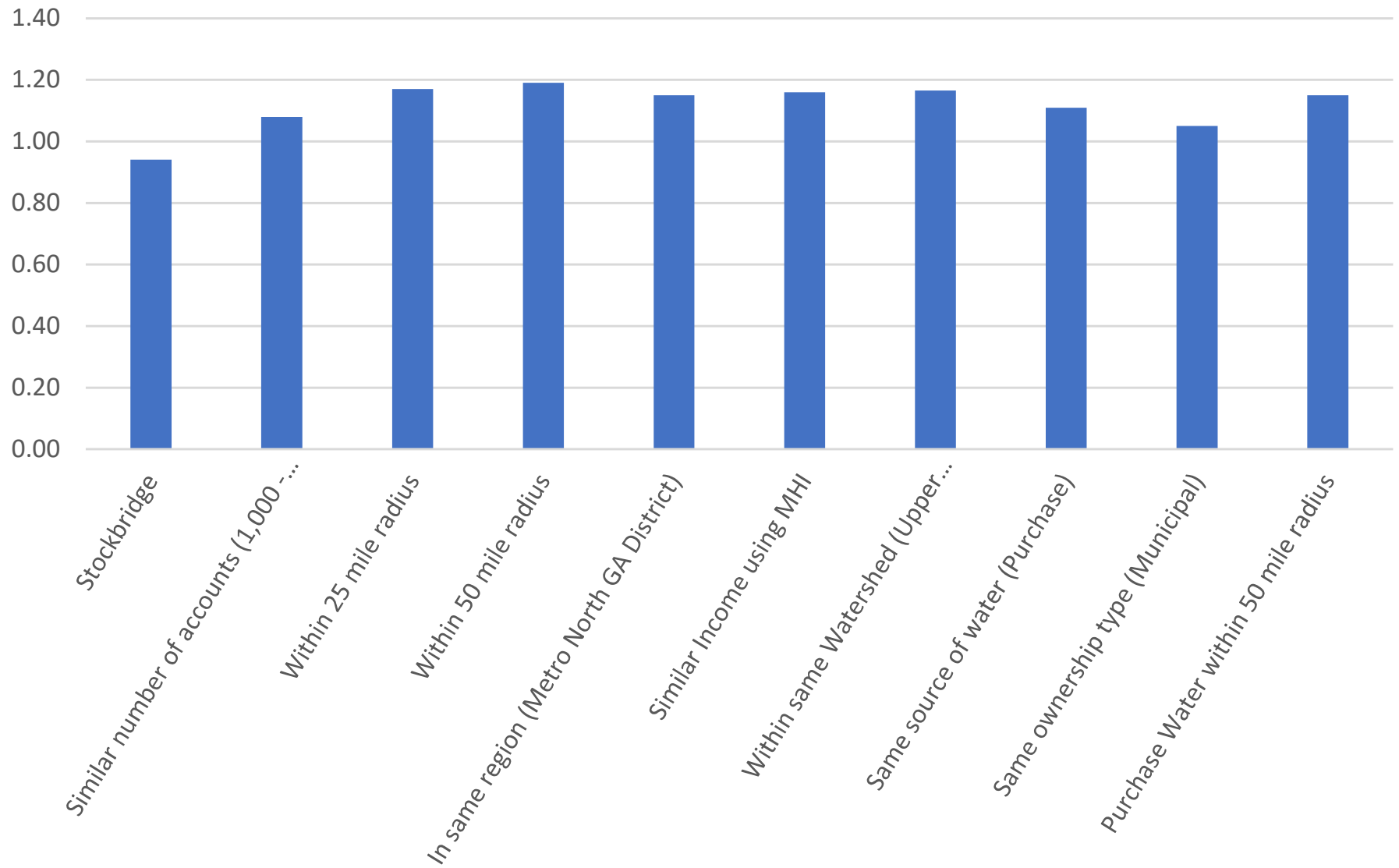
Cost Recovery



Median Affordability



Cost Recovery



The first chart in the preceding pages illustrates that the City of Stockbridge's water and sewer rates are high compared to the rest of Georgia but are below average compared to the median rates of systems in the region, with similar income, and purchase water systems.

The second chart emphasizes water utility affordability. This chart compares the cost of an "average" water bill in relation to the median household income (MHI) of the community that the system serves, otherwise known as "Water Utility Affordability". Currently, the United States Department of Agriculture – Rural Development (USDA-RD) program considers any water and sewer bill in excess of 2% of the MHI of the community being served as a hardship to customers. The City of Stockbridge's customers have an average water bill that is 1.26% of the City's MHI.

The third chart compares cost recovery, a ratio of revenue divided by operating costs. It is typically recommended that systems set a goal for cost recovery of approximately 1.20. This ensures that the utility owner has the ability to properly operate and maintain the water and sewer system while affording the ability to complete capital improvement projects. Stockbridge had an average cost recovery of 0.94 from 2017-2020.

Table 2 below compares Stockbridge to other purchase water users in the Metropolitan North Georgia Planning District.



Table 2 – Permitted Purchase Systems in Metropolitan North Georgia Planning District

Water System	Water and Sewer Bill @ 4,000 gal	% MHI	Cost Recovery	Ownership Type	Estimated Number of Accounts
Stockbridge	\$61.20	1.26%	0.94	Municipality	2,461
Austell	\$42.98	1.04%	0.97	Municipality	2,990
Bartow County	\$69.12	1.57%	1.16	County/District	20,295
Brooks	\$49.88	0.70%	4.12	Municipality	124
Cherokee County Water and Sewerage Authority	\$50.00	0.79%	1.15	Authority	72,959
Cobb County	\$48.20	0.81%	0.98	County/District	140,000
Dallas	\$90.00	2.21%	1.28	Municipality	2,834
Fairburn	\$72.21	1.97%	1.52	Municipality	5,170
Fayetteville	\$53.81	0.91%	1.03	Municipality	6,661
Fulton County	\$54.42	1.03%	1.94	County/District	163,832
Grantville	\$73.50	1.83%	0.97	Municipality	1,300
Hampton	\$61.16	1.32%	1.07	Municipality	2,300
Hapeville	\$96.00	2.57%	1.15	Municipality	2,251
Marietta Power and Water	\$62.45	1.47%	0.22	Municipality	17,900
Mountain Park	\$61.84	0.69%	1.00	Municipality	310
Paulding County	\$87.50	1.65%	1.13	County/District	45,180
Smyrna	\$81.47	1.39%	1.25	Municipality	7,825
Union City	\$79.75	2.69%	1.31	Municipality	4,500
Woodstock	\$70.34	1.22%	0.98	Municipality	3,412
Median	\$ 65.79	1.36%	1.14		



Section 4.0 Stockbridge Customer Analysis

The data collected for the 2019 calendar year was thoroughly analyzed in order to understand the makeup of the City of Stockbridge customer base and the impact a rate increase would have on different customer types. Tables 3, 4 and 5 below provide a breakdown of water, sewer and water + sewer accounts by type.

Table 3 – Stockbridge Water Customer Base			
Category	Number of Accounts	Average Monthly Usage (gallons)	Average Water Bill based on 2022 rates
Residential in City	2,427	3,754	\$35.60
Residential Outside City	5	3,350	\$31.88
Commercial in City	226	21,799	\$218.54
Commercial Outside City	1	4,833	\$43.65
Apartments and Mobile Parks	13	159,474	\$1,534.80
Church	13	5,039	\$70.78
School	7	21,607	\$276.43
Industrial	7	89,006	\$922.52
Irrigation	90	3,716	\$31.02
All Water Accounts	2,789	6,024	\$57.45

Table 4 – Stockbridge Sewer Customer Base			
Category	Number of Accounts	Average Monthly Usage (gallons)	Average Water Bill based on 2022 rates
Residential in City	2,333	3,675	\$35.23
Residential Outside City	1	7,833	\$69.60
Commercial in City	211	19,162	\$167.14
Commercial Outside City	1	4,833	\$43.65
Apartments and Mobile Parks	13	159,474	\$1,483.72
Church	14	7,382	\$71.63
School	7	21,607	\$201.01
Industrial	4	8,563	\$81.07
All Sewer Accounts	2,584	5,962	\$53.91



Table 5 – Stockbridge Water and Sewer Customer Base			
Category	Number of Accounts	Average Monthly Usage (gallons)	Average Water and Sewer Bill based on 2022 rates
Residential in City	2,331	3,729	\$68.08
Residential Outside City	0	N/A	N/A
Commercial in City	210	19,225	\$360.06
Commercial Outside City	1	4,833	\$87.30
Apartments and Mobile Parks	13	159,474	\$3,018.52
Church	12	5,035	\$122.97
School	7	21,607	\$477.44
Industrial	4	8,563	\$162.13
All Water and Sewer Accounts	2,578	5,839	\$108.27

A further study of Stockbridge's residential accounts for water and sewer are shown below in Tables 6 and 7 respectively.

Table 6 – Stockbridge Residential Water Customer Base		
Usage Range	Number of Accounts	Percent of Accounts
0-1,000 gal/mo	173	7.1%
1,000-1,500 gal/mo	190	7.8%
1,500-2,000 gal/mo	202	8.3%
2,000-2,500 gal/mo	236	9.7%
2,500-4,000 gal/mo	708	29.1%
4,000-6,000 gal/mo	598	24.6%
6,000-10,000 gal/mo	298	12.3%
10,000-15,000 gal/mo	19	0.8%
15,000 and up gal/mo	8	0.3%

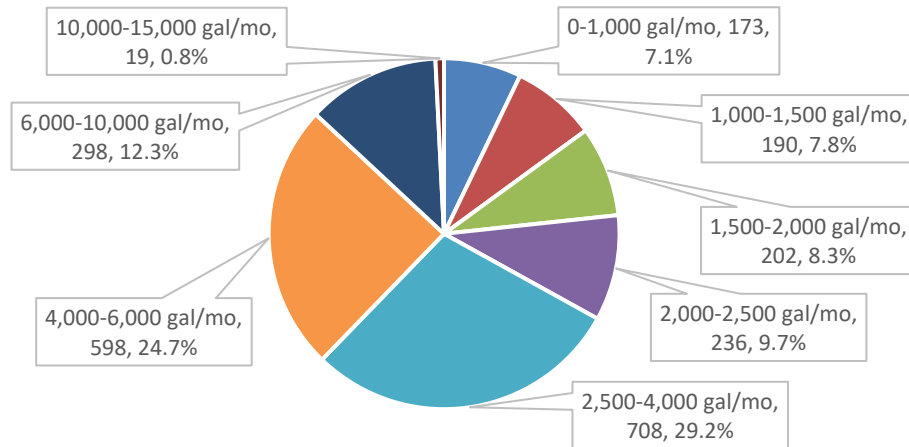


Table 7 – Stockbridge Residential Sewer Customer Base		
Usage Range	Number of Accounts	Percent of Accounts
0-1,000 gal/mo	209	9.0%
1,000-1,500 gal/mo	176	7.5%
1,500-2,000 gal/mo	190	8.1%
2,000-2,500 gal/mo	234	10.0%
2,500-4,000 gal/mo	668	28.6%
4,000-6,000 gal/mo	561	24.0%
6,000-10,000 gal/mo	272	11.7%
10,000-15,000 gal/mo	17	0.7%
15,000 and up gal/mo	7	0.3%

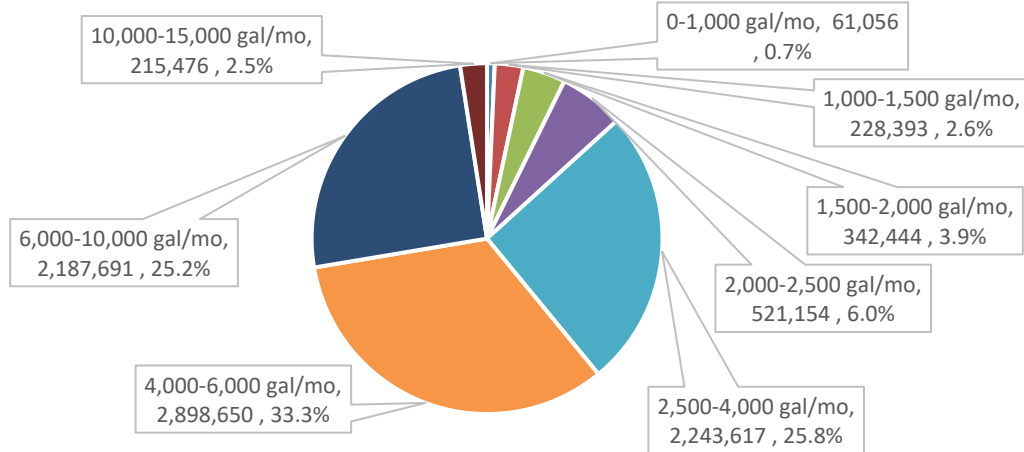
A series of pie charts shown on the following pages illustrate the number of water and sewer accounts, consumption, and revenue generated by each category described in Table 5 and Table 6. There are no alarming patterns or trends observed from charts below. The data indicates what one would intuitively expect with a rate structure of a given base charge and a uniform rate beyond the base charge. The highest users (over 6,000 gal/ month) represent only 13.4% and 12.7 % of all water and sewer accounts respectively, however, those accounts generate nearly 31.5% and 30.9% of all water and sewer revenue respectively.



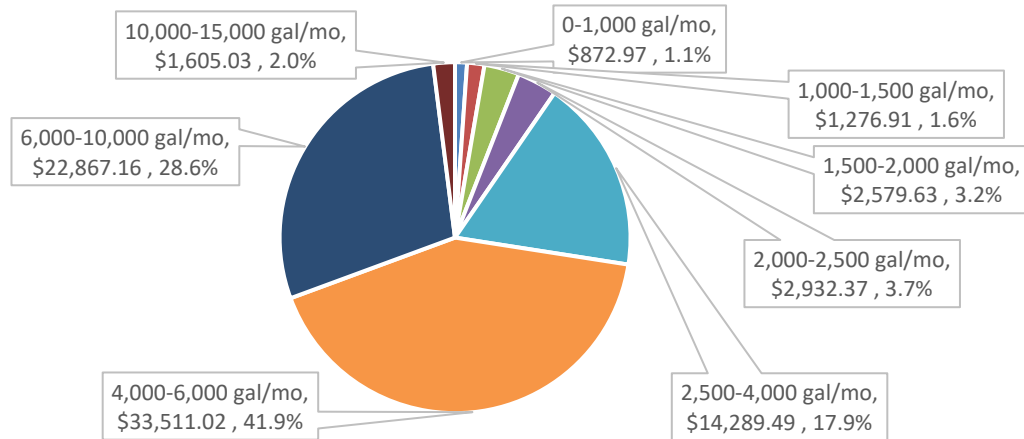
Stockbridge Water Residential Accounts



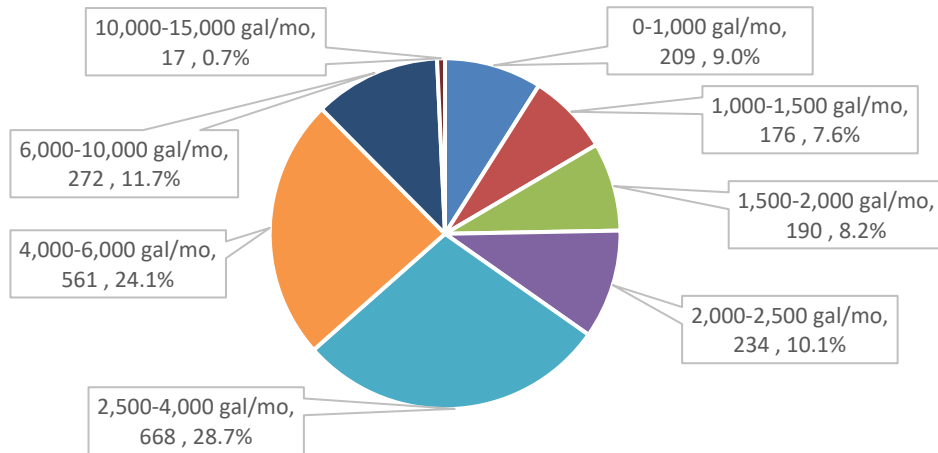
Stockbridge Water Residential Consumption (gal)



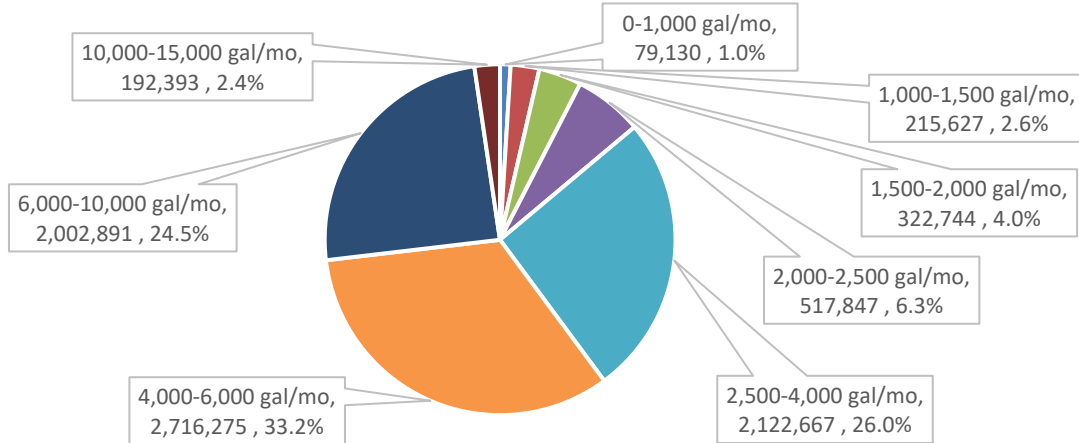
Stockbridge Water Residential Revenue (\$)



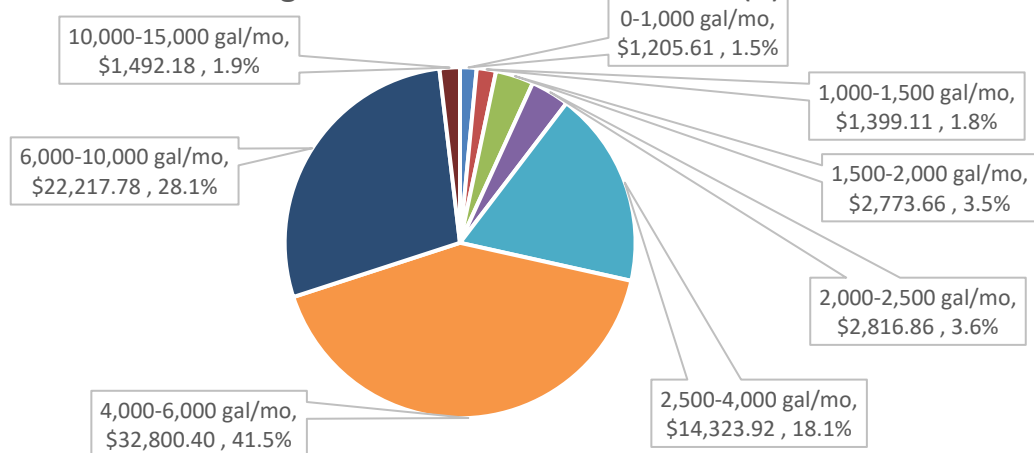
Stockbridge Sewer Residential Accounts



Stockbridge Sewer Residential Consumption (gal)



Stockbridge Sewer Residential Revenue (\$)



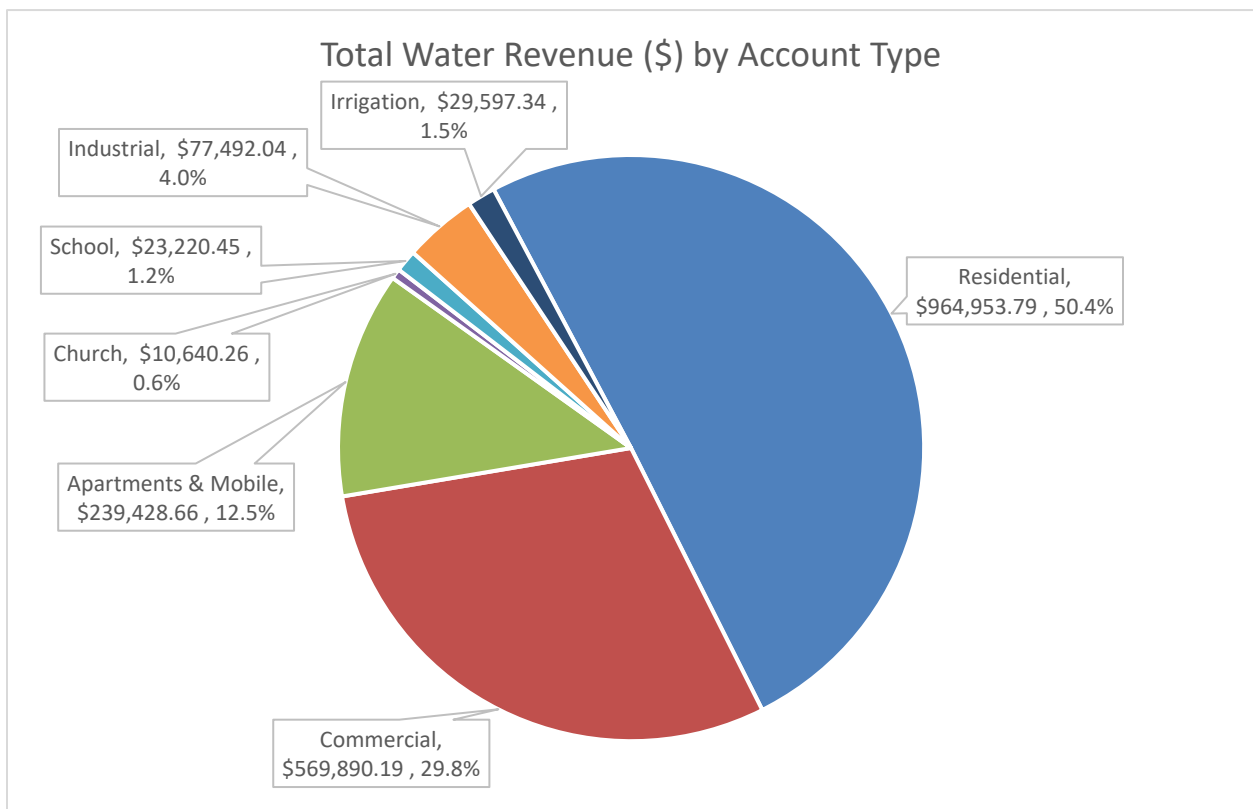
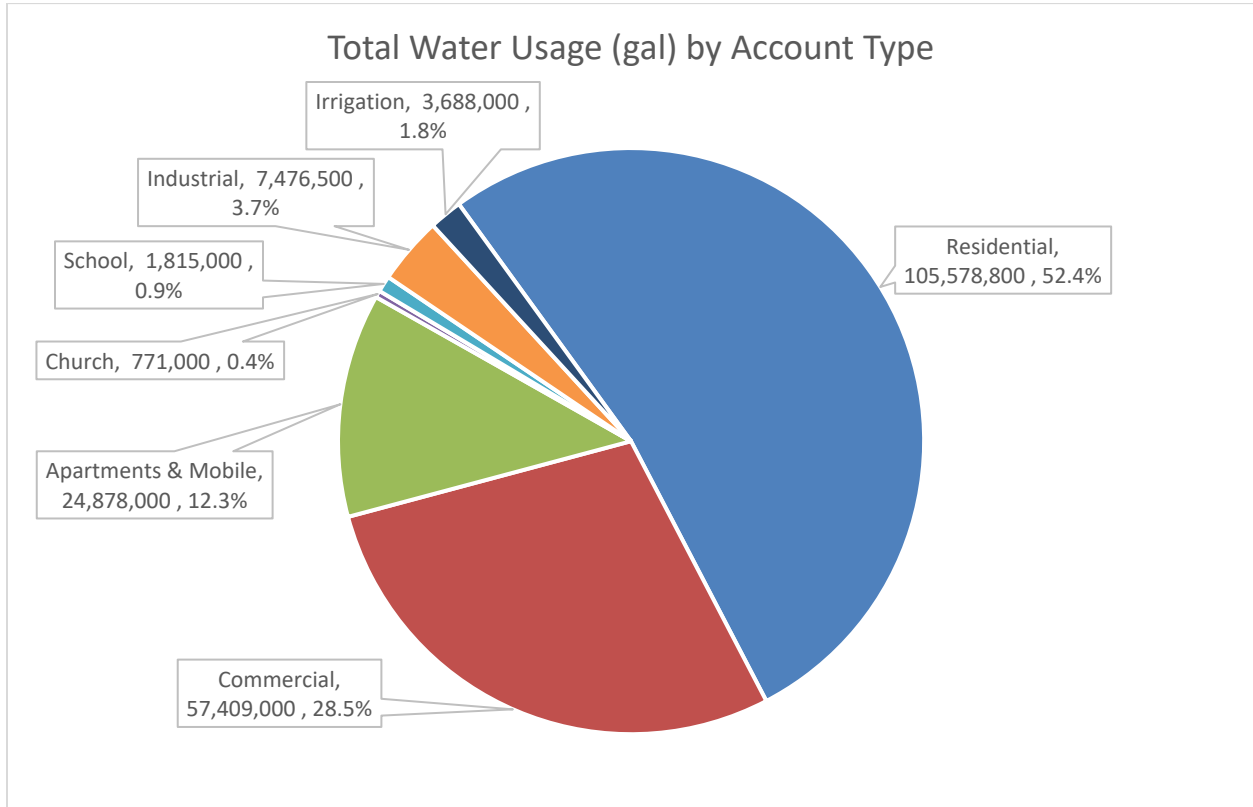
Section 5.0 Cost of Water

The cost of water per 1000 gallons is an important metric for any utility to understand and consider. Essentially, any sale of water below the cost to produce it and distribute it would result in an unsustainable enterprise. In this study, the cost of water was calculated by dividing operating expenses (including depreciation) by the gallons of water supplied (produced plus imported) and then dividing the operating expenses by the gallons of water billed (revenue water). Table 8 below lists the historical cost of water for the past six (6) fiscal years. Data for operating expenses, volume supplied, and volume billed was taken directly from past water audits and budgets for each fiscal year beginning with FY 2016.

Table 8 – Cost of Water					
Fiscal Year	Operating Expense	Volume Water Supplied (MG)	Cost of water/ 1,000 gal.	Volume Water Billed (MG)	Cost of water/ 1,000 gal.
2016	\$1,971,263.00	248.041	\$7.95	212.76	\$9.27
2017	\$2,225,503.10	256.693	\$8.67	211.239	\$10.54
2018	\$2,226,803.66	322.318	\$6.91	225.138	\$9.89
2019	\$2,232,123.79	278.305	\$8.02	214.232	\$10.42
2020	\$2,493,535.07	303.689	\$8.21	220.313	\$11.32
2021	\$2,622,196.20	283.511	\$9.25	216.888	\$12.09
		6-Year Average	\$8.17	6-Year Average	\$10.59

If all water produced or imported generated revenue, the average cost of water sold would have to be above \$8.17 to cover operating expenses. However, the City's water revenue must cover the cost of non-revenue water including water losses, unbilled water, flushing, etc. Therefore, the cost of water must be divided by the volume of water that was billed. On average, any water sold by Stockbridge below \$10.59 per 1000 gallons does not cover operating expenses. The pie graphs on the following page illustrate the consumption and revenue generated by each customer category.





Section 6.0 Cost of Wastewater

The cost of collecting and treating wastewater per 1000 gallons is equally important for any utility to understand and consider. Sewer bills below the cost to collect and treat wastewater would result in an unsustainable enterprise. In this study, the cost of sewer was calculated by dividing operating expenses (including depreciation) by the gallons of sewer billed. The vast majority of sewer accounts are billed at their usage for water, including the City of Stockbridge. Table 9 below lists the historical cost of sewer for the past four (4) fiscal years. Data for operating expenses, volume treated, and volume billed was taken directly from DMR data and budgets for each fiscal year beginning with FY 2016.

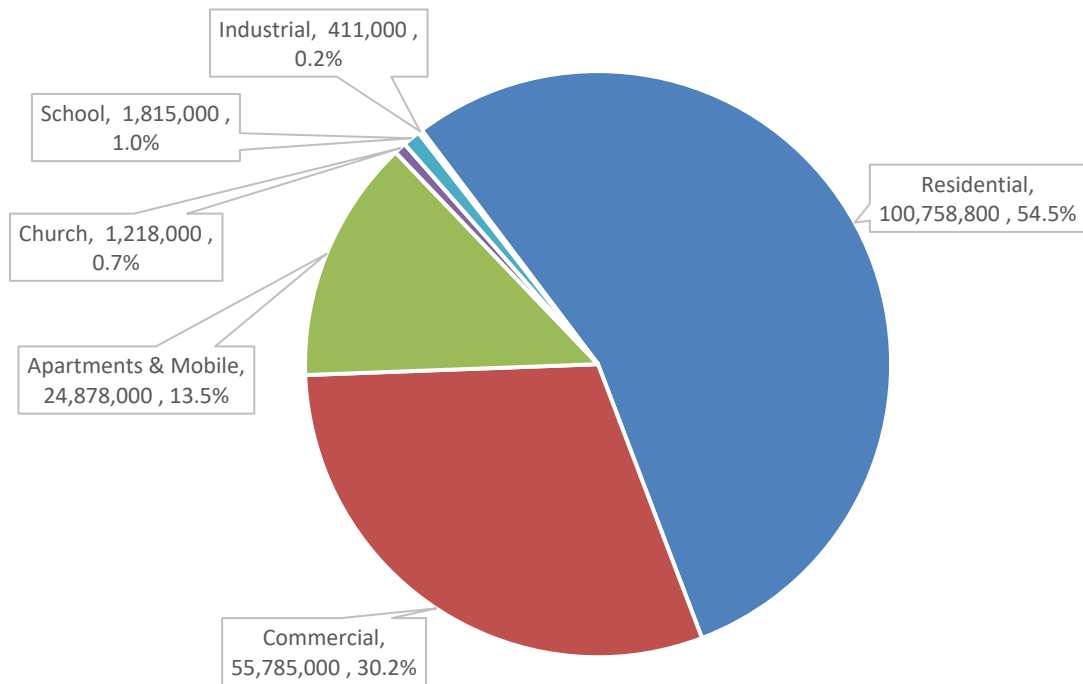
Table 9 – Cost of Wastewater					
Fiscal Year	Operating Expense	Volume Wastewater Treated (MG)	Cost of wastewater/ 1,000 gal.	Volume Sewer Billed (MG)	Cost of wastewater/ 1,000 gal.
2016	\$1,119,164.00	250.664	\$4.46	209.500*	\$5.34
2017	\$1,160,191.21	229.920	\$5.05	192.162*	\$6.04
2018	\$1,247,278.43	235.395	\$5.30	196.738*	\$6.34
2019	\$1,513,221.38	221.190	\$6.84	184.866	\$8.19
2020	\$1,749,736.77	262.800	\$6.66	219.643*	\$7.97
2021	\$1,748,130.80	229.980	\$7.60	192.213*	\$9.09
		6-Year Average	\$5.99	6-Year Average	\$7.16

*Estimated based on 16.4% unbilled flow

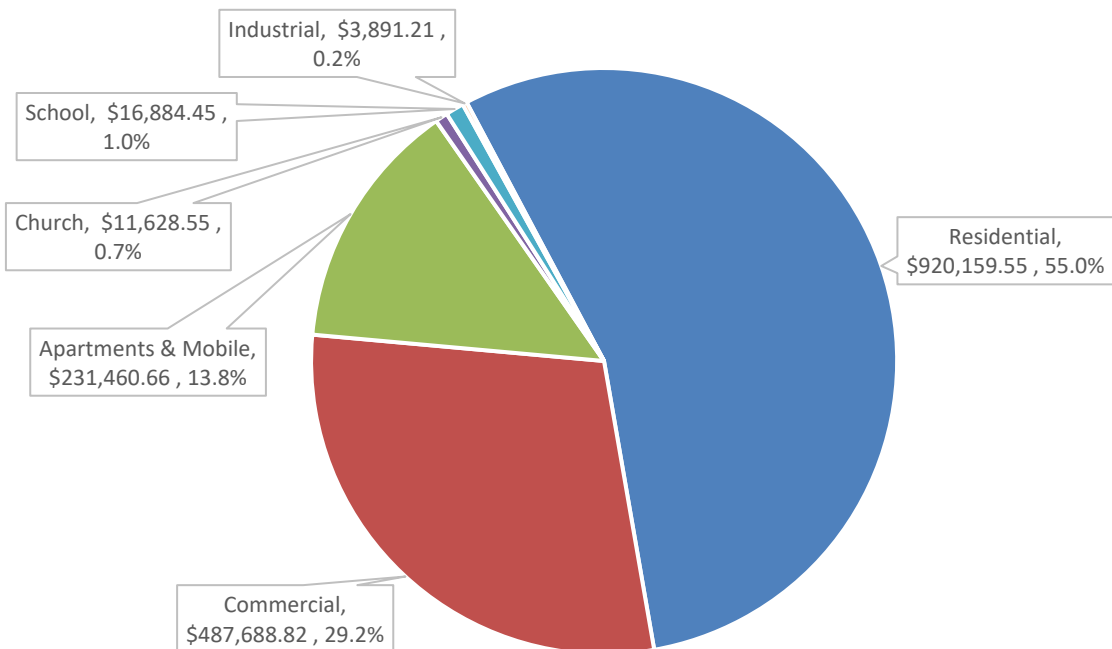
If all sewer treated was billed, the average cost of wastewater would have to be above \$5.99 to cover operating expenses. However, the City's sewer revenue must cover the cost of collecting and treating wastewater that is not billed, including unbilled accounts and volume from inflow and infiltration (I&I). The volume of sewer billed for 2019 was obtained from billing data. Dividing the volume of sewer billed by the volume of wastewater treated, it was calculated that approximately 16.4% of flow into the wastewater treatment plant is unbilled. This ratio was used to estimate the volume billed for other years. On average, any sewer priced below \$7.16 per 1000 gallons does not cover operating expenses. The pie graphs on the following page illustrate the consumption and revenue generated by each customer category.



Total Sewer Usage (gal) by Account Type



Total Sewer Revenue (\$) by Account Type



Section 7.0 Recommendation for Rate Adjustment

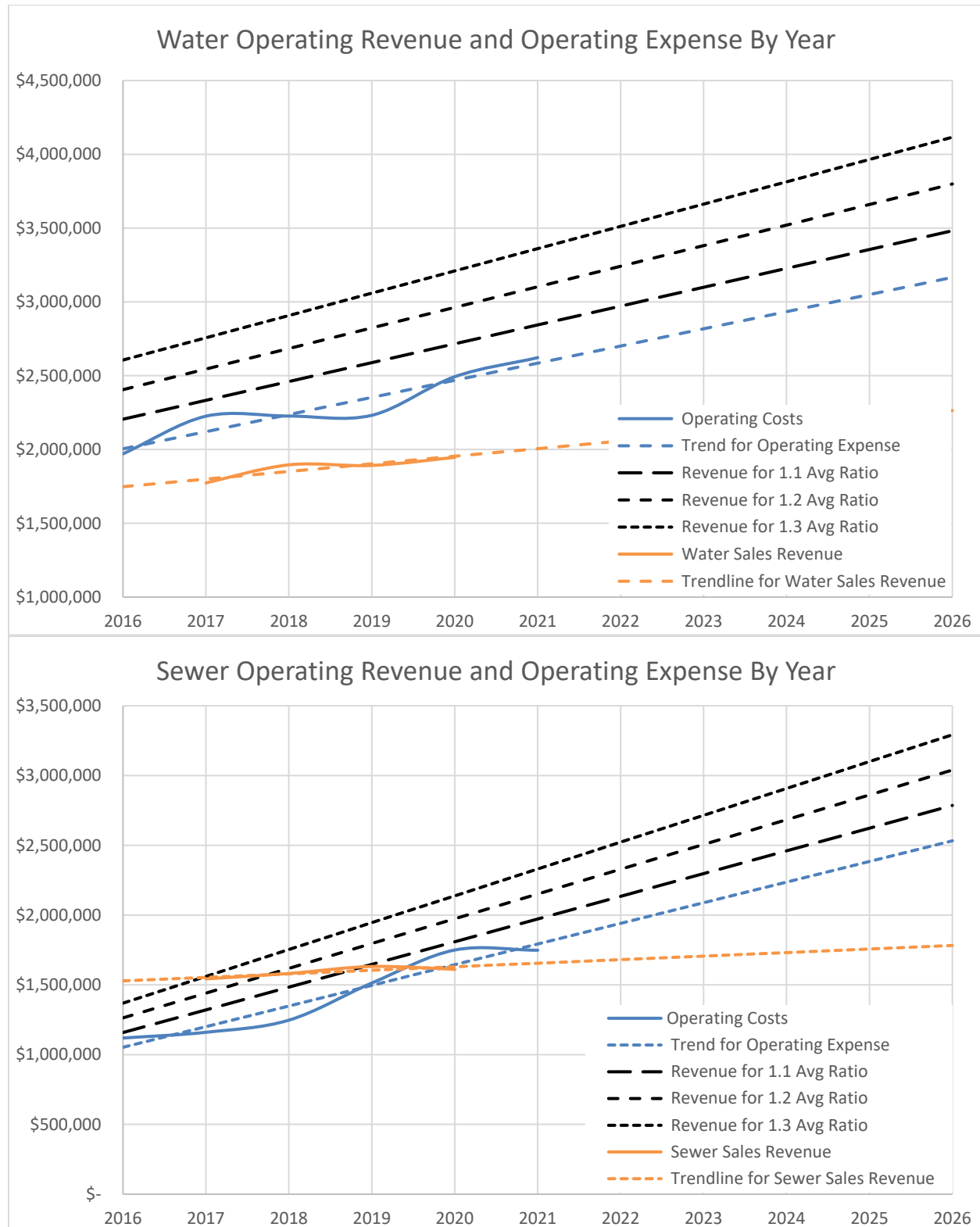
Historical Revenues/Expenses and Projections

Further study of the historical operating revenues and operating expenses was required to accurately project how much additional revenue would be required in the future. To be a true enterprise fund that is self-supporting, a system should strive to have greater operating revenue than it has operating expenses. Otherwise, the system would be operating at a loss. As a guiding principle for the best management practice of the water department enterprise, it was determined that a target operating ratio between 1.1 and 1.3 would be set as a base line for future revenues. Table 10 below shows the cost recovery for each year for water, sewer, and combined. Tap fees and other charges have been excluded from the operating ratio calculation since these fees are highly variable and cannot be consistently depended on.

Table 10 – Cost Recovery			
Fiscal Year	Water	Sewer	Water and Sewer
2017	0.84	1.28	0.98
2018	0.85	1.17	1.00
2019	0.80	1.09	0.94
2020	0.79	0.98	0.84
4-Year Average	0.82	1.13	0.94

The graphs shown on the following page illustrate the historical operating expense and operating revenue based on water and sewer sales. Dashed trend lines are shown indicating that operating expenses will exceed revenue in the coming years. Also shown on the figure are the target operating ratios of 1.1, 1.2, and 1.3. As can be seen, Stockbridge maintains a sustainable average cost recovery for sewer of 1.13, although the ratio is trending towards 1.0 over the four (4) year period. However, the average cost recovery for water is below 1.0.





Rate Adjustment Options

Carter & Sloope identified three (3) options for Stockbridge's water and sewer rates with the goal of maintaining a sustainable enterprise. Each option is described in further detail below.

1. Proportional Increase

The first rate adjustments explored included increasing Stockbridge's water rates proportionately by 12.5% each year to reach a cost recovery goal of at least 1.1 by 2027. The cost recovery for sewer is currently approximately 1.1, so we recommend increasing sewer rates by $\pm 4\%$ each year to account for increasing operation costs.

Table 11 – Proportional Increase Option						
Year	2022	2023	2024	2025	2026	2027
Water - Base Charges						
¾"	\$6.00	\$6.75	\$7.59	\$8.54	\$9.61	\$10.81
1"	\$7.00	\$7.88	\$8.86	\$9.97	\$11.21	\$12.61
1.5"	\$37.00	\$41.63	\$46.83	\$52.68	\$59.27	\$66.68
2"	\$100	\$113	\$127	\$142	\$160	\$180
3"	\$175	\$197	\$221	\$249	\$280	\$315
4"	\$225	\$253	\$285	\$320	\$360	\$405
6"	\$300	\$338	\$380	\$427	\$481	\$541
8"	\$400	\$450	\$506	\$570	\$641	\$721
10"	\$700	\$788	\$886	\$997	\$1,121	\$1,261
Water - Residential						
Rate per 1,000 gallons - 0-4,000 Gallons	\$6.15	\$6.92	\$7.79	\$8.76	\$9.86	\$11.09
Rate per 1,000 gallons - 4,000-9,000 Gallons	\$9.45	\$10.63	\$11.96	\$13.46	\$15.14	\$17.03
Rate per 1,000 gallons - 9,000+ Gallons	\$12.69	\$14.28	\$16.07	\$18.08	\$20.34	\$22.88
Water – Commercial & Industrial						
Rate per 1,000 gallons - 0-10,000 Gallons	\$7.79	\$8.76	\$9.86	\$11.09	\$12.48	\$14.04
Rate per 1,000 gallons - 9,000+ Gallons	\$9.35	\$10.52	\$11.84	\$13.32	\$14.99	\$16.86
Water – Irrigation						
Rate per 1,000 gallons	\$12.49	\$14.05	\$15.81	\$17.79	\$20.01	\$22.51



Sewer - Base Charges						
¾"	\$6.30	\$6.62	\$6.95	\$7.29	\$7.66	\$6.30
1"	\$7.35	\$7.72	\$8.10	\$8.51	\$8.93	\$7.35
1.5"	\$38.85	\$40.79	\$42.83	\$44.97	\$47.22	\$38.85
2"	\$105	\$110	\$116	\$122	\$128	\$105
3"	\$184	\$193	\$203	\$213	\$223	\$184
4"	\$236	\$248	\$260	\$273	\$287	\$236
6"	\$315	\$331	\$347	\$365	\$383	\$315
8"	\$420	\$441	\$463	\$486	\$511	\$420
10"	\$735	\$772	\$810	\$851	\$893	\$735
Sewer - Residential						
Rate per 1,000 gallons - 0-4,000 Gallons	\$6.15	\$6.33	\$6.58	\$6.83	\$7.10	\$7.37
Rate per 1,000 gallons - 4,000-9,000 Gallons	\$9.45	\$9.72	\$10.10	\$10.50	\$10.91	\$11.33
Rate per 1,000 gallons - 9,000+ Gallons	\$12.69	\$13.32	\$13.99	\$14.69	\$14.65	\$15.22
Sewer - Commercial & Industrial						
Rate per 1,000 gallons - 0-10,000 Gallons	\$7.79	\$8.02	\$8.33	\$8.65	\$8.99	\$9.34
Rate per 1,000 gallons - 9,000+ Gallons	\$9.35	\$9.62	\$10.00	\$10.39	\$10.79	\$11.21

2. Uniform Increase

A uniform increase was also evaluated. To achieve a 1.1 cost recovery goal by 2027, all water rates, regardless of customer class, would need to be increased by \$1.55/1,000 gallons each year. Sewer rates would need to be increased by approximately \$0.38/1,000 gallons each year. See Table 12 below:

Table 12 – Uniform Increase Option						
Year	2022	2023	2024	2025	2026	2027
Base Charges						
¾"	\$6.00	\$6.00	\$6.00	\$6.00	\$6.00	\$6.00
1"	\$7.00	\$7.00	\$7.00	\$7.00	\$7.00	\$7.00
1.5"	\$37.00	\$37.00	\$37.00	\$37.00	\$37.00	\$37.00
2"	\$100	\$100	\$100	\$100	\$100	\$100
3"	\$175	\$175	\$175	\$175	\$175	\$175
4"	\$225	\$225	\$225	\$225	\$225	\$225
6"	\$300	\$300	\$300	\$300	\$300	\$300
8"	\$400	\$400	\$400	\$400	\$400	\$400
10"	\$700	\$700	\$700	\$700	\$700	\$700



Water - Residential						
Rate per 1,000 gallons - 0-4,000 Gallons	\$6.15	\$7.70	\$9.25	\$10.80	\$12.35	\$13.75
Rate per 1,000 gallons - 4,000-9,000 Gallons	\$9.45	\$11.00	\$12.55	\$14.10	\$15.65	\$17.05
Rate per 1,000 gallons - 9,000+ Gallons	\$12.69	\$14.24	\$15.79	\$17.34	\$18.89	\$20.29
Water – Commercial & Industrial						
Rate per 1,000 gallons - 0-10,000 Gallons	\$7.79	\$9.34	\$10.89	\$12.44	\$13.99	\$15.39
Rate per 1,000 gallons - 9,000+ Gallons	\$9.35	\$10.90	\$12.45	\$14.00	\$15.55	\$16.95
Sewer - Residential						
Rate per 1,000 gallons - 0-4,000 Gallons	\$6.15	\$6.42	\$6.80	\$7.19	\$7.59	\$8.01
Rate per 1,000 gallons - 4,000-9,000 Gallons	\$9.45	\$9.72	\$10.10	\$10.49	\$10.89	\$11.31
Rate per 1,000 gallons - 9,000+ Gallons	\$12.69	\$12.96	\$13.34	\$13.73	\$14.13	\$14.55
Sewer - Commercial & Industrial						
Rate per 1,000 gallons - 0-10,000 Gallons	\$7.79	\$8.06	\$8.44	\$8.83	\$9.23	\$9.65
Rate per 1,000 gallons - 9,000+ Gallons	\$9.35	\$9.62	\$10.00	\$10.39	\$10.79	\$11.21

3. Custom Increase

While both the proportional and uniform increase options yield a cost recovery goal of 1.1 by 2027, we recommend some adjustments that are not possible with straightforward proportional or uniform increase options. First, Stockbridge's base rate for water and sewer is below average for other purchase water systems in the region. We recommend increasing the base rate for $\frac{3}{4}$ " meters to \$8 each for water and sewer and using equivalent meter factors to determine the base rate for larger meters. Additionally, we recommend increasing block rate structures for residential, commercial, and irrigation customers to promote conservation. However, industrial customers typically are unable to limit water consumption, so we recommend a uniform block structure for industrial customers. See rates below:

Table 13 – Custom Increase Option						
Year	2022	2023	2024	2025	2026	2027
Water - Base Charges						
$\frac{3}{4}$ "	\$8.00	\$9.00	\$10.13	\$11.39	\$12.81	\$14.42
1"	\$15.00	\$16.88	\$18.98	\$21.36	\$24.03	\$27.03
1.5"	\$30.00	\$33.75	\$37.97	\$42.71	\$48.05	\$54.06
2"	\$48.00	\$54.00	\$60.75	\$68.34	\$76.89	\$86.50
3"	\$90.00	\$101	\$114	\$128	\$144	\$162
4"	\$300	\$338	\$380	\$427	\$481	\$541
6"	\$480	\$540	\$608	\$683	\$769	\$865
8"	\$840	\$945	\$1,063	\$1,196	\$1,346	\$1,514
10"	\$1,320	\$1,485	\$1,671	\$1,879	\$2,114	\$2,379



Water - Residential						
Rate per 1,000 gallons - 0-4,000 Gallons	\$6.15	\$6.96	\$7.80	\$8.74	\$9.79	\$10.84
Rate per 1,000 gallons - 4,000-9,000 Gallons	\$9.45	\$10.44	\$11.69	\$13.09	\$14.66	\$16.24
Rate per 1,000 gallons - 9,000+ Gallons	\$12.69	\$14.79	\$16.56	\$18.55	\$20.78	\$23.01
Water - Commercial						
Rate per 1,000 gallons - 0-10,000 Gallons	\$7.79	\$8.77	\$9.82	\$11.00	\$12.32	\$13.64
Rate per 1,000 gallons - 10,000+ Gallons	\$9.35	\$10.52	\$11.79	\$13.20	\$14.78	\$16.37
Water - Industrial						
Rate per 1,000 gallons - 0-10,000 Gallons	\$7.79	\$10.57	\$11.84	\$13.26	\$14.85	\$16.45
Rate per 1,000 gallons - 10,000+ Gallons	\$9.35	\$10.57	\$11.84	\$13.26	\$14.85	\$16.45
Water - Irrigation						
Rate per 1,000 gallons - 0-4,000 Gallons	\$12.49	\$6.96	\$7.80	\$8.74	\$9.79	\$10.84
Rate per 1,000 gallons - 4,000-9,000 Gallons	\$12.49	\$11.14	\$12.47	\$13.97	\$15.65	\$17.33
Rate per 1,000 gallons - 9,000+ Gallons	\$12.49	\$16.36	\$18.32	\$20.52	\$22.98	\$25.45
Sewer - Base Charges						
¾"	\$8.00	\$8.32	\$8.65	\$9.00	\$9.36	\$9.73
1"	\$15.00	\$15.60	\$16.22	\$16.87	\$17.55	\$18.25
1.5"	\$30.00	\$31.20	\$32.45	\$33.75	\$35.10	\$36.50
2"	\$48.00	\$49.92	\$51.92	\$53.99	\$56.15	\$58.40
3"	\$90.00	\$94.00	\$97.00	\$101	\$105	\$109
4"	\$300	\$312	\$324	\$337	\$351	\$365
6"	\$480	\$499	\$519	\$540	\$562	\$584
8"	\$840	\$874	\$909	\$945	\$983	\$1,022
10"	\$1,320	\$1,373	\$1,428	\$1,485	\$1,544	\$1,606
Sewer - Residential						
Rate per 1,000 gallons - 0-4,000 Gallons	\$6.15	\$5.40	\$5.62	\$5.84	\$6.07	\$6.31
Rate per 1,000 gallons - 4,000-9,000 Gallons	\$9.45	\$8.64	\$8.99	\$9.35	\$9.72	\$10.11
Rate per 1,000 gallons - 9,000+ Gallons	\$12.69	\$12.69	\$13.20	\$13.73	\$14.28	\$14.85
Sewer - Commercial						
Rate per 1,000 gallons - 0-10,000 Gallons	\$7.79	\$8.50	\$8.84	\$9.19	\$9.56	\$9.94
Rate per 1,000 gallons - 10,000+ Gallons	\$9.35	\$10.20	\$10.61	\$11.03	\$11.47	\$11.93
Sewer - Industrial						
Rate per 1,000 gallons - 0-10,000 Gallons	\$7.79	\$9.20	\$9.57	\$9.95	\$10.35	\$10.77
Rate per 1,000 gallons - 10,000+ Gallons	\$9.35	\$9.20	\$9.57	\$9.95	\$10.35	\$10.76

In 2023, the cost for 4,000 gallons of water and sewer will still be below average for other purchase compared to other systems in the Metro North Georgia Planning District. However, by 2027, Stockbridge will have the highest water rates in the region. While lowering operating costs would help



the ratio, the primary driver is the cost of purchased water from HCWA, which is a fixed cost per gallon. Overall, the average residential water and sewer bill (4,000 gallons) would increase from \$61.28 per month to \$90.10 per month, equivalent to 1.85% of the median household income, which is still below the 2.0 guideline recommended by USDA.

This is primarily due to the high wholesale water rates from Henry County Water Authority (HCWA). Currently, the City is purchasing over 60% of its water from HCWA at a cost of \$3.91 per 1,000 gallons. This is over ten times the cost for the City to produce water from its own sources (\$0.34 per 1,000 gallons). Even though Stockbridge has a 750,000 gpd groundwater withdrawal permit from the Georgia Department of Natural Resources – Environmental Protection Division (EPD), they are only able to produce approximately 285,000 gpd from its own sources. Increasing production from its groundwater sources, negotiating for a lower wholesale rate from HCWA, or finding another system to purchase water from could significantly reduce water operating costs, allowing the City to increase its cost recovery and/or lower the burden to low to moderate income residents.



Section 8.0 Fee Evaluation

Table 14 below summarizes the City's current water and sewer connection and impact fees.

Table 14 – Existing Connection and Impact Fees			
Water Connection Fees			
Meter Size	Water Connect Fee	Water Impact Fee	Total Fees
¾"	\$2,000.00	\$3,000.00	\$5,000.00
1"	\$2,500.00	\$9,000.00	\$11,500.00
1.5"	\$3,500.00	\$13,500.00	\$17,000.00
2"	\$6,000.00	\$16,500.00	\$22,500.00
3"	\$8,500.00	\$30,000.00	\$38,500.00
4"	\$10,000.00	\$36,000.00	\$46,000.00
6"	\$15,000.00	\$54,000.00	\$69,000.00
8"	\$20,000.00	\$72,000.00	\$92,000.00
10"	\$25,000.00	\$90,000.00	\$115,000.00
Sewer Connection Fees			
Meter Size	Sewer Connect Fee	Sewer Impact Fee	Total Fees
¾"	\$3,000.00	\$4,000.00	\$7,000.00
1"	\$4,500.00	\$12,000.00	\$16,500.00
1.5"	\$5,500.00	\$18,000.00	\$23,500.00
2"	\$8,000.00	\$22,000.00	\$30,000.00
3"	\$10,500.00	\$40,000.00	\$50,500.00
4"	\$18,000.00	\$48,000.00	\$66,000.00
6"	\$27,000.00	\$72,000.00	\$99,000.00
8"	\$36,000.00	\$96,000.00	\$132,000.00
10"	\$45,000.00	\$120,000.00	\$165,000.00

Analysis of Connection Fees

The total cost of connection to the distribution and collection systems should include both the physical cost of connecting and the impact on the existing system. The first component that was analyzed was the connection fee. This cost was derived from average unit prices from bid tabulations on various projects prepared and administered by Carter & Sloope. The City's water accounts were reviewed to determine the average right-of-way width, road width, and number of services that are connected to a water main under pavement. Included in the connection fees are the material and labor costs to install a meter, meter box or vault, backflow preventer, tapping saddle and corporation stop or tapping sleeve and valve, service line, free bore or cased bore, road repair, and grassing. Since the City does not install



water meters larger than 2", only ¾" – 2" connection costs were included. Table 15 below shows the estimated costs to perform water connections of various sizes.

Table 15 – Water Connection Costs	
Meter/Service Size	Connection Cost
¾"	\$2,021.07
1"	\$3,822.86
1 ½"	\$6,191.35
2"	\$8,585.61

To determine the cost for sewer connections, the average right-of-way width and road width remained the same as for water connections, but it was assumed that all sewer connections would be made under existing pavement. No sewer service lines greater than 6" were included. Table 16 below shows the estimated costs to perform water connections of various sizes.

Table 16 – Sewer Connection Costs		
Meter Size	Min. Sewer Service Size	Connection Cost
¾"	6"	\$3,672.15
1"	6"	\$3,672.15
1"	6"	\$3,672.15
2"	6"	\$3,672.15

Analysis of Impact Fees

The State of Georgia allows water systems to charge impact fees but must meet Ga. Code Ann. § 36-71 which states "'Development impact fee' means a payment of money imposed upon development as a condition of development approval to pay for a proportionate share of the cost of system improvements needed to serve new growth and development." Impact fees: 1) shall not exceed a proportionate share of the cost of system improvements, 2) shall be calculated and imposed on the basis of service areas, 3) shall be calculated on the basis of levels of service for public facilities. This statute does not limit a local government from collecting a proportionate share of the capital cost of water or sewer facilities by way of hook-up or connection fees as a condition of water or sewer service to new or existing users.

The two methods to calculate the impact fee are the equity (buy-in) method and the incremental cost method. The equity (buy-in method) assumes existing customers have put in equity into the existing system and new customers should contribute by matching this equity. This approach is most



appropriate where no significant system expansions are anticipated. The incremental cost method calculates the financial impact of new developments by determining the cost of increasing the system's capacity. This approach is most appropriate when significant system expansions are anticipated. Since Stockbridge does not expect significant system expansions in the near future, the equity (buy-in) method was selected.

The first step was to determine the City of Stockbridge's water and sewer assets which was obtained by analyzing the City's GIS data. Unit prices for various diameters were assigned to water and sewer lines and then multiplied by the pipe lengths to determine total install costs. Values for the treatment plants and water storage tanks were assigned based on treatment capacity and storage capacity, respectively. The next step was to subtract depreciation from the install costs based on each component's expected useful life. The expected useful life of water and sewer mains, treatment plants, and tanks is 37.5, 50, and 60 years, respectively. Install dates were available for the treatment plants and tanks. Approximately 90% of the water and sewer mains have install date data. For the objects that have no install date data, it was assumed that they exceeded their useful life. Finally, land values for the treatment plant and water tank sites were assigned based on tax assessor information. The resulting asset values are \$6,800,000 for Stockbridge's water system and \$14,100,000 for Stockbridge's sewer system.

After that, the system's total number of equivalent residential units (ERU) was calculated by multiplying each meter by the equivalent meter factor which varies by meter size (found in AWWA Manual M6, Water Meters) and summing the total. From this, the cost of the water and sewer assets per ERU was determined.

Table 17 – Water and Sewer Asset Cost per ERU				
	Number of Water Accounts	Total Water ERUs	Number of Sewer Accounts	Total Sewer ERUs
Total	2,789	4,735.5	2,584	3,935
Assets	\$6,800,000		\$14,100,000	
Asset Cost per ERU	\$1,436		\$3,583	



The impact cost for each meter size, shown in Table 18, was calculated by multiplying the asset cost per ERU by the equivalent meter factor. It was assumed that each $\frac{3}{4}$ " meter is equal to one ERU.

Table 18 – Impact Costs			
Meter Size	Equivalent Meter Factor	Water Impact Cost	Sewer Impact Cost
$\frac{3}{4}$ "	1	\$1,436	\$3,888
1"	2.5	\$3,590	\$9,720
1 $\frac{1}{2}$ "	5	\$7,180	\$19,441
2"	8	\$11,488	\$31,105
3"	15	\$21,539	\$58,323
4"	50	\$71,798	See below
6"	80	\$114,877	See below
8"	140	\$201,035	See below

For all commercial and industrial customers, we recommend calculating sewer impact fees individually based on a cost per ERU. For most commercial, and some industrial developments, the wastewater contributions can be calculated using the sewage flow schedule in Section J of the *Manual for On-Site Sewage Management Systems* (Appendix A), developed by the Georgia Department of Public Health, to calculate the total contributory flow for the development. Once the contributory flow is calculated, that value should be multiplied by the sewer impact cost per ERU (\$3,888) and then divided by 125 gpd per ERU (average usage of $\frac{3}{4}$ " meters in Stockbridge). See the example below:

Example Development = Medical Office with 6 exam rooms:

Contributory Flow for Medical Office = 200 gpd/exam room

Total Contributory Flow = 200 gpd/room * 6 rooms = 1,200 gpd

Total ERUs = 1,200 gpd / 125 gpd/ERU = 9.6 ERUs

Impact Cost = 9.6 ERUs * \$3,583 = \$34,397

For other industrial developments, the development team will be required to submit their estimated demands which will then be used to calculate the impact fee as shown below:

Example Development = Manufacturing Facility utilizing 150,000 gpd

Total ERUs = 150,000 gpd / 125 gpd/ERU = 12,000 ERUs

Impact Cost = 12,000 ERUs * \$3,583 = \$4,299,600



Proposed Total Connection Fee

The total water and sewer fees were determined by adding the connection and impact costs and then converting the meter size to an average daily flow (ADF). Table 19 below shows the proposed connection fees for ¾" through 2" meters subject to calculation for commercial and industrial developments. Irrigation and fire meters will be charged the same as other water meters.

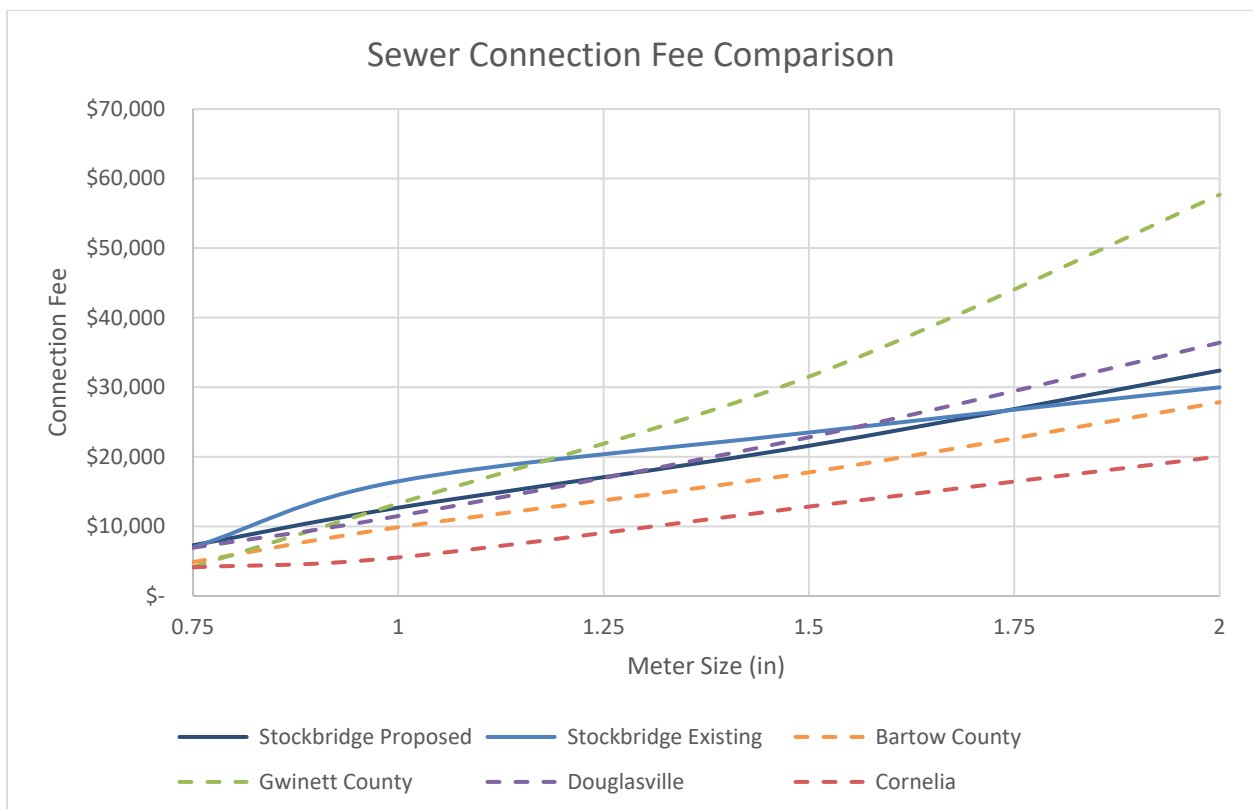
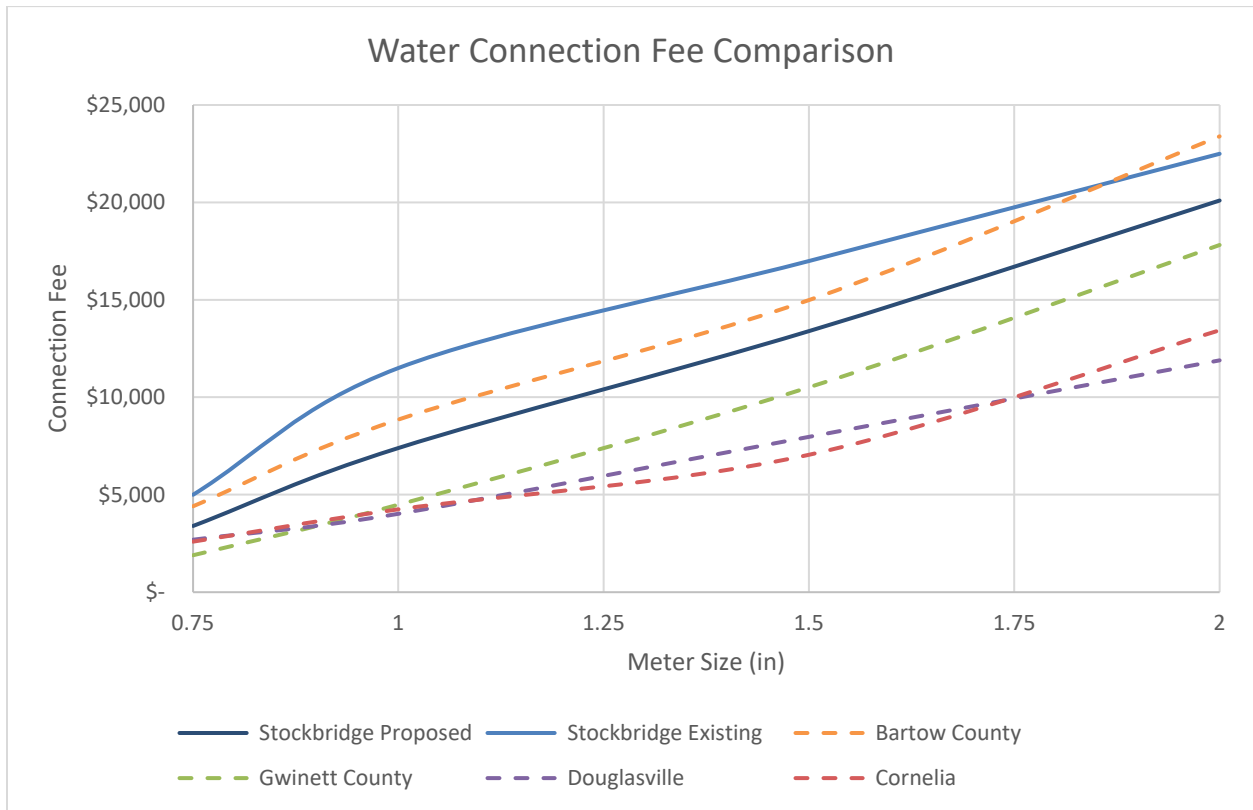
Table 19 – Proposed Total Connection Fee						
Meter Size	Connection Fee – Water	Impact Fee – Water	Total Fee – Water	Connection Fee – Sewer	Impact Fee – Sewer	Total Fee – Sewer
¾"	\$2,000	\$1,400	\$3,400	\$3,700	\$3,600	\$7,300
1"	\$3,800	\$3,600	\$7,400	\$3,700	\$9,000	\$12,700
1 ½"	\$6,200	\$7,200	\$13,400	\$3,700	\$17,900	\$21,600
2"	\$8,600	\$11,500	\$20,100	\$3,700	\$28,700	\$32,400
3"	N/A	\$21,500	\$21,500*	N/A	-	-
4"	N/A	\$71,800	\$71,800*	N/A	-	-
6"	N/A	\$114,900	\$114,900*	N/A	-	-
8"	N/A	\$201,000	\$201,000*	N/A	-	-

*Does not include service connection

Comparison to Other Systems

To ensure that the proposed connection fees are reasonable compared to other systems, C&S compared the existing and proposed rates to those of water and sewer systems in the surrounding Atlanta area. The graphs below show that the proposed fees are within a reasonable range.







City of Stockbridge

AGENDA ITEM

MEETING DATE

December 12, 2022

FUNDING SOURCE

- ☒ RESOLUTION
- ☐ ORDINANCE
- ☐ CONTRACT APPROVAL/RENEWAL
- ☐ PUBLIC HEARING
- ☐ PRESENTATION
- ☐ BID SELECTION/AWARD
- ☐ TASK ORDER
- ☐ CHANGE ORDER
- ☐ BUDGET AMENDMENT
- ☐ BUDGET TRANSFER
- ☐ PAYMENT APPROVAL
- ☐ OTHER

- ☐ GENERAL FUND
- ☐ FUND BALANCE
- ☒ SPLOST
- ☐ TSPLOST
- ☐ CDBG
- ☐ GRANT FUNDING
- ☐ COUNCIL INITIATIVE
- ☐ PARTNER/SPONSOR
- ☐ DEPARTMENT BUDGET
- ☐ BONDING

ACCOUNT TRANSFER FROM:

ACCOUNT TRANSFER TO:

PRESENTER: Decius T. Aaron /Lindell Miller

DEPARTMENT: Public Works

ITEM/PROJECT/EVENT:

RFP NO. 2021-0008 – CITY OF STOCKBRIDGE ANNUAL ON-CALL SIDEWALK REPAIRS AND REPLACEMENT – DAF CONCRETE, INC.

BACKGROUND INFORMATION:

The City of Stockbridge Procurement Division requested approval to award a fixed contract to the single bidder, DAF Concrete, Inc., Request for Proposal (RFP) Number 2021-0008, for the City of Stockbridge Annual On-Call Sidewalk Repairs and Replacement, in the estimated annual amount of \$150,000.00 (R1-1383).

On May 31, 2022, the City Council authorized an increase of the annual On-Call Sidewalk Repairs and Replacement contract with DAF Concrete, Inc. from \$150,000.00 to \$350,000.00 to complete sidewalk repairs in Monarch Village and Windsong Subdivision (R2-1459).

SIGNATURES:

CITY MANAGER _____

CITY TREASURER _____

CITY ATTORNEY _____

☐ FINANCIAL IMPACT ☐ N/A

AMOUNT \$250,000.00

ATTACHMENTS:



STAFF RECOMMENDATION:

The Public Works Department is requesting approval to renew City of Stockbridge On-Call Sidewalk Replacement and Repairs Contract with DAF Concrete, Inc., which was approved by Council, December 13, 2021 (R21-1383).

The initial term of this Agreement shall expire after one (1) year, though the Agreement can be renewed for up to four (4), one (1) year periods.

The work to be performed, in general, consists of removing and replacing damaged sections of existing concrete sidewalk, curb, gutter, curb ramp, and driveway; repairing sections of failed asphalt concrete pavement; and replacement of curb inlets and concrete repair of adjacent sidewalk flags. The work shall include traffic control, saw cutting, excavation, backlifting, compaction; installation of root barriers, patching asphalt conforms adjacent to new gutters, and clearing and grubbing. Locations of work will be throughout the City of Stockbridge.

Section 3.20.227—Renewals and Extensions. The City Council shall approve all renewals or term contract extensions: (A) to afford the City a continuous supply of items or services in the event of the termination or near termination of the award/contract and; (B) where cost is greater than fifty thousand dollars (\$50,000.00); and when the original contract was approved by the City Council.

Fiscal Impact: Funds will be provided from SPLOST V.

**SERVICE AGREEMENT
BY AND BETWEEN
D A F CONCRETE, INC.
AND
THE CITY OF STOCKBRIDGE, GEORGIA**

This Agreement ("Agreement") is made and entered into this 1/28/2022 day of January, 2022, by and between D A F Concrete, Inc. (hereinafter, "CONTRACTOR"), and the City of Stockbridge, Georgia (hereinafter, "City") (CONTRACTOR and City sometimes referred to herein as "Parties").

W I T N E S S E T H:

WHEREAS, City desires to engage the services of CONTRACTOR to perform for City services regarding annual on-call sidewalk repairs and replacements, as stated in City RFP No. 2021-0008 (the "Project"); and

NOW, THEREFORE, in consideration of the promises and mutual agreements herein and other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties hereto hereby agree as follows:

1. **Termination.** This Agreement shall expire after one (1) year, though the Agreement can be renewed for up to four (4), one (1) year periods. The provisions of Section 2(c) below shall specifically survive the termination or expiration of this Agreement. The City may terminate this Agreement at any time for any reason with thirty (30) days advance written notice.

2. **Services.**

(a) Subject to the terms and conditions set forth in this Agreement, City hereby retains CONTRACTOR to provide the services set forth on Exhibit A entitled "Scope of Work" and related sales proposals all attached hereto and incorporated herein by reference. The RFP No. 2021-0008 and all terms therein shall be incorporated completely herein by reference.

(b) The standard of care applicable to CONTRACTOR's services will be the degree of skill and diligence normally employed by professional contractors performing the same or similar services at the time said services are performed. CONTRACTOR will re-perform any services not meeting this standard without additional compensation. CONTRACTOR warrants that any services it conducts will be adequate and sufficient to accomplish the purposes for which they are performed, and no review or approval thereof by the City shall be deemed to diminish this warranty in any way.

(c) CONTRACTOR shall indemnify and hold harmless the City and its agents and employees (i) from and against all claims, damages, losses and expenses, including but not limited to attorney's fees, arising out of or resulting from the performance of the Project, provided that any such claim, damage, loss, expense or attorney's fees is attributable to bodily injury, sickness,

disease or death, or to injury to or destruction of tangible property including the loss of use resulting therefrom, and is caused in whole or in part by any negligent act or omission of the CONTRACTOR, any Subcontractor, anyone directly or indirectly employed by any of them or anyone for whose acts any of them may be liable, regardless of whether or not the negligent act is caused in part by a party indemnified hereunder and (ii) from the inadequacy of the Services performed by CONTRACTOR or anyone for whom CONTRACTOR is responsible. Such obligation shall not be construed to negate, abridge, or otherwise reduce any other right or obligation of indemnity which would otherwise exist as to any party or person described in this Clause. In any and all claims against the City or any of its agents or employees, by any employee of the CONTRACTOR, any Subcontractor, anyone directly or indirectly employed by any of them or anyone for whose acts any of them may be liable, the indemnification obligation set forth in this paragraph shall not be limited in any way by any limitation on the amount or type of damages, compensation or benefits payable by or for the CONTRACTOR or any Subcontractor under workers' or workman's compensation acts, disability benefit acts or other employee benefit acts.

3. **Compensation.** CONTRACTOR shall receive compensation from the City as set forth in the attached Exhibit B. The City shall pay the Contractor the cost of these services which shall be \$150,000.00 (one hundred and fifty thousand dollars).

4. **Miscellaneous.**

(a) This Agreement shall be governed by and construed in accordance with the laws of the State of Georgia.

(b) CONTRACTOR may not assign this Agreement, in whole or in part, without the prior written consent of City. City may assign this Agreement, in whole or in part, without the prior consent of CONTRACTOR; however, City shall provide CONTRACTOR with prior written notice of any such assignment.

(c) This Agreement shall be binding on and inure to the benefit of the parties hereto and their respective successors and permitted assigns.

(d) The headings contained herein are for the convenience of the parties only and shall not be interpreted to limit or affect in any way the meaning of the language contained in this Agreement.

(e) This Agreement may be executed in one or more counterparts, each of which shall be deemed to be an original, but all of which together shall constitute the same Agreement. Any signature page of any such counterpart, or any electronic facsimile thereof, may be attached or appended to any other counterpart to complete a fully executed counterpart of this Agreement, and any telecopy or other facsimile transmission of any signature shall be deemed an original and shall bind such party.

(f) If any provision of this Agreement shall be held void, voidable, invalid or inoperative, no other provision of this Agreement shall be affected as a result thereof, and accordingly, the remaining provisions of this Agreement shall remain in full force and effect as

though such void, voidable, invalid or inoperative provision had not been contained herein. If any of the provisions of this Agreement shall be declared unenforceable as to certain parties, then the performance of said provision shall be excused by the parties hereto and the remaining provisions of this Agreement shall remain in full force and effect.

(g) This Agreement, including all exhibits hereto (which are incorporated herein by this reference), contains the entire agreement and understanding concerning the subject matter hereof between the parties hereto. No waiver, termination or discharge of this Agreement, or any of the terms or provisions hereof, shall be binding upon either party hereto unless confirmed in writing. This Agreement may not be modified or amended, except by a writing executed by both parties hereto. No waiver by either party hereto of any term or provision of this Agreement or of any default hereunder shall affect such party's rights thereafter to enforce such term or provision or to exercise any right or remedy in the event of any other default, whether or not similar.

(h) CONTRACTOR shall at all times maintain sufficient liability insurance and payment and performance bonds to cover their services under this Agreement.

IN WITNESS WHEREOF, the Parties intending to be legally bound hereby, have executed this Agreement as of the date first above written.

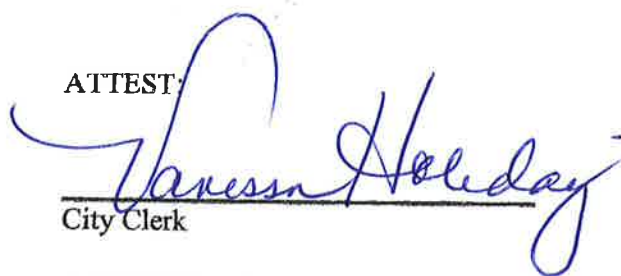
By: 
mayor

CITY OF STOCKBRIDGE, GEORGIA

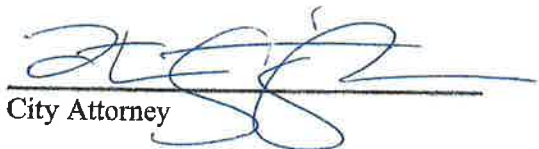
By: 

D A F CONCRETE, INC.

ATTEST:


City Clerk

APPROVED AS TO FORM:


City Attorney

STATE OF GEORGIA
HENRY COUNTY
CITY OF STOCKBRIDGE

RESOLUTION

R22-1459

A RESOLUTION AUTHORIZING AN INCREASE OF THE ANNUAL ON-CALL SIDEWALK REPAIRS AND REPLACEMENT CONTRACT WITH DAF CONCRETE, INC; AUTHORIZING THE CITY CLERK TO ATTEST SIGNATURES AND AFFIX THE OFFICIAL SEAL OF THE CITY, AS NECESSARY; REPEALING INCONSISTENT RESOLUTIONS; PROVIDING FOR AN EFFECTIVE DATE; AND FOR OTHER PURPOSES.

WHEREAS, the City of Stockbridge ("City") is a municipal corporation located within Henry County, Georgia duly organized and existing under the laws of the State of Georgia and is charged with providing public services to residents located within the corporate limits of the City; and

WHEREAS, the City wishes to approve an increase of the annual On-Call Sidewalk Repairs and Replacement contract with DAF Concrete, Inc., from \$150,000.00 to \$350,000.00 to complete sidewalk repairs in Monarch Village and Windsong Subdivision; and

WHEREAS, the funding source to take this action shall be SPLOST V.

THEREFORE, IT IS NOW RESOLVED BY THE CITY COUNCIL OF THE CITY OF STOCKBRIDGE, GEORGIA, AS FOLLOWS:

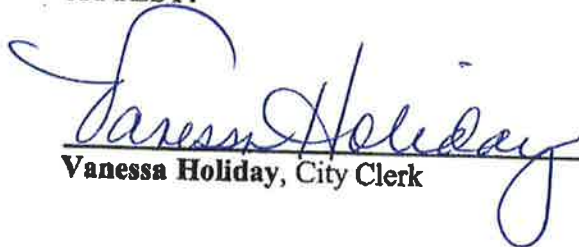
1. **Approval of Execution.** The City Council hereby authorizes an increase of the annual On-Call Sidewalk Repairs and Replacement contract with DAF Concrete, Inc., from \$150,000.00 to \$350,000.00 to complete sidewalk repairs in Monarch Village and Windsong Subdivision, the documents for which are attached hereto as Exhibit A. The Mayor or Mayor Pro Tem is hereby authorized to execute said policies with such changes as are recommended by the City Attorney.
2. **Documents.** The City Clerk is authorized to execute, attest to, and seal any documents which may be necessary to effectuate the amendment, subject to approval as to form by the City Attorney.
3. **Severability.** To the extent any portion of this Resolution is declared to be invalid, unenforceable or non-binding, that shall not affect the remaining portions of this Resolution.
4. **Repeal of Conflicting Provisions.** All City resolutions are hereby repealed to the extent they are inconsistent with this Resolution.
5. **Effective Date.** This Resolution shall be effective on the date of its approval by the City Council and Mayor as provided in the City Charter.

SO BE IT RESOLVED this 31st day of May, 2022

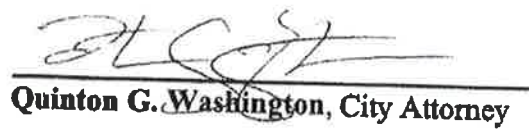
CITY OF STOCKBRIDGE, GEORGIA


Anthony S. Ford, Mayor

ATTEST:


Vanessa Holiday, City Clerk

APPROVED AS TO FORM:


Quinton G. Washington, City Attorney

STATE OF GEORGIA
HENRY COUNTY
CITY OF STOCKBRIDGE

RESOLUTION NO. B21-1383

**A RESOLUTION FOR APPROVAL OF ANNUAL ON-CALL SIDEWALK
REPAIRS AND REPLACEMENT**

WHEREAS, the City of Stockbridge ("City") is a municipal corporation duly organized and existing under the laws of the State of Georgia and is charged with being fiscally responsible concerning the use and expenditure of all public funds; and

WHEREAS, the City proposes to approve the contract for Request for Proposal (RFP) Number: 2021-0008, Annual On-Call Sidewalk Repairs and Replacement, for DAF Concrete, Inc;

THEREFORE, THE CITY COUNCIL OF THE CITY OF STOCKBRIDGE HEREBY
RESOLVES:

SECTION 1. Approval of Bidder. The Council hereby approves the contract pursuant to Request for Proposal (RFP) Number: 2021-0008, Annual On-Call Sidewalk Repairs and Replacement, for DAF Concrete, Inc in the amount of \$150,000. The supporting documents are attached as Exhibit A.

SECTION 2. Public Record. This document shall be maintained as a public record by the City Clerk and shall be accessible to the public during all normal business hours of the City of Stockbridge.

SECTION 3. Authorization of Execution. The Mayor is hereby authorized to sign all documents, including the contract with such changes and modifications as recommended by the City Attorney, necessary to effectuate this Resolution.

SECTION 4. Attestation. The City Clerk is authorized to execute, attest to, and seal any documents which may be necessary to effectuate this Resolution, subject to approval as to form by the City Attorney.

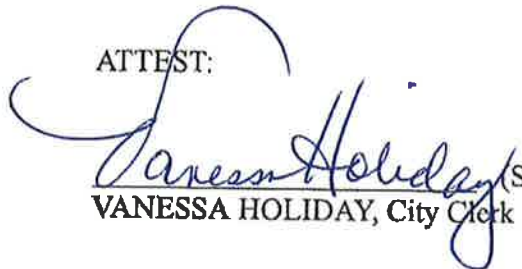
SECTION 5. Effective Date. This resolution shall become effective immediately upon its adoption by the Mayor and City Council of the City of Stockbridge as provided in the City Charter.

[SIGNATURES APPEAR ON FOLLOWING PAGE]

SO RESOLVED this 13th day of December, 2021.


ANTHONY S. FORD, Mayor

ATTEST:

 (SEAL)
VANESSA HOLIDAY, City Clerk

APPROVED AS TO FORM:


QUINTON WASHINGTON, ESQ., City Attorney



Where Community Connects 2023 Events Calendar

#	Event	Budget	Date(s)	Time	Location (s)	Description
1	Grand ReOpening of MMCC	\$50,000	TBD	TBD	MMCC	Rebranding with new pictures, new logo, collateral, billboard sigs, website update. Community party/unveiling
2	Job Fair	\$1,500	Thursday April 20	10:00 am - 1:00 pm	Amphitheater Parking Lot	Job Fair to include Stockbridge businesses and Goodwill. Food Trucks.
3	Food Truck Tasty Tuesdays	\$20,000	Every Tuesday Beginning May 2 until August 29 (Except on July 4)	5:30 pm - 8:30 pm	Clark Park	Food Trucks, DJ, Vendors
4	Memorial March	\$4,000	Monday, May 29	9:00 am - 11:00 am	Merle Manders parking lot to Memorial Park	Honoring our Heroes that are gone but not forgotten.
5	Juneteenth Celebration	\$12,500	Monday, June 19	5:00 pm - 8:00 pm	Clark Park	Stockbridge celebrates Juneteenth. Cultural dance and music performances.
6	Fourth of July Extravaganza	\$50,000	Tuesday, July 4	8:00 pm - 11:00 pm	Amphitheater	Second annual event in Stockbridge with music, food and fireworks. Rotating acts on stage.

7	Back to School Kick Off	\$10,000	Saturday, July 22	11:00 am - 1:00 pm	Amphitheater Parking Lot	Kicking off the new school year with back pack and supply give away.
8	9/11 Ceremony	\$1,000	Monday, September 11	8:00 am - 11:00 am	City Hall Steps	Honoring the Heroes of that infamous day. Mayor and special guests speak and remember.
9	Bridgefest	\$100,000	Saturday, September 23	7:00 pm - 11:00 pm	Stockbridge Ampitheater, East Atlanta Rd and Lawn	Rotating acts on stage, food trucks, vendors.
10	Pretty in Pink Breast Cancer Awareness Lunch/Fashion Show	\$10,000	Thursday, October 12	11:00 am - 2:00 pm	Merle Manders Conference Center	Dressy lunch, Fashion Show, Emcee/Music
11	Pretty in Pink Breast Cancer Awareness "Love Walk"		Saturday, October 14	10:30 am - 1:00 pm	Clark Park Walking Trail	Survivors celebrating other Survivors and their families in a walk
12	Veterans Day Lunch	\$4,000	Friday, November 10	11:00 am - 1:00 pm	Catered Lunch for Veterans	Honoring our Local Heroes
13	Turkey Giveaway	No budget - sponsored. We supply manual labor and staging.	Saturday, November 18	10:00 am - until supplies run out.	Merle Manders Conference Center Parking Lot	The City of Stockbridge partners with local organizations to assist families with a FREE turkey give away for the holiday.
14	Volunteer Appreciation Dinner	\$10,000	Saturday, December 9	5:00 pm - 8:00 pm	MMCC Ballroom	City show appreciation for all of the great volunteers with a dinner and entertainment
15	Holiday Festival & Tree Lighting	\$21,000	Friday, December 1	5:30 pm - 9:00 pm	Amphitheater Parking Lot	Santa & Mrs. Claus and tree lighting to start the holiday season.

Budget Worksheet



Expense

Division: 61900 - CITY EVENTS

Account Number	Account Description	FY 2020	FY 2021	FY 2022	FY 2022	FY 2023
		ACTUAL	ACTUAL	BUDGET	YTD ACTUAL	PROPOSED EXPENDITURES
100-61900-523300	ADVERTISING	3,940.00	420.00	5,000.00	4,850.00	25,000.00
100-61900-523700	Education & Training	110.50	-	-	-	-
100-61900-523933	LINEN	-	-	5,000.00	165.00	3,000.00
100-61900-531701	HOSPITALITY	60.34	-	1,500.00	-	1,500.00
100-61900-531705	HOLIDAY FEST/TREE LIGHTING	15,451.70	20,315.19	35,000.00	694.01	21,000.00
100-61900-531710	CHRISTMAS DECORATIONS	8,290.54	12,610.00	10,000.00	-	10,000.00
100-61900-531720	SIGNS	-	-	5,000.00	176.13	1,000.00
100-61900-531727	MEMORIAL DAY MARCH	250.00	2,910.00	6,000.00	3,165.85	4,000.00
100-61900-531729	SUMMER EVENTS	-	10,516.84	40,000.00	-	-
100-61900-531731	PRETTY IN PINK	6,966.32	23,255.33	10,000.00	-	10,000.00
100-61900-531732	CAREER FAIRS	-	1,115.76	1,500.00	1,487.02	1,500.00
100-61900-531733	9/11 CEREMONY	337.05	2,219.93	1,000.00	-	1,000.00
100-61900-531734	BRIDGEFEST	-	-	35,000.00	-	100,000.00
100-61900-531736	FOOD TRUCKS	4,225.00	27,532.71	20,000.00	18,197.50	20,000.00
100-61900-531737	VETERAN'S DAY PARADE	4,562.05	6,985.00	10,000.00	-	4,000.00
100-61900-531748	AMPHITHEATER EVENT	2,259.00	12,977.27	10,000.00	4,290.85	-
100-61900-531749	CENTENTIAL CELEBRATION	20,130.22	-	-	15,000.00	-
100-61900-531750	Uniforms	-	-	2,500.00	-	-
100-61900-531757	BACK TO SCHOOL	9,239.08	11,708.32	10,000.00	-	10,000.00
100-61900-531758	JULY 4TH EVENT	-	-	50,000.00	34,727.99	50,000.00
100-61900-531759	JUNETEENTH EVENT	-	8,795.94	12,500.00	10,598.26	12,500.00
100-61900-531760	HALLOWEEN FESTIVAL	-	-	10,000.00	100.00	10,000.00
100-61900-542200	VEHICLES	-	-	-	-	-
Division: 61900 - CITY EVENTS Total:		75,821.80	141,362.29	280,000.00	93,452.61	284,500.00

	2023 COUNCIL INITIATIVES (PROPOSED)
	CITY OF STOCKBRIDGE
DATE	2023 COUNCIL INITIATIVES
JANUARY	
7-Jan	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
12-Jan	STATE OF THE CITY - FORD
14-Jan	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
14-Jan	KEEP STOCKBRIDGE BEAUTIFUL 10AM - 12PM - ALEXANDER
18-Jan	MONTHLY BINGO BASH - 10AM - 12PM - BLOUNT
21-Jan	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
23-Jan	MEET THE MAYOR-10AM - 12PM - MAYOR FORD
28-Jan	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
	BLOOD DRIVE - BARBER
FEBRUARY	
4-Feb	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
9-Feb	LET'S PAINT SOCIAL - 6:30PM - 8:30PM - GANTT
11-Feb	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
12-Feb	AFRICAN-AMERICAN HIST MONTH DISPLAY -COCHRAN LIBRARY -THOMAS
15-Feb	MONTHLY BINGO BASH - 10AM - 12PM - BLOUNT
18-Feb	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER

	2023 COUNCIL INITIATIVES (PROPOSED)
	CITY OF STOCKBRIDGE
24-Feb	QUARTERLY TOWN HALL MEETING - 7:00PM - 9:00PM - ALEXANDER
25-Feb	AFRICAN-AMERICAN HERITAGE CELEBRATION - 6PM - 8PM -THOMAS
25-Feb	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
27-Feb	MEET THE MAYOR- 10AM - 12PM-MAYOR FORD
MARCH	
4-Mar	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
5-Mar	WOMEN'S HISTORY MONTH EVENT - 3PM - 6PM - ALEXANDER
7-Mar	MAYOR'S CLERGY ROUNDTABLE - LEVI CONFERENCE RM- 6:30PM - FORD
11-Mar	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
15-Mar	MONTHLY BINGO BASH - 10AM - 12PM - BLOUNT
18-Mar	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
18-Mar	KEEP STOCKBRIDGE BEAUTIFUL 10AM - 12PM - ALEXANDER
25-Mar	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
27-Mar	MEET THE MAYOR- 10AM - 12PM-MAYOR FORD
	BLOOD DRIVE - BARBER
APRIL	
1-Apr	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
8-Apr	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
12-Apr	FIRST RESPONDERS APPRECIATION LUNCHEON - THOMAS
15-Apr	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER

	2023 COUNCIL INITIATIVES (PROPOSED)
	CITY OF STOCKBRIDGE
19-Apr	BOY SCOUTS APPRECIATION EVENT -THOMAS
19-Apr	BINGO BASH - 10AM - 12PM - BLOUNT
20-Apr	PAINT MIXER - 6PM - 8PM - GANTT
22-Apr	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
22-Apr	TRAIL ALIVE - MEMORIAL PARK/TRAIL 10AM - 12PM - ALEXANDER
24-Apr	MEET THE MAYOR- 10AM - 12PM - MAYOR FORD
29-Apr	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
	BLOOD DRIVE-BARBER
	GA CITIES WEEK April 23-April 29, 2023
MAY	
4-May	NATIONAL DAY OF PRAYER - 6:30PM - 7:30PM - BLOUNT
6-May	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
13-May	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
17-May	MONTHLY BINGO BASH - 10AM - 12PM - BLOUNT
18-May	HENRY FOR MUSIC ART ALLIANCE - FORD
20-May	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
20-May	CARRIE MAE HAMBRICK CELEBRATION - THOMAS
22-May	MEET THE MAYOR- 10AM - 12PM - MAYOR FORD
27-May	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
	BLOOD DRIVE - BARBER

	2023 COUNCIL INITIATIVES (PROPOSED)
	CITY OF STOCKBRIDGE
	CEMETERY CLEAN-UP - THOMAS
JUNE	
3-Jun	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
5-Jun	MAYOR'S CLERGY ROUNDTABLE - 6:30PM - FORD
10-Jun	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
15-Jun	TOWN HALL MEETING - ALEXANDER
17-Jun	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
17-Jun	CHESS FOR TEENS - CLARK PARK - 10AM - BARBER
21-Jun	MONTHLY BINGO BASH - 10AM - 12PM - BLOUNT
24-Jun	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
24-Jun	CHESS FOR TEENS - CLARK PARK - 10AM - BARBER
26-Jun	MEET THE MAYOR- 10AM - 12PM-MAYOR FORD
	BLOOD DRIVE - BARBER
JULY	
1-Jul	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
1-Jul	CHESS FOR TEENS - CLARK PARK - 10AM - BARBER
8-Jul	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
8-Jul	CHESS FOR TEENS - CLARK PARK - 10AM - BARBER
15-Jul	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
15-Jul	CHESS FOR TEENS - CLARK PARK - 10AM - BARBER

	2023 COUNCIL INITIATIVES (PROPOSED)
	CITY OF STOCKBRIDGE
19-Jul	MONTHLY BINGO BASH - 10AM - 12PM - BLOUNT
22-Jul	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
22-Jul	CHESS FOR TEENS - CLARK PARK - 10AM - BARBER
24-Jul	MEET THE MAYOR- 10AM - 12PM-MAYOR FORD
29-Jul	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
29-Jul	KEEP STOCKBRIDGE BEAUTIFUL 10AM - 12PM - ALEXANDER
AUGUST	
5-Aug	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
12-Aug	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
16-Aug	MONTHLY BINGO BASH - 10AM - 12PM- BLOUNT
19-Aug	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
26-Aug	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
26-Aug	BLOOD DRIVE AND COMMUNITY HEALTHCARE FAIR- BARBER
28-Aug	MEET THE MAYOR- 10AM - 12PM-MAYOR FORD
	BLOOD DRIVE - BARBER
SEPTEMBER	
2-Sep	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
5-Sep	MAYOR'S CLERGY ROUNDTABLE - 6:30PM - FORD
9-Sep	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
16-Sep	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER

	2023 COUNCIL INITIATIVES (PROPOSED)
	CITY OF STOCKBRIDGE
20-Sep	MONTHLY BINGO BASH - 10AM - 12PM - BLOUNT
23-Sep	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
25-Sep	MEET THE MAYOR- 10AM - 12PM-MAYOR FORD
30-Sep	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
	BLOOD DRIVE - BARBER
	COMMUNITY STARS APPRECIATION-GANTT
OCTOBER	
7-Oct	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
7-Oct	HANDS OF HOPE ANNUAL KICKBALL FUNDRAISER-BARBER
14-Oct	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
18-Oct	MONTHLY BINGO BASH - 10AM - 12PM - BLOUNT
21-Oct	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
23-Oct	MEET THE MAYOR- 10AM - 12PM-MAYOR FORD
26-Oct	QUARTERLY TOWN HALL MEETING - ALEXANDER
28-Oct	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
28-Oct	FALL FESTIVAL-CLARK PARK- 12PM - 4PM -GANTT
	QUARTERLY TOWN HALL MEETING-BLOUNT
	MUNICIPAL DINNER
	BLOOD DRIVE - BARBER
NOVEMBER	

	2023 COUNCIL INITIATIVES (PROPOSED)
	CITY OF STOCKBRIDGE
4-Nov	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
11-Nov	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
15-Nov	MONTHLY BINGO BASH - 10AM - 12PM- BLOUNT
16-Nov	NOEL IN NOVEMBER - 6PM - 9PM - BLOUNT
18-Nov	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
18-Nov	COMMUNITY THANKSGIVING DINNER- THOMAS - 8AM - 6PM
25-Nov	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
27-Nov	MEET THE MAYOR- 10AM - 12PM-MAYOR FORD
	DIABETES EDUCATION FORUM - 10AM - 2PM - FORD
	BLOOD DRIVE - BARBER
DECEMBER	
2-Dec	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
4-Dec	MAYOR'S CLERGY ROUNDTABLE - 6PM
9-Dec	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
16-Dec	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
18-Dec	MEET THE MAYOR- 10AM - 12PM-MAYOR FORD
20-Dec	MONTHLY BINGO BASH - 10AM - 12PM - BLOUNT
23-Dec	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
30-Dec	ZUMBA-CLARK PARK- 8AM - 9AM - BARBER
	BLOOD DRIVE - BARBER

	2023 COUNCIL INITIATIVES (PROPOSED)
	CITY OF STOCKBRIDGE

[illegible]

[illegible]

[illegible]



Planning Commission Member Statement of Intent

Dear Board Member:

Your term on the Planning Commission will expire December 31, 2022. Please provide us with an indication of your plans for involvement with this Board for another term.

— Thank You!

Name: _____ David Brian Planchon _____

Contact Address: _____ 262 Monarch Village Way _____

City: _____ Stockbridge _____ State: GA _____ Zip: 30281

Cell Phone: 4044459176 _____ Business Phone: _____

Email Address: dbplanchon@gmail.com

Name of Business(es) or Current Employer: _____ Retired _____

Position Held on the Board: Planning Commissioner

Office Held on the Board (If Applicable.): _____

It is my intention to:

- ☒ X Remain on the Board.
- ☐ Terminate my Board term
- ☐ Other: _____

Signature:

Date: 10/24/2022

Please complete and return this form to the Stockbridge City Clerk:

Vanessa Holiday at vholiday@cityofstockbridge-ga.gov or deliver in person to:
City Clerk 4640 N. Henry Blvd.
Stockbridge, GA 30281



Where Community Connects

Planning Commission Member Statement of Intent

Dear Board Member:

Your term on the Planning Commission will expire December 31, 2022. Please provide us with an indication of your plans for involvement with this Board for another term.

— Thank You!

Name: HAROLD THIBODEAUX

Contact Address: 128 WINDSONG DR

City: Stockbridge State: GA Zip: 30281

Cell Phone: [REDACTED] Business Phone: [REDACTED]

Email Address: [REDACTED]

Name of Business(es) or Current Employer: CITY OF ATLANTA

Position Held on the Board: BOARD MEMBER

Office Held on the Board (If Applicable.): _____

It is my intention to:

- ☒ Remain on the Board.
☐ Terminate my Board term
☐ Other: _____

Signature: [Signature]

Date: 18 NOV. 2022

Please complete and return this form to the Stockbridge City Clerk:

Vanessa Holiday at vholiday@cityofstockbridge-ga.gov or deliver in person to:
City Clerk 4640 N. Henry Blvd.
Stockbridge, GA 30281



Where Community Connects

4640 North Henry Blvd. Stockbridge, GA 30281

APPLICATION FOR BOARD, COMMITTEE OR COMMISSION APPOINTMENT

- Citizens provide a great insight and knowledge to City government. An avenue that the City of Stockbridge uses to get this insight is through the various Boards and Committees. The members of the Boards and Committees make decisions and submit recommendations to the City of Stockbridge Mayor and Council. Applicants complete a questionnaire that will assist the Mayor and Council in the review process in determining applicant eligibility requirements and qualifications for Board or Committee membership.

Questions to consider before applying for membership on a Board or Commission:

- Do I fully understand what this Board, Committee or Commission expects from me?
- Am I committed to the goals and mission of this Board, Committee or Commission?
- Can I afford the demands on my time, resources and energy?
- Will I attend meetings regularly, making them a priority for the duration of my appointment?
- Am I willing to perform a reasonable amount of work outside of regularly scheduled Board, Committee or Commission meetings and prepare for each meeting?
- Can I work effectively with the other members of the Board, Committee or Commission?
- Am I willing to participate in necessary Board, Committee or Commission training, education and development activities that will improve my effectiveness in my position?
- Am I willing to complete a Criminal Background Check upon selection?

APPLICANT INFORMATION

Applicant Name: Kathleen Nelson

Occupation: Immigration Officer

Employer: US Citizenship & Immigration Services

Home Address:

City: Stockbridge Zip: 30281

Home Phone:

Home E-Mail: Kathleen.Nelson@gmail.com

Work Phone: ()

Work E-Mail:

Cell Phone: ()

Preferred E-Mail: ☒ Home ☐ Work

Name and address of the business entity you own/operate, located within the city limits of Stockbridge (if applicable)

N/A

BOARD, COMMITTEE OR COMMISSION APPLICATION

- a) Which Board(s) or Commission(s) do you wish to be appointed to? Planning Commission
If applying for the Main Street Advisory Board, which position? N/A
(See positions noted below)
- b) How long have you been a resident or business owner/operator in the City of Stockbridge? 9 Years 3 Months
- c) Are you current with all your financial obligations to the City of Stockbridge? ☒ Yes ☐ No
- d) Are you willing and available to attend training sessions on-site and/or off-site if provided by the city? ☒ Yes ☐ No
- e) Available Boards and Commissions and their terms and meeting schedules are listed at the end of this application.
Are you able to meet the attendance requirements of the position for which you are applying? ☒ Yes ☐ No
- f) Do you know of any circumstances that would result in you having to abstain from voting on any action before the Board or Commission? ☐ Yes ☒ No If yes, please explain:
- g) Do you or your employer, or your spouse, child, relative or their employers, do business with the City of Stockbridge
☐ Yes ☒ No If yes, please explain:
- h) Do you have any employment or contractual relationship with the City of Stockbridge that would create a continuing or frequently recurring conflict regarding your participation on a Board or Commission? ☐ Yes ☒ No
If yes, please explain:

BOARD, COMMITTEE OR COMMISSION APPLICATION

- i) Please briefly explain your reasons for wishing to serve on the Board or Commission you select:

I moved to Stockbridge when my daughter was about to start Kindergarten. I wanted to be closer to family. I had visited Stockbridge a number of times, and it seemed like the perfect place to raise my daughter. I had been an Army brat, and although I loved traveling with my family, I wanted a more stable environment for my daughter. Stockbridge has proven to be the great place I thought it was going to be. The public schools have helped me to raise an intelligent daughter, the church we attend has helped me instill morals and values into my little girl who is now a young lady, there are always fun things to do. Even the extended library hours was a huge plus for my daughter who loves to read. In short, we have been able to live safe, peaceful, and active lives. I simply want to give back to a community that has

- j) Are you willing to be considered for appointment to any of the other Boards or Commissions of the City if a position is not available on the Board or Commission of your first choice? ☒ Yes ☐ No If yes, please list the Boards or Commissions for which you would like to be considered (in order of interest):

COUNCIL ON AGING, BOARD OF ETHICS

- k) Please attach a Resume of Qualifications for the Board position for which you are applying.

APPLICANT STATEMENT

I understand that I am applying for appointment to a Board, Committee or Commission office of the City of Stockbridge that the appointing authority may require an interview prior to consideration for appointment; that I will be required to take an oath of office to uphold the City's charter and ordinances; that I may be removed from office for any reason permitted by law or City charter; and that my application will remain on file for consideration for a period of six (6) months, after which time, I will need to file a new application. I always agree to comply with all requirements of the office for which I am applying and to which I may be appointed. All statements and information provided in this application are true to the best of my knowledge. I understand a Criminal Background Check will be completed if I am considered to go before the Mayor & Council prior to being appointed. Members who qualify for elected office shall be removed from the Board/Commission of which they serve.

esigned via DeputiesDocs.com

Kathleen Marie Nelson

Signature

Kathleen Marie Nelson

Printed Name

11-29-2022

Date

Please return signed application to:

City Clerk
City of Stockbridge
4640 North Henry Blvd.
Stockbridge, Georgia 30281

Fax: 770.389.7912
Email: cityclerk@cityofstockbridge-ga.gov

BOARD, COMMITTEE AND COMMISSION INFORMATION

Council on Aging (COA) The Henry County Council on Aging is a 501(c)(3) non-profit organization made up of nineteen (19) volunteers who serve as directors. Directors are selected by each County Commissioner and City Council members of the four cities. The COA's primary objective is to support programs that serve Henry County senior citizens. Supported programs include Meal-on-Wheels, Nutrition Supplements, In-Home Services, Senior Centers, and Volunteer Activities. The council members serve as advocates on behalf of the senior citizens of Henry County. The COA's primary fundraising event is the Miles-for-Meals Campaign which is held annually on the first Saturday in May. To be eligible to serve as a representative for the City of Stockbridge, an applicant must reside within the city limits of Stockbridge. Term is one (1) year and member is eligible for re-appointment.

Downtown Development Authority (DDA) The DDA's mission is to oversee the revitalization and redevelopment of the central business district and to develop and promote for the public good and general welfare, trade, commerce, industry and employment opportunities. The DDA is comprised of seven (7) members who are:

- (1) a taxpayer residing in the municipal corporation for which the authority is created; or
- (2) an owner or operator of a business located within the downtown development area and a taxpayer residing in the county in which is located the City of Stockbridge; (one such director may be a member of the governing body of the City of Stockbridge and not less than four shall be or represent a party who has an economic interest in the redevelopment and revitalization of the downtown development area defined herein).
- (3) one director who resides outside the county; in which the City of Stockbridge is located, provided, that director owns a business within the downtown development area and is a resident of the State of Georgia; or own and operate a business within the city. Four of the members must have a specific economic interest in the downtown area. The members are appointed by the Mayor and Council, and each serve 4-year terms and are eligible for re-appointment.

Regular Meetings are held the 3rd Tuesday of each month (or as necessary) --

Public Facilities Authority (PFA) which shall be deemed to be a political subdivision of the state and a public corporation. Such corporation shall be separate and distinct from any public corporation or other entity heretofore created by the General Assembly and shall be an instrumentality of the state exercising governmental and proprietary powers. The authority is created for the purpose of promoting the public good and general welfare of the citizens of the city and of the state and financing and providing facilities, equipment, and services within the city, for sale to, lease or sublease to, or operation by any public body or any private person. In connection with the exercise of any of its powers, the members of the authority may make findings or determinations that the exercise of its powers as proposed will promote the public good and general welfare, and assist public bodies in providing facilities, equipment, and services in the city, and such findings or determinations, if made, shall be conclusive and binding and shall not be subject to review. Three members shall be persons residing in the City of Stockbridge; Four members shall be persons residing in Henry County who possess specific experience, knowledge, or professional expertise in the field of banking, finance, real estate development, community development, or another area of expertise related to economic development. To be eligible for appointment as a member of the authority, a person shall be at least 21 years of age and a resident of Henry County for at least two years prior to the date of his or her appointment and shall not have been a convicted felon. The mayor or any member of the city council may be appointed to serve as one of the seven members of the authority. Meetings are held as needed. The members are appointed by the Mayor and Council, and each serve 4-year terms and are eligible for re-appointment.

BOARD, COMMITTEE AND COMMISSION INFORMATION

Planning Commission formerly known as the Zoning Advisory Board (ZAB) The Planning Commission is an advisory body to the City Council, which is responsible for directing the short and long-range growth and development of the city through maintenance and implementation of the City's General Land Use and Development Plans. The Commission is composed of (6) six members who shall be residents of the City, serve with compensation and shall be appointed upon the basis of the majority of the City Council. Commissioners shall serve a four-year term with a maximum of two full consecutive terms. Commissioner shall not hold any other public office or position with the City of Stockbridge. Planning Commission meetings are held on the 4th Thursday of every month at 6:30 p.m., with a called meeting taking place in a rare circumstance.

Board of Ethics consists of five (5) residents of the city to be appointed as follows: the mayor shall appoint one (1) resident; and the council members, exclusive of the mayor and by an affirmative vote of the majority of its members, shall appoint three (3) residents. The mayor shall appoint a fifth member, said appointment to be confirmed by the city council. The third member of the board of ethics and all shall serve a two-year term. In the event of a vacancy due to resignation, death, incapacity, disqualification or removal for cause, the appointing party (i.e., the mayor or the council) shall appoint a new qualified resident to fill the remainder of the term. No person shall serve on the board of ethics if the person has or has had within the preceding one (1) year period, any interest in any contract or contracting opportunity with the city or has been employed by the city. Members of the board of ethics with any permit or rezoning application pending before the city, or any pending or potential litigation against the city or any city official charged in the complaint shall be disqualified from serving on the board of ethics for that complaint. An alternative member of the board of ethics shall be selected in the same manner as the disqualified individual. No person shall serve on the board of ethics who has been convicted of a felony involving moral turpitude in this state or in any other state, unless such person's civil rights have been restored and at least ten (10) years have elapsed from the date of the completion of the sentence without a subsequent conviction of another felony involving moral turpitude. No person shall serve on the board of ethics who is less than twenty-one (21) years of age, who holds a public elective office, who is physically or mentally unable to discharge the duties of a member of the board of ethics, or who is not qualified to be a registered voter in the City of Stockbridge. Term is two (2) years and members are eligible for re-appointment. Meetings are held as needed.

Historic Preservation Commission – In the support and furtherance of its findings and determination that the historical, cultural and aesthetic heritage of the City of Stockbridge is among its most valued and important assets and that the preservation of this heritage is essential to the promotion of the health, prosperity and general welfare of the people. To stimulate revitalization of the business districts and historic neighborhoods and to protect and enhance local historic and aesthetic attractions to tourists and thereby promote and stimulate business. To enhance the opportunities for federal or state tax benefits under relevant provisions of federal or state law. To provide for the designation, protection, preservation and rehabilitation of historic properties and districts and to participate in federal or state programs to do the same. The Commission shall consist of five (5) members appointed by the mayor and ratified by the City Council. All members shall be residents of Stockbridge and shall be persons who have demonstrated special interest, experience or education in history, architecture or the preservation of historic resources. To the extent available in the City, at least three (3) members shall be appointed from among professionals in the disciplines of architecture, history, architectural history, planning, archaeology or related professions. Members shall serve three-year terms. Members may not serve more than two (2) consecutive terms. In order to achieve staggered terms, initial appointments shall be: one (1) member for one (1) year; two (2) members for two (2) years; and two (2) members for three (3) years. Members shall not receive a salary, although they may be reimbursed for expenses.

BOARD, COMMITTEE AND COMMISSION INFORMATION

Youth Council Advisory Committee is to make recommendations to Council based on the following Terms of Reference;

1. To identify and advise on youth issues in the City of Stockbridge.
 2. To advise Council on the development of policies that are responsive to the needs of youth.
 3. To consult with local youth and provide feedback and results of consultations to Council.
 4. To assist in the ongoing development and delivery of youth-targeted projects and programs.
 5. To create opportunities for youth leadership development by acting as a resource for youth activities.
- The committee consists of (12) twelve members who reside in the City of Stockbridge or Henry County and serve a 2-year term. Meetings are held on the 3rd Tuesday at 6: 30 p.m.

Main Street Advisory Board — The Stockbridge Main Street Program is a community-driven initiative that focuses on conscientious revitalization of the Historic Downtown area. Based on the *Main Street Four-Point Approach™* which explores the four areas of Downtown **Design, Economic Restructuring, Promotion and Organization**, the underlying premise of the Main Street concept is to encourage economic development, within the context of historic preservation, in ways that are appropriate for today's marketplace. Main Street programs across the nation advocate a return to community self-reliance, local empowerment, and the rebuilding of traditional commercial districts based on their unique assets—distinctive architecture, a pedestrian-friendly environment, personal service, local ownership, and a sense of community. The Main Street Advisory Board is comprised of 11 members and will meet once per month (or as necessary). Each Board Member must agree to serve on at least one committee.

Position	Status	Term	Term Notes
City Council Member	Ex officio Board Member	Term of Service	Can be reappointed based on the calendar year, and approval by the City Council
Representative from the Downtown Development Authority	Ex Officio Member	Term of Service	Can be reappointed by the organization, then approved by the City Council.
3 - Stockbridge Residents [added to further ensure a truly representative cross-section of the existing Stockbridge community.]	Regular Board Member	2 years	Can be reappointed by City Council
2 - Stockbridge Business or Property Owners / Operators (Within the Main Street District)	Regular Board Member	3 years	Can be reappointed by City Council
2- Stockbridge Business or Property Owners / Operators (Outside of the Main Street District)	Regular Board Member	2 years	Can be reappointed by City Council
Architect, Contractor, Interior Designer, or Landscape Architect (Henry County-based)	Regular Board Member	2 years	Can be reappointed by City Council
Representative from a Stockbridge-based Arts Organization	Regular Board Member	2 years	Can be reappointed by the organization, then approved by the City Council.
Representative from a Stockbridge-based financial institution	Regular Board Member	2 years	Can be reappointed by the financial institution, then approved by the City Council.
Representative from the Stockbridge Business Association or other city-recognized business organization	Regular Board Member	2 years	Can be reappointed by the Business Organization, then approved by the City Council

City of Stockbridge

Main Street Advisory Board Offices² President Vice-President Secretary

¹ An Ex-Officio Board Member serves on the Board because of another office or position that he/she currently holds. The term is Latin, meaning literally "from the office", and the sense intended is "by right of office." Ex Officio members are afforded the same rights as regular Board members, including debate, making formal motions, and voting.

² There is no need for a separate position of Treasurer – City Finance Team will handle financial needs.

Citywide Development Authority (DA) The work of development authorities is crucial for the ability for local government to create a legacy of sustained prosperity and requires strong leadership from board members, staff, and elected officials. The Citywide Development Authority is a (7) seven-member authority consisting of (3) residents of the City (1) of those being a member of the Governing Body and (4) members to be Henry County Residents with subject-matter expertise such as attorneys, realtors, developers, and zoning experts. The directors shall be taxpayers residing in the county or municipal corporation for which the authority is created, and their successors shall be appointed as provided by the resolution provided for in Code Section 36-62-4

Police Department Citizen-Police Advisory Council

The Citizen-Police Advisory Council is established under the direction of the City of Stockbridge Police Department. The purpose of the Citizen-Police Advisory Council is: To establish, conduct, and maintain a mechanism for the timely identification of concerns and/or issues within the community; as well as to assist in the identification and development of appropriate responses to areas of concerns and/or issues; To act as an advisory group to the City of Stockbridge Police Department; To act as a conduit of information between the community and the Police Department; To promote community awareness, understanding, and involvement in police programs and services. The Citizen-Police Advisory Council shall consist of twelve (12) members. Members must be a resident, business owner, or clergy member residing in or operating a business, non-profit, or place of worship within the City of Stockbridge. Members will be appointed or selected as follows: The Mayor shall appoint one (1) member; Each Council member shall appoint one (1) member; The Chief of Police shall select one (1) member from each of the City's four patrol zones to be confirmed by the City Council; The Chief of Police shall select one (1) member from the business community to be confirmed by the City Council; The Chief of Police shall select one (1) member from the faith-based community to be confirmed by the City Council; Members will be selected by the Chief of Police for their professionalism, integrity, and commitment to the community. The Chief of Police reserves the right to make the final determination regarding membership selection. Half the initial members selected to serve on the Citizen-Police Advisory Council shall be appointed to serve a one-year term, and half will be selected to serve a two-year term. Citizen -Police Advisory Council members shall be bound by the City of Stockbridge Code of Ethics. Meetings will be held on the first Thursday of each month at 6:00p.m.

PROCEDURES FOR BOARD, COMMITTEE OR COMMISSION APPOINTMENT

- 1) Approximately four weeks before the end of a Board or Commission term, the City Clerk will notify the Mayor and Council and the members of the Board or Committee affected of the positions and citizens whose terms will be expiring. The City Clerk shall also notify the Mayor and Council of vacancies created on a board/commission.
- 2) The City Clerk will cause this information to be posted via the City's website, social media pages, bulletin board, printed newsletter, or other means to inform the residents in the city. This notice will also include qualifications (if any) to serve. Vacancies will be posted for a minimum of 45 days, or until filled.
- 3) Applications shall be sent to the City Clerk. The Mayor and Council may interview candidates at its discretion. The Mayor and Council retain all responsibilities and rights to select candidates, nominate and confirm appointments as required by City Ordinance.
- 4) After any appointment, the new Board or Commission member, as well as the other members of that Board or Commission will receive notice of the appointment by the City Clerk.

KATHLEEN NELSON

80 Camera Road, Stockbridge, GA 30281
(770) 412-2651 • kathleenmarienelson@gmail.com

PROFESSIONAL SUMMARY

Strong clinical and therapeutic skills in non-traditional settings. Extensive work history with diverse populations, involving high-risk, mentally, emotionally, and behaviorally disturbed clients. Four years of experience in oversight and supervision of all clinical functions and activities in a correction facility. Skillful in crisis management, suicide prevention techniques, and managing multiple priorities. Demonstrated success in building long-lasting relationships between departments and within the community. Continually learning new competencies and taking on added responsibilities in support of the team.

SKILLS

- | | |
|---|--|
| <ul style="list-style-type: none">• Psychodiagnostic assessments• Client-Centered, Cognitive Behavioral, Conflict-Resolution, and Holistic Therapies• Trained in substance abuse, addiction treatment, co-occurring disorders, and mental health• Behavior health treatment planning• Trauma, anger management, domestic violence, and therapy groups• Crisis intervention | <ul style="list-style-type: none">• Positive behavior interventions and supports• Family-centered care and mediation• Suicide prevention• Multidisciplinary collaborations• Discharge planning• Quality assurance/improvement• Exceptional communication skills, both written and verbal, including active listening• Trauma and grief counseling |
|---|--|

EMPLOYMENT HISTORY

1. Department of Homeland Security, US Citizenship & Immigration Services, Atlanta GA
Immigration Officer December 2022 – Present
 - Grant or deny complex and highly sensitive applications and petitions for immigration benefits based on electronic or paper applications/petitions.
 - Research, interpret and apply appropriate statutes, regulations, and precedent decisions to make adjudicative decisions.
 - Interview applicants and petitioners to elicit statements, assess credibility, and analyze information to identify facts that form the basis for a decision concerning eligibility for immigration benefits.
 - Conduct security checks and provide assistance to federal law enforcement agencies to identify individuals who are ineligible for immigration benefits due to national security, public safety, or other legal grounds.

2. Department of Juvenile Justice, Hampton, GA

Social Services Program Coordinator Supervisor February 2015 – November 2022

- Supervise a small team of 2 full-time staff, 2 part-time staff, and 1 intern, while working in collaboration with a psychiatrist and psychologist
- Perform advanced level, evidenced-based social service functions for approximately 35 to 40 male youth, ages 12 through 21
- Conduct biopsychosocial assessments to determine current behavioral health needs
- Provide counseling in individual and group settings for clinically diagnosed youth, under supervision, to inspire positive change and personal growth, with a caseload of 6 to 10 youth
- Evaluate suicide risk assessments and provide interventions as needed, to ensure client safety
- Document treatment progression and issues, using the computerized Juvenile Tracking System
- Provide crisis interventions by using de-escalation techniques and supportive therapy
- Regularly review charts, case notes, and treatment plans, providing guidance and direction
- Engage in family counseling to improve relationships and provide support
- Create and develop policies and procedures to enhance systems of care
- Facilitate multidisciplinary treatment team meetings, virtual and in-person
- Monitor clinical performances, write staff evaluations, and manage growth, development, and succession planning
- Develop and implement treatments plans and modify when needed
- Budget and forecast for departmental supplies and treatment for clients and oversee cash flow
- Complete scheduling functions and weekly Kronos obligations
- Conduct interviews, hire, and train staff, including interns
- Provide psychoeducation for clients about their diagnoses and psychotropic medications, and the impact on their overall mental health
- Collaborate with other departments, community liaisons, court officials, law enforcement personnel, and probation officers to support the rehabilitation of youth
- Prepare monthly reports, including quality assurance and quality improvement duties
- Attended training sessions to increase knowledge in therapeutic practices and improve leadership skills

Major Accomplishments

- ❖ Due to severe staffing shortages, created a system of virtual behavioral health support, which allowed other sites to have assistance with biopsychosocial assessments and treatment
- ❖ Receiving certification in teaching a trauma group called TARGET (Trauma Affect Regulation: Guide for Education and Therapy)
- ❖ Facilitate suicide prevention and crisis management classes for new cadets during their training at the DJJ academy
- ❖ Trained in CAMS Framework (Collaborative Assessment and Management of Suicidality) and the Suicide Status Form
- ❖ Trained in administering the STRESS (Structured Trauma-Related Experiences and Symptoms Screener) assessment
- ❖ 4 trained interns have been promoted to part-time and full-time status
- ❖ Facilitated a trauma group called SPARCS (Structured Psychotherapy for Adolescents Responding to Chronic Stress)

- ❖ Was part of a selected group that participated in a pilot program that developed reentry services for youth 17 years and older, by providing them with assistance in finding housing, employment, education, and community opportunities; this program was successfully incorporated into Youth Detention Centers across the state of Georgia

3. Molly Maid of Henry County, Stockbridge, GA
General Manager June 2013 – October 2014

- Assistant manager for our family-owned, residential cleaning service
- Managed human resources and payroll departments
- Conducted interviews and hired personnel
- Trained/managed the Home Service Professionals, as well as monitored performances, wrote staff evaluations, and managed growth, development, and succession planning
- Assisted with the resolution of employee and customer complaints
- Implemented employee retention programs
- Assisted with weekly payroll duties
- Business management duties - supply ordering, vehicle maintenance, purchase/upkeep of uniforms, maintained accounts and completed digital reports
- Scheduled staffing, assigned Home Service Professionals to teams, and distributed assignments
- Created employee rewards systems
- Conducted team building and motivational meetings
- Managed disciplinary and termination procedures
- Conducted quality performance audits
- Provided home estimates and worked to maintain weekly sales goals

Major Accomplishments

- ❖ Negotiated supplier contracts with vendors across the board to realize a savings of 10 to 20 %
- ❖ Utilized communication and relational skills to improve job retention, which included incorporating a program called Diva Dollars
- ❖ Implemented an instructional program that trained new employees with training, and a check/recheck system that improved our cleaning scores at a rate of 25%
- ❖ Completed weekly payroll for salary and hourly employees, as well as commissions, for 20 + employees using Quickbooks Online

4. Midtown Medical Center, Columbus Regional Health, Columbus, GA
Neonatal Family Support Specialist December 2011 – May 2013

- Worked as a liaison between parents with children in the Neonatal Intensive Care Unit (NICU)/High-Risk Nursery and the hospital administrative staff
- Attended the daily morning Multidisciplinary Team meetings (including Neonatologists, Social Workers, Neonatal Nurse Practitioners, Registered Nurses, Pediatricians, and Lactation Consultants) and discussed current patient and family issues
- Gave insight on how to address issues with parents in terms of them supporting their children in the NICU and/or High-Risk Nursery.
- Supervised the Parent Advisory Council, a group of volunteers in the NICU and/or High-Risk Nursery who had been actual parents of children in the NICU and/or High-Risk Nursery
- Executive Secretary for the Parent Advisory Council's Executive Board

- Provided administrative support for the Parent Advisory Council, including arranging the regular meetings and the Executive Board meetings, recording the minutes of each, keeping records of all the financial activities, submitted an annual report of all the monetary activities to the Midtown Medical Center Foundation
- Maintained the roster of the Parent Advisory Council members and their terms, as well as the officers and committee chairmen, and actively pursued new members
- Coordinated and supervised Parent Rounding (volunteers that would sit with newborn babies that had parents that were unable to visit them at the hospital)

Major Accomplishments

- ❖ Started out as a volunteer with the Parent Advisory Council and worked with the Midtown Medical Center staff and the Piedmont Columbus Regional Foundation to create the Neonatal Family Support Specialist employment position, and then was hired after creating the position
- ❖ Launched an ongoing crisis management method for parents that became stressed and frustrated that involved empathetic listening, providing emotional support, and immediately addressing achievable issues - this was publicly recognized by senior hospital staff members
- ❖ Helped to organize a Babies Rock program in which vetted and trained volunteers would rock babies in the NICU/High Risk Nursery for parents who were unable participate in this activity

5. Judicial Alternatives of Georgia, Columbus, GA

Facilitator December 2007 – January 2012

- Conducted domestic violence groups for men, anger management groups for both males and females, and parenting groups for women
- Trained new facilitators
- Responsible for gathering research and creating evidence-based curriculums
- Utilized a multimedia, eclectic teaching style that reached a variety of cultures, specific genders, and various age groups.

Major Accomplishments

- ❖ Assisted in developing effective domestic violence, anger management, and parenting curricula
- ❖ Frequently asked to give presentations on domestic violence and anger management in local churches, colleges, and other community organizations

EDUCATION/ACTIVITIES

- Troy State University, Phenix City, AL 01/15/2005
Master of Science in Clinical Mental Health Counseling and Psychology
- Columbus State University, Columbus, GA 06/13/1998
Bachelor of Science in Psychology
- City of Stockbridge, Georgia: Planning Commission Member 2017 - 2022



Youth Advisory Council Member Statement of Intent

Dear Board Member:

Your term on the Youth Advisory Council will expire December 31, 2022. Please provide us with an indication of your plans for involvement with this Board for another term.

— Thank You!

Name: Ericka Harvey

Contact Address: 1664 Gallup Dr Stockbridge GA 30281

Cell Phone: 478-877-6791

Business Phone: _____

Email Address: eharvey1903@gmail.com

Name of Business(es) or Current Employer: The Gourmet Palate

Position Held on the Board: Chairwoman

Office Held on the Board (If Applicable.): _____

It is my intention to: ☒ **X Remain on the Board.**

☐ **Terminate my Board term**

☐ **Other:** _____

Signature: _____ **Date:** _____

Please complete and return this form to the Stockbridge City Clerk:

Vanessa Holiday at vholiday@cityofstockbridge-ga.gov or deliver in person to:

City Clerk 4640 N. Henry Blvd.

Stockbridge, GA 30281

Vanessa Holiday

From: Ericka Harvey <eharvey1908@gmail.com>
Sent: Sunday, November 20, 2022 7:34 AM
To: Vanessa Holiday
Subject: Latter of intent
Attachments: Statement of Intent Form (2022).doc

CAUTION: This email originated from outside your organization. Exercise caution when opening attachments or clicking links, especially from unknown senders.

Will not hold my position as chairwoman, however will train on the board as a general meeting of the advisory committee.



Where Community Connects

Youth Advisory Council Member Statement of Intent

Dear Board Member:

Your term on the Youth Advisory Council will expire December 31, 2022. Please provide us with an indication of your plans for involvement with this Board for another term.

— Thank You!

Name: Tanya "Toni" Williams

Contact Address: 1041 Fable Ln.

City: Hampton State: PA Zip: 30228

Cell Phone: 202/330-6009 Business Phone: same

Email Address: stevensn34@gmail.com

Name of Business(es) or Current Employer: Federal Govt

Position Held on the Board: Secretary

Office Held on the Board (If Applicable.): _____

It is my intention to:

- ☒ Remain on the Board.
☐ Terminate my Board term
☐ Other: _____

Signature: [Signature] Date: 10/28/22

Please complete and return this form to the Stockbridge City Clerk:

Vanessa Holiday at vholiday@cityofstockbridge-ga.gov or deliver in person to:
City Clerk 4640 N. Henry Blvd.
Stockbridge, GA 30281



Youth Advisory Council Member Statement of Intent

Dear Board Member:

Your term on the Youth Advisory Council will expire December 31, 2022. Please provide us with an indication of your plans for involvement with this Board for another term.

— Thank You!

Name: Bonita Adams

Contact Address: 672 Sprayberry Drive

City: Stockbridge **State:** GA **Zip:** 30281

Cell Phone: 770-362-6630 **Business Phone:** _____

Email Address: badamsvanhook@gmail.com

Name of Business(es) or Current Employer: Assistant Principal-Clayton County Schools/Michelle Obama STEM Academy

Position Held on the Board: Member

Office Held on the Board (If Applicable): Former Secretary

It is my intention to:

- ☒ **Remain on the Board.**
- ☐ **Terminate my Board term**
- ☐ **Other:** _____

Signature: *Bonita Adams* **Date:** October 27, 2022

Please complete and return this form to the Stockbridge City Clerk:

Vanessa Holiday at vholiday@cityofstockbridge-ga.gov or deliver in person to:
City Clerk 4640 N. Henry Blvd.



Youth Advisory Council Member Statement of Intent

Dear Board Member:

Your term on the Youth Advisory Council will expire December 31, 2022. Please provide us with an indication of your plans for involvement with this Board for another term.

— Thank You!

Name: Joc'Quelyn E. Carter

Contact Address: 166 Glynn Addy Drive

City: Stockbridge State: GA Zip: 30281

Cell Phone: 404-938-0909

Business Phone: 404-938-0909

612-4647

Email Address: jalexander71@gmail.com

Name of Business(es) or Current Employer: Fulton County Government- Probate Court

Position Held on the Board: Bookkeeper

Office Held on the Board (If Applicable.): _____

It is my intention to:

- ☒ Remain on the Board.
☐ Terminate my Board term
☐ Other: _____

x

Signature: Joc'Quelyn E. Carter

Date: 11/4/22

Please complete and return this form to the Stockbridge City Clerk:

Vanessa Holiday at vholiday@cityofstockbridge-ga.gov or deliver in person to:

4640 North Henry Blvd. · Stockbridge, Georgia · 30281 · (770) 389-7900 Office

Youth Advisory Council Member Statement of Intent

Dear Board Member:

Your term on the Youth Advisory Council will expire December 31, 2022. Please provide us with an indication of your plans for involvement with this Board for another term.

— Thank You!

Name: Aaniyah Kendrick

Contact Address: 497 Harvick Circle

City: Stockbridge **State:** GA **Zip:** 30281

Cell Phone: 478-535-8466 **Business Phone:** _____

Email Address: 1229camille@gmail.com

Name of Business(es) or Current Employer: QuikTrip

Position Held on the Board: Committee Member

Office Held on the Board (If Applicable.): _____

It is my intention to:

- ☐ **Remain on the Board.**
☐ **Terminate my Board term**
☐ **Other:** _____

Signature: Aaniyah Kendrick

Date: 11/30/2022

Please complete and return this form to the Stockbridge City Clerk:

Vanessa Holiday at vholiday@cityofstockbridge-ga.gov or deliver in person to:
City Clerk 4640 N. Henry Blvd.
Stockbridge, GA 30281



Where Community Connects

4640 North Henry Blvd. Stockbridge, GA 30281

APPLICATION FOR BOARD, COMMITTEE OR COMMISSION APPOINTMENT

- Citizens provide a great insight and knowledge to City government. An avenue that the City of Stockbridge uses to get this insight is through the various Boards and Committees. The members of the Boards and Committees make decisions and submit recommendations to the City of Stockbridge Mayor and Council. Applicants complete a questionnaire that will assist the Mayor and Council in the review process in determining applicant eligibility requirements and qualifications for Board or Committee membership.

Questions to consider before applying for membership on a Board or Commission:

- Do I fully understand what this Board, Committee or Commission expects from me?
- Am I committed to the goals and mission of this Board, Committee or Commission?
- Can I afford the demands on my time, resources and energy?
- Will I attend meetings regularly, making them a priority for the duration of my appointment?
- Am I willing to perform a reasonable amount of work outside of regularly scheduled Board, Committee or Commission meetings and prepare for each meeting?
- Can I work effectively with the other members of the Board, Committee or Commission?
- Am I willing to participate in necessary Board, Committee or Commission training, education and development activities that will improve my effectiveness in my position?
- Am I willing to complete a Criminal Background Check upon selection?

APPLICANT INFORMATION

Applicant Name: Camille Mason

Occupation: Financial Operations & Planning

Employer: GXO Logistics Worldwide LLC

Home Address: 552 Ransom Way

City: Stockbridge Zip: 30281

Home Phone: ()

Home E-Mail: camille.mason0213@gmail.com

Work Phone: ()

Work E-Mail:

Cell Phone: (404) 210-0003

Preferred E-Mail: ☒ Home ☐ Work

Name and address of the business entity you own/operate, located within the city limits of Stockbridge (if applicable)

Mason Reynoso Financial Group

BOARD, COMMITTEE OR COMMISSION APPLICATION

- a) Which Board(s) or Commission(s) do you wish to be appointed to? Main Street Advisory Board
If applying for the Main Street Advisory Board, which position? Resident Board Member
(See positions noted below)
- b) How long have you been a resident or business owner/operator in the City of Stockbridge? 14 Years 1 Months
- c) Are you current with all your financial obligations to the City of Stockbridge? ☒ Yes ☐ No
- d) Are you willing and available to attend training sessions on-site and/or off-site if provided by the city? ☒ Yes ☐ No
- e) Available Boards and Commissions and their terms and meeting schedules are listed at the end of this application. Are you able to meet the attendance requirements of the position for which you are applying? ☒ Yes ☐ No
- f) Do you know of any circumstances that would result in you having to abstain from voting on any action before the Board or Commission? ☐ Yes ☒ No If yes, please explain:
- g) Do you or your employer, or your spouse, child, relative or their employers, do business with the City of Stockbridge
☐ Yes ☒ No If yes, please explain:
- h) Do you have any employment or contractual relationship with the City of Stockbridge that would create a continuing or frequently recurring conflict regarding your participation on a Board or Commission? ☐ Yes ☒ No
If yes, please explain:

BOARD, COMMITTEE OR COMMISSION APPLICATION

- i) Please briefly explain your reasons for wishing to serve on the Board or Commission you select:

Over the years I have volunteered with the Main Street Program with several events, including Main Street Movies at City Hall. Over the summer, I volunteered at Bridgefest and encouraged and educated patrons to participate in the Stockbridge Main Street Blitz Campaign.

- j) Are you willing to be considered for appointment to any of the other Boards or Commissions of the City if a position is not available on the Board or Commission of your first choice? ☐ Yes ☒ No If yes, please list the Boards or Commissions for which you would like to be considered (in order of interest):

- k) Please attach a Resume of Qualifications for the Board position for which you are applying.

APPLICANT STATEMENT

I understand that I am applying for appointment to a Board, Committee or Commission office of the City of Stockbridge that the appointing authority may require an interview prior to consideration for appointment; that I will be required to take an oath of office to uphold the City's charter and ordinances; that I may be removed from office for any reason permitted by law or City charter; and that my application will remain on file for consideration for a period of six (6) months, after which time, I will need to file a new application. I always agree to comply with all requirements of the office for which I am applying and to which I may be appointed. All statements and information provided in this application are true to the best of my knowledge. I understand a Criminal Background Check will be completed if I am considered to go before the Mayor & Council prior to being appointed. Members who qualify for elected office shall be removed from the Board/Commission of which they serve.

ESigned via ESandlersDuck.com
Camille Mason
Key: 583C36845C-87662241395571381348
Signature

Camille Mason

Printed Name

12-05-2022

Date

Please return signed application to:

City Clerk
City of Stockbridge
4640 North Henry Blvd.
Stockbridge, Georgia 30281

Fax: 770.389.7912
Email: cityclerk@cityofstockbridge-ga.gov



4640 North Henry Blvd. Stockbridge, GA 30281

APPLICATION FOR BOARD, COMMITTEE OR COMMISSION APPOINTMENT

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Questions to consider before applying for membership on a Board or Commission:

- Do I fully understand what this Board, Committee or Commission expects from me?
- Am I committed to the goals and mission of this Board, Committee or Commission?
- Can I afford the demands on my time, resources and energy?
- Will I attend meetings regularly, making them a priority for the duration of my appointment?
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- Can I work effectively with the other members of the Board, Committee or Commission?
- Am I willing to participate in necessary Board, Committee or Commission training, education and development activities that will improve my effectiveness in my position?
- Am I willing to complete a Criminal Background Check upon selection?

APPLICANT INFORMATION

Applicant Name: Ayesha Watson

Occupation: Ceo

Employer: Exploring Your Purpose LLC

Home Address: [REDACTED]

City: McDonough, Zip: 30253

Home Phone: [REDACTED]

Home E-Mail: [REDACTED]

Work Phone: [REDACTED]

Work E-Mail: [REDACTED]

Cell Phone: [REDACTED]

Preferred E-Mail: ☒ Home ☐ Work

Name and address of the business entity you own/operate, located within the city limits of Stockbridge (if applicable)

BOARD, COMMITTEE OR COMMISSION APPLICATION

a) Which Board(s) or Commission(s) do you wish to be appointed to? Youth Council or Main Street Advisory board

If applying for the Main Street Advisory Board, which position?
(See positions noted below)

Board Member- resident/ business

b) How long have you been a resident or business owner/operator in the City of Stockbridge? 5 Years 6 Months

c) Are you current with all your financial obligations to the City of Stockbridge? ☒ Yes ☐ No

d) Are you willing and available to attend training sessions on-site and/or off-site if provided by the city? ☒ Yes ☐ No

e) Available Boards and Commissions and their terms and meeting schedules are listed at the end of this application.
Are you able to meet the attendance requirements of the position for which you are applying? ☒ Yes ☐ No

f) Do you know of any circumstances that would result in you having to abstain from voting on any action before the Board or Commission? ☐ Yes ☒ No If yes, please explain:

g) Do you or your employer, or your spouse, child, relative or their employers, do business with the City of Stockbridge
☐ Yes ☒ No If yes, please explain:

h) Do you have any employment or contractual relationship with the City of Stockbridge that would create a continuing or frequently recurring conflict regarding your participation on a Board or Commission? ☐ Yes ☒ No
If yes, please explain:

BOARD, COMMITTEE OR COMMISSION APPLICATION

- i) Please briefly explain your reasons for wishing to serve on the Board or Commission you select:

I would like to serve on the board because I love to help push positive initiative for the community, look into extra resources, be able to provide high experience of positive support and decision making as relates to the needs and well beings, the residence of Stockbridge. I hold a few position is Cher and president with some councils throughout Georgia and I have experience in delivery services.

- j) Are you willing to be considered for appointment to any of the other Boards or Commissions of the City if a position is not available on the Board or Commission of your first choice? ☐ Yes ☒ No If yes, please list the Boards or Commissions for which you would like to be considered (in order of interest):

- k) Please attach a Resume of Qualifications for the Board position for which you are applying.

APPLICANT STATEMENT

I understand that I am applying for appointment to a Board, Committee or Commission office of the City of Stockbridge that the appointing authority may require an interview prior to consideration for appointment; that I will be required to take an oath of office to uphold the City's charter and ordinances; that I may be removed from office for any reason permitted by law or City charter; and that my application will remain on file for consideration for a period of six (6) months, after which time, I will need to file a new application. I always agree to comply with all requirements of the office for which I am applying and to which I may be appointed. All statements and information provided in this application are true to the best of my knowledge. I understand a Criminal Background Check will be completed if I am considered to go before the Mayor & Council prior to being appointed. Members who qualify for elected office shall be removed from the Board/Commission of which they serve.

signed via SeamlessDocu.com

Key: e8fc3b849c476e2241f8d90713b1248

Signature

Ayesha Watson

Printed Name

12-02-2022

Date

Please return signed application to:

City Clerk
City of Stockbridge
4640 North Henry Blvd.
Stockbridge, Georgia 30281

Fax: 770.389.7912
Email: cityclerk@cityofstockbridge-ga.gov

Ayesha Watson -Hawkins

Decatur, GA 30034



Purpose: Incorporate strong interpersonal, communication, customer service counseling, case management and vocational rehabilitation skills to effectively promote programs, encourage, motivate, educate and counsel individuals.

WORK EXPERIENCE

Fidelity Reviewer Head of Regions 1, 3 & 6 State of Georgia Department of Behavioral Health & Developmental - 2015 - Feb 2019

for the entire State of Georgia * Ensure providers promote social integration, productivity, and maximum use of a person's skills and abilities * Conducted annual Fidelity Reviews based on the IPS-SE Model to provider in the entire State of Georgia Dept. of Behavioral Health * Provide Technical Assistance and training to providers for the State of Georgia Dept. of Behavioral Health * Supports to providers may include: arranging transportation, placement, training or retraining the supported worker, developing natural supports and assistive technology, if needed, to perform job duties. * Compose annual Fidelity Review reports for providers across the state of Georgia based on their services.

ACT Social Service Specialist/Vocational Rehabilitation Specialist (Lead)

Georgia Rehabilitation Outreach, Inc - East Point, GA - 2010 - 2015

* Works with groups and individuals to communicate and promote an understanding of services available and coordinate delivery of services. * Conducts initial intake interviews with applicants for the purpose of establishing positive working relationship and collects information such as medical history, determine eligibility for services. * Determines if medical, psychological, or vocational evaluations are needed and makes necessary arrangements. * Explains vocational rehabilitation programs to clients including eligibility requirements and client rights. * Evaluates functional and vocational capacities of client; with the client, develops IPE's that establish a suitable vocational goal compatible with the client's disability, needs and interests; provides job counseling and placement. * Provided training to the new VR Specialist on an ongoing basis

Employment Specialist/Intake Coordinator

Community Friendship, Inc. - Atlanta, GA - 2007 - 2010

* Coordinate and obtain job placements for members who have mental disabilities * Assess members work skills in conjunction with appropriate resources such as referral sources, rehabilitation counselor, day program staff, etc. regarding ready status for employment. * Assist clients with completing job applications as well as taught interviewing skills. * Formulated individualized service plan that includes overall rehabilitation goals, interventions and performance measures. * Perform functional and resource assessments with members and their families to identify strengths and deficits in relation to the living, learning, working and social environments. * Conduct outreach services to homeless persons with mental illness accessing resources/Social Security/ Social Security Disability (in the community). * Conduct weekly team meetings to coordinate schedules with team members; complete monthly and weekly reports.

Direct Care Worker West Care of Georgia - Stone Mountain, GA - 2004 - 2007

Assessment Intake * Provide case management and organized the provision of treatment to children and support services to the Dept. of Family Children Services (DFCS) for state of Georgia. * Perform functional and resource assessments on all children entering program * Provided a safe environment for foster children who have been deprived

sexually, physically, and verbally abused. * Responsible for the development of written comprehensive Individual Service Plan and quarterly written updates of plan for each child. *Participated in Advisory Councils, Personnel Associations and other meetings as required. *Assisted with facilitating staff trainings.

Resident Advocate Community Friendship, Inc - Atlanta,
GA - 2002 - 2007

* Assisted and educated adults with mental and physical disabilities on daily living skills. * Oversaw the Group Homes, monitored medication intake of clients daily; acted as liaison between case manager and residents. * Assisted residents with achieving their treatment plan goals and with scheduling and attending mental and physical health appointments.

Behavior Aide Chris Kids, Inc - Atlanta, GA -
2005 - 2006

* Provided mentoring services to children with emotional disabilities; provide 1:1 behavior intervention to include daily data collection * Completed accurate evaluations, progress notes, and treatment plans within a timely manner

EDUCATION

PhD in Psychology

Capella University 2013 –
Present

Masters in Human Behavior in Human Behavior

Capella University 2001

BS in Therapeutic Recreation

Morris Brown College 2001



Where Community Connects

4640 North Henry Blvd. Stockbridge, GA 30281

APPLICATION FOR BOARD, COMMITTEE OR COMMISSION APPOINTMENT

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Questions to consider before applying for membership on a Board or Commission:

- Do I fully understand what this Board, Committee or Commission expects from me?
- Am I committed to the goals and mission of this Board, Committee or Commission?
- Can I afford the demands on my time, resources and energy?
- Will I attend meetings regularly, making them a priority for the duration of my appointment?
- Am I willing to perform a reasonable amount of work outside of regularly scheduled Board, Committee or Commission meetings and prepare for each meeting?
- Can I work effectively with the other members of the Board, Committee or Commission?
- Am I willing to participate in necessary Board, Committee or Commission training, education and development activities that will improve my effectiveness in my position?
- Am I willing to complete a Criminal Background Check upon selection?

APPLICANT INFORMATION

Applicant Name: Andrea Felicia Burnett

Occupation: President

Employer: Power House Pest Control

Home Address: 200 Heather Lane

City: Covington

Zip: 30016

Home Phone: (770) 389-5808

Home E-Mail: afburnett@yahoo.com

Work Phone: (770) 389-5808

Work E-Mail: andrea@powerhousepestcontrol.com

Cell Phone: (678) 668-7193

Preferred E-Mail: ☐ Home ☒ Work

Name and address of the business entity you own/operate, located within the city limits of Stockbridge (if applicable)

Power House Termite and Pest Control, 102 Love Street, Stockbridge, GA 30281

BOARD, COMMITTEE OR COMMISSION APPLICATION

a) Which Board(s) or Commission(s) do you wish to be appointed to? Main Street Advisory Board

If applying for the Main Street Advisory Board, which position?
(See positions noted below)

Local Business Owner, Regular

b) How long have you been a resident or business owner/operator in the City of Stockbridge? 20 Years 9 Months

c) Are you current with all your financial obligations to the City of Stockbridge? ☒ Yes ☐ No

d) Are you willing and available to attend training sessions on-site and/or off-site if provided by the city? ☒ Yes ☐ No

e) Available Boards and Commissions and their terms and meeting schedules are listed at the end of this application.
Are you able to meet the attendance requirements of the position for which you are applying? ☒ Yes ☐ No

f) Do you know of any circumstances that would result in you having to abstain from voting on any action before the Board or Commission? ☐ Yes ☒ No If yes, please explain:

g) Do you or your employer, or your spouse, child, relative or their employers, do business with the City of Stockbridge
☐ Yes ☒ No If yes, please explain:

h) Do you have any employment or contractual relationship with the City of Stockbridge that would create a continuing or frequently recurring conflict regarding your participation on a Board or Commission? ☐ Yes ☒ No
If yes, please explain:

City of Stockbridge

BOARD, COMMITTEE OR COMMISSION APPLICATION

- i) Please briefly explain your reasons for wishing to serve on the Board or Commission you select:

As a local small business who has been a pillar in the Stockbridge community for over 20 years, I would love to serve on the Mainstreet Advisory Board because I believe I will represent this perspective well. It is my desire to elevate my participation in the City to make a positive impact.

- j) Are you willing to be considered for appointment to any of the other Boards or Commissions of the City if a position is not available on the Board or Commission of your first choice? ☐ Yes ☒ No If yes, please list the Boards or Commissions for which you would like to be considered (in order of interest):

- k) Please attach a Resume of Qualifications for the Board position for which you are applying.

APPLICANT STATEMENT

I understand that I am applying for appointment to a Board, Committee or Commission office of the City of Stockbridge that the appointing authority may require an interview prior to consideration for appointment; that I will be required to take an oath of office to uphold the City's charter and ordinances; that I may be removed from office for any reason permitted by law or City charter; and that my application will remain on file for consideration for a period of six (6) months, after which time, I will need to file a new application. I always agree to comply with all requirements of the office for which I am applying and to which I may be appointed. All statements and information provided in this application are true to the best of my knowledge. I understand a Criminal Background Check will be completed if I am considered to go before the Mayor & Council prior to being appointed. Members who qualify for elected office shall be removed from the Board/Commission of which they serve.

eSigned via DocuSign.com
Andrea F Burnett
DocuSign Envelope ID: 8F0A2241B9400712B120E

Signature

Andrea F Burnett

Printed Name

12-05-2022

Date

Please return signed application to:

City Clerk
City of Stockbridge
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Stockbridge, Georgia 30281

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Andrea F. Burnett
102 Love Street
Stockbridge, GA 30281
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Education 1988 BA in Communications from Pepperdine University, Malibu, CA

May 2014- Present President/CEO – Power House Termite and Pest Control, Inc.

- Responsible for long-term decisions and day to day management, leadership and administration of business operations
- Develop and implement strategic plan to advance the company's mission and to promote revenue, profitability and growth
- Oversee company operations to ensure quality, service, and cost effective management of resources
- Responsible for updating company procedures, policies, and standards annually
- Develop and implement ongoing marketing efforts for the company
- Manage company financial statements, weekly activity reports and payroll
- Maintain the employee workforce to increase or dismiss when necessary
- Present company report at Annual Stockholder and Board of Director meetings

March 2002 – May 2014 Vice President - Power House Termite and Pest Control, Inc.

Office Manager-	Maintain and Monitor: equipment inventory; chemical inventory; insurance acquisition; continuing education hours. Research bid opportunities and submit the paperwork for Proposals, Quotes and Bids.
Customer Service - Manager	Develop personal relationship with Contract Officers, residential and commercial clients to ensure customer satisfaction and retention.
Renewal Coordinator-	Correspond quarterly with customers about upcoming pest control appointments. Schedule all termite, pest control appointments and service calls. Organized tracking system to maintain customer database.
Bookkeeper-	Maintain accurate records of all business transactions: costs, expenses, gross sales, payroll, and financial statements for annual tax preparation.
Marketing Manager-	Create, design and distribute a web site, brochures, business cards, postcards and special promotions for monthly distribution to current and potential customers.

November 2017 – Present Mainstreet Small Business Saturday Participant

January - November 2022 Mainstreet Small Business Committee Member